

2022 Adopted Budget



David Mootz

Gretchen & Ardie Davis Community Pavilion in R Park

2022 Adopted Budget

2023-24 Projected



2021 -2026

Capital Improvement Program





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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City of Roeland Park

Kansas

For the Fiscal Year Beginning

January 1, 2021

Christopher P. Morill

Executive Director

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Governing Body

Back row from left to right: Ben Dickens – Ward 2, Mike Kelly – Mayor, Trisha Brauer – Ward 3, Michael Rebne – Ward 4, Jim Kelly – Ward 4

Front row from left to right: Tom Madigan – Ward 1, Jen Hill – Ward 2, Jan Faidley – Ward 1, Claudia McCormack – Ward 3,



Roeland Park Department Heads

City Administrator

Keith Moody

Assistant City Administrator/Director of Finance

Erin Winn

Chief of Police

John Morris

Director of Public Works

Donnie Scharff

City Clerk

Kelley Nielsen

Appointed Officials

City Attorney

Steve Mauer, Mauer Law Firm

Municipal Judge

Karen Torline

City Prosecutor

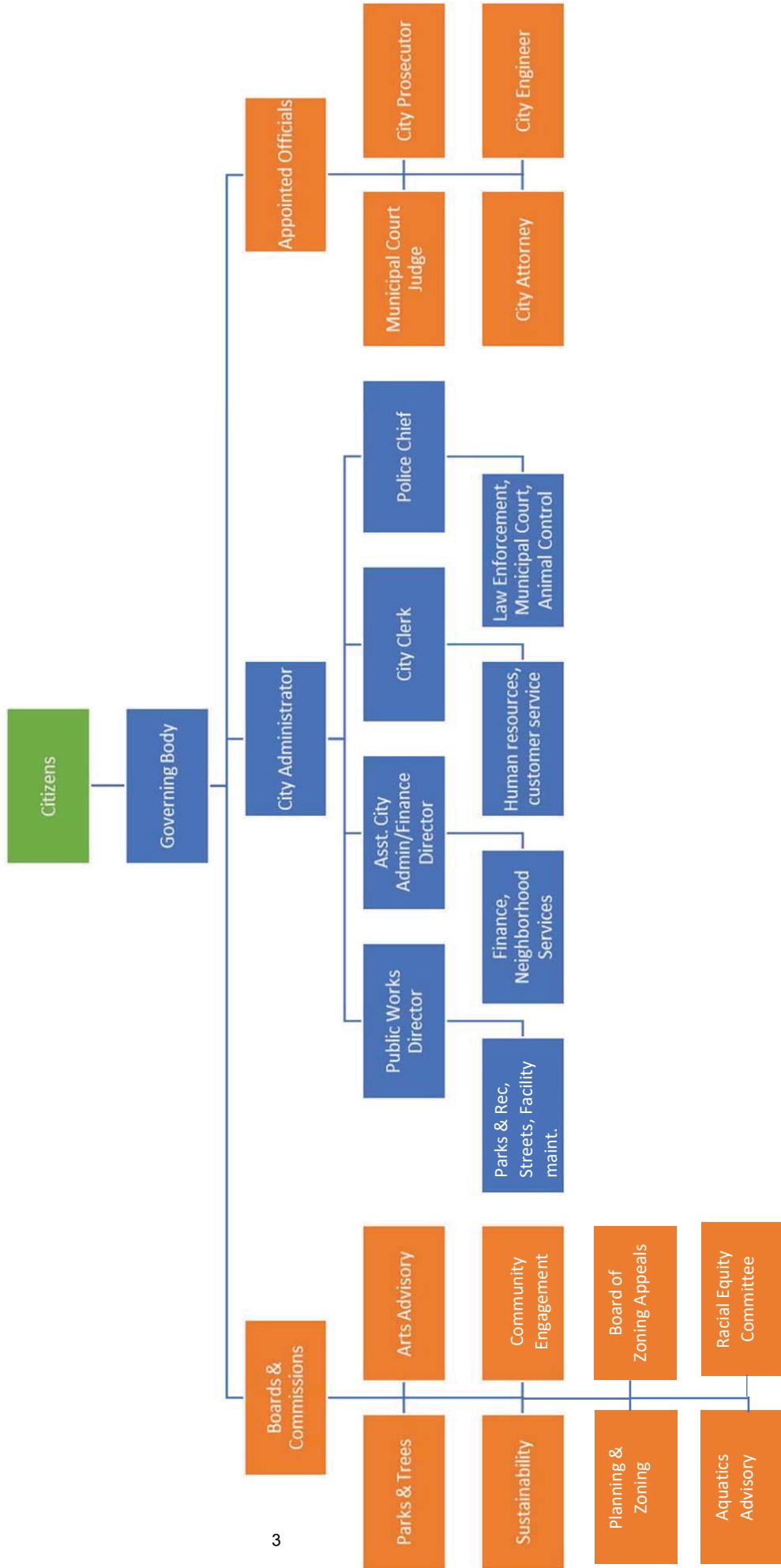
Frank Gilman

City Engineer

Dan Miller, Lamp Rynearson



Organizational Chart





Executive Summary

Purpose and Approach

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2022 Budget has been designed to look at a three- year forecast of the City while maintaining a responsive government, a stable financial position, and high-quality service levels. While the budget reflects 2022 – 2024, the Governing Body officially adopts only the 2022 Budget while the 2023 and 2024 budgets serve as projections. The total FY 2022 budget for all funds is **\$12,733,313**.

The 2022 Adopted Budget is being presented after four months of public meetings. This proposed budget includes allocation for operating, maintenance and capital expenditures and revenue projections for 2022-2024 as well as an updated 2020-2025 Capital Improvement Plan.

2022 Budget Considerations

The City of Roeland Park has a positive financial outlook, despite the pandemic, due to increased property values, solid reserves in operational and capital funds, and the decision of the City's largest retailer to remain at their current location in Roeland Park rather than moving to a neighboring community. In addition, sales tax revenues in 2020 and 2021 were stronger than anticipated, with the highest levels of local sales taxes seen in the past five years.

The following considerations helped develop the Budget, these items are explained in greater detail in other sections of the budget document.

- The recent enactment of Senate Bill 13, which requires the Governing Body to hold a public hearing and adopt a resolution if they intend to exceed the revenue neutral rate. The revenue neutral rate is the tax rate that would give the municipality the same amount of property tax revenue it received the year prior.
- The Governing Body held the property tax mill levy constant for 2022 to ensure sufficient funding for significant capital investments planned during the next 5 years. During 2018 and 2019 the mill levy was reduced 2.5 mills in each year.
- Sales tax collections during the first half of 2021 are considerably higher compared to the same period in 2019, the most recent 'normal' year. This is attributed to the Covid-19 pandemic creating greater demand for basic commodities such as food and health care supplies offered through the variety of regional retailers located in Roeland Park. In addition, a major retail store in Roeland Park was demolished and rebuilt in 2019 also adding to the increase experienced in the first half of 2020. Sales tax collections are also higher due to the capital improvement sales tax increasing from a quarter to a half a percent (as approved by voters in 2020) effective with the start of the 2nd quarter in 2021.

- A recent decision favoring large box retailers by the State Board of Tax Appeals has potential to significantly reduce the taxable value of major retailers located in Roeland Park. The retailers appealing their tax assessments are located within Tax Increment Financing districts within the community, the impact would initially impact TIF Fund revenues.
- The City closed on the sale of one (Northeast RJ) of the two City owned properties offered for sale or lease at the end of 2019. The City is currently in talks with a private developer about the Rocks; the stated intent of the developer is to buy the land for a mixed-use multi-family development. The site is also home to the Public Works shop. The City is dedicating funding this year to investigate the feasibility of keeping the Public Works shop at the Rocks while continuing to look for alternative locations in surrounding communities; a necessity given the small size (1.6 square miles) of the City.
- The agreement with Johnson County Parks and Recreation (JCPRD) for the management of the City's Aquatics Center (RPAC) ended May 31, 2019. This marked the end of 20 years where JCPRD split the operation and capital expenses with the City 50/50. In addition, a storm in 2018 damaged the dome beyond repair. Due to the exceptional cost associated with installing a new dome and complying with modern building standards, the Governing Body decided to make the operation a summer-only facility for 2019. A major renovation to RPAC (\$1.8 million) was completed in 2021. The renovation was a new and significant addition to the City's Capital Improvement Plan in 2020, which along with Governing Body direction to complete the first two phases of improvements at R Park in 2020 (\$1.7 million) led to their decision to plan for a \$1.25 million General Obligation Bond issue in support of these projects. A favorable bond market provided for a 1.51% interest rate on the issue in the 3rd quarter of 2020.
- A new Parks and Recreation Superintendent was added in 2020 as the City prepared to complete the two significant capital projects noted above as well as positioning to bring pool operations in house in 2021 vs a contracted arrangement as has been the case since its construction. The 2022 budget reflects a complete Aquatics line-item budget in anticipation of this step along with updates to job descriptions and the pay scale to reflect the aquatics positions being added.
- To remain competitive with neighboring communities and to help meet one of the City's stated goals, the 2022 Budget reflects 4.10% for merit-based salary increases for each department.
- A new Menards on Roe Boulevard north of the City in Wyandotte County is anticipated to open at the beginning of 2023. Impacts to Roeland Park sales tax receipts are reflected in the 2023 and 2024 budget projections.

Goals and Objectives Overview

Council began the 2022 budget process in February, starting with a goal review session with department directors. A set of broad goals were developed to assist in focusing attention and resources. The goals include:

- A. Prioritize communication and engagement with the community by expanding opportunities to inform and engage residents in an open and participatory manner.
- B. Improve community assets through timely maintenance and replacement as well as improving assets to modern standards.
- C. Keep our community safe and secure for all residents, businesses and visitors.
- D. Provide great customer service with professional, timely and friendly staff.
- E. Cultivate a rewarding work environment where creativity, efficiency and productivity are continuous pursuits.
- F. Encourage investment in our community whether it be redevelopment, new development or

maintenance.

- G. Work to implement strategic plan goals.
- H. Encourage sustainability, diversity, and inclusion through policies and programs which advance public health, sustainability, racial equity and openness.

These goals are ongoing and elected officials and staff will continue to work each year to make improvements in these areas. As such, these goals do not have a completion date. 12 Objectives developed by elected officials and staff are to be carried out in 2022 designed to further these goals. The financial impacts of the Objectives are reflected in the appropriate line item of the budget with the Goals and Objective document incorporated as Appendix A to this budget document.

Objectives integrate direction established through our Strategic Plan (adopted in 2015), Citizen Surveys (last completed in 2021), Comprehensive Plan (last updated in 2020) and our Capital Improvement Plan which is reviewed and updated annually as part of the budget development process. Objectives are also influenced by key performance indicators developed for each department as well as insight provided by the Single-Family Cost of Living Comparison (last completed as of 1/1/20). Staff provides quarterly updates on the progress on implementing the Objective during the year.

Key Changes

The key changes of the 2022 -2024 Budget include:

Expenses	2022	2023	2024
2022 Objectives with Financial Impacts			
Purchase a Neighborhood Resource Trailer for the PD	\$10,000	-	-
Conduct a Space needs, Cost and Site Assessment for a possible new Public Works Facility at the Rocks	\$15,000	\$-	\$-
Phase 2 Improvements to Cooper Creek	\$24,000	\$-	\$-
Implement a Web-based Map to be Viewable by the Public for Annual Leaf Collection Progress	\$1,000	\$100	\$100
All Staff and Elected Officials to Complete Diversity, Equity and Inclusion Training	\$13,500	\$-	\$-
Incentivize Home Energy Audits to Promote Roeland Park Achieving our Carbon Emissions Reduction Goal	\$15,000	\$15,000	\$15,000
Investigate Storm Water Utility Options Available to Roeland Park	\$5,000	\$-	\$-
Update the City's Zoning Code to Improve Clarity as well as Address Barriers to Building "Missing Middle" Housing	\$12,500	\$12,500	\$-
Install a Unitary Surface as Part of the Playground Replacement Planned for Phase 3 of R Park Improvements	\$100,000	\$-	\$-
Implement Program to Change Over Police Vehicle Inventory to Hybrids	\$41,000	\$-	\$-
Research Property Covenants and Restrictions to Identify Those with Discriminatory Language	\$7,500		
Other Budget Items			
4.1% Merit Increase Budget	\$98,500	\$100,000	\$103,000

Based on a three-year forecast, property tax rates should not increase in 2022 through 2024, assuming several estimates are maintained, including:

- A decline in sales tax in 2023 and 2024 due to the opening of a new Menards in Wyandotte County
- Property values increase by at least 1.5% annually.
- Franchise fees remain in line with 3-year history.
- Personnel costs, supplies and contractual services grow at a rate consistent with inflation.
- Property tax supported debt service remains at expected levels.

About Roeland Park

Roeland Park was incorporated on July 2, 1951. A cozy community of 1.6 square miles, Roeland Park is home to 6,871 residents per the 2020 Census. The City has one large apartment complex and 2,851 single family homes, most of which are modest single-story bungalows. However, the northeast portion of Johnson County has seen a trend in recent years of tear-down and rebuilds as each community is landlocked and built out. This trend has impacted neighboring cities of Westwood, Fairway and Prairie Village significantly. This type of redevelopment has been expanding to Roeland Park, albeit at a much slower pace and several of those modest homes have been leveled and replaced with modern styled single-family homes. Overall, the eastern-most suburbs in Kansas have become a popular location for all ages, especially Millennials. The median age of a Roeland Park resident is 33.4 and many young families move here to purchase their first house, they often stay because the sense of community, proximity to downtown Kansas City, and the affordability.

Demographics

Race & Hispanic Origin			
	US	KS	RP
White alone	60%	77%	80%
Black/African American alone	12%	7%	3%
Hispanic/Latino (any race)	19%	12%	11%
All Other and mixed race	9%	4%	6%

Educational Attainment			
	US	KS	RP
High School Graduate or Higher	90%	91%	97%
Bachelor's Degree or Higher	33%	33%	51%

Household Income			
	US	KS	RP
Less than \$15k	9.1%	11.2%	7.9%
\$15k-\$35k	16.3%	20.9%	13.1%
\$35k-\$50k	11.7%	14.5%	13.5%
\$50-\$75k	16.5%	19.4%	22.1%
\$75k-\$100k	12.3%	12.7%	18.7%
\$100k-\$150k	15.5%	13.1%	17.4%
\$150k +	18.6%	8.9%	7.3%

Source: US Census Bureau, Mid-America Regional Council 2019 population estimates.

Schools and Public Facilities

Roeland Park is home to Roesland Elementary, a Shawnee Mission Public School facility which was recently named one of two schools in the state to be honored by the National Association of Elementary and Secondary Education Act Distinguished Schools. Roeland Park is also home to St. Agnes Primary School and Bishop Miege High School, both highly regarded Catholic schools that draw attendance from across the metro area. Roeland Park is also home to Horizon Academy, a private school for students with language-based learning disabilities.

The Cedar Roe branch of the Johnson County library is also located in Roeland Park as is the City owned

Roeland Park Community Center and Aquatic Center, located on the same campus. Parks and trees are incredibly important to our residents. The City has been named a Tree City USA for 27 years and is home to seven parks, including four pocket parks.

Revenues, Mill Levy and Assessed Value

2022 budgeted revenues for all funds total \$12.639 million while expenditures total \$12.458 million, excluding transfers, Special Law Enforcement funds and non-expenditure appropriations. It's worth noting that the Governing Body decided to cash fund the majority of capital improvements and 2021 represents a year where reserves accumulated for the purpose of funding capital investment will be drawn down. Ending fund balances are projected to total \$7.949 million. However, if you exclude Transportation Development District (TDD) funds that are in default, the total ending fund balance for all other funds is \$10.318 million¹.

For 2018 and 2019 the Council worked to develop budgets that reduced the property tax mill levy, 2.5 mill in each of those fiscal years. The mill reduction was driven by the fact that the City has built a reserve of \$1.41 million in anticipation of the loss of a major retailer. This loss is no longer an immediate threat, however significant additions to an already aggressive capital plan necessitate the need to maintain revenue streams therefor the mill levy remained unchanged for 2020, 2021 and 2022.

The county appraiser's office has provided the city's assessed valuation at \$102,758,817, a 7.5% increase from the prior year. For Roeland Park, growth in value depends upon redevelopment, renovations, and reassessment alone as the community is land locked and has no undeveloped area for future growth. 81% of the property taxes collected by the City come from residential properties and 19% are collected from commercial properties.

Annual Increases in Assessed Valuation in Roeland Park 2016 - 2021

Year	Residential Property (% increase)	Commercial Property (% increase)
2021	4.98%	13.27%
2020	9.75%	7%
2019	7%	4.6%
2018	16%	6%
2017	9%	< 1%
2016	6.3%	26% ²



¹The debt on both TDD funds is in default and has been accelerated making the entire outstanding balance due upon receipt. As such, the City must reflect all outstanding principle as a current liability of the funds, which results in a negative fund balance. However, the City has no liability on this default outside of applying the TDD sales tax generated to satisfy the debt service.

²The increase in commercial AV in 2016 was based on revised appraisal methodology for big box stores in Johnson County.

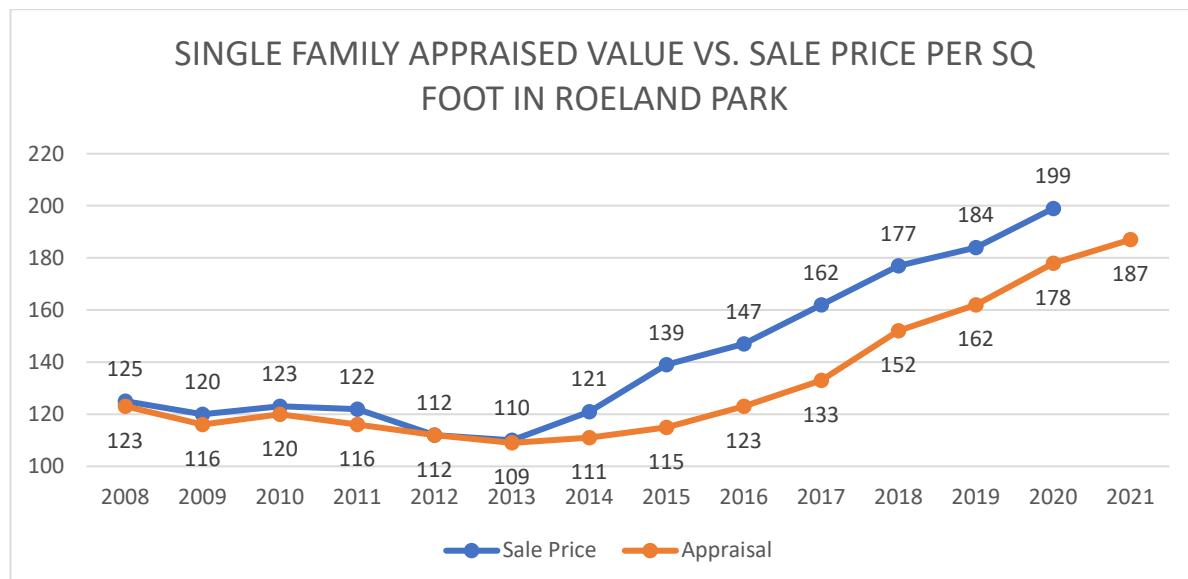
The 2022 Budget includes a mill levy of 28.548. The operations portion of the budget funds the day-to-day operating costs of the City. Operations includes public safety, road maintenance, solid waste, neighborhood services, administration, court, council and employee benefits.

	2021 Mill Levy	2021 Property Taxes	2022 Mill Levy	2022 Property Taxes	Change
Total Property Tax/ Mill Levy	28.55	\$2,763,876	28.55	\$2,902,756	\$138,880
General Fund	26.633	\$2,578,378	26.92	\$2,705,823	\$127,445
Bond & Interest	1.912	\$185,498	1.63	\$196,933	\$11,435

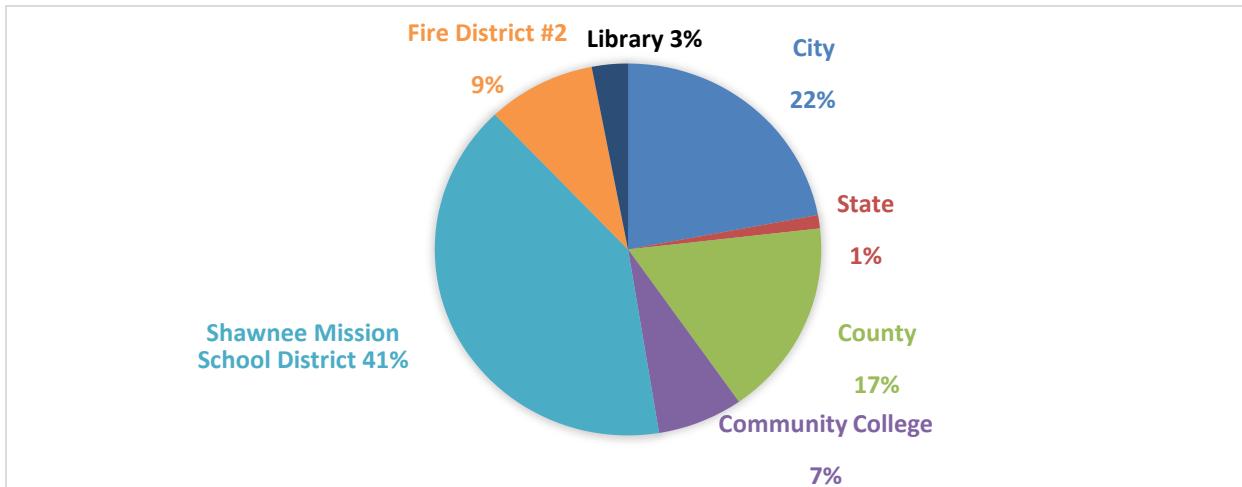
2021 Final Total Assessed Valuation (excluding Motor Vehicles) \$96,815,053

2022 Final Total Assessed Valuation (excluding Motor Vehicles) \$102,758,817

Roeland Park's growth in residential assessments is tied to actual home sales prices. In 2008 (pre-recession) the average sale price per square foot for a single-family home was \$125. In 2015 the average sale price per square foot (of \$139) finally climbed above the 2008 average. This trend has continued through 2020 with the average rising to \$199 (a positive sign). This puts Roeland Park sale values per square foot above neighboring communities of Mission \$196, Merriam \$180, Lenexa \$180 and Overland Park \$182. Roeland Park remains below neighboring communities of Mission Woods \$294, Prairie Village \$236, Westwood \$234, and Fairway \$242. Roeland Park homeowners will likely continue to see their home values appreciate at a greater rate than the average Johnson County resident due to our proximity to communities with higher per square foot values than Roeland Park.



Where Your Property Tax Dollars Go:



Public schools receive most of the property taxes collected from property owners at 41%, in addition the community college receives 7% for a total of 48% going toward education. Next is the City at 22% then the County at 17%, followed by the Fire District at 9%, the Library at 3%, and finally the State at 1%.

Property Tax Calculation Example:

Home Value (2021 Average Appraised Home Value): **\$236,799**

Total City Mill Rate: **28.548**

Assessed Valuation:

Determine by multiplying the appraised value by 11.5%. ($\$236,799 \times 11.5\%$) **\$27,232**

Annual Tax Liability for City Services and Debt

To calculate the annual tax bill, divide the assessed valuation by 1,000 and multiply by the mill rate. ($\$27,232 / 1,000 \times 28.548$) **\$777.42**

Monthly Expense for City Services:

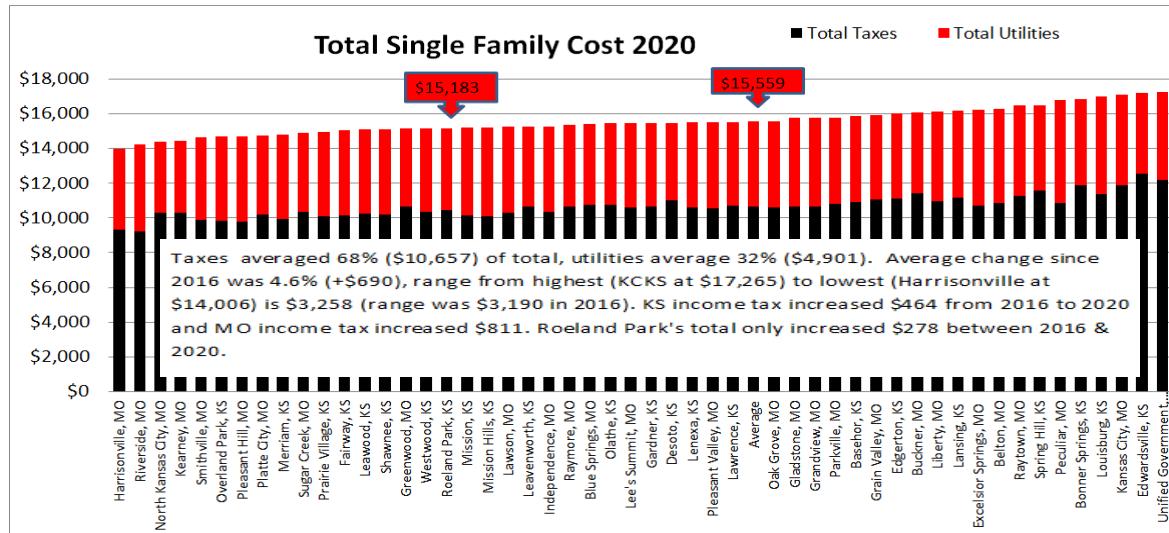
To determine the monthly tax expense for City services, divide the tax liability by 12 months. **\$64.78/mon**

*Note: Assessed Value is the taxable value of property. It is derived by multiplying the fair market value, as determined by the County Assessor, by a percentage that is set by state statute. 11.5% of the fair market value of a home, 25% of the fair market value of commercial or industrial property, 30% of the fair market value of agricultural property and 20% of the fair market value of vehicles is taxable.

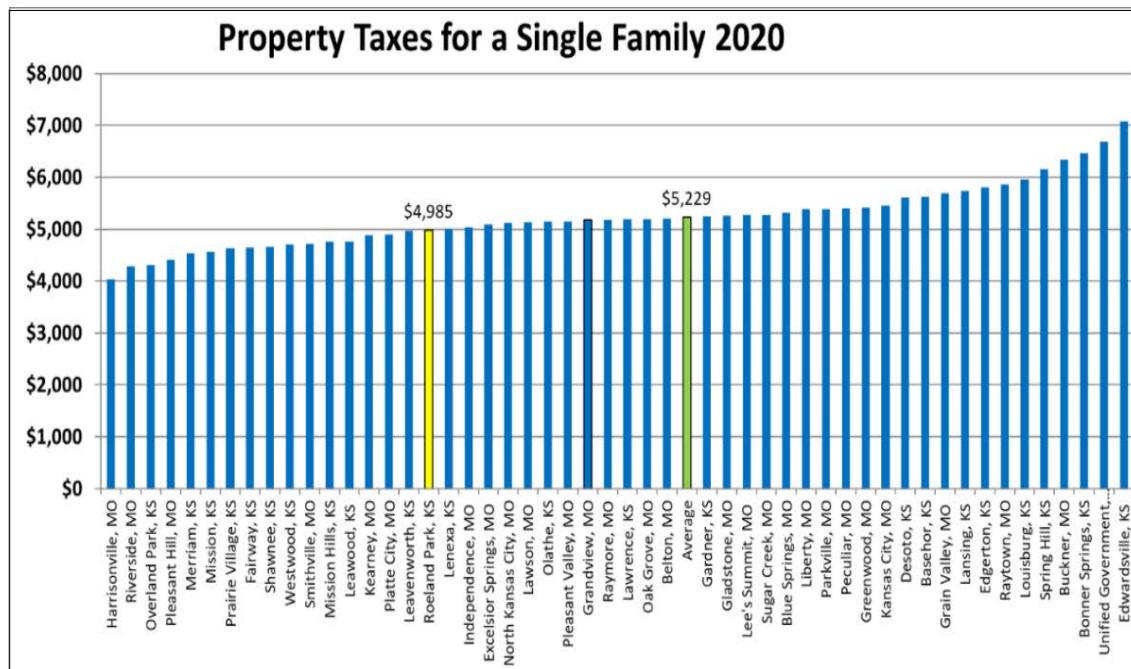
Johnson County Municipalities Comparison

Roeland Park's Cost of Living Compared to Neighboring Cities

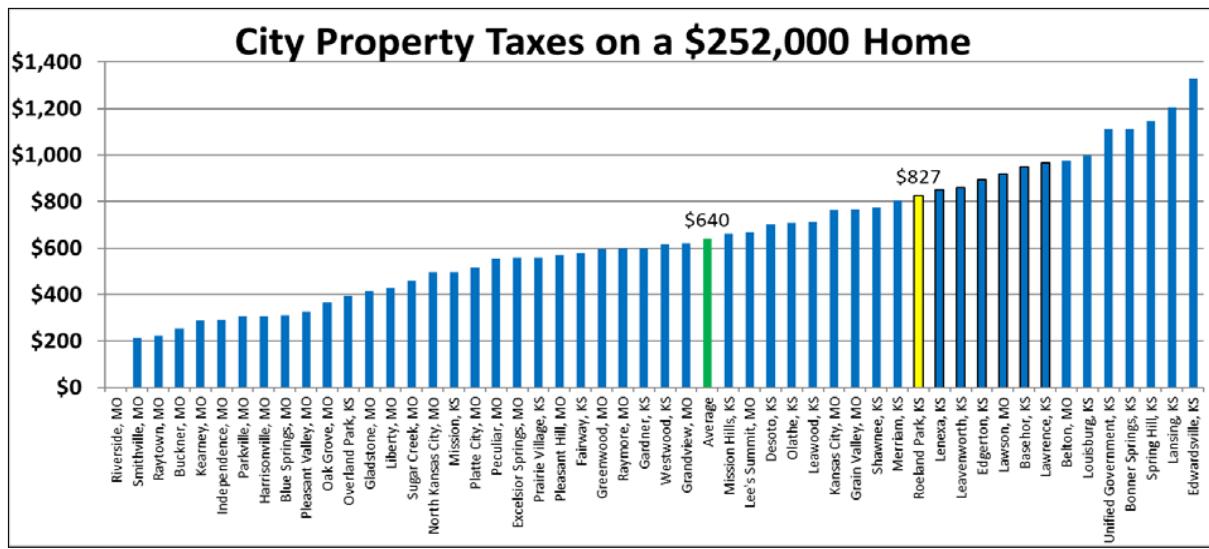
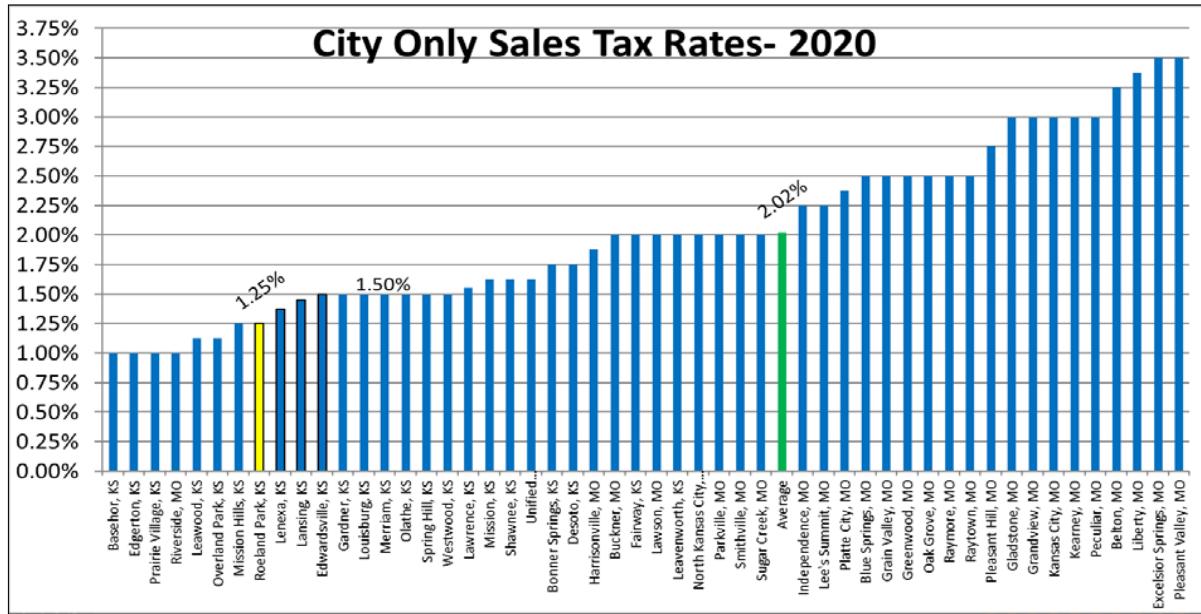
As of January 1, 2020, the utilities and taxes that a family of four would pay during the year was tallied assuming gross income of \$100,000, a home value of \$252,000, and taxable personal property valued at \$50,000. Roeland Park residents experience costs that are below average within the Kansas City metro. This is noteworthy because Roeland Park has one of the highest mill levies in Johnson County.



It is also worthy of note that Roeland Park residents experience average property tax costs when compared to communities in the Kansas City metro. The graph below reflects the five-mill reduction implemented by Roeland Park in 2017 and 2018.



The city portion of these property taxes is however above average while the municipal sales tax is below average. See charts below.



How Roeland Park Compares in Spending Per Person

Roeland Park's general fund expenditure per capita is 47% lower than the average for Johnson County cities. Roeland Park's general fund does not cover fire services, which is also the case for Fairway, Mission, Mission Hills, Prairie Village and Westwood.

City	Population (2020 Census)	2022 General Fund	GF Expenditure Per Capita
Gardner	23,287	\$15,595,300	\$669.70
De Soto	6,118	\$5,091,239	\$832.17
Olathe	141,290	\$119,094,177	\$842.91
Spring Hill	7,952	\$6,960,130	\$875.27
Shawnee	67,311	\$60,227,527	\$894.77
Roeland Park	6,871	\$6,242,236	\$908.49
Prairie Village	22,957	\$25,638,229	\$1,116.79
Overland Park	197,238	\$230,100,000	\$1,166.61
Fairway	4,170	\$5,183,185	\$1,242.97
Mission	9,954	\$13,217,185	\$1,327.83
Average		\$41,128,478	\$1,338.21
Leawood	33,902	\$49,399,634	\$1,457.13
Merriam	11,098	\$16,630,137	\$1,498.48
Lenexa	57,434	\$87,900,000	\$1,530.45
Westwood	1,750	\$3,892,987	\$2,224.56
Edgerton	1,748	\$4,214,730	\$2,411.17
Mission Hills	3,594	\$8,668,946	\$2,412.06

Per Capita Property Tax Revenues and Property Tax Per 1 Mill

Roeland Park's property tax generation on a per capita basis fall in the middle for Johnson County communities. The cities of Lenexa and Edgerton have similar mill levies to Roeland Park; however, those communities generate nearly twice the property taxes on a per capita basis as Roeland Park.

City	Population (2020 Census)	2021 Assessed Value (2022 Budget)	2021 Mill Levy (2022 Budget)	Value of 1 Mill	Property Tax Per Capita
Gardner	23,287	\$230,554,082	21	\$230,554	205
Spring Hill	7,952	\$71,946,864	27	\$71,947	247
Overland Park	197,238	\$4,039,572,410	14	\$4,039,572	278
Mission	9,954	\$172,481,966	17	\$172,482	295
Olathe	141,290	\$2,109,517,230	23	\$2,109,517	339
Prairie Village	22,957	\$469,256,976	19	\$469,257	395
Shawnee	67,311	\$1,010,429,496	27	\$1,010,429	398
Westwood	1,750	\$32,911,074	21	\$32,911	401
Roeland Park	6,871	\$96,815,053	29	\$96,815	402
Average	37,292	\$753,894,417	24	\$706,777	513
Fairway	4,170	\$109,409,376	20	\$109,409	523
Merriam	11,098	\$214,304,483	28	\$214,304	532
De Soto	6,118	\$85,787,538	38	\$85,788	537
Lenexa	57,434	\$1,343,837,356	29	\$1,343,837	684
Leawood	33,902	\$1,065,534,162	25	\$1,065,534	778
Edgerton	1,748	\$51,803,718	30	\$51,804	900
Mission Hills	3,594	\$204,265,252	23	\$204,265	1,294

Staffing Levels

Appendix B provides a history (2015-2022) of full-time equivalents by position and department for the City of Roeland Park. No staffing changes are proposed for 2022. 2021 staff levels saw change for seasonal part time Aquatic Center staff hired for the 2021 pool season. These seasonal positions were previously employees of Johnson County Parks and Recreation and therefore not reflected in Roeland Park's FTE total. The table below provides a comparison of staffing levels among local communities on a per 1,000 resident bases. Some of the communities listed are full service, providing utilities. Olathe and Gardner for example provide utilities as well as fire service. Roeland Park does not provide fire service or utilities, the communities of Fairway, Mission, Mission Hills, Prairie Village, and Westwood are comparable to Roeland Park in the services provided. The measure reflects Roeland Park's lean approach to staffing.

City	Population (2020 Census)	FTE Staff 2022	Staff per 1,000 residents
Mission Hills	3,594	10	2.8
Shawnee	67,311	347	5.2
Roeland Park	6,871	36	5.2
Fairway	4,170	22	5.3
De Soto	6,118	34	5.6
Prairie Village	22,957	137	6.0
Overland Park	197,238	1181	6.0
Gardner	23,287	159	6.8
Olathe	141,290	1009	7.1
Average	37,292	261	7.3
Spring Hill	7,952	59	7.4
Mission	9,954	74	7.4
Leawood	33,902	302	8.9
Westwood	1,750	16	9.1
Lenexa	57,434	546	9.5
Merriam	11,098	122	11.0
Edgerton	1,748	24	13.7



Budget Overview:



*Young Roeland Park residents
enjoying the fall 2019 photo
contest – Chelsea Johnston*

City of Roeland Park
All Funds Overview by Source - 2018 Actual-2024 Budget

	2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
Beginning Fund Balance	5,747,478	5,985,713	8,488,309	9,479,353	8,028,706	4,867,794	5,606,112
Beginning Fund Balance (without TDDs)	\$ 9,166,438	\$ 9,182,317	\$ 11,302,121	\$ 11,846,685	\$ 10,391,141	\$ 7,236,437	\$ 7,969,375
Revenues							
Property Taxes	\$ 1,942,718	\$ 2,061,634	\$ 2,190,922	\$ 2,420,631	\$ 2,901,805	\$ 2,958,627	\$ 3,016,570
TIF Property Taxes	1,522,159	987,028	1,400,303	1,425,800	1,143,702	1,160,858	774,116
Franchise Taxes	508,080	454,240	447,629	467,012	470,708	474,450	478,239
Special Assessments	832,503	823,804	826,722	826,692	822,735	833,662	848,330
Intergovernmental Revenue	1,200,160	723,197	1,828,528	899,606	1,054,177	1,803,016	528,482
Sales Tax	3,940,601	3,635,334	3,784,834	3,786,489	3,888,655	3,655,883	3,697,715
Licenses and Permits	173,753	169,073	190,300	164,450	164,050	164,050	164,050
Fines and Forfeitures	386,627	335,782	217,659	278,323	281,076	283,857	286,665
Program Fees	-	141,789	-	152,500	159,000	162,400	166,223
Bond Proceeds	-	-	1,288,428	-	-	-	-
Other Sources	265,472	402,077	1,675,616	582,113	798,651	273,696	321,808
Interest	167,425	244,551	61,750	176,107	163,369	129,509	132,039
Total Revenues	10,939,496	9,978,509	13,912,692	11,179,724	11,847,926	11,900,005	10,414,238
Special Law Enforcement Resources	34,531	20,566	28,151	19,495	16,495	13,495	10,495
Transfers In	1,894,413	1,553,765	2,207,897	1,364,232	807,888	798,667	860,962
Total Resources	18,615,918	17,538,554	24,637,049	22,042,804	20,701,015	17,579,962	16,891,807
Expenditures							
Salary & Benefits	2,557,869	2,855,762	2,962,121	3,300,637	3,447,707	3,587,605	3,733,869
Contractual Services	2,112,203	2,209,191	1,949,477	2,243,824	3,015,187	2,395,363	2,394,719
Commodities	470,232	246,537	322,208	442,738	313,728	284,625	446,650
Capital Outlay	2,932,366	2,412,938	5,830,892	5,724,599	3,731,050	2,624,100	2,107,600
Debt Service	2,527,264	990,947	1,430,073	950,975	970,870	929,983	718,203
Total Expenditures	10,599,934	8,715,374	12,494,771	12,662,772	11,478,542	9,821,677	9,401,041
Special Law Enforcement Restricted	17,915	1,910	9,656	4,000	4,000	4,000	4,000
Non-Expenditure Appropriation	-	-	-	90,000	3,513,340	296,628	198,500
Transfers Out	1,402,021	1,553,765	2,207,897	1,364,232	807,888	798,667	860,962
Total Appropriations	12,019,870	10,271,049	14,712,324	14,121,003	15,803,771	10,920,972	10,464,503
Ending Fund Balance with TDDs	\$ 6,596,048	\$ 7,267,505	\$ 9,924,725	\$ 7,921,801	\$ 4,897,245	\$ 6,658,990	\$ 6,427,304
Ending Fund Balance excluding TDDs	\$ 9,792,652	\$ 10,081,317	\$ 12,292,056	\$ 10,284,236	\$ 7,265,887	\$ 9,022,252	\$ 8,787,899

Notes:

*The TDD funds are in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. All revenues generated in the fund are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

*The nonexpenditure appropriations reflect property tax revenues diverted to TIF funds or pending property tax appeals from big box retailers using the "dark store theory" approach.

City of Roeland Park
Fund Overview by Source - 2022 Budget

	General	Debt Service	Aquatic Fund	Special Street (27A)	Community Center (27C)	Infrastructure (27D)	Equip & Bldg Reserve	TIF 1-Bella Roe/Wal-Mart
Beginning Fund Balance	2,646,361	115,563	153,463	743,985	26,847	907,799	1,252,393	457,681
Revenues								
Property Taxes	\$ 2,705,823	\$ 195,983		\$ -	\$ -	\$ -	\$ -	\$ 784,595
TIF Property Taxes	-	-						-
Franchise Taxes	470,708	-						-
Special Assessments	575,227	247,508						-
Sales/Use Taxes	1,540,516			958,574	199,505	798,015		-
Intergovernmental Revenue	227,759	16,117		810,300				-
Licenses and Permits	164,050	-						-
Fines and Forfeitures	281,076	-						-
Program Fees			159,000					-
Bond Proceeds	-	-						-
Other Sources	239,849	-						-
Interest	72,756	12,502	2,081	9,980	5,267	3,000	5,133	14,280
Total Revenues	6,277,763	472,109	161,081	1,778,855	204,772	801,015	5,133	798,975
Special Law Enforcement Resources	16,495							-
Transfers In	24,819	135,000		217,174		300,000	130,895	-
Total Resources	8,965,438	722,672	531,718	2,522,840	231,619	2,008,814	1,388,421	1,256,556
Expenditures								
Salary & Benefits	3,126,800	-	184,120	72,467	64,320	-	-	-
Contractual Services	1,880,103	3,100	134,795	90,000	77,856	40,000	-	-
Commodities	100,443	-	52,240	25,000	5,150	-	130,895	-
Capital Outlay	216,500	-	7,100	1,989,000	13,200	889,250	-	-
Debt Service	-	581,870	-	-	-	-	-	-
Total Expenditures	5,323,846	584,970	378,255	2,176,467	160,526	929,250	130,895	-
Special Law Enforcement Restricted	4,000							
Non-Expenditure Appropriation	271,320	19,492	-	-	24,819			222,528
Transfers Out	648,069	-		135,000				-
Total Appropriations	6,247,236	604,462	378,255	2,311,467	185,345	929,250	130,895	222,528
Ending Fund Balance	\$ 2,718,203	\$ 118,210	\$ 153,463	\$ 211,372	\$ 46,274	\$ 1,079,564	\$ 1,257,526	\$ 1,034,028

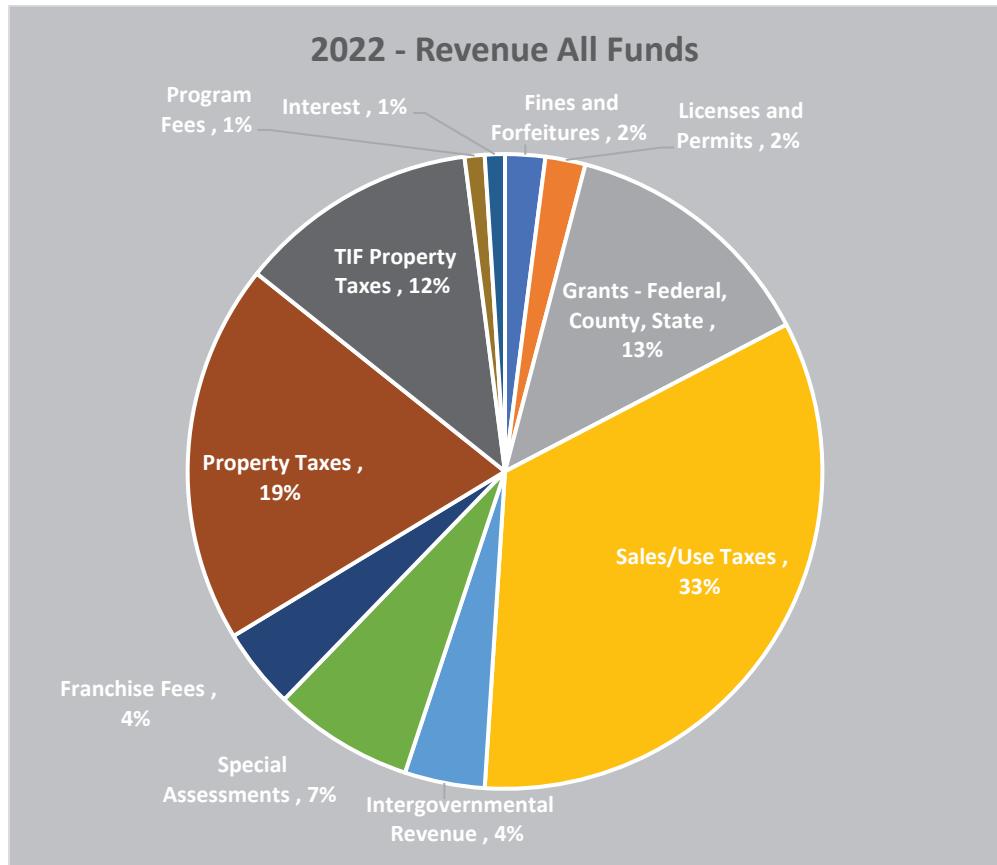
City of Roeland Park

Fund Overview by Source - 2022 Budget

	TDD #1 - Price Chopper	TDD #2 - Lowes	Shopping Center	TIF 3- The Rocks	Property Owners Assoc.	Totals	Totals Excluding TDD Funds
Beginning Fund Balance							
Revenues							
Property Taxes	\$ -	\$ -	\$ -	\$ 359,107	\$ -	\$ 2,901,805	\$ 2,901,805
TIF Property Taxes	-	-	-	-	-	\$ 1,143,702	\$ 1,143,702
Franchise Taxes	-	-	-	-	-	470,708	470,708
Special Assessments	-	-	-	-	-	822,735	822,735
Sales/Use Taxes	263,934	128,109	-	-	-	3,888,655	3,496,611
Intergovernmental Revenue	-	-	-	-	-	1,054,177	1,054,177
Licenses and Permits	-	-	-	-	-	164,050	164,050
Fines and Forfeitures	-	-	-	-	-	281,076	281,076
Program Fees	-	-	-	-	-	159,000	159,000
Bond Proceeds	-	-	-	-	-	-	-
Other Sources	573	176	33,655	3,966	33,847	273,696	273,696
Interest	-	-	-	-	-	163,369	162,620
Total Revenues	264,508	128,285	33,655	363,073	33,847	11,322,971	10,930,178
Transfers In	-	-	-	-	-	16,495	16,495
Total Resources	(1,679,139)	(290,504)	3,069,458	1,094,601	58,029	19,880,523	21,850,166
Expenditures							
Salary & Benefits	-	-	-	-	-	3,447,707	3,447,707
Contractual Services	5,000	5,000	-	-	31,875	2,267,729	2,257,729
Commodities	-	-	-	-	-	313,728	313,728
Capital Outlay	-	-	-	616,000	-	3,731,050	3,731,050
Debt Service	265,000	124,000	-	-	-	970,870	581,870
Total Expenditures	270,000	129,000	-	616,000	31,875	10,731,084	10,332,084
Special Law Enforcement Restricted	-	-	-	-	-	4,000	4,000
Non-Expenditure Appropriation	-	-	3,000,000	-	-	3,513,340	3,513,340
Transfers Out	-	-	-	-	-	807,888	807,888
Total Appropriations	270,000	129,000	3,000,000	616,000	31,875	15,056,313	14,657,313
Ending Fund Balance	\$ (1,949,139)	\$ (419,504)	\$ 69,458	\$ 478,601	\$ 26,154	\$ 4,824,211	\$ 7,192,853

All revenues generated in the TDD funds are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

2022 Revenue Highlights

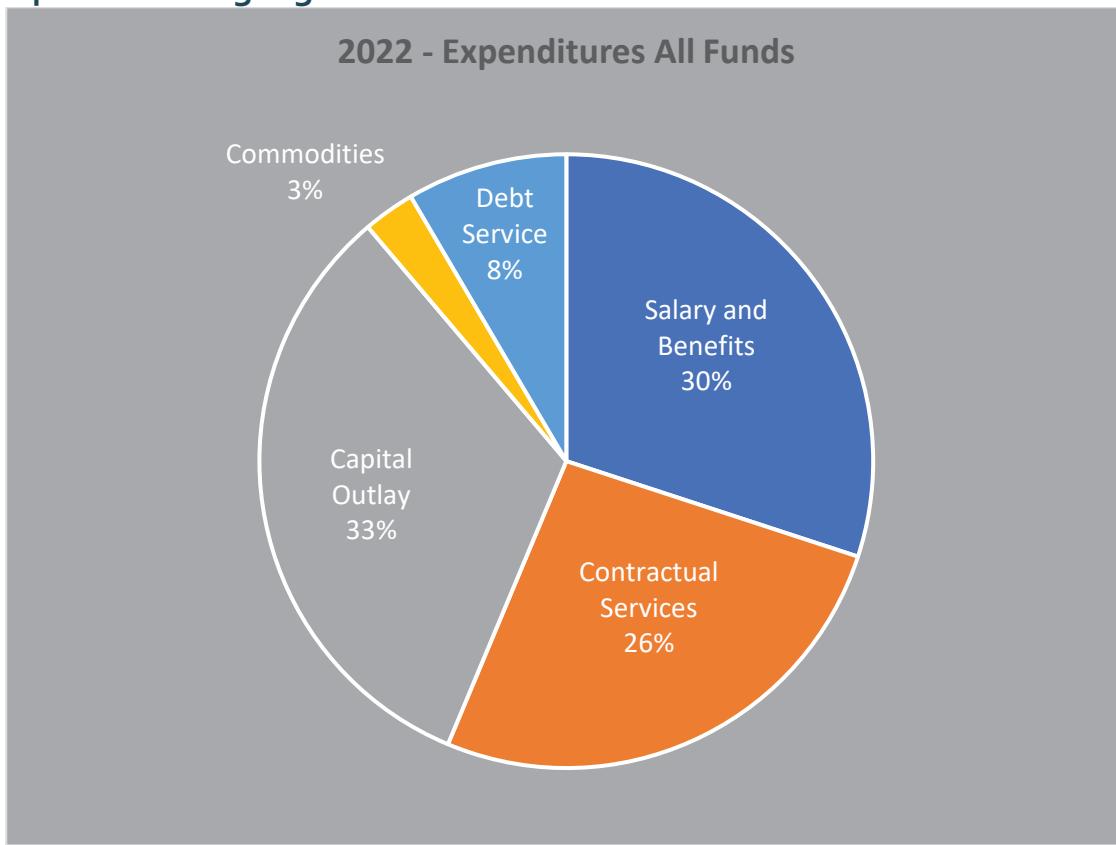


All revenues city-wide total \$11.8 million. These figures do not include inter-fund transfers or Special Law Enforcement revenues.

- **Sales & Use Taxes:** Projected revenues for all sales and use taxes, including those generated by special taxing districts and the county-wide sales taxes, total \$3.8 million.
- **Property Taxes:** The City anticipates generating \$2.9 million in property taxes from its mill rate of 28.548. Less taxes diverted to TIF funds, the General and Bond & Interest Fund should see net revenues of approximately \$2.42 million.
- **TIF Property Taxes:** The City budgeted \$1.14 million in revenue in all TIF funds from property taxes directed to TIF projects. The City has two TIF districts (#1 and #3) and two separate funds for these resources as of 2022; TIF 2 expired in 2021.
- **Special Assessments:** Approximately \$822,000 is anticipated from special assessments for storm drainage improvement districts and solid waste services including the City operated leaf collection program.
- **Grants:** Grants account for \$1,127,00 or 13% of the total 2022 budget. This includes CARS funding for the completion of three street projects (Elledge, Johnson Drive and 53rd/Buena Vista). This also includes half of the City's \$1 million allocation under the American Rescue Plan Act.

- **Franchise Fees:** Franchise fees anticipates approximately \$470,000 in franchise fees in the General Fund. This is a reduction from the 2021 budgeted amount. Cable and landline telephone franchise fees continue to decline due to reduced use of these services.
- **Intergovernmental:** Intergovernmental revenues consist of personal property tax revenues, alcohol, transient guest tax and motor fuel taxes. Transient guest tax is levied on short term rentals in the City. These revenues are deposited in the General and Bond & Interest funds.
- **Municipal Court Fines & Forfeitures:** A total of about \$281,000 is projected from court fines, bond forfeitures as well as state fees and court costs.
- **Other Sources:** Other sources consists of interest earned on idle cash, program fees, licenses and permits, and rental income and is projected at approximately \$878,000 in 2022.

2022 Expenditure Highlights



Expenditures city-wide, excluding special law enforcement, transfers and non-expenditure appropriation total \$11.5 million. Operating expenditures total \$6.7 million.

- **Salary & Benefits:** The 2022 Budget includes \$3.45 million in personnel expenses including wages and benefits. Compared to the 2021 Projected Budget of \$3.3 million, equating to a 4.5% increase. The increase is due to a 4.1% allowance for merit-based pay increases for employees, an increase in the City's KPF retirement contribution for police as well as a 7% projected increase in medical insurance.
- **Contractual Services:** All contractual services total \$3 million in FY 2022, which is a 34% increase from the 2021 Projected Budget. This increase is largely due to the receipt of roughly \$600k in federal funding under the CARES Act and the American Rescue Plan Act.
- **Commodities:** All commodities total \$313,000 for 2022, this is a significant decrease from 2021 due to equipment replacement classified as supplies in 2021.

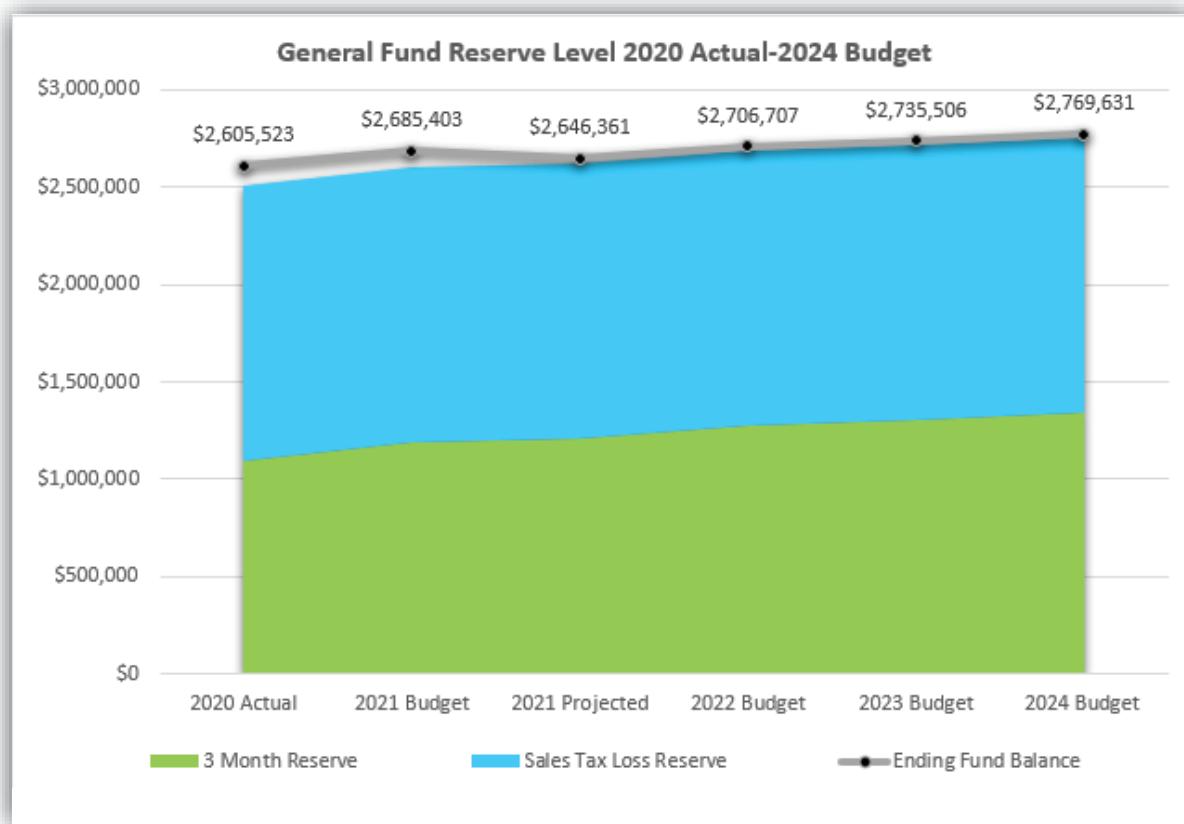
- **Capital Outlay:** Capital outlay totals \$3.7 million, a 35% decrease from the 2021 Projected Budget. The decrease is due to several large-scale projects that occurred in 2020 and 2021 including the Roe Boulevard improvements, R Park Phases 1 and 2 improvements, City Hall ADA improvements, Community Center parking lot improvements and the Aquatic Center improvements.
- **Debt Service:** Debt service totals \$970,870, a 2% increase from the 2021 Projected Budget. The City pays debt service on refinanced 2010-1 and 2011-2 bonds and the 2020-1 bonds.

Summary of Significant Changes between the Proposed and Adopted Budget

The City of Roeland Park operates a fairly small budget, that does not change dramatically year-to-year outside of capital expenditures. There were no significant changes between the proposed and adopted budget for FY 2022.

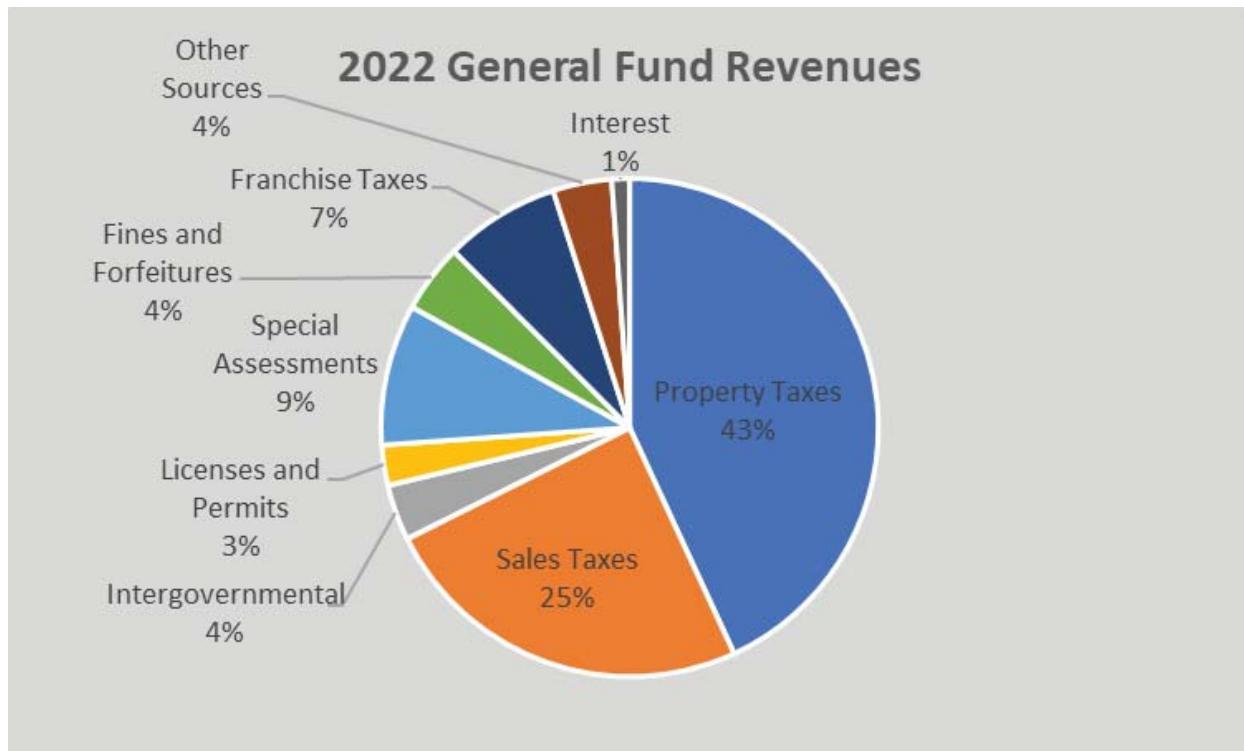
General Fund Overview

During Governing Body discussions in 2013 there was a consensus to hold reserves at no less than the 16.7% of operating expenditures (City policy) for three years. Recently the Governing Body has updated the Reserve Policy to set new thresholds stating that in uncertain economic times where significant revenue fluctuations may exist, it is prudent to target reserves at three months operating expenses or higher. Due to the potential loss of any one of the 6 major retailers located in Roeland Park the City accumulated and maintains reserves (\$1.41 million) enough to endure a two-year vacancy for one of these major retailers. This is a real possibility, as large retailers will vacate space for a new location and continue to pay rent at two sites in order tie up the old property and limit competition in the market. Twenty-five percent of 2022 General Fund operating expenditures is \$1.27 million, adding \$1.41 million to cover a significant and sustained reduction in sales tax revenues brings the General Fund reserve goal to \$2.69 million. The estimated ending General Fund balance for 2022 is \$2.7 million, keeping us just above our goal. To continue the process of pay-as-you-go financing of capital and not issue new debt, the Governing Body approved the use of funds in excess of the above stated reserve goal to finance capital projects. The graph below reflects the projected General Fund ending balance continuing to meet our goals looking out through 2023.



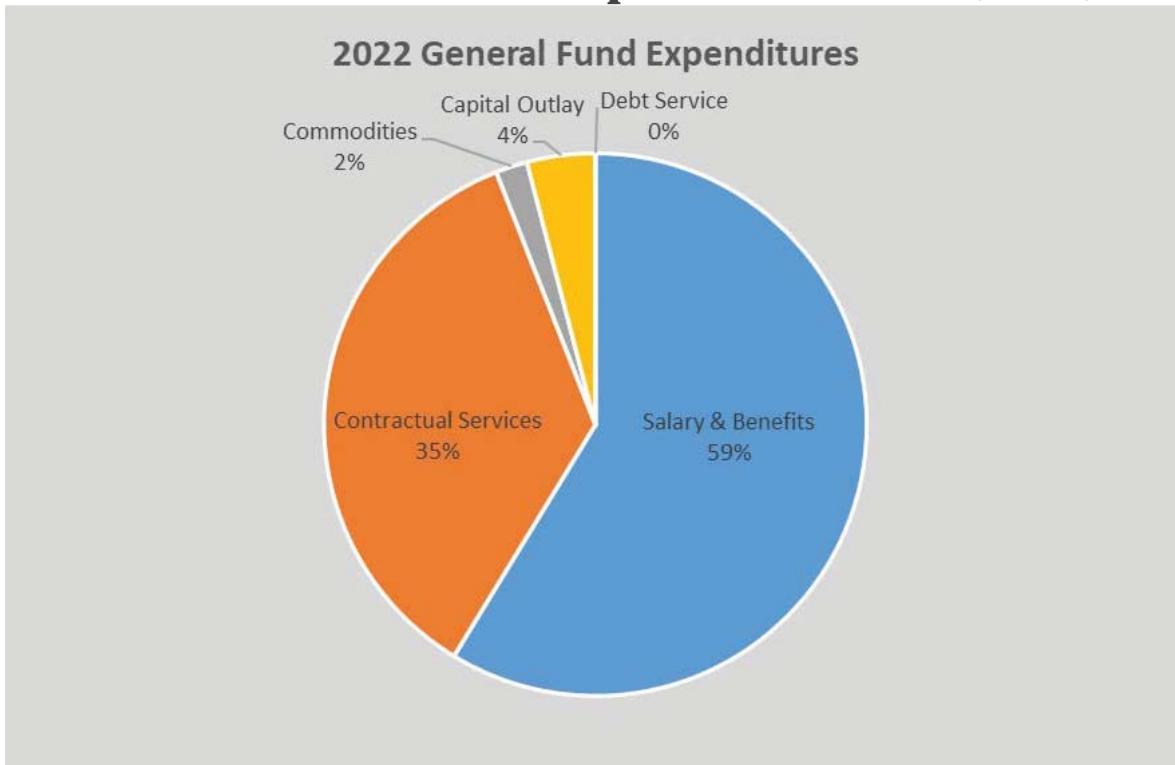
Revenues generated in 2022 are projected to be \$6.302 million. With the inclusion of fund balances and Special Law Enforcement funds, total 2022 resources available are projected at \$8.95 million. Current revenues are collected from six primary sources: property tax (42%), sales tax (25%), special assessments (9%), franchise fees (8%), other sources (4%), intergovernmental (4%), and fines and forfeitures (4%). Property tax collections reflect only the general operations portion of the mill levy (26.921). Sales tax collections include 3 /8 cents of the City's total sales taxes and all the County's share of sales taxes. The total City sales tax rate increased from 1.25% to 1.50% as of 4/1/21 following voter of approval in the fall of 2020. Franchise fees are 5% of gas, electric, telephone, cable and internet service charges. Other Sources includes lease revenue, the reimbursement for the school resource officer and other miscellaneous sources. Property tax is revenue generated from ad valorem taxes on real estate only.

2022 General Fund Revenues - \$6,302,582



2022 budgeted expenditures in the General Fund total \$6.24 million. Operating expense make up \$5.32 million, which is a 5% increase over the 2021 Projected operating expenses. These expenditures are allocated among major activities as illustrated in the chart below.

2022 General Fund Expenditures - \$6,247,236



The above chart includes all departments but separates transfers out to other funds and non-expenditure appropriations (TIF property tax reductions). These are not actual expenditures but do impact total resources in the General Fund. Transfers out represent 10% of the total General Fund outlay and non-expenditure appropriations represent 4% of the overall outlay.

The Police Department is the largest followed by Employee Benefits, which is where insurance, retirement and social security expenses are budgeted for all employees. The General Overhead department has the third largest budget and covers a broad range of service expenses such as street lighting, traffic signals, audit fees, attorney fees, and insurance. The Public Works Department is the fourth largest and accounts for contract street maintenance, contract tree trimming and mowing services, street light electric, as well as personnel expenses. The Solid Waste department is the next largest and accounts for contractual expenses for trash, recycling and yard waste, as well as direct expenses for the leaf collection service.

City of Roeland Park
Fund Overview by Source - General Operating Fund

	2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
Beginning Fund Balance	2,644,747	2,616,493	2,605,408	2,685,403	2,646,361	2,706,707	2,735,506
Revenues							
Property Taxes	\$ 1,756,154	\$ 1,921,507	\$ 2,043,502	\$ 2,257,577	\$ 2,705,823	\$ 2,759,735	\$ 2,954,726
Franchise Taxes	508,080	454,240	447,629	467,012	470,708	474,450	478,239
Special Assessments	569,945	563,634	565,149	570,750	575,227	586,203	597,179
Sales Taxes			1,608,169	1,561,923	1,540,516	1,496,355	1,511,318
Intergovernmental	1,810,232	1,747,564	211,466	220,533	227,759	232,200	236,729
Licenses and Permits	173,753	169,073	190,300	164,450	164,050	164,050	164,050
Fines and Forfeitures	386,627	335,782	217,659	278,323	281,076	283,857	286,665
Other Sources	196,860	303,850	272,245	257,804	239,849	287,961	299,885
Interest	83,578	99,901	28,001	71,330	72,756	74,211	75,696
Total Revenues	5,485,228	5,595,552	5,584,120	5,849,701	6,277,763	6,359,021	6,604,487
Special Law Enforcement Resources	400	3,850	28,151	19,495	16,495	13,495	10,495
Pool Bond Reserve Satisfied			-	-	-	-	-
Transfers In	-	26,844	359,639	273,865	24,819	25,812	26,844
Total Resources	8,130,375	8,242,738	8,577,319	8,828,463	8,965,438	9,105,036	9,377,332
Expenditures by Appropriation Unit							
Salary & Benefits	2,495,869	2,587,183	2,826,914	2,987,704	3,126,800	3,258,900	3,397,105
Contractual Services	1,796,646	1,713,952	1,700,430	1,771,116	1,880,103	1,862,969	1,858,997
Commodities	93,169	97,698	236,825	98,821	100,443	103,064	104,485
Capital Outlay	110,406	221,569	237,825	218,550	216,500	217,500	218,500
Debt Service	154,440	-	-	-	-	-	-
Total Expenditures	4,650,530	4,620,402	5,001,994	5,076,190	5,323,846	5,442,433	5,579,086
Special Law Enforcement Restricted	17,915	1,910	9,656	4,000	4,000	4,000	4,000
Non-Expenditure Appropriation	-	-	-	-	271,320	276,746	185,000
Transfers Out	869,051	1,110,530	1,079,992	1,090,367	648,069	637,855	834,117
Total Appropriations	5,537,496	5,732,842	6,091,642	6,170,557	6,247,236	6,361,034	6,602,204
Ending Fund Balance	\$ 2,592,880	\$ 2,509,897	\$ 2,485,677	\$ 2,657,906	\$ 2,718,203	\$ 2,744,002	\$ 2,775,128
Change In Ending Fund Balance	157,489	(82,983)	(157,234)	172,304	60,297	25,799	31,126
25% of Annual Operating Expenses (Reserve Benchmark)	1,069,527	1,053,119	1,191,042	1,214,035	1,276,587	1,305,983	1,339,897
Sales Tax Loss Reserve	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000	1,410,000
Ending Fund Balance In Excess of Sales Tax Reserve + Reserve Benchmark	113,353	46,778	(115,440)	33,871	31,616	28,018	25,229
Operating Expenses	4,278,109	4,212,476	4,672,661	4,856,140	5,106,346	5,223,934	5,359,588
Unrestricted Ending Fund Balance as a % of Annual Operating Expenses	27%	26%	23%	25%	25%	25%	25%

Summary of Financial Policies

Overview

The City of Roeland Park's financial policies and provisions provide a basic framework for the overall financial management of the City. The policies guide the decision-making process of the City Council and Administration and provide guidelines for analyzing proposed programs and budgets. Some policies have been formally adopted by Council, others are planned for future development into formal policies and others provide administrative guidelines for the fiscal management of the City.

Budget Provisions:

The City defines a balanced budget as total resources equal to total obligations. Total resources include beginning fund balances and total obligations include contingency non-expenditure appropriations. Non-expenditure appropriations are those that will or may reduce available resources. In the City's budget, this includes TIF expenditures (i.e. resources diverted to TIF funds) in the General and Debt Service funds and possible Property Tax reductions due to appeals in some of our TIF funds. The budget presented is considered a structurally balanced budget. The budget adoption and amendment process is explained later in this document.

Reserve Policy

Roeland Park has identified specific fund balance minimums that it intends to maintain specifically for the General Fund, Bond & Interest (Debt Service) Fund and the Equipment and Building Reserve Fund. The City defines fund balance as excess assets over liabilities in a fund. We also refer to this as the reserves in a fund. This policy is designed to establish guidelines to provide the structure of continuing fiscal stability, reduce financial risk and maintain adequate reserves for current and future requirements.

The Reserves policy states that the City will maintain reserves of at least two months (16.6%) of annual General Fund operating expenses or 16.6% of annual budgeted General Revenues, whichever is greater. However, since adoption, the Council and staff have made it a goal to achieve at least three months (25%) of annual General Fund operating expenses as reserves. The current policy is to maintain reserves of 25% of operating expenses in the General Fund above and beyond the \$1.41 million established in the same fund as a Sales Tax Reserve, which is a committed fund balance. The Sales Tax Reserve is described in greater detail in the Revenue section. These two reserves combined in 2022 total \$2.706 million or effectively 55% of operating expenditures in the General Fund for 2021.

The Debt Service Fund policy is to maintain between 10% and 15% of annual principal and interest payments for bonds and temporary notes within the fund. Debt is to be used to finance capital projects with a life expectancy of at least seven years or greater. Debt is to be used in such a way that the term of financing does not exceed the useful life of the asset. In the budget presented, this policy is met in all years.

The City will also fund capital asset replacement and debt retirement of leases at an amount necessary to finance the acquisition of new equipment needed in the following year; and to finance needed future replacements and acquisitions by setting aside a reserve amount for some of the larger purchases. This reserve for equipment will be maintained in the Equipment and Building Reserve Fund. The same fund will maintain reserves for public works, and city hall equal to approximately 2-4% of the replacement value of all City owned capital building assets. Minor repairs and replacements (typically \$5,000 or less) in public buildings will be taken from departmental operating budgets whenever possible.

Revenue Provisions:

Non-Recurring Revenue Policy

One-time or limited term resources, such as proceeds for asset sales, debt refinancing, one-time grants, legal settlements, budget savings and similar non-recurring resources shall not be used for current or new ongoing operating expenses. Appropriate uses of one-time resources including building and maintaining fund balances, the early retirement of debt, capital improvements or maintenance and other nonrecurring expenditures.

The City also attempts to maintain diversified and stable revenue streams to safeguard against fluctuations and market downturns.

The City establishes user fees using market research and attempts to charge fees equivalent to the cost of the service when possible. All user fees and charges are reviewed annually and amended as needed through a fee resolution.

Expenditure Provisions:

Purchasing Policy

The City's Purchasing Policy provides guidance to City officials on the expenditure of public funds. Ultimately the City Administrator, with the assistance of the Finance Director, is responsible for ensuring the provisions of the policy are adhered to by those purchasing goods, services and capital items on behalf of the City. The policy was updated in 2020 and included increases to spending thresholds for the City Administrator and Department heads. The revised policy sets limits on the purchase of single items for the City Administrator (\$15,000) and Department Directors (\$5,000), with exceptions for regular expenses and contractual agreements (lease payments, debt service, payroll, etc.), repetitive purchases (office supplies, auto parts/repairs, asphalt, etc.), and emergency purchases.

Another change made to the policy in 2020 includes revisions to the requirements for price quotes or bids. The policy now states that bids or price quotes will be taken for any single item purchased as follows:

- *Open Market Purchases:* No bids required for items costing less than \$2,500. Departments are encouraged to get three informal quotes, however.
- *Competitive Informal Quotes:* Three informal quotes required for any item between \$2,501 and \$10,000.
- *Competitive Formal Quotes:* Formal quotes will be required for any single item costing \$10,001 or more. Notice will be posted on the City website and solicited from known qualified vendors and/or service providers that have registered with the city to receive such quotes.

Council can modify these provisions if an opportunity for greater competition exists, the item being purchased is highly specialized or unique circumstances or changes in the marketplace would justify a variation. Sealed bids will not be required unless specifically mandated by Federal or State law, such as when grants are involved.

The final update to the 2020 purchasing policy was adding a procedure for the purchase of public art. The City has budgeted the purchase and maintenance of art and this policy states that all purchases for new art and the placement of said art will be at the recommendation of the Arts Advisory Committee and approved by Council.

Investment Provisions:

The City's investment policy guides the investment of idle funds. The policy emphasizes the preservation of principal while striving to hold all investments to maturity to avoid penalty. The City's investment portfolio is actively managed by our Financial Advisory firm, Columbia Capital, and the Finance Director oversees the contract and approves the purchase of investments and the transfers of funds in and out of the investment account.

Fund Description

General Fund: This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review, property maintenance code compliance, and public works. The Special Law Enforcement fund is a function of the General Fund but is restricted specifically for law enforcement equipment purchase. The budget outlines this element of the General Fund separately throughout the budget unless otherwise noted.

Debt Service Funds: Used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

Debt Service: Used to pay for the general obligation long-term debt of the City.

Bella Roe/Wal-Mart TIF (TIF 1): A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020.

Valley State Bank TIF (TIF 2c): Created to account for monies received to retire special obligation tax increment revenue bonds. 2020 was the last year for this fund and this TIF project area has been closed.

TDD #1 - Price Chopper: Created to account for transportation development district resources. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center apart from Lowe's.

TDD #2 - Lowe's: Created to account for transportation development district resources. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

Special Revenue Funds: Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

Sales Tax Revenue Funds:

Combined Street and Highway: Established in 2020, this fund is a combination of the Special Street fund consisting of the $\frac{1}{2}$ cent sales tax for street, sidewalk and roadway improvements, and the

Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

Community Center: Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

Special Infrastructure: Established to account for public infrastructure projects including buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sunsetting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City. On November 3, 2020, voters approved an increase in this sales tax to ½ cent. The new ½ cent tax will begin April 1, 2021 and sunset March 31, 2031.

Other Funds (Special Purpose):

Special Highway: Established to account for motor fuel tax monies sent quarterly from the Kansas State Treasurer's office, which are the Special City and County Highway Funds distributed and computed in compliance with K.S.A 79-3425CC. This fund will be rolled into a combined Street and Highway fund in 2020 along with the Special Street Fund and 2019 represented the last year of use for this fund.

City Hall TIF (TIF 2): Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel, Granada Park improvements, roadway and storm water improvements. This TIF expired at the end of 2021.

CID #1 – Roeland Park Shopping Center: Created to establish a community improvement district that includes all the Roeland Park Shopping Center, Wal-Mart, CVS and PAD site out parcels and imposes a 1% sales tax.

Roeland Park City Hall Property Owners Association Fund: Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

Aquatics Center Fund: Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

American Rescue Plan Act (ARPA) Fund: Established in 2021 to account for the revenue and expenditures of the federal American Rescue Plan Act monies.

Capital Project Funds: These funds are used to account for all resources which are restricted, committed or assigned for the acquisition and construction of capital facilities and other capital assets.

Equipment and Building Reserve: A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

Boulevard Apartments/The Rocks TIF (TIF 3): Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

The City uses the modified accrual basis of accounting and budgeting for all funds.

Use of Funds by City Departments

The following table shows the list of City operating departments and the funds they use by percentage. For Capital funds, only the operational pieces of those funds are represented below. Debt service and Economic Development funds are excluded as they do not have operational components.

Department	Approximate Percent of Expenditures Associated with Funds				
	General	Aquatic Fund	Combined Street/Hw	Community Center	Sp. Infrastructure
General Overhead	100				
Police	100				
Court	100				
Neighborhood Services	100				
Administration	100				
Public Works	78	3	1	4	14
Employee Benefits	100				
Governing Body	100				
Parks & Recreation	16	60		24	
Solid Waste	100				

2022 Budget Process and Calendar

Annual Budget Development and Adoption Process

As the City's budget follows the calendar year, the annual budget development process begins in the first quarter of the year, almost a year prior to the start of that fiscal year. The City Administrator coordinates the budget process in conjunction with the Assistant City Administrator/Finance Director.

One of the first steps in the process is the annual budget retreat with department directors and the Governing Body. This off-site meeting is held in the evening in February to review factors that will influence Budget Objectives for the year including Council adopted Goals, the latest Citizen's Survey results, a cost-of-living comparison which provides metro-wide comparisons on taxes and utility rates, and the strategic plan.

In March, the Council reviews the Budget Objectives submitted by Department Directors and members of the Governing Body. These Objectives reflect projects, programs, policies, or equipment that the submitter justifies by showing how the objective progresses the City toward accomplishing one of our 7 adopted Goals. For the first review, the Governing Body is encouraged not to focus on program cost, but to indicate whether they feel each objective has merit and should be further explored. After each department director submits their respective line-item budget proposals, the preliminarily approved Objectives are incorporated into the operating budget where the Administrator and Assistant Administrator can review ending fund balances to determine what deficits may exist and what adjustments to proposed expenses are warranted.

March through April, staff prepares and reviews the Capital Improvement Plan (CIP) including equipment replacement schedule, solid waste assessments (solid waste and City leaf pickup are assessed to residents' property taxes), the pay scale and employee benefits. The City updates its pay scale annually with small increases in the minimum and maximum compensation for each pay class based on market rates. This minimizes the need for periodic position reclassifications. In April, the Governing Body also hears a presentation from the City Auditor on the prior year audit and presentations from staff on City reserves,

outstanding debt and trends in primary revenues.

In May, the City presents the preliminary budget and CIP at a Council Workshop. We hold a community forum on the budget at the Community Center where we discuss the preliminary budget including Capital Improvement Plan and Objectives with residents and encourage their questions and address concerns. While this meeting is specifically intended to inform residents, the public is encouraged to attend all Budget meetings and are welcome to provide input at any budget related meeting. The Budget was adopted on August 23, 2021 at the regular Council meeting and subsequently submitted to the County Clerk in early August.

Legal Requirements

State Law dictates that each City hold a public hearing prior to approving the annual budget. The budget requires a notice in the City's newspaper of record (The Legal Record) notifying the public at least 10 days prior to the hearing. The publication notice includes the proposed property tax assessment and mill levy rate for the budget. Per state statute, the Council may reduce the property tax assessment at budget adoption, but they cannot increase the assessment without repeating the publication and public hearing process. The Property Tax Lid legislation was repealed for the 2022 budget a new Public Hearing and publication step was added if a community planned to exceed the Revenue Neutral Rate. Roeland Park did exceed the Revenue Neutral Rate and followed the publication and public hearing requirements accordingly. A budget adoption process that does not exceed the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before August 25. A Budget adoption process that exceeds the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before October 1.

Budget Amendment Process

The process of amending the City's budget is outlined and authorized by K.S.A. 79-2929a. Amendments to the City's budget are typically used when there is an increase in the original budget for previously unbudgeted increases in revenues other than ad valorem property taxes, or encumbrances on capital projects that weren't completed in the prior year. To amend the budget, the City is required to hold a public hearing and publish a notice in the Legal Record 10 days prior to the hearing. The City then must hold a public hearing and forward amended budget forms to the County Clerk for certification. When called for, the City of Roeland Park completes budget amendments in concert with adoption of the budget for the upcoming year or in the fourth quarter of the fiscal year being amended.

2022 Budget Calendar

Schedule of Meetings and Deadlines

(All dates are subject to change; additional dates may be added)

Public Input Opportunities on the Budget Are Available at Each Workshop

JANUARY 25TH

- Distribute Capital Improvement Plan (CIP) (including Equipment Replacement) draft to Department Heads for Updating

FEBRUARY 8TH

- Budget Retreat- Department Heads and Elected Officials: Review Citizen Survey, Cost of Living Comparison and Strategic Plan to aid us in setting Priorities for the next budget cycle.
- Solicit Objectives in standard format from Department Heads and Elected Officials

FEBRUARY 12TH

- Staff Finalize Updates to CIP-Equipment Replacement Schedule
- Distribute Department Budget Worksheets to Staff

MARCH 1ST

- Objectives Due to City Administrator in standard format
- Administrator meets with Staff to review and refine Objectives during the next two weeks.
- Administrator work with Elected officials to refine their Objectives during the next two weeks.

MARCH 15TH

- Council Workshop- Review and Preliminary Approval of Objectives

APRIL 5TH

- Department Requests due to City Administrator to reflect Preliminarily Approved Objectives
- Council Workshop- Review Proposed 2022 Pay Scale
- Council Workshop- Review Solid Waste Assessment for 2022

APRIL 19TH

- City Administrator Meet with Department Heads to review budget requests and make edits
- Council Workshop- Review and Preliminary Approval to CIP-Equipment Replacement Schedule

MAY 3RD

- Council Meeting- Adopt Proposed 2022 Pay Scale

MAY 17TH

- Council Workshop- Review Proposed 2021-22 Employee Benefits Package (if applicable)
- Council Workshop- 2020 Audit Presentation by Auditors
- Council Workshop- Review Reserves and Outstanding Debt
- Review Trends in Primary Revenues

JUNE 7TH

- Council Meeting- Adopt Proposed 2021-22 Employee Benefits Package (if applicable)
- Budget Presentation- All Funds and Departments reflecting Preliminarily Approved: Objectives and CIP-Equipment Replacement Schedule

JUNE 15TH

- County Clerk to calculate and notify City of revenue neutral rate (Per SB 13 this must be done on or before July 15).

JUNE 28TH - BUDGET COMMUNITY FORUM MEETING (AT COMMUNITY CENTER)

- City statistical information Overview
- Single Family Cost of Living Comparison Overview
- Citizen Satisfaction Survey Overview
- Budget Presentation

JULY 6TH THIS DAY IS A TUESDAY DUE TO JULY 4TH

- Council Workshop- Revised Budget Presentation (If Needed)- If major revisions occur following Community Forum and formal Budget Presentation
- Council Workshop- Consent of Council to Publish Notice of Public Hearing on the Intent to Exceed Revenue Neutral Rate and a Notice of Public Hearing on the Adoption of the 2022 Budget and Amendment of the 2021 Budget (if applicable) to be held on August 23
- Notify County Clerk of Intent to Exceed Revenue Neutral Rate by July 15th, if applicable

JULY 28TH PUBLISH NOTICE OF INTENT TO EXCEED REVENUE NEUTRAL RATE AND A NOTICE OF PUBLIC HEARING ON THE ADOPTION OF THE 2022 BUDGET AND AMENDMENT OF THE 2021 BUDGET (IF APPLICABLE) IN LEGAL RECORD AND ON CITY WEB SITE

- Notice to include the date, time, and location of the public hearings

AUGUST 10TH COUNTY CLERK TO MAIL CONSOLIDATED TAX NOTICE FOR ALL TAXING UNITS TO ALL TAXPAYERS. MUST BE SENT 10 DAYS PRIOR TO PUBLIC HEARING ON EXCEEDING REVENUE NEUTRAL RATE

AUGUST 23RD (SPECIAL COUNCIL MEETING) PUBLIC HEARING ON INTENT TO EXCEED REVENUE NEUTRAL MILL RATE, PUBLIC HEARING ON ADOPTION OF THE 2022 BUDGET AND PUBLIC HEARING ON AMENDMENT TO 2021 BUDGET (IF APPLICABLE)

- Consider Adoption of Resolution Setting Mill Above Revenue Neutral Rate
- Consider Adoption of 2022 Proposed Budget- Including Objectives and Capital Improvement Plan
- Consider Amending 2021 Budget (if applicable)

AUGUST 25 CITY BUDGET DUE TO COUNTY CLERK ONLY IF CITY DOES NOT INTEND TO INCREASE REVENUE NEUTRAL RATE.

OCTOBER 1 DEADLINE FOR CITY TO CERTIFY AMOUNT OF AD VALOREM TAX AND SUBMIT BUDGET TO COUNTY CLERK IF EXCEEDING REVENUE NEUTRAL RATE

- Submit 2022 Budget, 2022 Mill Rate and Approved Resolution to Exceed Revenue Neutral Rate to County Clerk

Debt

As part of the FY 2017 Budget process, the Governing Body decided to fund current and future capital improvements using cash on hand and existing revenue streams. As a result, the City adjusted its Capital Improvements plan to remove any issuance of debt. The City has been successful using the pay-as-you-go method to date through the creative use of several resources including grants, private donations, additional resources available in the General Fund, and TIF resources. In addition, the City's portion of a new county-wide sales tax to construct a new courthouse has been dedicated to capital improvements. That resource is expected to generate approximately \$1.8 million over the course of 10 years.

During the 2020 Budget development, the Governing Body adopted an approach to fund the Aquatic Center and the R Park improvements which employs partial borrowing (\$1.25 million out of \$3.3 million total project costs) with a short (10 year) maturity. The borrowing occurred in the 3rd quarter in 2020 and debt service began in 2021. The City's bonds are unrated.

In addition to the new money, the city's financial advisor found that refunding the 2010-1 and 2011-2 GO Bonds would achieve an overall savings for the City. The 2020-1 GO Bond debt was issued with a 1.51% interest rate which created savings of more than \$53,790, or 4.8% on the amount of principal refunded. Both 2010-1 and 2011-2 included stormwater projects that are funded via special assessment to the benefiting homeowners. The bond savings subsequently reduced the special assessments proportionally for each homeowner as a result by an average of \$42 - \$46 per homeowner for the balance of the assessments.

The City follows these principals when issuing debt:

- Financing of improvements would not exceed the useful life of the asset.
- Staff would conservatively project revenue sources to pay off debt.
- Debt would only be used to finance essential and necessary capital improvements and major equipment purchases beyond our ability to cash finance these purchases. Debt will never be used to finance operations or to assist with short-term cash flow issues.

The City does not have a bond rating due to the limited amount of debt that we have issued. This remains the prudent choice with the 2020-1 bond issuance.

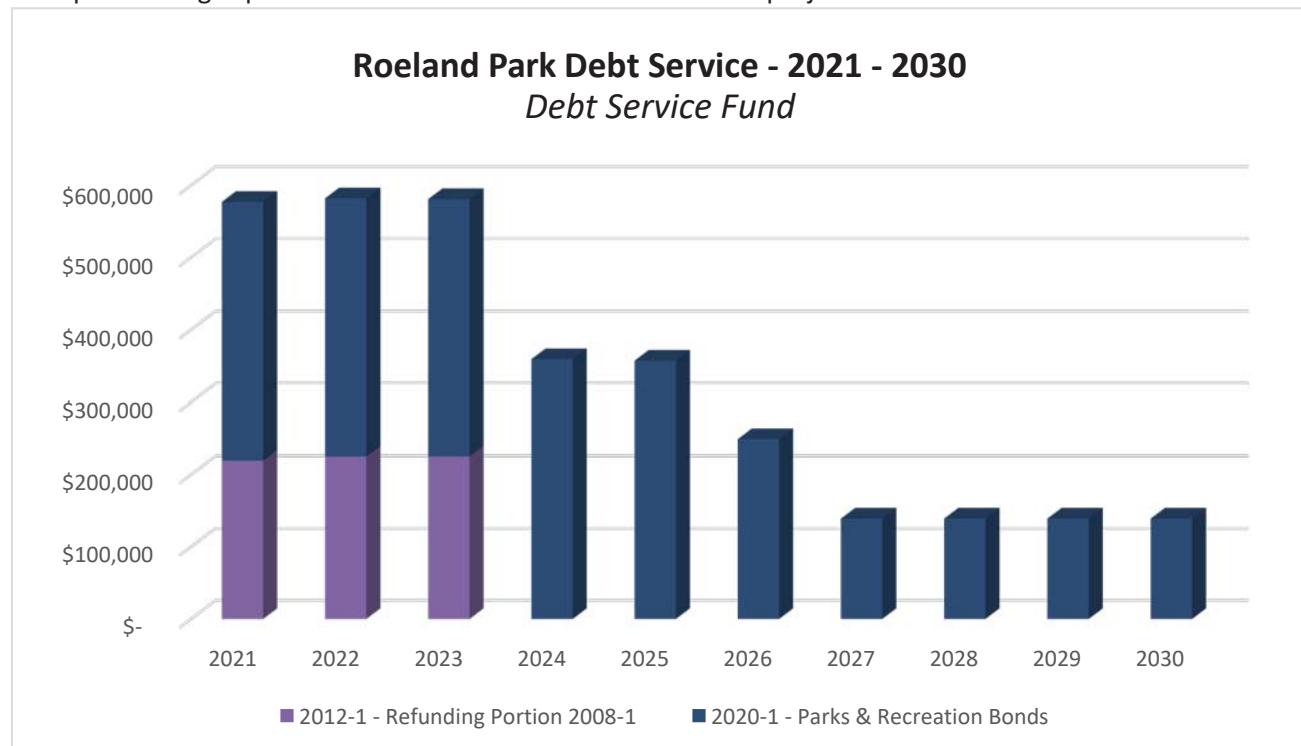
Legal Debt Limit

The legal debt limit indicates the City's ability to issue bonded debt based upon existing debt issued. Direct bonded debt is debt for which the City has pledged its full faith and credit. The debt limit establishes a maximum dollar limitation calculated under existing law. The debt limitation provided by Kansas statute is 30% of assessed valuation. The City's debt margin is approximately \$28.76 million (see calculation below).

Assessed Value Including Motor Vehicles (estimated for 2021 budget)	\$105,557,166
Debt limit (30% of assessed value)	31,667,150
Debt applicable to limit:	
General obligation bonds outstanding	2,908,414
Total net debt applicable to limit	2,908,414
Legal debt margin	\$28,758,736

Outstanding Debt

The following chart provides an overview of our outstanding debt service FY 2021 – 2030. This includes debt paid through special assessments for storm sewer related projects.



	Debt Issue	Approved by Council	Date Issued	Original Amount	Interest Rate	1/1/2022 balance (w/interest)	Expiration Date	2022 Total Payment
	General Obligation Bonds: 2012-1 Bond Issues: Refunding Portion 2008-1 (streets/stormwater)	Various, see original issue	May-12	\$1,970,000	.65-2.4	\$673,716	12/1/2023	\$225,118
	2020-1 Bond Issue: Refunding of 2010-1 and 2011-2, R Park and Pool Improvements	2020	Sep-20	\$214,209	1.51	\$2,234,698	12/31/2030	\$356,752
						\$2,908,414		\$581,870
	Revenue Bonds:	<i>*Debt service resources are limited to TDD revenues received - City is not liable for debt</i>						
	Transportation Development District:	<i>*The interest payments due are unknown as they are determined by the trustee as debt is repaid. The balance for TDDs reflect principal only.</i>						
	Sales Tax Revenue Bonds, 2005 and 2006A - Price		Nov-05	\$3,555,000	4.50-5.875	\$1,770,473	12/1/2025	\$1,770,473
	Sales Tax Revenue Bonds, 2006A - Price Chopper/Shopping Center		Jan-06	\$1,090,000	5.875	\$644,455	12/1/2025	\$644,455
	Sales Tax Revenue Bonds, 2006B - Lowe's		May-12	\$1,690,000	5.125-5.875	\$663,139	12/1/2025	\$663,139
						\$3,078,067		\$3,078,067.00



Revenue Sources

The City of Roeland Park has developed a diverse base of revenues to fund its operational and capital needs. The purpose of this section is to describe the major revenue sources and trends and how these affect the City. Special emphasis is placed on 9 major revenue sources that comprise 97% of the City's projected revenues in 2022. The revenues outlined below do not include interfund transfers, fund balance or restricted revenue sources such as those in the Special Law Enforcement Fund. Excluding these sources, the City projects total revenues of \$11,847,926 including TDD funds. Without TDD funds, the total revenue is \$11,449,312.

Major Revenue Source - All Funds	CY Percent of Total Revenues	2022 Budget
Sales/Use Taxes	33%	3,888,655
Property Taxes	19%	2,901,805
TIF Property Taxes	12%	1,143,702
Special Assessments	7%	822,735
Grants - Federal, County, State	13%	1,127,000
Franchise Fees	4%	470,708
Intergovernmental	4%	434,177
Fines & Forfeitures	2%	281,076
Other Sources	3%	274,696
<i>Subtotal of Major Revenues</i>	97%	10,412,534
All Other Revenues	3%	322,369
Total Revenues	100%	10,906,619

Sales & Use Taxes

Sales and Use taxes from the City and the County are reported collectively along with personal property taxes within the "Intergovernmental Revenue" category on the revenue summary sections of this document. Combined, all sales and use taxes comprise 33% of our total budget, the largest category of revenue for the City. A more detailed explanation of City, Special District and County sales and use taxes follows.

Revenue Assumptions and Trend Analysis

The City generally projects a conservative 1% increase in sales tax year-over-year. This is based on historical trends in revenue (shown in charts below) and management's desire to error on the side of caution. However, with the uncertainties of the COVID-19 crisis and related retail closures, management projected essentially

flat growth in 2021 using FY 2018 actuals as the baseline for the City's portion of sales tax. This is because in 2019 one of our major retailers was closed for six months due to the demolition and rebuild of their store. In 2020, in addition to the COVID crisis, the main artery running through Roeland Park, Roe Boulevard, was under construction for most of the year.

For FY 2020, the City adjusted year-end sales/use tax projections to be conservative. For City sales/use tax, we projected a 10% reduction from 2019. Roeland Park has a unique mix of retailers and does not include industries that were closed due to COVID restrictions. All retailers are considered "essential". However, to be safe, we still projected a reduction in this category. The County's mix of retailers is much more diverse and includes several industries that were completely closed for almost two months of the year, then subsequently impacted due to capacity restrictions and the like. As a result, we projected a reduction in year-end sales/use taxes for the County's share by 20%. This aligned with the County's projections for "moderate impact" from the crisis.

However, actual sales tax collections in both 2020 and 2021 ended up much better than anticipated. In 2020, the City's share of sales and use taxes were up 12% from 2019 and higher than they have been for the last five years by at least 7%; County sales and use taxes were slightly up from 2019 overall. 2020 use taxes came in 18% greater than in 2019 due to increased online sales occurring in 2020. Actual sales taxes from the County were down by 4% from 2019. The trend is continuing in 2021, with sales tax collection as of the end of Q2 trending 13% higher than 2020 YTD. Sales tax collections in 2021 also reflect the additional 1/4 cent capital improvement sales tax that took effect at the beginning of Q2 of 2021. The 2021 budget didn't anticipate the sales tax rate increase and the 2021 budget was amended to account for this additional revenue.

Sales Tax Reserve. In 2017, the Council approved Resolution 653 which established a \$1.41 million committed fund balance for use if sales taxes see a significant (at least 25%) and sustained (longer than six months) decline. These reserves were built up over the course of four years when the City Council increased the property tax mill levy 7.5 mills to prepare the City for the planned loss of a major retailer which never came to fruition (more detail in the Property Tax revenue analysis section).

City Sales/Use Tax

In November 2020, the citizens approved an increase in the Special Infrastructure Fund (27D) sales tax from 0.25% to 0.5%. This went into effect on April 1, 2021. At that point the City's sales tax rate increased from 1.25% to 1.5%. The distribution of the sales tax is as follows:

- Special Street Fund (27A) – 0.5% funds street and sidewalk improvements and maintenance city-wide.
- General Fund (27B) – 0.375% funds general governmental operations.
- Community Center Fund (27C) – 0.125% funds Community Center operations and improvements.
- Special Infrastructure Fund (27D) – 0.5% funds infrastructure improvements and maintenance city-wide, including street improvements. This sales tax is set to sunset March 2031 unless renewed by voters.

In 2022, City sales taxes are budgeted at \$2,385,311 for the funds listed above.

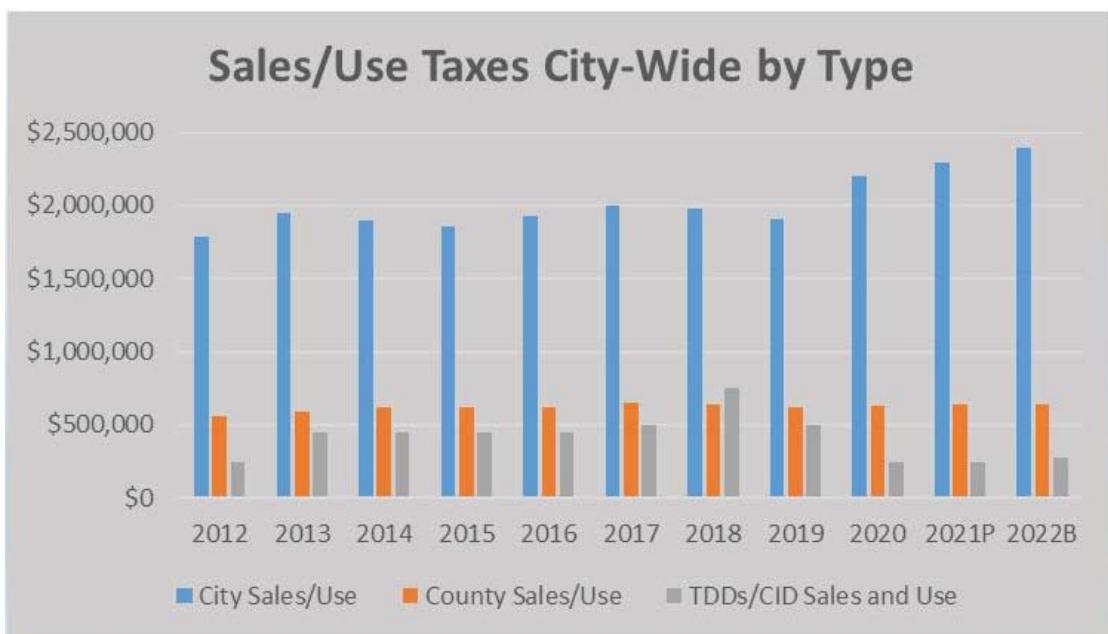
County Sales/Use Tax

The City's allocation of the countywide sales tax is made up of four components: 1) the City's share of the countywide 0.6% sales tax, 2) the City's share of the original countywide 0.25% Public Safety sales tax (effective 2009), 3) the City's share of the countywide 0.25% Jail Sales Tax (effective 2011), and 4) the City's share of the new countywide 0.25% County Courthouse Sales Tax (effective April 1, 2017), which will sunset in 2027. The proceeds are distributed by the state department of revenue and are distributed amongst the cities based on a formula that considers population and mill levy rate for each entity. Total County sales and use taxes anticipated for 2022 are \$1,111,300.

Special Taxing Districts

The City has three special taxing districts which collect sales taxes specifically to fund improvements within those districts. The CID sales tax ended in 2019 after reaching the \$3 million revenue threshold established in the redevelopment agreement for the Roeland Park Shopping Center-Walmart site. Two TDDs are projected to collect a total of \$388,162 in sales taxes in 2021. Details for these revenue sources are provided below.

- TDD #1: Price Chopper and Bella Roe Shops – 1% This Transportation Development District was established in 2005 which levies an additional 1 cent sales tax to cover transportation related improvements to the new shopping Center.
- TDD #2: Lowes – 0.5% This TDD was established in 2006 and levies $\frac{1}{2}$ cent sales tax to cover transportation related improvements to the Lowes development within the Bella Roe Shops.
- CID #1: Roeland Park Shopping Center/Wal-Mart – 1% This CID was established in 2012 and revenue from the 1 cent sales tax began hitting city coffers in early 2013. The CID was established to help cover the cost of reconfiguring the shopping center and related parking lot and infrastructure improvements with the expectation that Wal-Mart was moving to Mission. However, the retailer announced their intention to stay in Roeland Park in 2016 after the Mission Gateway development prospect fell through. Approved expenses may be reimbursed to the developer with these resources, for every \$2 dollars of investment the developer is eligible for \$1 of reimbursement. The agreement also states that the CID sales tax will terminate once the CID has collected \$3,030,000 in sales tax. Collections reached this limit in the 2nd quarter of 2019 and collections ceased at that time. No collections are anticipated going forward. The resources in this fund will remain available for use under the approved terms of the CIDagreement.



Ad Valorem Real Estate Property Taxes

Property taxes are collected on the assessed valuation of taxable real, personal property and state assessed utilities. The County Clerk provides an estimated assessed valuation used to calculate property taxes necessary to fund the budget. The assessed valuation established, and the mill levy set in 2021 will fund the 2022 Budget.

The City's total mill rate submitted to the County for the 2022 Budget is 28.548 with the estimated assessed valuation of \$102,758,817 which is a 9% increase from the prior year. Property taxes support two funds, the General Fund with a mill levy of 26.632 and the Bond & Interest Fund with a mill levy of 1.916.

In FY 2014, the Governing Body decided to increase the mill levy 7.5 mills to prepare for the planned departure of Wal-Mart, the City's largest retailer, which was intending to move to the Mission Gateway site in a neighboring City. In addition, the City had faced three consecutive years of declining assessed valuations from the FY 2012 – FY 2014 budget years. In 2016, Wal-Mart announced their plans to remain in Roeland Park for at least five years. In 2017, the Governing Body approved Resolution 653 which set aside reserves of \$1.41 million that had accumulated from the increased property tax collections due to a higher mill levy and the increase in assessed valuation the City has experienced in recent years.

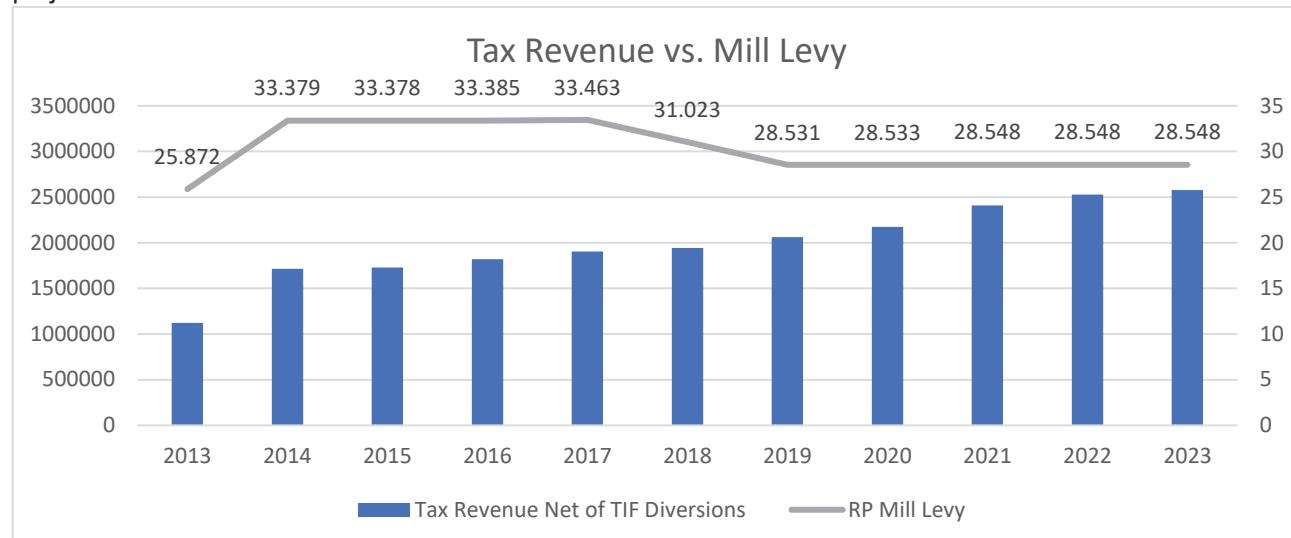
The Governing Body decided to reduce the mill levy incrementally over time. The 2018 and 2019 budgets reflected a 2.5 mill decrease for a total reduction of five mills from the City's FY 2017 mill levy of 33.5.

Senate Bill 13

The 2022 budget cycle marked the implementation of the revenue neutral rate law, or SB 13 as enacted by the Kansas Legislature. The law requires taxing units to hold a public hearing if they intend to set a mill levy which would lead to more revenue from property taxes than the prior budget (the revenue neutral rate). Taxing units that wish to exceed the revenue neutral rate must hold a public hearing, pass a resolution, and certify their budget and mill rate to the County Clerk by August 25. A Bill summary can be found as an appendix to this document.

Revenue Assumptions and Trend Analysis

Ad valorem property tax revenues are based on a 2% annual growth estimate. Historical growth and our current trajectory exceeds this modest increase, however the City consistently employs conservative revenue projections in order to build resiliency into long term capital plans which rely heavily upon those future revenue projections.



Grants – Federal, County & State

This revenue category is typically a small portion of our overall budget and does not constitute a major revenue source. However, in 2021 and 2022, the category includes the \$1.02 million the City will be awarded under the American Rescue Plan Act (ARPA).

Tax Increment Financing Property Taxes

The revenue that funds TIF district improvements are property tax revenues generated in excess of the base year property taxes within the district at the time the district was established. The City of Roeland Park has three TIF districts and four separate TIF funds as TIF 2 has two separate project areas (TIF 1 and TIF 3 project areas have been joined but have different tax categories as shown below). TIF 2c reached the end of its life in February 2020 and was discontinued. TIF 2D reaches the end of its life at the end of 2021 and will be discontinued at that time. The table below shows the assessed value by district from the district's inception or "base year" to the 2021 Tax year (for revenues funding the 2022 Budget). The TIF revenue is generated from taxes assessed to all taxing districts except the state of Kansas, which is exempt. This revenue accounts for 13% of all revenue at \$1.460 million.

Fund	District	Inception Year	Base Tax Value	2020 Tax Value	TIF Tax Value*
TIF 1	1A	1991	73,665	459,768	386,102
TIF 1	1B	1991	226,797	700,556	473,759
TIF 2	2C	2000	29,605	Expired	Expired
TIF 2	2D	2001	56,214	359,096	302,882
TIF 3	3A	1998	103,758	458,533	354,775
TIF 3	3C	2005	57,025	128,428	71,403

**The TIF funds do not receive the increment on 20 mills from the school district's General Fund*

Revenue Assumptions and Trend Analysis

The growth in the TIF revenues are projected at 1% to 2% annually. However, like many jurisdictions across the country, communities in Johnson County are seeing several property tax appeals from large retailers using "Dark Store Theory" as their defense against current tax levies. Dark Store Theory suggests that active stores, primarily big box retailers, should be assessed based upon comparable stores, independent of the rental income generated on the property. Johnson County's assessment methodology is based upon a property's rental income. Several retailers in Roeland Park have appealed their property taxes from the past several years to the Kansas State Board of Tax Appeals (BOTA). We are aware they are using a "Dark Store" methodology as basis for their appeal. Regardless, we have built in an offsetting expense line in the TIF 1 and TIF 2D funds to help account for any adjustment in property taxes that may come as a result of a successful appeal. The estimates are provided by the County Appraisers office. Both TIF 1 and TIF 2D include properties that are actively under appeal with BOTA. Some of these appeals have already been processed and have shown to be successful which has resulted in a decrease of the TIF tax revenues received in 2020 and 2021.

Special Assessments

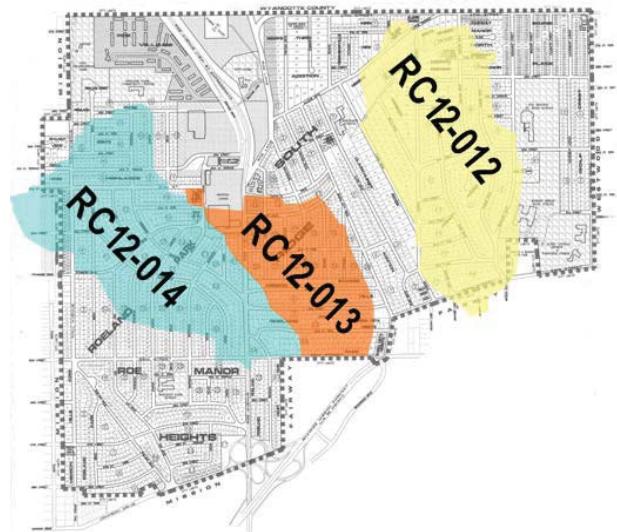
Special assessments include two primary sources: solid waste and leaf collection assessments collected in the General Fund and storm water district assessments collected in the Bond and Interest Fund. Special Assessments account for \$822,735 in 2022, 7% of all revenue.

The solid waste assessment is based on a contract for weekly trash, recycling and yard waste collection with WCA. In 2022, service with WCA cost each single-family household \$189 per year with the City assessing an administrative charge of \$1.00 per household/year. In addition, our fall leaf collection program provided by the Public Works Department is assessed at a rate of \$11.50/household/year. This rate includes maintenance/repair of equipment, fuel, and leaf composting fees. It does not include staff expenses or overtime. The total solid waste assessment for 2022 is \$201.50 or \$16.79/household/month.

The stormwater assessments pay for the debt service associated with stormwater improvements in three separate drainage systems in the City. The fees are assessed to each property within the district based upon the size of the lot. RC12-013 was issued in 2008 and includes new inlets and pipes, drainage improvements, curbing, guttering, repaving and related improvements. The debt will retire in 2023. RC12-012 was issued in 2010 and includes new storm sewers, channels and retention basins. The debt will retire in 2025. RC12-014 was issued in 2011 with the debt retiring in 2026. Improvements included construction of storm sewers, channels and retention basins for managing storm draining in the area.



Leaf Vacuum Truck Deployed in 2018

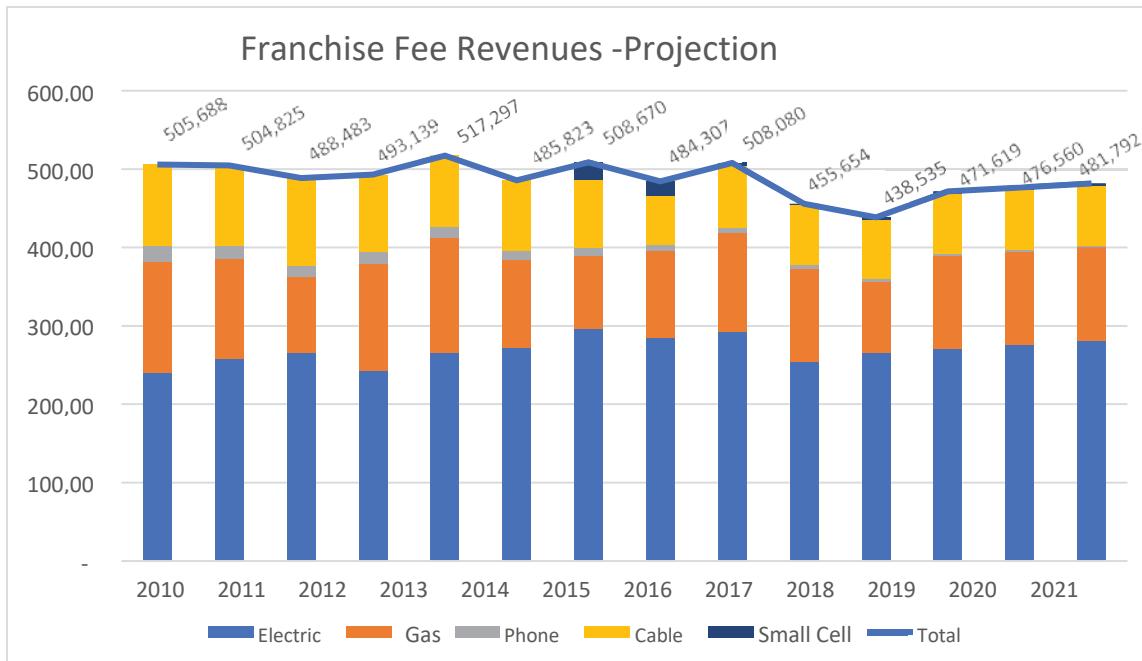


Map of the assessment districts in the City.

Franchise Fees

Franchise fees are charged to utility companies for the use of City right-of-way at a rate of 5% for electric, natural gas, cable, and land line telephone service. Franchise fees in 2022 total \$470,708 or 4% of overall revenues in all funds. In 2018, the City authorized a new franchise agreement for small cell service towers to be mounted to City-owned light poles. However, any revenue generated from this service will be limited. Telephone and cable franchise fees are based on gross receipts generated by fees charged to subscribers. Due to the reduction in landlines and more residents opting for alternatives to cable television (such as YouTube, Netflix, etc.) these revenue sources have trended downward for the past several years. We anticipate this trend continuing at a rate of about 10%-14% until it levels out after 2024. Electric and gas franchise fees are more volatile and are based on commodity rates as well as the weather. Electric rates have shown overall growth of about 4% over the long term, however a refund issued by KCP&L to all its customers in the first quarter of 2019 created a significant decrease in electric franchise collections in 2019. 2% growth in electric

franchise fees is projected for 2022 and in out years. Natural Gas franchise collections have shown much more volatility over time with large swings from year to year. To level out these swings, we project no growth from 2019 actual collections in out years. The City started collecting franchise fees from small cell towers placed on city-owned light poles in 2016. This amounts to an inconsequential amount on an annual basis.



Fines & Forfeitures

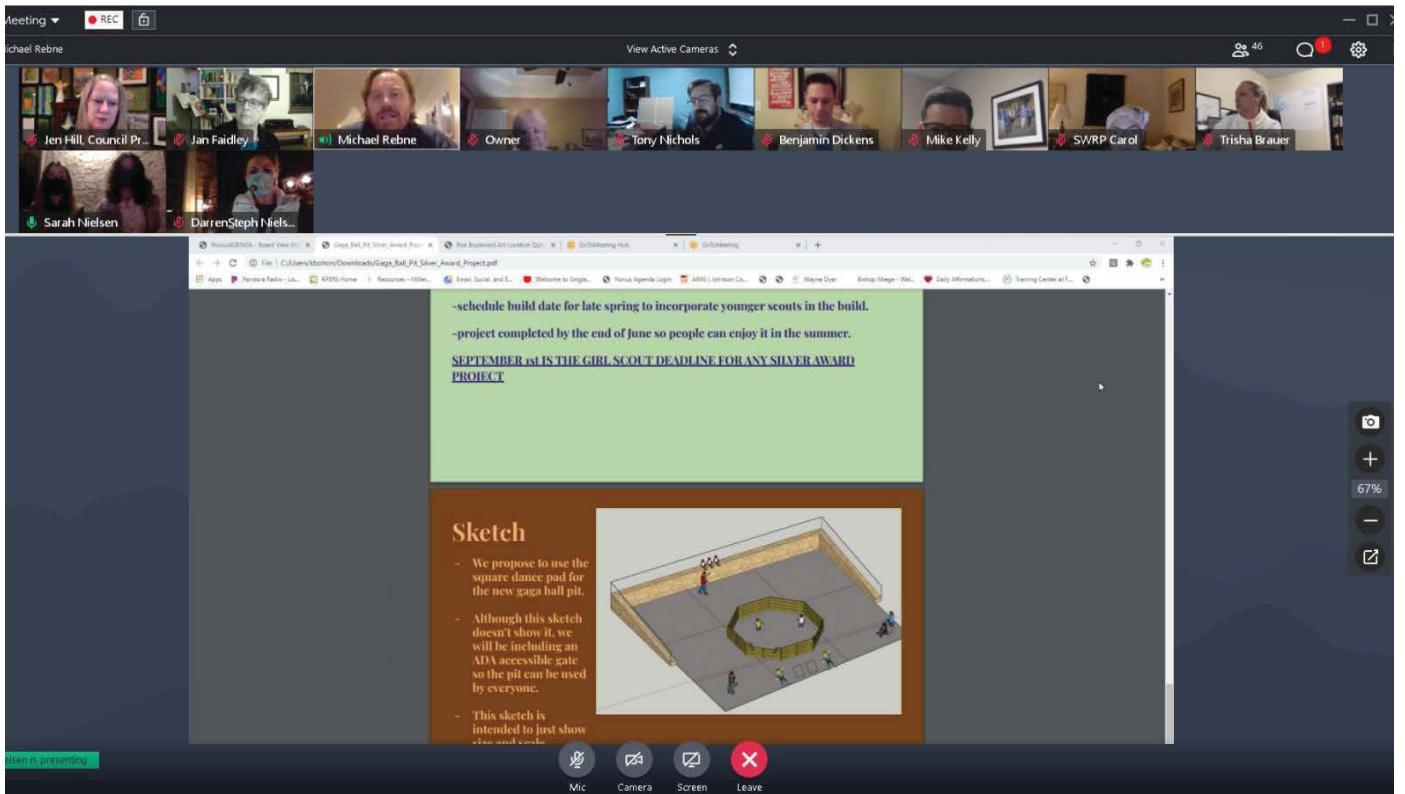
Fines and forfeitures are collected from the municipal court and include court fines, state assessed fees, court costs and any court bond forfeitures. Fines and forfeitures comprise 3% of overall revenues and 6% of General Fund revenues. In FY 2020, court revenue took a major hit due to the pandemic and fewer officer stops, particularly from mid-March through August. As a result, 2020 court revenue was down significantly from the prior year (\$127,400 or 38%). In addition, the Governing Body approved a 2021 budget objective to reduce court fines by 25% with the goal of reducing the burden on the indigent. As such, court revenues are projected at \$278,323 in 2021, which is a 17% decrease from 2019 revenues. This is less than 25% as not all court fines can be reduced. 2022 court fine revenue is budgeted to be \$281,076.

Other Sources

Other sources consist of miscellaneous revenues including cell tower lease payments, 3rd floor suite leases, sales of assets, police reports, private donations for park assets, and revenues for the property owner's association. Other sources account for 3% of total revenues (or \$274,696). Projections are made based on contract information (leases and property owner's association), historical trends, projected plans for retiring and selling off assets and borrowing plans.



Budget by Department



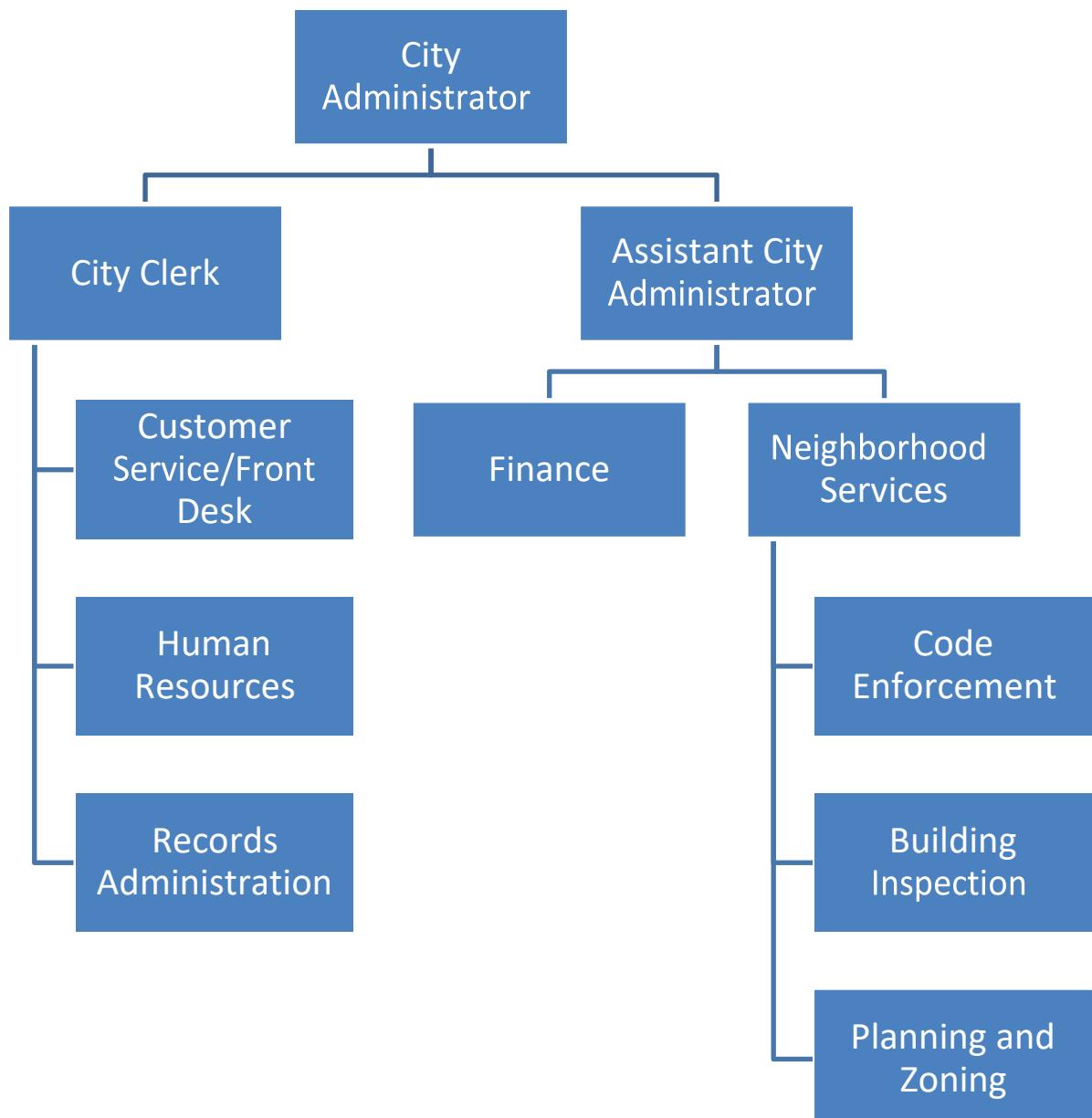
Typical pandemic virtual meeting

Each Department Includes:

- Organizational Chart (if applicable)
- Department and Program Description
- Budget Summary
- Line Item Activity Budget
- Notable Items in Budget, Including Significant Changes

Administration

Organizational Chart



Department Description

The Administration Department is headed by the City Administrator and includes the City Clerk, the Assistant City Administrator, two part-time Administrative Assistants, a part-time management intern, a Code Enforcement Officer and a Building Official. The Department oversees the back-office administrative duties associated with running the City.

Program Areas

- **Human Resources** – The City Clerk ensures proper records and accounting for all current and former City Employees. She also manages the onboarding process and employee benefits administration.

- **Payroll** – the City Clerk manages the payroll process. The City recently hired ADP for time keeping and uses a third party, Miller Management, to process payroll.
- **Customer Service** – The City Clerk is responsible for ensuring excellent customer service at City Hall with the assistance of two part-time administrative assistants who answer phones, greet and assist customers and residents.
- **Records Administration** – The City Clerk is responsible for maintaining the official records of the City including all ordinances, resolutions, minutes from the Council and Citizen Committees, and contracts. She also responds to public records requests.
- **City Communications** – Includes social media management, City branding and marketing efforts, producing the Roeland Parker newsletter and City website. This is a collaborative effort in the Administration Department with contributions from the City Clerk, Asst. City Administrator, Administrative Assistants, and Management Intern. The City also uses a third party contractor to provide social media management and provide regular communications updates. That contract is managed by the Asst. City Administrator.
- **Finance** – The Asst. City Administrator oversees finance including providing monthly financial reports to City Council, processing all journal entries and debt service payments, and managing the annual audit process. The City outsources all accounting functions to Miller Management services which will process accounts payable and receivables and bank reconciliation based on direction from the Finance Director and City Clerk. The Asst. City Administrator also oversees the City's investment portfolio, which is managed by the City's Financial Advisory firm Columbia Capital.
- **Budget** – The City Administrator and Asst. City Administrator prepare and manage the annual operating and capital improvement budget process for the City.
- **Neighborhood Services Division:**
 - **Code Enforcement** – The Code Enforcement Officer ensures the City's property maintenance code is adhered to and conducts both proactive and reactive enforcement activities. They also take an active role in recommending code and policy change to Council when a deficiency exists.
 - **Building Inspection** – The Building Official ensures all permitted building work follows the International Building Code guidelines adopted by the City and inspects the work of those performing improvements on commercial and residential property. They also are responsible for development review when major renovations or new structures are built in Roeland Park.
 - **Planning and Zoning** – The Assistant City Administrator in conjunction with the Building Official and City Administrator ensure that new development follows the City's zoning and land use guidelines, work with developers on new development opportunities and staff the Planning Commission.

Economic Development – The City Administrator is responsible for economic development for the City including staffing the Ad Hoc Economic Development Committee made up of City Council members and citizen representatives and working with the City's consultant to market City owned vacant land for future development

Administration - Summary of Resources and Appropriations

2021

	2018 Actual	2019 Actual	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Revenues & Resources							
Property Taxes	\$ 1,942,718	\$ 2,061,634	\$ 2,190,922	\$ 2,420,631	\$ 2,901,805	\$ 2,958,627	\$ 3,016,570
Franchise Taxes	508,080	454,240	447,629	467,012	470,708	474,450	478,239
Special Assessments	832,503	823,804	826,722	826,692	822,735	833,662	848,330
Sales Taxes	-	-	1,608,169	1,561,923	1,540,516	1,496,355	1,511,318
Intergovernmental	1,848,194	1,773,647	228,082	743,037	750,876	248,637	253,493
Licenses and Permits	173,753	169,073	190,300	164,450	164,050	164,050	164,050
Other Sources	230,707	337,697	306,092	291,651	273,696	321,808	333,732
Interest	92,041	117,067	34,803	83,586	85,258	86,963	88,702
Total Revenues	5,627,996	5,737,163	5,832,720	6,558,982	7,009,644	6,584,551	6,694,435
Transfers In	475,000	311,844	713,389	388,865	159,819	160,812	26,844
Total Resources	6,102,996	6,049,007	6,546,109	6,947,847	7,169,463	6,745,363	6,721,279
Expenditures & Appropriations							
Summary by Program							
101- General Overhead	\$ 1,746,226	\$ 1,888,909	\$ 2,019,812	\$ 1,665,321	\$ 1,686,228	\$ 1,718,952	\$ 1,632,591
104 - Neighborhood Services	109,298	113,328	121,405	160,330	134,280	139,200	144,317
105 - Administration	293,340	315,753	328,443	351,663	368,463	377,182	390,708
107 - Employee Benefits	775,739	873,171	966,243	1,050,280	1,126,813	1,182,850	1,242,085
200 - Bond & Interest	1,107,117	763,377	1,367,099	580,075	604,462	603,965	375,803
520 - Property Owner's Assoc.	31,935	31,965	31,935	31,875	31,875	31,875	31,875
550 - ARPA	-	-	-	58,000	663,000	146,500	146,500
Total	4,063,655	3,986,503	4,834,937	3,839,544	3,952,121	4,054,024	3,817,379
Summary by Appropriation Unit							
Salary & Benefits	\$ 1,156,255	\$ 1,283,204	\$ 1,395,174	\$ 1,502,980	\$ 1,597,313	\$ 1,671,240	\$ 1,749,067
Contractual Services	1,037,660	899,142	857,226	901,349	1,592,662	1,059,053	1,042,101
Commodities	31,465	26,990	174,990	28,340	26,890	27,390	27,390
Capital Outlay	(640)	131	1,198	600	-	-	-
Debt Service	1,258,457	761,027	1,367,099	576,975	581,870	580,983	359,203
Total Expenditures	3,483,196	2,970,493	3,795,687	3,010,244	3,798,735	3,338,666	3,177,761
Non-Expenditure Appropriations	-	-	-	-	290,812	296,628	198,500
Transfers Out	678,551	1,016,010	1,039,250	887,300	525,574	565,230	587,617
Total Appropriations	4,161,747	3,986,503	4,834,937	3,897,544	4,615,121	4,200,524	3,963,879
Summary by Fund							
General Fund	\$ 2,924,604	\$ 3,191,161	\$ 3,435,903	\$ 3,227,594	\$ 3,315,784	\$ 3,418,184	\$ 3,409,701
Bond & Interest	1,107,117	763,377	1,367,099	580,075	604,462	603,965	375,803
Property Owner's Assoc.	31,935	31,965	31,935	31,875	31,875	31,875	31,875
ARPA	-	-	-	58,000	663,000	146,500	146,500
Total	4,063,655	3,986,503	4,834,937	3,897,544	4,615,121	4,200,524	3,963,879
Personnel							
Classifications (FTEs)							
City Administrator	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1
Administrative Assistant	1	1	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1	1
Building Official	1	1	1	1	1	1	1
Management Intern	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Total	6.4						

City of Roeland Park
Line Item Budget- 100 General Fund
General Fund Revenues

	2018	2019	2020	2021				
				Projected	2022 Budget	2023 Budget	2024 Budget	
Revenues								
4010 Beginning Fund Balance	\$ 2,635,834	\$ 2,599,877	\$ 2,605,408	\$ 2,685,403	\$ 2,646,361	\$ 2,706,707	\$ 2,735,506	
Taxes								
4050 Ad Valorem Tax	1,746,411	1,893,839	2,027,323	2,247,377	2,695,623	2,749,535	2,944,526	
4070 Personal Property Tax-delinquent	-	12	-	200	200	200	200	
4080 Real Property Tax - Delinquent	9,742	27,655	16,179	10,000	10,000	10,000	10,000	
Total Taxes	1,756,154	1,921,507	2,043,502	2,257,577	2,705,823	2,759,735	2,954,726	
Franchise Fees								
4310 Franchise Tax - Electric	292,860	254,405	267,561	267,561	270,237	272,939	275,668	
4320 Franchise Tax - Gas	126,801	118,809	105,624	118,809	119,997	121,197	122,409	
4330 Franchise Tax - Telephone	5,614	4,556	3,610	3,370	3,202	3,042	2,890	
4340 Franchise Tax - Cable and Internet	79,709	76,471	69,422	75,772	75,772	75,772	75,772	
4350 Franchise Tax - Cellular	3,096	-	1,413	1,500	1,500	1,500	1,500	
Total Franchise Fees	508,080	454,240	447,629	467,012	470,708	474,450	478,239	
Special Assessments								
4610 Special Assessments	695	750	-	750	750	750	750	
4770 Solid Waste Service Assessment	569,250	562,884	565,149	570,000	574,477	585,453	596,429	
Total Special Assessments	569,945	563,634	565,149	570,750	575,227	586,203	597,179	
Intergovernmental Revenue								
4020 Recreational Vehicle Tax	790	901	1,171	1,000	933	933	933	
4021 Commercial Vehicle Tax	-	326	-	350	327	327	327	
4040 Heavy Trucks Tax	640	665	721	665	373	373	373	
4060 Motor Vehicle Tax	215,790	218,243	209,534	214,418	222,027	226,467	230,996	
4110 County Sales & Use Tax	637,409	629,630	629,527	635,926	635,926	642,285	648,708	
4115 Sales Tax 27B (280 Fund)	593,834	572,982	663,376	611,179	589,773	536,103	541,464	
4120 County Jail Tax	159,353	157,409	157,633	157,409	157,409	158,983	160,573	
4130 Safety Sales Tax	159,353	157,409	157,633	157,409	157,409	158,983	160,573	
4141 City/County Alcohol Tax Distrib	-	18	40	100	100	100	100	
4145 Transient Guest Tax	-	-	2,932	4,000	4,000	4,000	4,000	
4157 CARES Act Funding	0	-	215,288	-	-	-	-	
Total Intergovernmental Revenue	1,810,232	1,747,564	2,037,855	1,782,456	1,768,276	1,728,554	1,748,047	
Licenses and Permits								
4210 Street Cutting Permit	23,785	9,300	19,165	10,000	10,000	10,000	10,000	
4215 Building Permit	46,872	59,431	71,247	50,000	50,000	50,000	50,000	
4220 Electrical Permit	1,909	4,213	4,138	4,000	4,000	4,000	4,000	
4225 Mechanical Permit	6,095	6,249	5,049	6,000	6,000	6,000	6,000	
4230 Plumbing Permit	2,517	2,270	1,565	1,500	1,500	1,500	1,500	
4235 Garage Sale Permit	400	312	160	400	400	400	400	
4240 Sign Permit	1,700	1,193	765	1,000	600	600	600	
4245 Cereal Malt Beverage License	327	550	400	550	550	550	550	
4250 Animal Licenses	5,783	4,557	3,770	5,000	5,000	5,000	5,000	
4255 Home Occupational Licenses	1,040	1,080	880	1,000	1,000	1,000	1,000	
4260 Rental Licenses	31,949	26,410	28,308	30,000	30,000	30,000	30,000	
4265 Business Occupational Licenses	51,376	53,508	54,853	55,000	55,000	55,000	55,000	
Total Licenses and Permits	173,753	169,073	190,300	164,450	164,050	164,050	164,050	

City of Roeland Park
Line Item Budget- 100 General Fund
General Fund Revenues

		2021						
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Fines and Forfeitures		7%	11%	11%				
4410	Fine	312,964	274,315	182,548	234,723	237,070	239,441	241,835
4415	Court Costs	30,722	31,221	14,388	23,042	23,272	23,505	23,740
4420	State Fees	23,411	25,725	19,582	17,558	17,734	17,911	18,091
4430	Bonds & Forfeitures	19,529	4,520	1,140	3,000	3,000	3,000	3,000
4440	Alcohol/Drug State Reimbursement	-	-	-	-	-	-	-
Total Fines and Forfeitures		<u>386,627</u>	<u>335,782</u>	<u>217,659</u>	<u>278,323</u>	<u>281,076</u>	<u>283,857</u>	<u>286,665</u>
Other Sources								
4393	Bullet Proof Vest Grant	1,616	1,383	1,946	1,500	1,500	1,500	1,500
4530	Reimbursed Expense	1,390	3,346	35,956	1,492	1,492	1,492	1,492
4531	SRO Reimbursement	12,683	86,070	73,144	82,302	84,771	87,314	89,933
4710	Apt Tower Lease Payment	23,085	23,778	24,491	25,226	25,918	26,695	27,496
4713	Voicestream Wireless Payment	23,085	23,778	24,491	25,226	25,918	26,695	27,496
4716	Clearwire Tower Lease Paymnt	23,085	23,778	24,491	25,226	25,918	26,695	27,496
4720	Plans & Spec's	2,575	1,483	15,769	2,000	2,000	2,000	3,000
4725	Police Reports	6,785	4,344	1,758	5,500	5,500	5,500	5,500
4755	3rd Floor Lease Revenues	22,650	21,195	21,522	21,853	21,853	45,090	45,991
4767	1% for Art	-	36,378	-	-	-	-	-
5801	Service Line Agreement	2,605	2,965	2,643	2,605	2,605	2,605	2,605
4775	RPPOA Contract	31,875	31,875	31,875	31,875	31,875	31,875	31,875
4780	Sale of Assets	16,039	8,588	5,765	18,000	500	20,500	25,500
4787	RP Community Foundation Donations	26,881	33,557	7,330	10,000	5,000	5,000	5,000
4788	Trash Bag Tags	-	-	-	-	-	-	-
4795	Miscellaneous	2,506	1,331	1,064	5,000	5,000	5,000	5,000
Total Other Sources		<u>196,860</u>	<u>303,850</u>	<u>272,245</u>	<u>257,804</u>	<u>239,849</u>	<u>287,961</u>	<u>299,885</u>
Interest								
510.451	Interest on Investment	83,578	99,901	28,001	71,330	72,756	74,211	75,696
Total Interest		<u>83,578</u>	<u>99,901</u>	<u>28,001</u>	<u>71,330</u>	<u>72,756</u>	<u>74,211</u>	<u>75,696</u>
Transfer-In								
4850	Transfer from 27D Fund	-	-	-	-	-	-	-
4865	Transfer in from TIF Funds	-	15,500	337,810	250,000	-	-	-
4870	Transfer from 27C Fund	-	11,344	21,829	23,865	24,819	25,812	26,844
Total Transfer-In		<u>-</u>	<u>26,844</u>	<u>359,639</u>	<u>273,865</u>	<u>24,819</u>	<u>25,812</u>	<u>26,844</u>
Total		<u>5,485,228</u>	<u>5,622,396</u>	<u>6,161,979</u>	<u>6,123,565</u>	<u>6,302,582</u>	<u>6,384,833</u>	<u>6,631,331</u>
Total Resources		<u>8,121,062</u>	<u>8,222,272</u>	<u>8,767,387</u>	<u>8,808,968</u>	<u>8,948,943</u>	<u>9,091,541</u>	<u>9,366,837</u>

Notes:

*The property tax levy in the General Fund reflects 26.632 mills. The property tax revenue reflected in the budget columns includes the amount captured by TIF'S.

* Property tax revenue reflects a \$140,000 increase over normal projections in 2024 due to debt service requiring that much less funding in 2024.

*Transfers from TIF funds reflect transfers from TIF 1 for Capital improvements.

*One of the two condo units on the third floor of City Hall that the City leases has been vacant since 2018.

*The City gave the current tenant a break during 2020 due to their business suffering from the COVID-19 shut-down.

*The 2021 budget includes a Budget Objective to reduce fines by 25%; the 2021 Projected budget reflects a reduction from pre-covid fine levels.

City of Roeland Park
Line Item Budget- 100 General Fund
101- General Overhead Department

	B	Contracted Services	2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
101	5201	Electric	22,316	20,792	19,898	10,096	10,399	10,711	11,032
101	5202	Telephone		541	499	712	576	576	576
101	5203	Printing & Advertising	687	1,237	1,701	1,800	1,800	1,800	1,800
101	5204	Legal Printing	4,959	(182)	1,575	3,000	3,000	3,000	3,000
101	5205	Postage & Mailing Permits	7,537	3,101	4,332	6,000	6,000	6,000	6,000
101	5206	Travel Expense & Training	-	-	-	2,850	13,500	-	-
101	5207	Medical Expense & Drug Testing		-	326	-			
101	5208	Newsletter	15,030	11,584	15,076	15,000	15,300	15,300	1,500
101	5209	Professional Services	51,581	96,305	92,069	82,870	81,570	76,870	64,370
101	5210	Maintenance & Repair Building	11,482	7,915	11,236	17,900	21,500	18,100	18,100
101	5211	Maintenace & Repair Equipment	2,831	365	1,238	200	200	200	-
101	5212	Utility Asst & Rental Assistance	15,000	15,000	-	15,000	15,000	15,000	15,000
101	5213	Audit Fees	43,391	33,925	36,225	38,600	39,700	39,700	39,500
101	5214	Other Contracted Services	64,625	52,948	55,584	76,800	77,355	77,940	77,940
101	5215	City Attorney	81,257	122,645	101,517	99,960	101,959	103,998	106,078
101	5216	Public Art Maintenance	-	-	31,410	6,000	6,000	6,000	6,000
101	5217	Public Art Purchase	-	9,957	-	19,000	19,000	19,000	19,000
101	5218	IT & Communication	23,707	25,867	27,624	31,100	32,000	33,000	33,660
101	5219	Meeting Expense	1,284	490	320	700	700	700	700
101	5220	Street Light Repair & Maintenance	35,440	41,518	57,521	40,800	41,500	42,200	43,466
101	5222	Traffic Signal Expense	171,703	185,509	166,236	92,490	93,877	95,286	96,715
101	5230	Art Commissioner	1,200	1,200	1,200	1,200	1,200	1,200	1,200
101	5232	United Community Services	4,285	4,371	4,771	4,866	6,000	6,000	6,000
101	5233	JoCo Home Repair - Minor	4,500	9,000	9,000	9,000	15,000	15,000	15,000
101	5234	JoCo Home Repair - Major	8,000	8,000	8,000	8,000	15,000	15,500	16,000
101	5237	Community Events	7,349	8,322	4,861	6,000	9,500	9,500	9,500
101	5245	Home Energy Audit & Improvement Program					25,000	25,000	25,000
101	5248	Strategic Planning	1,127	-	-	-	-	-	-
101	5249	Branding Implementation	9,884	2,054	4,485	-	-	-	-
101	5250	Insurance & Surety Bonds	42,391	42,847	45,725	51,300	53,865	56,558	62,780
101	5252	Elections - City	-	6,463	-	6,370	-	6,370	-
101	5253	Public Relations	2,128	5,414	1,652	3,500	3,000	3,000	3,000
101	5254	Miscellaneous Charges	1,827	678	280	8,000	8,000	8,000	8,000
101	5256	Committee Funds	4,000	4,000	4,000	5,000	5,000	5,000	5,000
101	5257	Property Tax Payments	6,061	6,630	6,362	12,500	12,750	13,005	13,265
101	5258	RPPOA Common Area Expenses	33,847	33,847	33,847	33,847	33,847	33,847	33,847
101	5265	Computer System R&M	426	-	-	500	500	500	500
101	5266	Computer Software	24,606	31,009	28,176	28,200	28,500	28,850	28,850
101	5267	Employee Related Expenses	4,178	3,486	3,214	5,000	5,000	5,000	5,000
101	5273	Neighbors Helping Neighbors	-	7,864	8,875	10,000	20,000	10,000	10,000
108	5282	Property Tax Rebate Program	-	2,866	7,533	15,000	30,000	33,000	36,300
101	5283	RP Com Foundation Grant Exp.	26,881	33,557	6,959	10,000	5,000	5,000	5,000
101	5285	Pool Operations	144,526	635	-	-	-	-	-
101	5287	Water	1,335	1,484	886	1,500	1,500	1,500	1,500
101	5288	Waste Water	1,923	807	822	795	795	795	795
101	5289	Natural Gas	3,034	2,237	2,911	3,300	2,940	2,970	2,999
101	5292	Fireworks	2,105	2,128	-	-	2,500	2,500	2,500
	B	Contracted Services Total	888,982	848,372	808,158	784,621	865,834	853,476	836,474

City of Roeland Park
Line Item Budget- 100 General Fund
101- General Overhead Department

		2021						
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
	C	Commodities	-					
101	5301	Office Supplies	6,671	5,616	6,958	6,100	6,100	6,100
101	5304	Janitorial Supplies	1,219	2,053	2,028	2,000	2,000	2,000
101	5305	Dues, Subscriptions, & Books	16,263	11,516	14,480	15,300	15,400	15,400
101	5306	Materials	-	-	190	-	-	-
101	5307	Other Commodities	101	5,343	148,747	-	-	-
	C	Commodities Total	<u>24,253</u>	<u>24,527</u>	<u>172,403</u>	<u>23,400</u>	<u>23,500</u>	<u>23,500</u>
	N	Non-Expenditure Appropriation						
101	5751	TIF Fund Expenditure	-	-	-	271,320	276,746	185,000
	N	Non-Expen. Appropriation Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>271,320</u>	<u>276,746</u>	<u>185,000</u>
	T	Transfers						
101	5801	Transfer of Funds	8,000	1,310	-	-	-	-
101	5817	Transfer to Community Center Fund			290,000			
101	5818	Transfer to Debt Service Fund	-	-	685,600	115,000	-	-
101	5819	Transfer to TIF 1 Fund-370			250,000			
101	5821	Transfer to TIF 2 Fund- 450	283,500	-	-	-	-	-
101	5822	Transfer to TIF 3C Fund- 510	-	-	-			
101	5823	Trans to Spec Infrastructure Fnd- 27D	275,000	550,000	-	160,500	300,000	175,000
101	5825	Transfer to Equip Reserve Fund	112,051	44,700	43,650	16,800	8,400	24,200
101	5826	Transfer To Aquatic Fund- 220	-	420,000	60,000	275,000	217,174	366,030
	T	Transfers Total	<u>678,551</u>	<u>1,016,010</u>	<u>1,039,250</u>	<u>857,300</u>	<u>525,574</u>	<u>565,230</u>
		Total General Overhead	<u>1,746,226</u>	<u>1,888,909</u>	<u>2,019,812</u>	<u>1,665,321</u>	<u>1,686,228</u>	<u>1,718,952</u>
								<u>1,632,591</u>

Notes:

*The 2022 Budget reflects three Objectives budgeted in this department.

*Pool operations had historically been paid from this fund, were shifted to fund 220 - Aquatic Center Fund starting in 2019 when the City assumed full ownership of the pool.

*TIF Expenses are the amount of property tax captured and diverted to applicable TIF District Funds from the City's General Fund.

*Transfers to the Aquatic Center cover both capital needs and the operating deficit. The amount varies by year depending on these two variables.

*Transfers to the Equipment Reserve Fund cover capital replacements, see CIP budget for details.

City of Roeland Park

Line Item Budget - 100 General Fund

104- Neighborhood Services Department

		2021							
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget	
Neighborhood Services									
A Salaries & Benefits									
104	5101	Salaries - Regular	104,211	109,623	112,954	118,000	123,000	127,920	133,037
104	5102	Salaries-Overtime	317	21	1	500	500	500	500
		A Salaries & Benefits Total	104,528	109,644	112,955	118,500	123,500	128,420	133,537
B Contracted Services									
104	5202	Telephone	1,620	1,680	1,600	1,680	1,680	1,680	1,680
104	5203	Printing & Advertising	-	-	-	500	500	500	500
104	5206	Travel Expense & Training	360	535	51	1,100	1,100	1,100	1,100
0	5207	Medical & Drug Testing	-	-	-	-	-	-	-
104	5214	Other Contracted Services	1,988	-	5,150	5,500	5,500	5,500	5,500
104	5219	Meeting Expense	71	111	-	200	200	200	200
104	5260	Vehicle Maintenance	230	101	-	1,000	1,000	1,000	1,000
		B Contracted Services Total	4,269	2,428	6,802	9,980	9,980	9,980	9,980
C Commodities									
104	5301	Office Supplies	-	-	-	-	-	-	-
104	5302	Motor Fuels & Lubricants	452	360	391	200	-	-	-
104	5305	Dues, Subscriptions, & Books	50	765	60	1,350	500	500	500
104	5308	Clothing & Uniforms	-	-	-	300	300	300	300
		C Commodities Total	502	1,125	451	1,850	800	800	800
E Capital Outlay									
104	5403	Office Equipment	-	131	1,198	-	-	-	-
		E Capital Outlay Total	-	131	1,198	-	-	-	-
T Transfers									
104	5825	Transfer to Equip Reserve Fund	-	-	-	30,000	-	-	-
		T Transfers Total	-	-	-	30,000	-	-	-
Total Neighborhood Services			109,298	113,328	121,405	160,330	134,280	139,200	144,317

Notes:

*2021 includes the Objective of purchasing used all-electric vehicles for the code enforcement officer and building official.

City of Roeland Park

Line Item Budget - 100 General Fund

105- Administration Department

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Administration									
A Salaries & Benefits									
105	5101	Salaries - Regular	242,159	262,089	268,734	281,000	292,000	303,680	315,827
105	5102	Salaries-Overtime	-	-	-	-	-	-	-
105	5104	Salaries - Part-time	30,387	38,300	39,550	41,200	43,000	44,290	45,619
105	5107	Salaries - Intern	3,442	-	7,692	12,000	12,000	12,000	12,000
	A	Salaries & Benefits Total	275,988	300,389	315,976	334,200	347,000	359,970	373,446
B Contracted Services									
105	5202	Telephone	1,920	1,920	1,920	1,920	1,920	1,920	1,920
105	5203	Printing & Advertising	-	-	-	-	-	-	-
105	5205	Postage & Mailing Permits	-	-	-	-	-	-	-
105	5206	Travel Expense & Training	6,541	5,346	1,851	4,000	9,100	4,300	4,300
105	5207	Medical Expense & Drug Testing	58	-	-	-	-	-	-
105	5214	Other Contracted Services	1,696	1,361	1,160	2,453	2,453	2,502	2,552
105	5219	Meeting Expense	93	-	-	-	-	-	-
105	5226	Car Allowance	5,400	5,400	5,400	5,400	5,400	5,400	5,400
105	5250	Insurance & Surety Bonds	-	-	-	-	-	-	-
105	5254	Miscellaneous Charges	-	-	-	-	-	-	-
	B	Contracted Services Total	15,708	14,027	10,331	13,773	18,873	14,122	14,172
C Commodities									
	5301	Office Supplies		11	-	-	-	-	-
105	5305	Dues, Subscriptions, & Books	1,645	1,326	2,064	2,590	2,590	2,590	2,590.00
105	5308	Clothing & Uniforms	-	-	72	500	-	500	500.00
	C	Commodities Total	1,645	1,337	2,136	3,090	2,590	3,090	3,090
E Capital Outlay									
105	5403	Office Equipment	-	-	-	600	-	-	-
	E	Capital Outlay Total	-	-	-	600	-	-	-
	Total Administration		293,340	315,753	328,443	351,663	368,463	377,182	390,708

Notes:

*Salaries include two part-time Administrative Assistants and one part-time management intern enrolled in an MPA program.

*No significant changes to the Administration Department.

City of Roeland Park
Line Item Budget - 100 General Fund
107- Employee Benefits Department

		2021						
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Employee Benefits								
A Salaries & Benefits								
107 5122	FICA City Contribution	135,176	135,968	149,953	171,000	176,500	183,560	190,902
107 5123	KPERS City Contribution	80,530	84,505	96,202	102,500	101,000	105,040	109,242
107 5124	Ks Unemployment Insurance	1,389	1,391	1,798	2,200	42,000	43,680	45,427
107 5125	Worker's Compensation	44,105	48,194	28,706	53,195	55,323	57,536	59,837
107 5126	Health/Dental/Vision Insurance	282,049	359,209	449,410	436,000	456,000	487,920	522,074
107 5127	Health Savings Account	41,180	46,012	45,335	55,000	55,000	55,000	55,000
107 5128	401A City Contribution	6,725	6,940	7,175	7,485	7,815	8,128	8,453
107 5130	City Paid Life/ST Disability	10,543	7,718	8,261	10,900	10,900	10,900	10,900
107 5131	KP&F City Contribution	174,043	183,233	179,102	210,000	220,275	229,086	238,249
107 5133	Wellness Incentive	-	-	300	2,000	2,000	2,000	2,000
A Salaries & Benefits Total		775,739	873,171	966,243	1,050,280	1,126,813	1,182,850	1,242,085
Total Employee Benefits		775,739	873,171	966,243	1,050,280	1,126,813	1,182,850	1,242,085

Notes:

*The City's employee benefit plan year runs from July 1 - June 30 annually. The 2022 Budget reflects the known increase in employee benefits in the first half of 2022 (which is known, plus an estimated 7% plan increase in the second half of the year).

* KPF pension rate will increase in 2022 by a percentage point and KPERS will decrease by a half a percentage point.

*The City's work comp insurance experience mod went from 0.85 to 1.23 from 2020 to 2021 due to injuries in the police department.

City of Roeland Park
Line Item Budget- 200 Debt Service Fund

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
200	4010	Beginning Fund Balance	\$ 268,346	\$ 131,776	\$ 96,946	\$ 133,881	\$ 115,563	\$ 118,210	\$ 115,563
Taxes									
200	4050	Ad Valorem Tax	184,981	136,260	145,859	161,004	193,933	196,842	59,794
200	4070	Personal Property Tax-delinquent	-	3	-	50	50	50	50
200	4080	Real Property Tax - Delinquent	1,583	3,865	1,561	2,000	2,000	2,000	2,000
		Total Taxes	<u>186,564</u>	<u>140,128</u>	<u>147,420</u>	<u>163,054</u>	<u>195,983</u>	<u>198,892</u>	<u>61,844</u>
Special Assessments									
200	4610	Special Assessments	-	-	-	-	-	-	-
200	4620	Special Assmnt Tax - Delinquent	-	-	-	300	300	300	300
200	4630	Storm Drainage RC12-013	62,142	61,586	63,158	60,750	58,250	60,750	63,000
200	4640	Storm Drainage RC12-012	94,045	91,927	92,571	95,603	88,515	85,901	87,290
200	4650	Storm Drainage RC12-014	106,371	106,657	105,844	99,289	100,443	100,508	100,561
		Total Special Assessments	<u>262,558</u>	<u>260,170</u>	<u>261,573</u>	<u>255,942</u>	<u>247,508</u>	<u>247,459</u>	<u>251,151</u>
Intergovernmental									
200	4020	Recreational Vehicle Tax	138	104	90	45	67	67	67
200	4021	Commercial Vehicle Tax	-	-	-	-	-	-	-
200	4040	Heavy Trucks Tax	112	108	65	33	27	27	27
200	4060	Motor Vehicle Tax	37,712	25,871	16,461	15,426	16,023	16,344	16,670
		Total Intergovernmental	<u>37,962</u>	<u>26,083</u>	<u>16,616</u>	<u>15,504</u>	<u>16,117</u>	<u>16,438</u>	<u>16,764</u>
Interest									
200	4510..4512	Interest on Investment	8,463	17,166	6,802	12,257	12,502	12,752	13,007
		Total Interest	<u>8,463</u>	<u>17,166</u>	<u>6,802</u>	<u>12,257</u>	<u>12,502</u>	<u>12,752</u>	<u>13,007</u>
Transfers									
200	4830	Transfer from 27A Fund	475,000	285,000	353,750	-	135,000	135,000	-
200	4840	Transfer from General Fund	-	-	-	115,000	-	-	-
200	4880	Transfer from Streetlights Fund	-	-	-	-	-	-	-
		Total Transfers	<u>475,000</u>	<u>285,000</u>	<u>353,750</u>	<u>115,000</u>	<u>135,000</u>	<u>135,000</u>	<u>-</u>
Other									
200	4791	Bond Proceeds	-	-	617,873	-	-	-	-
		Total Other	<u>-</u>	<u>-</u>	<u>617,873</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Revenues	<u>970,547</u>	<u>728,547</u>	<u>1,404,034</u>	<u>561,757</u>	<u>607,109</u>	<u>610,540</u>	<u>342,766</u>
B Contracted Services									
200	5209	Professional Services	3,100	2,350	-	3,100	3,100	3,100	3,100
200	5214	Other Contracted Services	-	-	-	-	-	-	-
		B Contracted Services Total	<u>3,100</u>	<u>2,350</u>	<u>-</u>	<u>3,100</u>	<u>3,100</u>	<u>3,100</u>	<u>3,100</u>
E Debt Service									
200	5607	Principal Bonds (2008-A Issue)	-	-	-	-	-	-	-
200	5608	Principal Bonds - 2010-1	275,000	280,000	290,000	-	-	-	-
200	5609	Interest Bonds - 2010-1	40,565	33,415	25,575	-	-	-	-
200	5610	Interest Bonds (2008-A Issue)	-	-	-	-	-	-	-
200	5614	Bond Principal 2014-1	110,000	112,000	114,001	-	-	-	-
200	5615	Bond Interest 2014-1	7,561	5,088	2,565	-	-	-	-
200	5616	Bond Principal 2020-1	-	-	-	314,021	324,964	328,821	337,287
200	5617	Bond Interest 2020-1	-	-	-	43,532	31,788	26,882	21,916
200	5628	Principal Bonds - 2011-2	190,000	85,000	690,000	-	-	-	-
200	5629	Interest Bonds - 2011-2	27,798	23,807	21,640	-	-	-	-

City of Roeland Park
Line Item Budget- 200 Debt Service Fund

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
200	5630	Bond Principal - 2011-1							
200	5631	Bond Interest - 2011-1							
200	5644	Principal Bonds - 2012-1	425,000	200,000	205,000	205,000	215,000	220,000	
200	5645	Interest Bonds - 2012-1	28,093	21,717	18,318	14,422	10,118	5,280	
	E	Debt Service Total	1,104,017	761,027	1,367,099	576,975	581,870	580,983	359,203
	N	Non-Expenditures Appropriation							
200	5751	TIF Fund Expenditure					19,492	19,882	13,500
	N	Non-Appropriation Expenditures Total					19,492	19,882	13,500
	Total Expenditures			1,107,117	763,377	1,367,099	580,075	604,462	603,965
200	Ending Fund Balance			\$ 131,776	\$ 96,946	\$ 133,881	\$ 115,563	\$ 118,210	\$ 124,785
				\$ 82,526					

Reserve Benchmark = 10% to 15% of Total Annual Debt Service 12% 13% 10% 20% 20% 21% 23%

* In 2024 \$140,000 in Property Tax Revenue is being moved from the Debt Service Fund to the General Fund due to the significant decline in debt service.

* The fund balance policy states that the Bond & Interest Fund will maintain reserves between 10%-15% of annual principal and interest payments.

*The City issued the 2020-1 bonds in FY 2020 to pay a portion of the R Park and aquatic center improvements. In addition to the \$1.25 million in new debt, the issuance called the 2010-1 and 2011-2 debt issuances which will save the City \$53,790 in interest over the life of these bonds.

*The City retired the 2014-1 bonds in FY 2020.

City of Roeland Park

Line Item Budget- 520 Property Owners Association

			2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
520	4010	Beginning Fund Balance	\$ 16,504	\$ 18,416	\$ 20,298	\$ 22,210	\$ 24,182	\$ 26,154	\$ 28,126
		Other							
520	4795	Miscellaneous	33,847	33,847	33,847	33,847	33,847	33,847	33,847
		Total Other	33,847	33,847	33,847	33,847	33,847	33,847	33,847
		Total Revenues	33,847	33,847	33,847	33,847	33,847	33,847	33,847
	B	Contracted Services							
520	5254	Miscellaneous Charges	60	90	60.00	-	-	-	-
520	5258	RPPOA Common Area Expenses	31,875	31,875	31,875	31,875	31,875	31,875	31,875
	B	Contracted Services Total	31,935	31,965	31,935	31,875	31,875	31,875	31,875
		Total Expenditures	31,935	31,965	31,935	31,875	31,875	31,875	31,875
520		Ending Fund Balance	\$ 18,416	\$ 20,298	\$ 22,210	\$ 24,182	\$ 26,154	\$ 28,126	\$ 30,098

Notes:

*The revenue in the Property Owner's Association fund are collected to cover the cost of maintaining the common areas and condominiums within City Hall. These fees are paid from the General Fund. The Property Owner's Association then issues a check to the City of Roeland Park to cover fees associated with maintenance of said common areas as all of these expenses are paid out of the City's General Fund. This process was established as part of condo minimizing City Hall space that is leased on the third floor. The condo minimizing also preserves the tax-exempt status of the space used for government purposes as well as space leased to non-profits.

*The fund is managed by a Board of Directors which is the City Council and is required to meet annually.

*The ending fund balance changes around 10% annually strictly due to the fact that the fund is very small and grows by \$2,000/year per the annual adopted budget and Association bylaws.

City of Roeland Park

Line Item Budget- 550 American Rescue Plan Act (ARPA) Fund

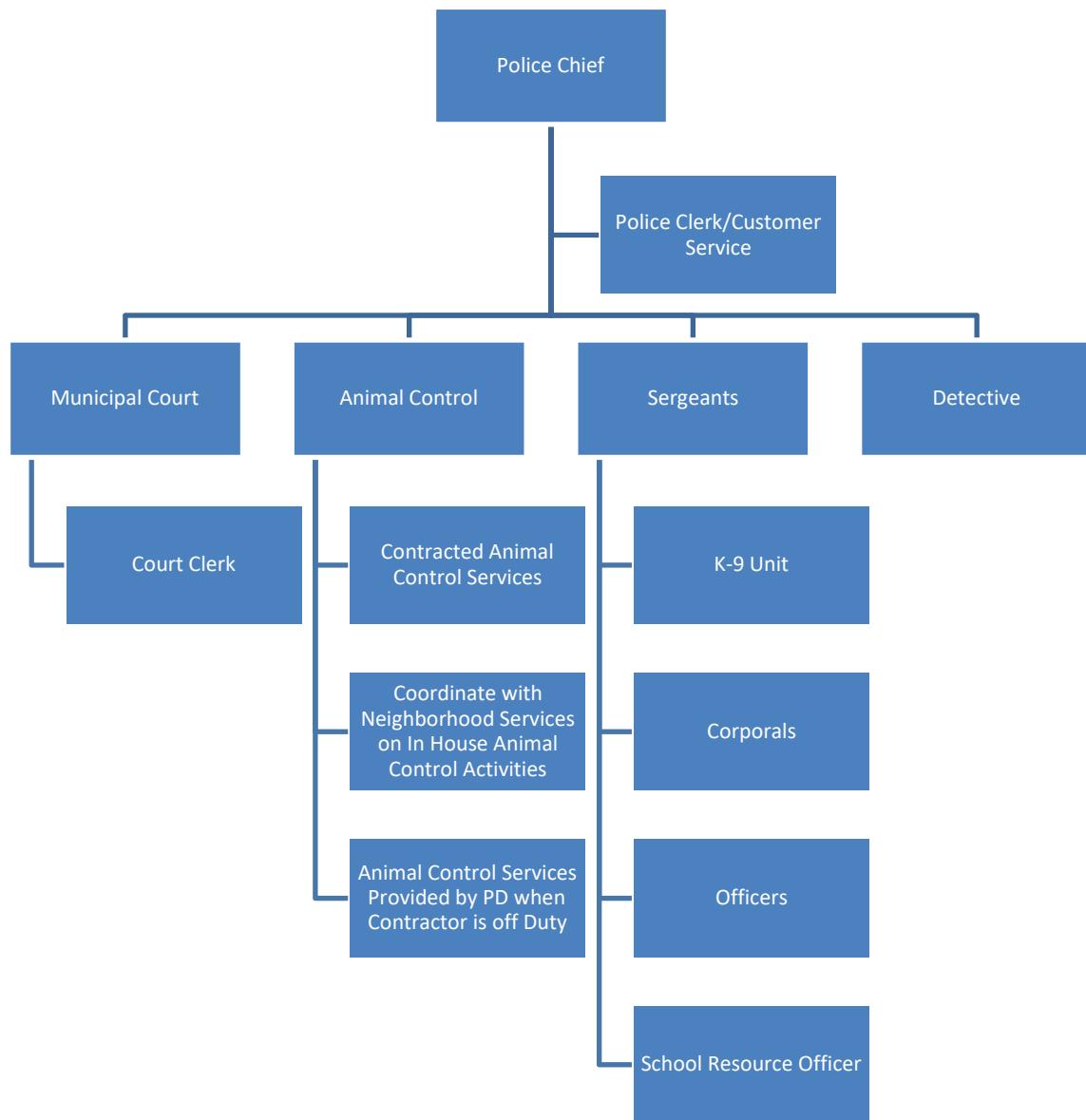
			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
550	4010	Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 449,000	\$ 293,000	\$ 146,500
		Other							
550	4159	Rescue Act Grant	—	—	—	507,000	507,000	—	—
		Total Other	—	—	—	507,000	507,000	—	—
		Total Revenues	—	—	—	507,000	507,000	—	—
	B	Contracted Services							
550	5209	Professional Services				10,000	5,000	2,500	2,500
550	5214	Other Contractual Services				48,000	144,000	144,000	144,000
550	5244	General Contractor	—	—	—	—	514,000	—	—
	B	Contracted Services Total	—	—	—	58,000	663,000	146,500	146,500
		Total Expenditures	—	—	—	58,000	663,000	146,500	146,500
520		Ending Fund Balance	\$ -	\$ -	\$ -	\$ 449,000	\$ 293,000	\$ 146,500	\$ -

Notes:

*ARPA resources will be accounted for in this fund. Resources can only be used in accordance with Federal guidelines which are still being rolled out in 2021. Resources must be used by the end of 2024.

*Conceptual budgets have been developed for 2022-2024, these will likely change as guidelines and programs are refined through the end of 2021.

Police & Municipal Court Organizational Chart



Department Description

The Police Chief leads the Police Department and oversees the Municipal Court. The department primary duties are those of uniformed police officers responding to calls for service and crime prevention in the city. The department philosophy is associated with community policing as its basis of operation along with commitment to excellence. The Department includes one Police Clerk, a Detective, three sergeants, three corporals, 7 officers and five part-time/on-call officers. In addition, the Police Chief oversees the municipal court and the Court Clerk reports to the Chief. The court also has a contract judge and prosecutor. The Chief is responsible for Animal Control Services, provided through a combination of efforts consisting of in Roeland Park Officers and the Neighborhood Services Officer as well as a contract service with the City of Mission Community Service staff.

Program Areas

- **Patrol Division** – The patrol division is the backbone of the department. They respond to all calls for service that include investigation of criminal activity, traffic enforcement, community policing, crime prevention, and assigned tasks from the Chief of Police. The department added a bicycle patrol unit in 2020 to help increase accessibility to officers in the community.
- **School Resource Officer** – Starting in 2018, the City contracted with the local private high school, Bishop Miege to provide a full-time School Resource Officer (SRO) to provide a police presence for the students, faculty and staff. This position is fully funded by Bishop Miege.
- **Mental Health Co-responder** – Starting in 2017, the City of Roeland Park collaborated with several of our neighboring Johnson County cities to jointly fund a trained mental health co-responder who can provide mental health interventions on the spot when a critical need arises where mental health concerns may be at play. Due to the high volume of calls in Leawood and Prairie Village, these two cities choose to team up to fully fund one mental health co-responder and the remaining northeast Johnson County communities, including Roeland Park, jointly fund a second co-responder.
- **K-9 Unit** – Originally a 2019 Budget Objective, the K-9 Unit was implemented in 2018 early because the concerted efforts of the department, led by a Sergeant to raise money to support the K-9. Thanks to the generous donations of many individuals and businesses, the K-9 unit was fully paid for along with donated in-kind services of veterinary care and kenneling needs. The K-9 unit is the first in northeast Johnson County and will be used for drug detection and tracking.
- **Investigations** – Police investigations are led by the Detective who is responsible for investigation of reported crimes leading to identification, apprehension and prosecution of persons responsible for crimes against people, crimes related to deceit, fraud or forgery and those involved in the possession and distribution of illegal narcotics.
- **Municipal Court** – The Municipal Court adjudicates all cases docketed and orders probation when appropriate. It ensures City ordinance violations are properly processed and that all fines, forfeitures, and ticket amendments are properly assessed. The Police Chief oversees the municipal court clerk who manages the day-to-day operations of court including preparing the court docket, providing customer service to court clients and works with the municipal court judge to track warrants and send delinquent accounts to collections. All court payments are handled by the Administrative Division and no cash is transacted at the court level.
- **Communications** – An officer assigned as the Public Information Officer for the department handles all social media posts, interactions and responses. He is also responsible for helping to promote the department through social media, the City website and community events.
- **Animal Control** – The care and proper treatment of domesticated animals is overseen by Community Service Officers employed by Mission. The Roeland Park Neighborhood Services Officer handles permitting activities related to domesticated animals. Roeland Park Police Officers respond to animal control related calls when the contracted service provider is not on duty.

Police & Municipal Court - Summary of Resources and Appropriations

	2021						
	2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Revenues & Resources							
Fines and Forfeitures	386,627	335,782	217,659	278,323	281,076	283,857	286,665
Total Revenues	386,627	335,782	217,659	278,323	281,076	283,857	286,665
Sp. Law Enforcement (includes fund balance)	34,531	20,566	28,151	19,495	16,495	13,495	10,495
Total Resources	421,158	356,348	245,810	297,818	297,571	297,352	297,161
Expenditures & Appropriations							
Summary by Program							
102 - Police Department	\$ 1,091,548	\$ 1,142,821	\$ 1,128,954	\$ 1,253,136	\$ 1,294,879	\$ 1,236,141	\$ 1,472,181
103 - Municipal Court	107,046	139,150	151,649	128,608	122,034	124,051	126,344
109 - Special Law Enforcement	17,915	1,910	9,656	4,000	4,000	4,000	4,000
Total	1,216,508	1,283,880	1,290,258	1,385,744	1,420,913	1,364,192	1,602,525
Summary by Appropriation Unit							
Salary & Benefits	\$ 997,337	\$ 1,014,719	\$ 1,023,974	\$ 1,049,500	\$ 1,076,300	\$ 1,118,640	\$ 1,162,654
Contractual Services	139,803	131,615	149,276	185,012	187,603	189,310	191,397
Commodities	55,368	42,565	44,432	41,415	42,515	43,618	44,975
Capital Outlay	-	24,661	44,335	2,450	-	-	-
Debt Service	-	-	-	-	-	-	-
Total Expenditures	1,192,508	1,213,560	1,262,016	1,278,377	1,306,418	1,351,567	1,399,025
Non-Expenditure Appropriations							
Transfers Out	24,000	70,320	28,242	107,367	114,495	12,625	203,500
Total Appropriations	1,216,508	1,283,880	1,290,258	1,385,744	1,420,913	1,364,192	1,602,525
Summary by Fund							
General Fund - Unrestricted	\$ 1,198,593	\$ 1,281,970	\$ 1,280,602	\$ 1,381,744	\$ 1,416,913	\$ 1,360,192	\$ 1,598,525
General Fund - Restricted	17,915	1,910	9,656	4,000	4,000	4,000	4,000
Total	1,216,508	1,283,880	1,290,258	1,385,744	1,420,913	1,364,192	1,602,525
Personnel							
Classifications (FTEs)							
Police Chief	1	1	1	1	1	1	1
Sergeant	3	3	3	3	3	3	3
Detective	1	1	1	1	1	1	1
Corporal	2	3	3	3	3	3	3
Officer	6.5	7.5	7.5	7.5	7.5	7.5	7.5
Police Clerk	1	1	1	1	1	1	1
Court Clerk	1	1	1	1	1	1	1
Judge	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Prosecutor	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Total	15.7	17.7	17.7	17.7	17.7	17.7	17.7

City of Roeland Park
Line Item Budget - 100 General Fund
102- Police Department

		2021						
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Police								
A Salaries & Benefits								
102	5101	Salaries - Regular	848,688	837,021	889,587	933,000	963,000	1,001,520
102	5102	Salaries-Overtime	50,122	38,611	36,980	41,000	41,000	42,230
102	5104	Salaries - Part-time	27,127	64,456	22,931	24,500	25,000	25,750
A Salaries & Benefits Total		925,937	940,088	949,498	998,500	1,029,000	1,069,500	1,111,600
B Contracted Services								
102	5202	Telephone	7,299	6,527	7,594	7,000	8,000	8,000
102	5203	Printing & Advertising	421	-	150	200	200	200
102	5205	Postage & Mailing Permits	70	70	-	70	100	100
102	5206	Travel Expense & Training	5,867	6,532	3,293	8,000	8,000	8,000
102	5207	Medical Expense & Drug Testing	1,226	595	733	1,000	1,000	1,000
102	5210	Maintenance & Repair Building	-	21	70	100	200	200
102	5211	Maintenace & Repair Equipment	791	686	1,586	3,000	3,000	3,000
102	5214	Other Contracted Services	17,850	12,596	26,127	21,100	21,300	21,600
102	5219	Meeting Expense	51	28	-	50	50	50
102	5224	Laundry Service	2,065	1,518	133	1,518	2,000	2,000
102	5225	Mental Health Correspondent	-	8,014	2,498	18,700	18,800	19,364
102	5236	Community Policing	523	315	21,434	315	500	500
102	5238	Animal Control	55,442	33,100	(169)	32,300	33,269	33,934
102	5250	Insurance & Surety Bonds	62	-	31,500	150	150	150
102	5254	Miscellaneous Charges	12,499	-	75	150	150	150
102	5260	Vehicle Maintenance	43	20,869	128	15,000	15,000	15,000
102	5266	Computer Software	-	1,125	1,125	1,500	1,500	1,500
B Contracted Services Total		104,207	91,997	117,140	110,154	113,219	114,748	116,656
C Commodities		-	-	-	-	-	-	-
102	5301	Office Supplies	16	50	172	200	200	200
102	5302	Motor Fuels & Lubricants	24,812	25,134	16,781	21,000	22,050	23,153
102	5305	Dues, Subscriptions, & Books	395	1,017	853	1,065	1,065	1,065
102	5306	Materials	318	34	-	500	500	500
102	5307	Other Commodities	901	1,350	3,363	1,350	1,350	1,350
102	5308	Clothing & Uniforms	9,125	12,830	11,387	10,000	10,000	10,000
102	5309	Ammunition	1,837	-	1,518	2,500	2,500	2,500
102	5310	Training Supplies	-	-	-	500	500	500
C Commodities Total		37,403	40,415	34,074	37,115	38,165	39,268	40,425
T Transfers		-	-	-	-	-	-	-
102	5825	Transfer to Equip Reserve Fund	24,000	70,320	28,242	107,367	114,495	12,625
T Transfers Total		24,000	70,320	28,242	107,367	114,495	12,625	203,500
Total Police		1,091,548	1,142,821	1,128,954	1,253,136	1,294,879	1,236,141	1,472,181

Notes:

* Starting in 2020, the Police Department contracted with Lexipol to provide policy review consultation services.

*Transfers to the Equipment Reserve Fund cover planned Police Department Equipment replacements. See CIP for more detail.

City of Roeland Park
Line Item Budget- 100 General Fund
103- Municipal Court Department

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
A Salaries & Benefits									
103	5101	Salaries - Regular	43,740	45,940	44,144	46,000	46,000	47,840	49,754
103	5102	Salaries-Overtime	1,730	1,191	1,747	5,000	1,300	1,300	1,300
103	5108	Salaries - Judge	14,200	15,000	15,655	-	-	-	0
103	5109	Salaries - Prosecutor	11,730	12,500	12,930	-	-	-	0
	A Salaries & Benefits Total		<u>71,400</u>	<u>74,631</u>	<u>74,476</u>	<u>51,000</u>	<u>47,300</u>	<u>49,140</u>	<u>51,054</u>
B Contracted Services									
103	5202	Telephone	-	-	-	-	-	-	0
103	5203	Printing & Advertising	380	-	-	125	125	125	125
103	5206	Travel Expense & Training	80	-	100	500	300	300	300
103	5209	Professional Services	6,342	5,274	2,865	7,000	7,000	7,000	7,000
103	5211	Maintenance & Repair Equipment	-	-	-	-	-	-	0
103	5214	Other Contractual Services	-	-	98	31,000	31,000	31,000	31,000
103	5219	Meeting Expense	-	-	-	100	100	100	100
103	5227	Prisoner Care	3,360	5,250	1,700	6,000	6,000	6,000	6,000
103	5228	Fees Due State of Kansas	22,114	25,725	19,856	17,558	17,734	17,911	18,091
103	5242	Restitution	-	-	1,371				
103	5250	Insurance & Surety Bonds	-	-	75	25	25	25	25
103	5254	Miscellaneous Charges	-	-	-	-	-	-	0
103	5266	Computer Software	3,320	3,369	6,071	12,550	12,100	12,100	12,100
103	5269	Alcohol / Drug State Fees	-	-	-	-	-	-	0
	B Contracted Services Total		<u>35,596</u>	<u>39,618</u>	<u>32,136</u>	<u>74,858</u>	<u>74,384</u>	<u>74,561</u>	<u>74,741</u>
C Commodities									
103	5301	Office Supplies	-	-	191	-	-	-	0
103	5305	Dues, Subscriptions, & Books	50	200	511	250	300	300	300
103	5308	Clothing & Uniforms	-	40	-	50	50	50	250
	C Commodities Total		<u>50</u>	<u>240</u>	<u>702</u>	<u>300</u>	<u>350</u>	<u>350</u>	<u>550</u>
E Capital Outlay									
103	5403	Office Equipment			846	2,450			
103	5410	Technology Upgrades	-	24,661	43,489	-	-	-	0
	E Capital Outlay Total		<u>-</u>	<u>24,661</u>	<u>44,335</u>	<u>2,450</u>	<u>-</u>	<u>-</u>	<u>-</u>
	Total Court		<u>107,046</u>	<u>139,150</u>	<u>151,649</u>	<u>128,608</u>	<u>122,034</u>	<u>124,051</u>	<u>126,344</u>

Notes:

*2020 included the implementation of the new Incode court software, which marks the second year of payments for total implementation.

City of Roeland Park
Line Item Budget - 100 General Fund
109- Special Law Enforcement Funds

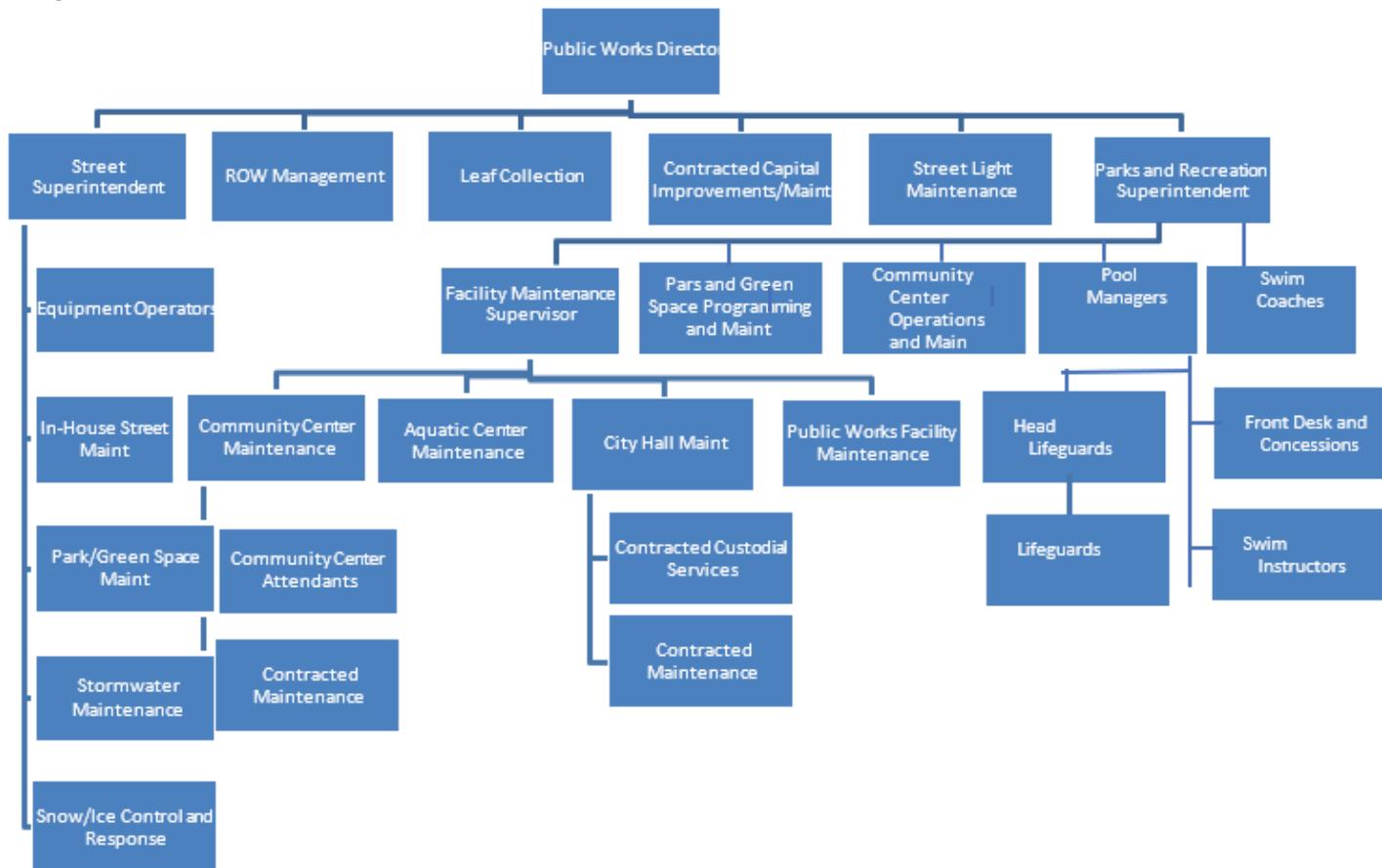
			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
109	4010	Beginning Fund Balance	\$ 8,913	\$ 16,616	\$ 18,656	\$ 18,495	\$ 15,495	\$ 12,495	\$ 9,495
Other									
109	4432	Spec. Law Enforcement Revenues	400	3,850	9,420	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
109	4433	K9 Contributions	<u>25,218</u>	<u>100</u>	<u>75</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Other Total	25,618	3,950	9,495	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
		Total Revenues	<u>\$ 25,618</u>	<u>\$ 3,950</u>	<u>\$ 9,495</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
		Total Resources	<u>\$ 34,531</u>	<u>\$ 20,566</u>	<u>\$ 28,151</u>	<u>\$ 19,495</u>	<u>\$ 16,495</u>	<u>\$ 13,495</u>	<u>\$ 10,495</u>
Expenditures									
	C	Commodities							
109	5316	K9 Expenses	13,243	699	601	1,000	1,000	1,000	1,000
109	5317	Special Law Enforcement Expenses	<u>4,672</u>	<u>1,211</u>	<u>9,055</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>
		Commodities Total	17,915	1,910	9,656	4,000	4,000	4,000	4,000
		Total Expenditures	<u><u>17,915</u></u>	<u><u>1,910</u></u>	<u><u>9,656</u></u>	<u><u>4,000</u></u>	<u><u>4,000</u></u>	<u><u>4,000</u></u>	<u><u>4,000</u></u>
109		Ending Fund Balance	<u>\$ 16,616</u>	<u>\$ 18,656</u>	<u>\$ 18,495</u>	<u>\$ 15,495</u>	<u>\$ 12,495</u>	<u>\$ 9,495</u>	<u>\$ 6,495</u>

Notes:

*Special Law Enforcement Funds are restricted for police equipment. Resources come from state forfeitures and seizures within Roeland Park.

Public Works

Organizational Chart



Department Description

The Public Works Department is tasked with effectively maintaining, developing and enhancing public infrastructure and facilities. The Department is led by the Director, Street Superintendent and Parks and Recreation Superintendent. The Street Superintendent oversees daily activities of the five equipment operators. In 2019 the Facility Maintenance Supervisor and Community Attendants located at the Community Center transitioned from Johnson County Parks and Recreation District employment to City employees. The City added a new position, Parks and Recreation Superintendent, in 2020. This position assumed responsibility for maintenance at the Community Center and in the parks, as well as supervision/maintenance of the Aquatic Center. The position will work closely with JCPRD on recreation programs offered here in Roeland Park.

Program Areas:

- **In house street maintenance** – The department crews perform certain street maintenance activities in-house including pothole patching, curb repair, and crack sealing of streets. This program is managed by the Public Works Superintendent.
- **Park and Greenspace Maintenance and Programming** - Public Works staff are responsible for planting new trees and landscaping and ensuring all vegetation is well cared for. This includes all parks,

boulevard medians, the community center and aquatics center and traffic islands. All mowing services are now contracted with a third-party company. Staff also installs new and repairs existing amenities such as benches, trash/recycling receptacles, playground equipment, etc. They also perform safety inspections for parks. The Parks and Recreation Superintendent will supervise/coordinate maintenance and programming at the parks.

- **Stormwater Maintenance** – Program includes monthly street sweeping, maintaining and cleaning City-owned stormwater streams and ditches.
- **Snow and Ice Control and Response** – In the event of inclement weather, public works crews are mobilized, including the director, to treat the streets and remove snow and ice. They prioritize arterial streets followed by collectors then residential roadways. The City's snow/ice removal program has some of the highest citizen satisfaction scores in the metro area, with 92% satisfied with the service.
- **Right-of-Way Management** – The Public Works Director ensures that any work completed by private contractors, including public utilities that are outside the City such as Water One, Johnson County Waste, Water, etc., are properly permitted and completing the work in accordance to City standards for curb cuts, inlets and street work. The Building Official works with the Public Works Department on right-of-way inspections.
- **Leaf Collection** – The City of Roeland Park is the only City in the area that provides leaf collection in- house that allows residents to rake leaves to the curb without bagging. In 2018, the City invested in a leaf vacuum truck where residents are asked to rake leaves to the curb for collection via a vacuum mechanism. This service is provided annually in the fall.
- **Capital Improvements and Maintenance Project Management** – The City's CIP program is robust and includes improvements to public infrastructure such as street repair and resurfacing, new sidewalks, curbs and inlets, streetscape improvements, storm water pipe repair and replacement, new park facilities such as tennis courts, shelters and restrooms. All of this is managed by the Public Works Department. In addition, the Department recently began proactively inspecting stormwater pipe and conducting street and sidewalk grading to prioritize repair and replacement of these assets.
- **Street Light Maintenance** – In 2014, the City of Roeland Park purchased all streetlights within the City from Kansas City Power & Light (now Evergy). With that purchase, the City upgraded all bulbs to LEDs to reduce energy consumption. The City contracts the repair and maintenance of streetlights to Black & McDonald. The City expects to recoup its cost from the purchase within 10 years.
- **Community Center, City Hall, Public Works and Aquatic Center Maintenance** - In 2019 the Facility Maintenance Supervisor and Attendants, who did work for Johnson County Parks & Recreation, were brought in-house as City employees. They provide maintenance primarily at the Community Center. The Maint. Supervisor, who is managed by the Parks & Rec Superintendent, is also tasked with assisting with maintenance projects at other city facilities and supervising the maintenance staff. Budgeting for the Parks and Recreation Superintendent as well as maintenance staff is reflected in the Community Center Fund. The Facility Maintenance Supervisor is budgeted at 70% in the Community Center Fund and 30% at the Aquatics Center Fund.
- **Aquatic Center Operations/Maintenance** - The Parks and Recreation Superintendent assumes responsibility for the maintenance, operation and programming of the Aquatic Center.
- **Community Center** – The Community Center operations are outsourced to Johnson County Parks and Recreation (JCPRD) which administers all programs, sets fees and recommends facility improvements. The Park & Recreation Superintendent oversees the management of the contract.

Public Works - Summary of Resources and Appropriations

	2021						
	2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Revenues & Resources							
Sales Taxes	1,345,225	1,494,364	1,705,510	1,836,405	1,956,095	1,795,912	1,815,508
Intergovernmental	901,914	466,980	1,598,928	308,569	810,300	471,106	274,989
Program Revenue	-	141,789	-	152,500	159,000	162,400	166,223
Bond Proceeds		-	1,288,428	-	-	-	-
Other Sources	34,765	64,380	81,096	-	-	-	51,250
Interest	12,816	37,821	10,793	28,027	20,328	17,936	18,234
Total Revenue	2,294,720	2,205,334	4,684,755	2,325,501	2,945,723	2,447,354	2,326,204
Transfers In	275,000	1,101,391	1,160,116	725,500	517,174	541,030	578,817
Total Resources	2,569,720	3,306,725	5,844,871	3,051,001	3,462,897	2,988,384	2,905,022
Expenditures							
Summary by Program							
106 - Public Works	\$ 793,003	\$ 683,043	\$ 677,857	\$ 834,302	\$ 767,037	\$ 833,199	\$ 830,422
110 - Parks & Recreation	-	-	89,063	95,110	98,360	101,200	104,154
115 - Solid Waste	548,557	549,915	546,289	569,378	581,212	587,829	598,972
220 - Aquatic Center	-	506,232	73,257	453,453	378,255	530,553	427,205
250 - Special Highway	145,888	94,104	322,953	-	-	-	-
270 - Combined Street & Hwy	1,609,496	1,419,271	2,221,251	1,617,354	2,311,467	1,350,366	1,246,381
290 - Community Center	98,092	186,848	163,577	1,104,247	185,345	176,855	181,735
300 - Special Infrastructure	702,028	550,493	2,506,600	1,554,654	929,250	1,264,000	528,500
Total	3,897,065	3,989,906	6,600,848	6,228,497	5,250,926	4,844,001	3,917,369
Summary by Appropriation Unit							
Salary & Benefits	\$ 357,358	\$ 512,194	\$ 496,053	\$ 701,237	\$ 727,174	\$ 750,806	\$ 775,228
Contractual Services	843,293	1,163,320	923,491	1,103,462	1,124,264	1,128,300	1,142,522
Commodities	54,435	98,174	49,357	114,306	116,618	119,983	122,175
Capital Outlay	1,844,417	1,895,674	4,420,915	4,189,928	3,115,050	2,624,100	1,807,600
Total Expenditures	3,099,503	3,669,362	5,889,816	6,108,932	5,083,106	4,623,189	3,847,525
Transfers Out	699,470	320,544	711,032	119,565	167,819	220,812	69,844
Total Appropriations	3,798,973	3,989,906	6,600,848	6,228,497	5,250,926	4,844,001	3,917,369
Summary by Fund							
General Fund	\$ 1,341,560	\$ 1,232,958	\$ 1,313,209	\$ 1,498,790	\$ 1,446,609	\$ 1,522,228	\$ 1,533,548
Aquatic Center Fund	-	506,232	73,257	453,453	378,255	530,553	427,205
Special Highway	145,888	94,104	322,953	-	-	-	-
Special Street	1,609,496	1,419,271	2,221,251	-	-	-	-
Combined Sp. Street & Highway	-	-	1,617,354	2,311,467	1,350,366	1,246,381	
Community Center	98,092	186,848	163,577	1,104,247	185,345	176,855	181,735
Special Infrastructure	702,028	550,493	2,506,600	1,554,654	929,250	1,264,000	528,500
Total	3,897,065	3,989,906	6,600,848	6,228,497	5,250,926	4,844,001	3,917,369
Personnel							
Classifications (FTEs)							
Director	1	1	1	1	1	1	1
Public Works Superintendent	1	1	1	1	1	1	1
Parks Superintendent	0	0	1	1	1	1	1
Equipment Operator	5	5	5	5	5	5	5
Community Center Maintenance Supervisor	0	1	1	1	1	1	1
Community Center Attendents	0	0.9	0.9	0.9	0.9	0.9	0.9
Pool Manager	0	0	0	0.3	0.3	0.3	0.3
Assistant Pool Manager	0	0	0	0.2	0.2	0.2	0.2
Head Lifeguard	0	0	0	0.7	0.7	0.7	0.7
Lifeguards	0	0	0	4.6	4.6	4.6	4.6
Front desk attendants	0	0	0	0.4	0.4	0.4	0.4
Concessions	0	0	0	0.4	0.4	0.4	0.4

City of Roeland Park

Line Item Budget - 100 General Fund

106- Public Works Department

		2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
	A	Salaries & Benefits						
106	5101	Salaries - Regular	276,859	224,060	286,109	291,664	304,906	317,102
106	5102	Salaries-Overtime	9,166	9,662	8,032	9,360	9,734	10,123
106	5107	Intern	-	-	-	6,300	7,000	7,000
	A	Salaries & Benefits Total	286,025	233,722	294,141	307,324	321,640	334,225
	B	Contracted Services						
106	5201	Electric	8,641	8,237	7,543	8,914	9,092	9,274
106	5202	Telephone	1,780	2,047	2,075	2,075	2,075	2,075
106	5203	Printing & Advertising	836	375	224	800	800	800
106	5206	Travel Expense & Training	14,021	4,130	2,785	8,000	8,000	8,000
106	5207	Medical Expense & Drug Testing	404	786	2,334	800	800	800
106	5210	Maintenance & Repair Building	1,600	2,295	6,569	3,500	3,500	3,500
106	5211	Maintenace & Repair Equipment	49,281	26,175	28,229	25,000	25,000	25,000
106	5214	Other Contracted Services	33,695	34,329	30,243	42,000	39,000	38,000
106	5219	Meeting Expense	257	40	320	400	400	300
106	5240	Equipment Rental	-	-	-	-	-	-
106	5259	Traffic Control Signs	2,997	1,531	2,458	4,500	10,000	10,000
106	5260	Vehicle Maintenance	7,518	2,147	1,340	7,500	7,500	7,500
106	5262	Grounds Maintenance	14,830	15,193	-	-	-	-
106	5263	Tree Maintenance	34,926	45,482	35,360	46,000	46,000	46,000
106	5266	Computer Software	400	400	400	400	400	400
106	5287	Water	4,415	7,128	6,067	6,500	6,500	6,500
106	5288	Waste Water	1,937	2,528	2,544	3,200	3,200	3,200
106	5289	Natural Gas	5,246	3,861	4,351	5,500	5,610	5,722
106	5290	Street Light Electric	21,496	20,120	20,313	20,933	21,351	21,778
	B	Contracted Services Total	204,279	176,805	153,155	186,022	189,228	188,850
	C	Commodities						
106	5302	Motor Fuels & Lubricants	16,900	16,515	14,638	18,208	19,118	20,074
106	5304	Janitorial Supplies	248	176	1,080	760	750	750
106	5305	Dues, Subscriptions, & Books	700	720	783	800	800	800
106	5306	Materials	2,394	3,488	2,474	3,488	4,500	4,500
106	5308	Clothing & Uniforms	3,141	4,757	3,884	4,000	4,000	4,000
106	5318	Tools	2,410	1,222	2,759	2,500	2,500	2,500
106	5319	Rain Barrel Reimbursement	-	-	150	-	-	-
	C	Commodities Total	25,793	26,878	25,769	29,756	31,668	32,624
	E	Capital Outlay						
106	5403	Office Equipment	1,605	96	1,408	1,500	1,500	1,500
106	5421	Maintenance Streets-contract	107,575	211,018	190,612	211,000	212,000	213,000
106	5425	Other Capital Outlay	2,831	10,324	272	3,000	3,000	3,000
	E	Capital Outlay Total	110,406	221,438	192,292	215,500	216,500	217,500
	T	Transfers						
106	5825	Transfer to Equip Reserve Fund	166,500	24,200	12,500	95,700	8,000	60,000
	T	Transfers Total	166,500	24,200	12,500	95,700	8,000	60,000
	Total Public Works		793,003	683,043	677,857	834,302	767,037	833,199
								830,422

Notes:

* Snow removal and street repair wages are charged to the Combined Special Street and Highway Fund.

* Leaf collection wages are charged to the Solid Waste Department.

*The 2021 Budget includes GPS devices for Public Works vehicles, an Objective.

*Transfers to the Equipment Reserve Fund reflect equipment and vehicle replacements and improvements. See CIP for more detail.

City of Roeland Park
Line Item Budget - 100 General Fund
110- Parks & Recreation Department

		2021						
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
Parks & Recreation								
A Salaries & Benefits								
110	5101	Salaries - Regular		63,857	67,750	71,000	73,840	76,794
110	5102	Salaries - Overtime		-	-	-	-	-
A Salaries & Benefits Total				<u>63,857</u>	<u>67,750</u>	<u>71,000</u>	<u>73,840</u>	<u>76,794</u>
B Contracted Services								
110	5202	Telephone		330	360	360	360	360
110	5203	Printing & Advertising		1,657				
110	5206	Travel and Training		35	1,500	1,500	1,500	1,500
110	5211	Maintenace & Repair Equipment		-	-	-	-	-
110	5214	Other Contractual Services		-	-	-	-	-
110	5240	Equipment Rental		-	-	-	-	-
110	5241	Community Garden		1,000	1,000	1,000	1,000	1,000
110	5262	Grounds Maintenance		22,184	24,000	24,000	24,000	24,000
B Contracted Services Total				<u>25,206</u>	<u>26,860</u>	<u>26,860</u>	<u>26,860</u>	<u>26,860</u>
C Commodities								
110	5302	Motor Fuels & Lubricants		-	500	500	500	500
110	5825	Transfer to Equip Reserve Fund		-	-	-	-	-
C Commodities Total				<u>-</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>
Total Parks & Recreation				<u>89,063</u>	<u>95,110</u>	<u>98,360</u>	<u>101,200</u>	<u>104,154</u>

Notes:

*The Parks and Recreation department was created in 2020 after the decision to hire a Parks & Rec Superintendent and better account for expenditures.

City of Roeland Park
Line Item Budget - 100 General Fund
115- Solid Waste Department

		2021							
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget	
Solid Waste									
A Salaries & Benefits									
115	5101	Salaries - Regular	8,638	6,609	2,276	13,230	13,627	14,036	14,457
	5102	Salaries - Overtime	695	3,285	572	-	-	-	-
	A	Salaries & Benefits Total	9,333	9,893	2,848	13,230	13,627	14,036	14,457
B Contracted Services									
	5203	Printing & Advertising		1,103	-	-	-	-	-
115	5211	Maintenace & Repair Equipment	4,489	1,599	-	8,000	8,000	8,000	8,001
115	5235	Disposal Fees	13,725	15,517	19,935	12,500	12,875	13,261	13,659
115	5240	Equipment Rental	-	-	-	-	500	500	500
115	5271	Compost Bin Rebate Program	-	530	940	1,500	1,000	1,000	1,000
115	5272	Solid Waste Contract	518,287	518,557	521,711	532,148	543,150	548,910	559,170
	B	Contracted Services Total	536,501	537,306	542,586	554,148	565,525	571,671	582,330
C Commodities									
115	5302	Motor Fuels & Lubricants	2,724	2,716	855	2,000	2,060	2,122	2,185
115	5825	Transfer to Equip Reserve Fund	-	-	-	-	-	-	-
	C	Commodities Total	2,724	2,716	855	2,000	2,060	2,122	2,185
Total Solid Waste		548,557	549,915	546,289	569,378	581,212	587,829	598,972	

Notes:

*Public Works Department personnel costs for the leaf collection service are accounted for in this department. Those costs are not included in the solid waste assessment.

*The solid waste contract with WCA was renewed in 2020 for five years with the option of two one-year renewals. A \$.35/month annual rate increase is reflected in out years.

City of Roeland Park
Line Item Budget- 220 Aquatic Center Fund

		2021							
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget	
220	Beginning Fund Balance		\$ -	\$ 189,115	\$ 177,376	\$ 153,463	\$ 153,463	\$ 153,463	
Program Fees									
220	4275	Program Fees-Season Pass		24,392	-	55,000	56,650	58,350	60,100
220	4276	Superpass		15,810	-	2,500	2,500	2,501	2,501
220	4277	Daily Participation Fees		90,041	-	55,000	56,650	58,350	60,100
220	4278	Advertising Sponsorship		-	-	2,000	2,000	2,000	2,000
220	4279	Facility Rental		707	-	2,500	2,500	2,500	2,500
220	4280	Swim Lessons		-	-	13,000	14,000	14,000	14,000
220	4281	Swim Team		-	-	8,000	9,500	9,500	9,500
220	4282	Water Aerobics		-	-	-	-	-	-
220	4290	Concession Revenue		10,763	-	14,000	15,000	15,000	15,000
220	4291	Retail Sales - Taxable		81	-	500	200	200	522
220	4292	Taxable Sales Discounts (contract)		(4)	-	-	-	-	-
Total Program Fees				<u>141,789</u>	<u>-</u>	<u>152,500</u>	<u>159,000</u>	<u>162,400</u>	<u>166,223</u>
Intergovernmental									
220	4155	CDBG Grant		-	1,518	-	-	-	-
Total Intergovernmental				<u>-</u>	<u>1,518</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Interest									
220	4510..4512	Interest on Investment		2,167	-	2,040	2,081	2,122	2,165
Total Interest				<u>2,167</u>	<u>-</u>	<u>2,040</u>	<u>2,081</u>	<u>2,122</u>	<u>2,165</u>
Transfer-In									
220	4840	Transfer from the General Fund		420,000	60,000	275,000	217,174	366,030	258,817
220	4843	Transfer from Equip Reserve Fund		131,391	-	-	-	-	-
TOTAL Transfers-In				<u>551,391</u>	<u>60,000</u>	<u>275,000</u>	<u>217,174</u>	<u>366,030</u>	<u>258,817</u>
Total Revenues				<u>695,347</u>	<u>61,518</u>	<u>429,540</u>	<u>378,255</u>	<u>530,553</u>	<u>427,205</u>
220	A	Salaries							
220	5101	Full Time Salaries		44,669	14,534	16,033	16,400	17,056	17,738
220	5102	Overtime		307	38	600	600	600	600
220	5104	Part Time Salaries		128,325	-	165,000	167,000	168,670	170,357
220	5126	Benefits (includes medical premium)		2,023	-	-	-	-	-
220	5120	Cell phone allowance		254	-	120	120	120	120
A Salaries Total				<u>175,578</u>	<u>14,572</u>	<u>181,753</u>	<u>184,120</u>	<u>186,446</u>	<u>188,815</u>
B Contracted Services									
220	5201	Electric		20,115	5,631	16,509	16,674	16,841	17,009
220	5202	Telephone		2,750	-	1,600	600	600	\$ 600
220	5203	Printing and Advertising		1,845	-	2,500	1,500	1,500	\$ 1,500
220	5205	Postage		-	-	2,000	1,000	1,000	\$ 1,000
220	5206	Travel & Training		2,793	325	2,000	2,000	2,000	\$ 2,000
220	5207	Medical Expense & Drug Testing		1,467	-	1,800	1,800	1,800	\$ 1,800
220	5209	Professional Services		2,073	-	5,500	5,500	5,500	\$ 5,500
220	5210	Maintenance & Repair of Bldg.		41,622	5,956	30,000	31,000	32,000	\$ 33,000
220	5211	Maintenance & Repair of Equip		-	-	15,000	15,000	15,000	\$ 15,000
220	5214	Other Contractual Services		11,752	516	19,091	19,091	19,091	19,091
220	5223	Pool Management Fee		106,032	7,000	-	-	-	-
220	5229	State fees, permits/Sales tax		355	785	1,000	1,000	1,000	\$ 1,000
220	5240	Rentals		-	-	3,200	3,200	3,200	\$ 3,200
220	5250	Insurance & Surety Bonds		-	-	-	-	-	-
220	5266	Computer Software		201	11,825	4,500	4,500	4,500	\$ 4,500
220	5287	Water		10,997	819	11,000	11,330	11,670	12,020
220	5288	Waste Water/Trash		15,634	858	16,000	16,480	16,974	17,484
220	5289	Natural Gas		3,880	1,275	4,000	4,120	4,244	4,371
B Contracted Services Total				<u>221,516</u>	<u>34,990</u>	<u>135,700</u>	<u>134,795</u>	<u>136,920</u>	<u>139,075</u>

City of Roeland Park

Line Item Budget- 220 Aquatic Center Fund

		2021						
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
C Commodities								
220	5301	Office Supplies		674	500	1,000	1,000	1,000
220	5302	Motor Fuels and Lubricants		90	-	200	200	300
220	5304	Janitorial Supplies		2,537	492	1,500	1,500	1,500
220	3505	Dues, Subscriptions & Books		299	75	500	500	500
220	5306	Building Supplies and Materials		8,851	529	13,000	13,000	13,000
220	5307	Other Commodities		5,464	-	2,500	2,500	2,500
220	5308	Clothing/Uniforms		1,844	-	4,000	4,000	4,000
220	5318	Tools		-	41	200	200	200
220	5311	Pool Equipment		934	-	2,000	2,000	3,325
220	5312	Grounds supplies and equipment		552	-	500	500	2,050
220	5313	Safety Supplies/Equip		-	-	1,500	1,500	2,500
220	5314	Operating Supplies/Personal Care		-	500	500	500	500
220	5318	Tools		116	-	-	-	-
220	5325	Concessions food and supplies		-	-	7,500	7,500	7,500
220	5326	Chemicals		16,212	-	17,000	17,340	17,687
	5801	Commodities		37,574	1,637	51,900	52,240	54,587
								56,716
D Capital Outlay								
220	5403	Office Equipment		1,753	899	3,000	3,000	-
220	5404	Furnishings & Appliances			20,859	1,000	1,000	1,000
220	5442	Buildings and Pool Improvements		69,811	300	-	-	5,000
	D	Capital Outlay Total		71,564	22,058	84,100	7,100	152,600
								42,600
	Total Expenditures			506,232	73,257	453,453	378,255	530,553
								427,205
220	Ending Fund Balance			\$ 189,115	\$ 177,376	\$ 153,463	\$ 153,463	\$ 153,463
	Operating Income or (Loss)			(\$290,712)	(\$51,199)	(\$214,813)	(\$210,074)	(\$213,430)
	Fund Balance as a % of Operating Expenses			44%	346%	42%	41%	41%
								40%

Notes:

* The City does not have a reserve target for the Aquatic Center Fund, but the reserve balance is well above 25% of Operating Expenses.

*The Aquatic Center Fund was created in 2019 when the City took over ownership of the aquatic center from Johnson County Parks & Recreation.

*The operations and capital investment of the Aquatic Center will be subsidized by the General Fund on an annual basis in the form of a transfer.

*The City began major renovations to the Aquatic Center in 2020, those renovations will be complete prior to the 2021 season. See CIP section for details.

City of Roeland Park
Line Item Budget- 270 Combined Special Highway & Street Fund 27A

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
270	4010	Beginning Fund Balance	\$ 786,844	\$ 644,367	\$ 377,360	\$ 1,217,461	\$ 743,985	\$ 211,372	\$ 31,458
Intergovernmental									
270	4110	City Sales & Use Tax	790,117	763,975	884,502	790,117	798,018	725,398	732,652
270	4135	County Courthouse Sales Tax	160,051	157,408	157,632	157,408	160,556	163,767	167,043
250	4140	Spec City/County Highway Fund	-	-	171,447	186,569	190,300	194,106	197,989
270	4150	CARS Funding	510,676	156,054	1,427,482	-	620,000	77,000	102,500
Total Intergovernmental			1,460,843	1,077,437	2,641,062	1,134,094	1,768,874	1,160,272	1,200,183
Interest									
270	4510..4512	Interest on Investment	6,176	10,447	5,774	9,784	9,980	10,180	10,383
Total Interest			6,176	10,447	5,774	9,784	9,980	10,180	10,383
Other									
270	4520	Other Sources	-	-	-	-	-	-	51,250
270	4530	Reimbursed Expense	-	64,380	-	-	-	-	-
Total Other			-	64,380	-	-	-	-	51,250
Transfers In									
270	4843	Transfer from Equip Reserve Fund	-	-	91,563	-	-	-	-
270	4860	Transfer from Sp. Hwy Fund	-	-	322,953	-	-	-	-
Total Transfers			-	-	414,516	-	-	-	-
Total Revenues			1,467,019	1,152,264	3,061,352	1,143,878	1,778,855	1,170,452	1,261,817
A Salaries & Benefits									
250	5101	Salaries - Regular	-	-	67,000	69,680	72,467	75,366	78,381
A Salaries & Benefits Total			-	-	67,000	69,680	72,467	75,366	78,381
B Contracted Services									
270	5209	Professional Services	84,816	84,409.23	72,008	85,000	90,000	85,000	85,000
270	5214	Other Contracted Services	-	-	-	-	-	-	-
B Contracted Services Total			84,816	84,409	72,008	85,000	90,000	85,000	85,000
C Commodities									
250	5303	Sand and Salt	-	-	19,400	25,000	25,000	25,000	25,000
C Commodities Total			-	-	19,400	25,000	25,000	25,000	25,000
E Capital Outlay									
270	5430	Residential Street Reconstruction	40,073	484,481	52,915	1,017,674	100,000	895,000	700,000
270	5454	Sidewalk Improvements	-	24,153	16,549	125,000	25,000	125,000	25,000
5422	Street Light Replacement	-	-	-	100,000	90,000	10,000	10,000	-
5457	CARS Roe 2020	14,227.45	192,974	1,639,630	-	-	-	-	-
5458	2018 CARS	989,662.68	191,931	-	-	-	-	-	-
5459	2019 CARS	5,716.54	156,323	-	-	-	-	-	-
5460	2022 CARS - 53rd St & Buena Vista	-	-	-	15,000	160,000	-	-	-
5461	2022 CARS - Johnson Drive	-	-	-	40,000	215,000	-	-	-
5462	2025 CARS- 55th b/t SMP & Roe	-	-	-	-	-	-	-	18,000
5463	2022 CARS - Elledge b.t Roe Ln and 47th	-	-	-	140,000	1,399,000	-	-	-
5464	2024 CARS - Mission Rd. 47th-53rd	-	-	-	-	-	-	19,000	205,000
5465	RSRP- Nall from 51st to 58th	-	-	-	-	-	-	-	100,000
5466	2023 CARS - 48th from Roe Lane to Roe Blvd	-	-	-	-	-	17,000	157,000	-
5467	2023 CARS - 53rd from Mission to Chadwick	-	-	-	-	-	12,000	52,000	-
5468	RSR- Nall from 51st to North End	-	-	-	-	-	-	-	-
E Capital Outlay Total			1,049,680	1,049,862	1,709,093	1,437,674	1,989,000	1,030,000	1,058,000
T Transfers									
270	5818	Transfer To Bond & Interest Fund	475,000	285,000	353,750	-	135,000	135,000	-
T Transfers Total			475,000	285,000	353,750	-	135,000	135,000	-
Total Expenditures			1,609,496	1,419,271	2,221,251	1,617,354	2,311,467	1,350,366	1,246,381
270		Ending Fund Balance	\$ 644,367	\$ 377,360	\$ 1,217,461	\$ 743,985	\$ 211,372	\$ 31,458	\$ 46,894

Notes:

*The Special Street fund is funded by a 3/4 cent sales tax to provide for the maintenance and improvements of streets and sidewalks.

* In 2020 the street impact fee of \$91,563 paid by Sunflower for future improvements to Granda was transferred into this fund for future use.

*The City started to receive a share of the county courthouse sales tax in 2017 which is being used to support street projects in this fund. This sales tax sunsets in 2027.

*In 2017, the Council decided to fund capital projects on a pay-as-you go basis, however in 2020 Council elected to fund new Parks & Recreation improvements with debt.

All future capital shall be funded with reserves. As such the ending fund balances for capital funds will vary widely based on the capital projects planned annually.

City of Roeland Park

Line Item Budget - 290 Community Center Fund 27C

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
290	4010	Beginning Fund Balance	\$ 462,823	\$ 566,969	\$ 578,346	\$ 638,399	\$ 26,847	\$ 46,274	\$ 53,403
Intergovernmental									
290	4110	City Sales & Use Tax	197,530	190,993	221,125	197,530	199,505	181,350	183,164
		CDBG Grant	-	-	-	122,000	-	-	-
		Total Intergovernmental	197,530	190,993	221,125	197,530	199,505	181,350	183,164
Interest									
290	4511	Interest on Invested Assets	4,708	7,232	2,505	5,164	5,267	2,633	2,686
		Total Interest	4,708	7,232	2,505	5,164	5,267	2,633	2,686
Transfers									
	4840	Transfer from General Fund	-	-	-	290,000	-	-	-
		Total Transfers	-	-	-	290,000	-	-	-
		Total Revenues	202,238	198,225	223,630	492,694	204,772	183,984	185,850
A Salaries & Benefits									
290	5101	Salaries - Regular		21,079	37,132	36,750	38,220	39,749	41,339
290	5102	Salaries - Overtime			842	1,000	1,400	1,456	1,514
290	5104	Salaries - Part-time	-	7,441	15,661	23,750	24,700	25,688	26,716
		A Salaries & Benefits Total	-	28,520	53,635	61,500	64,320	66,893	69,569
B Contracted Services									
290	5202	Telephone		-	180	180	180	180	180
290	5206	Travel Expense & Training			201				
290	5207	Medical Expense & Drug Testing		382	703	-	-	-	-
290	5209	Professional Services	-	29,295	-	-	-	-	-
290	5210	Maintenance And Repair Building	16,989	11,682	14,083	12,000	15,000	15,000	15,000
290	5211	Maintenance & Repair Equipment	115	180	843	2,500	2,500	2,500	2,500
290	5214	Other Contracted Services	-	4,639	-	7,476	5,482	5,482	5,482
290	5250	Insurance & Surety Bonds	4,150	318	6,084	6,100	6,344	6,598	6,862
290	5255	JoCo Management Fee	68,194	52,105	32,265	43,656	44,529	45,420	46,328
290	5262	Grounds Maintenance	1,513	168	105	2,500	2,500	2,500	2,500
290	5264	Grounds Improvements	2,706	-	-	1,500	1,500	1,500	1,500
		B Contracted Services Total	93,667	98,768	54,464	75,732	77,856	79,000	80,172
C Commodities									
290	5306	Materials		70	64	-	-	-	-
290	5307	Other Commodities		5,065	1,312	1,517	5,000	5,000	5,000
290	3808	Clothing & Uniforms	-	-	115	150	150	150	150
		C Commodities Total	5,065	1,382	1,696	5,150	5,150	5,150	5,150
E Capital Outlay									
290	5425	Other Capital Outlay	(640)	46,834	31,953	938,000	13,200	-	-
		E Capital Outlay Total	(640)	46,834	31,953	938,000	13,200	-	-
T Transfers									
290	5818	Transfer to General Fund	-	11,344	21,829	23,865	24,819	25,812	26,844
		T Transfers Total	-	11,344	21,829	23,865	24,819	25,812	26,844
		Total Expenditures	98,092	186,848	163,577	1,104,247	185,345	176,855	181,735
290		Ending Fund Balance	\$ 566,969	\$ 578,346	\$ 638,399	\$ 26,847	\$ 46,274	\$ 53,403	\$ 57,518

Notes:

*The Community Center Fund is supported by a 1/8 cent sales tax for the operation and maintenance of the facility.

*The ending fund will decrease significantly in 2021 as these reserves were accumulated in anticipation of completing parking/storm/ADA improvements.

*The transfer out to the General Fund is for employee benefits associated with the facility maintenance positions.

City of Roeland Park

Line Item Budget- 300 Special Infrastructure Fund 27D

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
300	4010	Beginning Fund Balance	861,541	1,075,705	1,596,275	1,589,564	907,799	1,079,564	918,960
Intergovernmental									
300	4110	City Sales & Use Tax	395,057	381,988	442,251	691,350	798,015	725,396	732,650
300	4155	CDBG Grant	100,000	124,356	-	-	-	200,000	
300	4158	SMAC	-	-	-	10,000	-	-	-
Total Intergovernmental			601,776	506,344	442,251	701,350	798,015	925,396	732,650
Other									
300	4161	Grants/Donations - Private	32,000	-	81,096	-	-	-	-
300	4791	Bond Proceeds	-	-	1,288,428	-	-	-	-
Total Other			34,765	-	1,369,524	-	-	-	-
Interest									
300	4511	Investment Income	4,652	14,718	2,514	11,039	3,000	3,000	3,000
Total Interest			4,652	14,718	2,514	11,039	3,000	3,000	3,000
Transfers In									
300	4840	Transfer From General Fund	275,000	550,000	685,600	160,500	300,000	175,000	320,000
Total Transfers In			275,000	550,000	685,600	160,500	300,000	175,000	320,000
Total Revenues			916,193	1,071,062	2,499,889	872,889	1,101,015	1,103,396	1,055,650
B Contracted Services									
300	5209	Professional Services	17,697	44,517	-	40,000	40,000	40,000	40,000
300	5231	Cost of issuance	-	-	41,081	-	-	-	-
B Contracted Services Total			17,697	44,517	41,081	40,000	40,000	40,000	40,000
D Capital Outlay									
300	5421	Maintenance & Repair of Streets	121,602	160,031	121,231	171,000	225,000	225,000	235,000
300	5246	In-House Street Maintenance	83,941	-	-	-	-	-	-
300	5468	2020 Stormwater-57th and Roeland	-	-	177,336	-	-	-	-
300	5469	Stormwater Maintenance	22,935	43,010	-	20,000	-	100,000	
300	5470	Park Maint/Infrastructure	37,235	78,436	14,419	56,060	47,000	24,000	128,500
300	5471	Tennis Court Replacement	143,858						
300	5472	R Park Development Plan		72,642	1,323,813	68,000	492,250	-	
300	5473	RPAC Improvements		5,756	826,150	1,013,094	-	-	
300	5474	Marquee Signs		-	-	15,000	-	-	
300	5475	Stairway		-	2,570	135,500	-	-	
300	5476	Community Center Improvement		-	-	-	125,000	875,000	125,000
300	5498	CDBG Projects	274,761	146,100	-	-	-	-	-
300	5499	Mural on Retaining Wall	-	-	-	36,000	-	-	-
D Capital Outlay Total			684,331	505,976	2,465,519	1,514,654	889,250	1,224,000	488,500
Total Expenditures			702,028	550,493	2,506,600	1,554,654	929,250	1,264,000	528,500
300		Ending Fund Balance	\$ 1,075,705	\$ 1,596,275	\$ 1,589,564	\$ 907,799	\$ 1,079,564	\$ 918,960	\$ 1,446,110

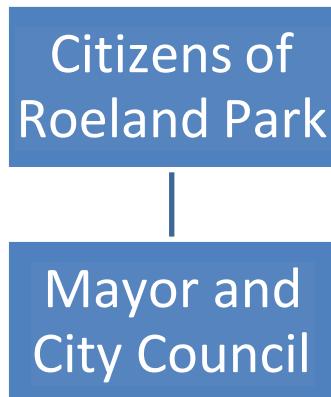
Notes:

*The Governing Body issued debt in 2020 to pay for significant improvements at R Park and the Aquatic Center (RPAC) in 2020 and 2021. The Special Infrastructure Fund is the resource for Parks & Recreation improvements and as such, the resources from the bond sale will be recorded and spent from this fund. For more details on the capital improvements budgeted, please see the capital budget.

*The Governing Body made the decision to transfer resources in excess of the City's stated goals for the General Fund fund balance to the Special Infrastructure Fund to help cash-fund capital projects. As the recipient of these transfers, this fund has gained additional flexibility to cover the cost of capital projects. Since the number of projects varies year to year, the ending fund balance can change dramatically from one year to the next. In addition, the amount transferred from the General Fund will vary year-to-year based upon resources available. In 2021, that transfer is expected to be \$245,865, which includes \$36,378 from Aldi's 1% for Art contribution for the artistic staircase improvement.

Governing Body

Organizational Chart



Department Description

The Governing Body consists of the Mayor and eight Council members elected on odd-numbered years and are elected and serve staggering four-year terms. Roeland Park consists of four wards and each ward has two elected representatives on Council whereas the Mayor serves at-large. The Governing Body is responsible for making policy decisions for the City. The City of Roeland Park has one Council meeting per month of which the Mayor presides, and two workshops where the Council President presides. The Council President is nominated and selected by the Governing Body. Meetings are held on the first and third Mondays of the month in the evening at City Hall.

The Governing Body Department consists of salaries for elected officials, \$5,040/year for Council members and \$6,120/year for the Mayor. This Department also includes a training and technology budget of \$855/member to provide them with training opportunities of their choosing and/or an allowance for technology that would help them do their jobs, such as a tablet or laptop. The Mayor also has a budget of \$1,000 for public relations-related activities.

Governing Body - Summary of Resources and Appropriations

	2018	2019	2020	2021							
				Projected	2022 Budget	2023 Budget	2024 Budget				
Expenditures & Appropriations											
Summary by Program											
108 - City Council	\$ 54,823	\$ 49,504	\$ 52,271	\$ 58,430	\$ 63,930	\$ 56,430	\$ 56,430				
Total	54,823	49,504	52,271	58,430	63,930	56,430	56,430				
Summary by Appropriation Unit											
Salary & Benefits	\$ 46,920	\$ 45,645	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920			
Contractual Services	7,105	3,400	4,916	10,700	16,200	8,700	8,700				
Commodities	799	459	435	810	810	810	810				
Total	54,823	49,504	52,271	58,430	63,930	56,430	56,430				
Summary by Fund											
General Fund	54,823	49,504	52,271	58,430	63,930	56,430	56,430				
Total	54,823	49,504	52,271	58,430	63,930	56,430	56,430				
Personnel											
Classifications (FTEs)											
Mayor	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3			
City Councilmember (8 council members)	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6			
Total	1.9	1.9									

City of Roeland Park
Line Item Budget - 100 General Fund
108- Governing Body Department

		2021						
		2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
City Council								
A Salaries & Benefits								
108 5103	Salaries - Elected Officials	46,920	45,645	46,920	46,920	46,920	46,920	46,920
	A Salaries & Benefits Total	46,920	45,645	46,920	46,920	46,920	46,920	46,920
B Contracted Services								
108 5203	Printing & Advertising	-	-	-	-	-	-	-
108 5206	Travel Expense & Training	6,106	2,500	4,626	7,700	7,700	7,700	7,700
108 5214	Other Contractual Services	-	-	-	2,000	7,500	-	-
108 5251	Mayor Expenses	999	900	290	1,000	1,000	1,000	1,000
108 5276	Conference & Seminars	-	-	-	-	-	-	-
	B Contracted Services Total	7,105	3,400	4,916	10,700	16,200	8,700	8,700
C Commodities								
108 5305	Dues, Subscriptions, & Books	799	459	435	810	810	810	810
	C Commodities Total	799	459	435	810	810	810	810
Total City Council		54,823	49,504	52,271	58,430	63,930	56,430	56,430

Notes:

*Half of the cost of removing discriminatory language from covenants is reflected in both 2022 and 2023.

Capital Projects

Department Description

The Capital Projects Department consists of the Equipment & Building Reserve Fund, a continuing fund that the City uses to purchase capital equipment and make public facility improvements and maintenance. Resources for these purchases are made via transfers from the General Fund. Transfers from the General Overhead Department of the General Fund go toward repairs, maintenance and capital improvements and equipment purchases for City Hall. Transfers from Public Works cover the cost associated with new equipment and vehicles and transfers from the Police Department are associated with replacement of police equipment and vehicles. In 2021, the Neighborhood Services Department reflects transfers into this fund for the two electric vehicle purchases for the Code Enforcement Officer and Building Official vehicles.

The fund is managed by the Assistant City Administrator/Finance Director and fund transfers are created during the budget process in a collaborative process with the City Administrator and the Department Directors.

While this fund covers the cost of current capital equipment and building improvements, the fund also provides a reserve for future building and equipment needs. The City sold land at the northeast corner of Roe and Johnson to a medical office for \$1.29 million in 2019 with the goal of using those funds for a new public works facility. The proceeds from the sale were placed in the building reserve fund until a suitable location for Public Works is found.

Capital Projects - Summary of Resources and Appropriations

	2018	2019	2020	2021				
				Projected	2022 Budget	2023 Budget	2024 Budget	
Revenues & Resources								
Other Sources	22,000	1,289,847	-	-	-	-	-	-
Interest	4,406	7,047	-	5,032	5,133	5,235	5,340	
Total Revenue	26,406	1,296,894	-	5,032	5,133	5,235	5,340	
Transfers In	360,522	139,220	84,392	249,867	130,895	96,825	255,300	
Total Resources	386,928	1,436,114	84,392	254,899	136,028	102,060	260,640	
Expenditures & Appropriations								
Summary by Program								
360 - Equipment & Building Reserve	\$ 471,347	\$ 212,450	\$ 154,213	\$ 447,068	\$ 145,895	\$ 96,825	\$ 255,300	
Total	471,347	212,450	154,213	447,068	145,895	96,825	255,300	
Summary by Appropriation Unit								
Commodities	346,080	80,259	62,650	261,867	130,895	96,825	255,300	
Capital Outlay	67,305	800	-	152,900	-	-	-	
Debt Service	57,962	-	-	-	-	-	-	
Total Expenditures	471,347	81,059	62,650	414,767	130,895	96,825	255,300	
Non-Expenditure Appropriations	-	-	-	-	-	-	-	
Transfers Out	-	131,391	91,563	-	-	-	-	
Total Appropriations	942,694	212,450	154,213	414,767	130,895	96,825	255,300	
Summary by Fund								
Equipment & Bldg Reserve	471,347	212,450	154,213	447,068	145,895	96,825	255,300	
Total	471,347	212,450	154,213	447,068	145,895	96,825	255,300	
Personnel								
Classifications (FTEs)	0	0	0	0	0	0	0	0

City of Roeland Park

Line Item Budget- 360 Equipment & Bldg. Reserve Fund

			2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
360	4010	Beginning Fund Balance	\$ 375,139	\$ 290,720	\$ 1,514,383	\$ 1,444,562	\$ 1,252,393	\$ 1,242,526	\$ 1,247,761
Other									
360	4772	Leaf Program Reimbursement	-	-	-	-	-	-	-
360	4780	Sale of Assets	22,000	1,289,847	-	-	-	-	-
		Total Other	22,000	1,289,847	-	-	-	-	-
Interest									
360	4511	Investment Income	4,406	7,047	-	5,032	5,133	5,235	5,340
		Total Interest	4,406	7,047	-	5,032	5,133	5,235	5,340
Transfers									
360	4840	Transfer from General Fund	112,051	44,700	43,650	16,800	8,400	24,200	8,800
360	4841	Transfer from PD/GF	24,000	70,320	28,242	107,367	114,495	12,625	203,500
360	4842	Transfer from PW / GF	166,500	24,200	12,500	95,700	8,000	60,000	43,000
360	4844	Transfer from Neighborhood Services	-	-	-	30,000	-	-	-
		Total Transfers	360,522	139,220	84,392	249,867	130,895	96,825	255,300
		Total Revenues	386,928	1,436,114	84,392	254,899	136,028	102,060	260,640
B Contracted Services									
360	5209	Professional Services	-	-	-	-	15,000	-	-
360	5214	Other Contractual Services	-	-	-	32,301	-	-	-
		B Contracted Services Total	-	-	-	32,301	15,000	-	-
C Commodities									
360	5315	Machinery & Auto Equipment	346,080	80,259	62,650	261,867	130,895	96,825	255,300
		C Commodities Total	346,080	80,259	62,650	261,867	130,895	96,825	255,300
D Capital Outlay									
360	5442	Building Expense	67,305	800	-	152,900	-	-	-
		D Capital Outlay Total	67,305	800	-	152,900	-	-	-
N Non-Expenditures Appropriation									
360	5705	Future CIP - PW	-	-	-	-	-	-	-
360	5707	Future CIP - Building Reserve	-	-	-	-	-	-	-
		N Non-Appropriation Expenditures Total	-	-	-	-	-	-	-
T Transfers									
360	5801	Transfer of Funds	-	131,391	91,563	-	-	-	-
		T Transfers Total	-	131,391	91,563	-	-	-	-
		Total Expenditures	471,347	212,450	154,213	447,068	145,895	96,825	255,300
360		Ending Fund Balance	\$ 290,720	\$ 1,514,383	\$ 1,444,562	\$ 1,252,393	\$ 1,242,526	\$ 1,247,761	\$ 1,253,101

Notes:

*The Equipment and Building Reserve Fund is a continuing capital fund that receives transfers to pay for capital equipment and building improvements.

*The \$1.2 million in land sale proceeds and \$91,563 of street impact fee received in 2019 from Sunflower Medical as part of land sale for northeast corner of Johnson and Roe; land sale proceeds anticipated to be used to purchase property for a new public works building. This expense is shown as a reserve as a new location has not been located.

* In 2020 the \$91,563 street impact fee collected in this fund from Sunflower was transferred to the 270 Special Street Fund for future use.

*The transfer of funds in 2019 is to the Aquatic Center Fund reflecting the reserves for facility maintenance that have accrued in this fund.

Economic Development

Department Description

The Economic Development Department accounts for all development-related funds including:

Tax Increment Financing (TIF) Funds

- TIF 1 – Wal-Mart/Bella Roe
- TIF 2D – City Hall/Aldi
- TIF 2C – Valley State Bank
- TIF 3 – Boulevard Apartments/The Rocks

Transportation Development (TDD) Funds

- TDD #1 – Price Chopper/Bella Roe
- TDD #2 – Lowes

Community Improvement District (CID)

- CID #1 – Roeland Park Shopping Center/Wal-Mart

These funds were established to fund redevelopment within the City. The City Administrator assisted by the Assistant City Administrator, oversees the activities that occur within these development districts.

Program Areas:

- **TIF 1** – The TIF expires May 18, 2024 and includes the Wal-Mart/Roeland Park Shopping Center and the Bella Roe Shopping Center, which were approved as development area TIF 1A and 1B, respectively. The City Council approved a new development plan on Feb. 19, 2018 which maintained the same expiration date but amended the development plan to allow for use of TIF funds for infrastructure improvements and potential site redevelopment upon retirement of debt service. The debt service was retired early in 2018.
- **TIF 2D** – This TIF includes City Hall and the commercial area bounded by Roe Boulevard to the west, 48th Street to the north, and Roe Lane to the east and Granada on the south. This TIF expires December 31, 2021. The TIF 2D development plan was amended in 2015 to include the allowance of infrastructure projects serving the district including stormwater and street improvements. This fund includes the payment of General Obligation bonds for improvements to City Hall that were made in 2012. The development plan includes additional improvements to City Hall in 2020 and 2021. This debt retired in 2019.
- **TIF 2C** – This TIF is for redevelopment of the Security Bank property (formerly Valley State Bank) and the associated shopping center. The debt service from the development of this area is paid through a trustee and all resources generated from the TIF property tax are turned over to the trustee to pay the debt. The TIF expired February 1, 2020, at which point any remaining principal balance on the TIF debt is deemed forgiven or paid and all remaining funds with the trustee are turned over to the bondholders.
- **TIF 3** – This TIF includes the Boulevard Apartments bounded by Skyline Drive on the south, Roe Lane/County Line Road on the east and the city limits to the north. TIF 3 expires May 17, 2025. The TIF is divided into two project areas, 3A for the Boulevard Apartments and 3C for the former pool property owned by the City, now known as The Rocks development. These two districts were combined in 2014. The City has prepared the Rocks for future development by stabilizing the old caves, grading, completing storm water detention as well as completing utility improvements on the site. The City worked with CBC Real Estate consultants to prepare a development plan and market the site to potential developers with the hope of attracting a limited service hotel, full-service restaurant and an entertainment/activity attraction on the 6.6-acre site. The City is currently in a MOU agreement with a private developer, awaiting the submission of plans for a mixed-use multi-family development.

- **TDD #1** – The debt for TDD 1 was issued in 2005 with a subsequent issuance in 2006. The TDD levies a 1% sales tax on retail sales at Price Chopper and the surrounding Bella Roe properties, except Lowes. TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2025.
- **TDD #2** – The debt for TDD 2 was issued in 2006. This TDD levies a 0.5% sales tax on all retail sales at Lowes to pay the debt service. TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2025.
- **CID #1** - The CID Fund was established in 2012 with the intention of reconfiguring the Roeland Park Shopping Center and Wal-Mart space after Wal-Mart's planned departure in 2016. Wal-Mart changed course and decided not to leave its current facility. The CID is funded by a 1 cent sales tax that ceased when the fund reached \$3 million in the 2nd quarter of 2019. Funds are spent upon request from the developer for eligible expenses. To date, there have been no requests to use the funds.

Economic Development - Summary of Resources and Appropriations

	<u>2018</u>	<u>2019</u>	<u>2020</u>	Projected	2022 Budget	2023 Budget	2024 Budget
Revenues & Resources							
TIF Property Taxes	\$ 1,522,159	\$ 987,028	\$ 1,400,303	\$ 1,425,800	\$ 1,143,702	\$ 1,160,858	\$ 774,116
Sales Taxes	847,897	623,540	471,155	388,162	392,044	363,616	370,889
Interest	53,454	82,616	16,154	59,462	52,650	19,375	19,763
Total Revenues	2,423,510	1,693,183	1,887,612	1,873,424	1,588,396	1,543,849	1,164,767
Transfers In	291,500	1,310	250,000	-	-	-	-
Total Resources	2,715,010	1,694,493	2,137,612	1,873,424	1,588,396	1,543,849	1,164,767
Expenditures & Appropriations							
Summary by Program							
370 - TIF 1 Bella Roe/Wal-Mart	\$ 1,299,352	\$ 204,319	\$ 1,278,644	\$ 1,137,280	\$ 222,528	\$ -	\$ 300,000
400 - TDD #1 - Price Chopper	13,358	11,138	16,065	260,000	270,000	265,000	270,000
410 - TDD #2 - Lowes	6,797	5,729	8,807	124,000	129,000	94,000	99,000
420 - CID #1 - Roeland Park Shopping Ctr.	-	-	-	-	3,000,000	-	-
450 - TIF 2D - City Hall	370,317	475,743	422,300	334,441	-	-	-
480 - TIF 2C - Valley State Bank	90,765	50,029	52,581	-	-	-	-
510 - TIF 3 Blvd Apts/The Rocks	509,964	1,848	1,400	248,000	616,000	-	-
Total	2,290,553	748,806	1,779,797	2,103,721	4,237,528	359,000	669,000
Summary by Appropriation Unit							
Contracted Services	\$ 58,424	\$ 11,714	\$ 14,569	\$ 11,000	\$ 79,458	\$ 10,000	\$ 10,000
Capital Outlay	1,021,284	491,672	1,364,444	1,378,721	616,000	-	300,000
Debt Service	1,210,845	229,920	62,974	374,000	389,000	349,000	359,000
Total Expenditures	2,290,553	733,306	1,441,987	1,763,721	1,084,458	359,000	669,000
Non-Expenditure Appropriations	-	-	-	90,000	3,222,528	-	-
Transfers Out	-	15,500	337,810	250,000	-	-	-
Total Appropriations	2,290,553	748,806	1,779,797	2,103,721	4,306,986	359,000	669,000
Summary by Fund							
TIF 1 Bella Roe/Wal-Mart	\$ 1,299,352	\$ 204,319	\$ 1,278,644	\$ 1,137,280	\$ 222,528	\$ -	\$ 300,000
TDD #1 - Price Chopper	13,358	11,138	16,065	260,000	270,000	265,000	270,000
TDD #2 - Lowes	6,797	5,729	8,807	124,000	129,000	94,000	99,000
CID #1 - Roeland Park Shopping Ctr.	-	-	-	-	3,000,000	-	-
TIF 2D - City Hall	370,317	475,743	422,300	334,441	-	-	-
TIF 2C - Valley State Bank	90,765	50,029	52,581	-	-	-	-
TIF 3 Blvd Apts/The Rocks	509,964	1,848	1,400	248,000	616,000	-	-
Total	2,290,553	748,806	1,779,797	2,103,721	4,237,528	359,000	669,000
Personnel							
Classifications (FTEs)	0	0	0	0	0	0	0

City of Roeland Park

Line Item Budget- 370 TIF 1 - Bella Roe/Walmart

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
370	4010	Beginning Fund Balance	\$ 907,195	\$ 535,942	\$ 742,577	\$ 462,961	\$ 457,681	\$ 1,034,028	\$ 1,844,957
Taxes									
370	4730	Tax Increment Income	420,732	379,643	368,557	380,000	385,700	391,486	198,679
370	4735	Tax Increment Income IB	497,688	13,436	373,186	393,000	398,895	404,878	205,476
		Total Taxes	<u>918,420</u>	<u>393,079</u>	<u>741,743</u>	<u>773,000</u>	<u>784,595</u>	<u>796,364</u>	<u>404,155</u>
Intergovernmental									
4150		CARS Funding	-	-	-	345,000	-	-	-
		Intergovernmental Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>345,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Interest									
370	4511	Interest on Invested Assets	9,679	17,876	7,285	14,000	14,280	14,566	14,857
		Total Interest	<u>9,679</u>	<u>17,876</u>	<u>7,285</u>	<u>14,000</u>	<u>14,280</u>	<u>14,566</u>	<u>14,857</u>
Transfers In									
450	4789	Transfer from General Fund	-	-	250,000	-	-	-	-
		Transfers In Total	<u>-</u>	<u>-</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		Total Revenues	<u>928,099</u>	<u>410,954</u>	<u>999,028</u>	<u>1,132,000</u>	<u>798,875</u>	<u>810,930</u>	<u>419,012</u>
Expenditures									
	B	Contracted Services							
370	5209	Professional Services	2,887	-	-	-	-	-	
370	5214	Other Contracted Services	-	-	-	-	-	-	
	B	Contracted Services Total	<u>2,887</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	
	D	Capital Outlay							
370	5474	Marquee Signs				35,000			
370	5457	CARS Roe 2020	357,331	204,319	1,278,644	852,280	-	-	
	D	Capital Outlay	<u>357,331</u>	<u>204,319</u>	<u>1,278,644</u>	<u>887,280</u>	<u>-</u>	<u>-</u>	
	N	Non-Expenditures Appropriation							
370	5755	Property Tax Reduction - Appeals	-	-	-	-	222,528	-	
	N	Non-Appropriation Expenditures Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>222,528</u>	<u>-</u>	
	T	Transfers							
360	5801	Transfer of Funds	-	-	-	250,000	-	-	
	T	Transfers Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>250,000</u>	<u>-</u>	<u>-</u>	
		Total Expenditures	<u>1,299,352</u>	<u>204,319</u>	<u>1,278,644</u>	<u>1,137,280</u>	<u>222,528</u>	<u>-</u>	<u>300,000</u>
370		Ending Fund Balance	<u>\$ 535,942</u>	<u>\$ 742,577</u>	<u>\$ 462,961</u>	<u>\$ 457,681</u>	<u>\$ 1,034,028</u>	<u>\$ 1,844,957</u>	<u>\$ 1,963,969</u>

Notes:

*After the debt for the development was retired in 2018, the resources from TIF 1 were directed to the Roe Boulevard improvement design and construction. Because this is a non-recurring capital expense, the ending fund balance fluctuates dramatically year-to-year. To complete the portion of the project associated with TIF 1, \$250,000 will be transferred from the General Fund in 2020 and the same amount will be transferred to the General Fund in 2021 after project completion.

*The Property Tax Reduction is meant to account for the possibility that property tax appeals from the big box stores will be successful and cause a reduction in the amount of TIF revenue received as a result. These estimates are generated by the Johnson County Appraiser's Office and are updated periodically. The appeals that have processed so far have been successful.

*The marquee sign budget objective, placing a marquee sign at the north end of Roe Blvd is included in the FY 2021 Budget.

*TIF 1 will expire May 18, 2024.

City of Roeland Park

Line Item Budget- 400 TDD#1 - Price Chopper

			2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
400	4010	Beginning Fund Balance	\$ (2,756,849)	\$ (2,507,302)	\$ (2,245,286)	\$ (1,945,530)	\$ (1,943,647)	\$ (1,949,139)	\$ (1,946,981)
		Sales Tax							
400	4110	City/County Sales & Use Tax	261,987	272,351	315,619	261,321	263,934	266,574	271,905
		Sales Tax Total	<u>261,987</u>	<u>272,351</u>	<u>315,619</u>	<u>261,321</u>	<u>263,934</u>	<u>266,574</u>	<u>271,905</u>
		Interest							
400	4510	Interest on Investment	918	803	202	562	573	585	597
		Total Interest	<u>918</u>	<u>803</u>	<u>202</u>	<u>562</u>	<u>573</u>	<u>585</u>	<u>597</u>
		Total Revenues	<u>262,905</u>	<u>273,154</u>	<u>315,821</u>	<u>261,883</u>	<u>264,508</u>	<u>267,158</u>	<u>272,502</u>
	B	Contracted Services							
400	5209	Professional Services	610	-	1,575	-	-	-	-
400	5214	Other Contracted Services	4,630	5,652	5,319	5,000	5,000	5,000	5,000
400	5281	Project Expense	-	-	-	-	-	-	-
	B	Contracted Services Total	<u>5,240</u>	<u>5,652</u>	<u>6,894</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>
	E	Debt Service							
400	5601	Bond Principal	-		245,000	255,000	250,000	255,000	
400	5602	Bond Interest	8,118	5,486	9,171	10,000	10,000	10,000	10,000
	E	Debt Service Total	<u>8,118</u>	<u>5,486</u>	<u>9,171</u>	<u>255,000</u>	<u>265,000</u>	<u>260,000</u>	<u>265,000</u>
		Total Expenditures	<u>13,358</u>	<u>11,138</u>	<u>16,065</u>	<u>260,000</u>	<u>270,000</u>	<u>265,000</u>	<u>270,000</u>
400		Ending Fund Balance	<u>\$ (2,507,302)</u>	<u>\$ (2,245,286)</u>	<u>\$ (1,945,530)</u>	<u>\$ (1,943,647)</u>	<u>\$ (1,949,139)</u>	<u>\$ (1,946,981)</u>	<u>\$ (1,944,479)</u>

Notes:

*TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

*Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates that the outstanding debt has been called and due upon receipt of resources.

City of Roeland Park
Line Item Budget- 410 TDD#2 - Lowes

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
410	4010	Beginning Fund Balance	\$ (809,752)	\$ (689,301)	\$ (568,527)	\$ (421,802)	\$ (418,789)	\$ (419,504)	\$ (416,282)
Sales Tax									
410	4110	City/County Sales & Use Tax	126,841	126,263	155,452	126,841	128,109	97,043	\$ 98,984
		Total Sales Tax	126,841	126,263	155,452	126,841	128,109	97,043	\$ 98,984
Interest									
410	4510	Interest on Investment	407	241	80	172	176	179	\$ 183
		Total Interest	407	241	80	172	176	179	\$ 183
		Total Revenues	127,248	126,504	155,532	127,013	128,285	97,222	\$ 99,166
B Contracted Services									
410	5209	Professional Services	-	-	1,575	-	-	-	\$ -
410	5214	Other Contracted Services	2,685	3,389	3,050	5,000	5,000	5,000	\$ 5,000
410	5254	Miscellaneous Charges	-	-	-	-	-	-	\$ -
		B Contracted Services Total	2,685	3,389	4,625	5,000	5,000	5,000	\$ 5,000
E Debt Service									
410	5601	Bond Principal				115,000	120,000	85,000	\$ 90,000
410	5602	Bond Interest	4,112	2,340	4,182	4,000	4,000	4,000	\$ 4,000
		E Debt Service Total	4,112	2,340	4,182	119,000	124,000	89,000	\$ 94,000
		Total Expenditures	6,797	5,729	8,807	124,000	129,000	94,000	\$ 99,000
410		Ending Fund Balance	\$ (689,301)	\$ (568,527)	\$ (421,802)	\$ (418,789)	\$ (419,504)	\$ (416,282)	\$ (416,115)

Notes:

*TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

*Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates the outstanding debt has been called.

City of Roeland Park

Line Item Budget- 420 CID #1 - RP Shopping Center

			2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
420	4010	Beginning Fund Balance	\$ 2,225,413	\$ 2,716,943	\$ 2,989,005	\$ 3,002,808	\$ 3,035,803	\$ 0	\$ 0
		Sales Tax							
420	4110	City/County Sales & Use Tax	459,069	224,926	84	-	-	-	-
		Total Sales Tax	459,069	224,926	84	-	-	-	-
		Interest							
420	4510..4512	Interest on Investment	32,461	47,136	13,719	32,995	33,655	-	-
		Total Interest	32,461	47,136	13,719	32,995	33,655	-	-
		Total Revenues	491,530	272,062	13,803	32,995	33,655	-	-
	B	Contracted Services							
420	5209	Professional Services	-	-	-	-	-	-	-
420	5215	City Attorney	-	-	-	-	69,458	-	-
	B	Contracted Services Total	-	-	-	-	69,458	-	-
	N	Non-Appropriation Expenditures							
420	5721	CID #1 Expenses	-	-	-	-	3,000,000	-	-
	N	Non-Appropriation Expenditures Total	-	-	-	-	3,000,000	-	-
		Total Expenditures	-	-	-	-	3,069,458	-	-
420		Ending Fund Balance	\$ 2,716,943	\$ 2,989,005	\$ 3,002,808	\$ 3,035,803	\$ 0	\$ 0	\$ 0

Notes:

*Funds from the CID are spent after the developer submits an application for reimbursement on an eligible expense. To date, the developer has not made a request to draw from these funds.

*The maximum available for reimbursement to the developer is \$3 million. After the fund accrued \$3 million in mid-2019, the City stopped collecting the 1% CID tax.

City of Roeland Park

Line Item Budget- 450 TIF 2D - City Hall

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
450	4010	Beginning Fund Balance	\$ 160,094	\$ 363,579	\$ 167,935	\$ 27,597	\$ 0	\$ 0	\$ 0
		Taxes							
450	4730	Tax Increment Income	282,400	269,113	277,427	299,000	-	-	-
		Total Taxes	282,400	269,113	277,427	299,000	-	-	-
		Interest							
450	4510..4512	Interest on Investment	7,902	10,986	4,535	7,844	-	-	-
		Total Interest	7,902	10,986	4,535	7,844	-	-	-
		Transfers In							
450	4789	Transfer from the General Fund	283,500	-	-	-	-	-	-
		Transfers In Total	283,500	-	-	-	-	-	-
		Total Revenues	<u>573,802</u>	<u>280,099</u>	<u>281,962</u>	<u>306,844</u>	-	-	-
	B	Contracted Services							
450	5209	Professional Services	-	-	-	-	-	-	-
450	5214	Other Contracted Services	-	-	-	-	-	-	-
450	5257	Property Tax Payments	-	-	-	-	-	-	-
	B	Contracted Services	-	-	-	-	-	-	-
	D	Capital Outlay							
450	5442	City Hall Building Improvements	-	-	85,800	244,441	-	-	-
450	5457	CARS Roe 2020	(33,237)	287,353	-	-	-	-	-
	D	Capital Outlay Total	<u>199,952</u>	<u>287,353</u>	<u>85,800</u>	<u>244,441</u>	-	-	-
	E	Debt Service							
450	5644	Principal Bonds - 2012-1	165,000	170,000	-	-	-	-	-
450	5645	Interest Bonds - 2012-1	5,365	2,890	-	-	-	-	-
	E	Debt Service Total	<u>170,365</u>	<u>172,890</u>	-	-	-	-	-
	N	Non-Expenditures Appropriation							
450	5755	Property Tax Reduction - Appeals	-	-	-	90,000	-	-	-
	N	Non-Appropriation Expenditures Total	-	-	-	90,000	-	-	-
	T	Transfers							
450	5802	Transfer to General Fund	-	15,500	336,500	-	-	-	-
	T	Transfers Total	-	15,500	336,500	-	-	-	-
		Total Expenditures	<u>370,317</u>	<u>475,743</u>	<u>422,300</u>	<u>334,441</u>	-	-	-
450		Ending Fund Balance	<u>\$ 363,579</u>	<u>\$ 167,935</u>	<u>\$ 27,597</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

Notes:

*Capital projects budgeted include a portion of the Roe Boulevard Redesign and construction, as well as the 2018 CARS project along Roe Parkway. In order to cover the cost of these projects, the TIF 2D fund transferred \$336,500 from the General Fund will be transferred to the General Fund in 2019 and 2020. In addition, the development plan includes improvements to City Hall which are programmed in 2020 (roof replacement) and 2021 (exterior lighting upgrades and ADA restroom improvements). Due to the timing of capital items, the fund balance fluctuates widely from one year to the next.

*The Property Tax Reduction is meant to account for the possibility that property tax appeals from the big box stores will be successful and cause a reduction in the amount of TIF revenue received as a result. These estimates are generated by the Johnson County Appraiser's Office and are updated periodically. The appeals that have processed so far have been successful.

*TIF 2D expires December 31, 2021.

City of Roeland Park

Line Item Budget- 480 TIF 2C - Security Bank

			2021						
			2018	2019	2020	Projected	2022 Budget	2023 Budget	2024 Budget
480	4010	Beginning Fund Balance	\$ 14,862	2,066	\$ 21	(0)	(0)	(0)	(0)
Taxes									
480	4730	Tax Increment Income	69,876	46,654	50,919	-	-	-	-
		Total Taxes	69,876	46,654	50,919	-	-	-	-
Interest									
480	4510..4512	Interest on Investment	93	19	1,641	-	-	-	-
		Total Interest	93	19	1,641	-	-	-	-
Transfers									
4840		Transfer from the General Fund	8,000	1,310	-	-	-	-	-
		Total Transfers	8,000	1,310	-	-	-	-	-
		Total Revenues	77,969	47,983	52,560	-	-	-	-
B Contracted Services									
480	5209	Professional Services	-	-	1,650	-	-	-	-
480	5214	Other Contracted Services	1,649	825	-	-	-	-	-
		B Contracted Services Total	1,649	825	1,650	-	-	-	-
E Debt Service									
480	5601	Bond Principal	58,677	40,114	34,250	-	-	-	-
480	5602	Bond Interest	30,439	9,089	15,371	-	-	-	-
		E Debt Service Total	89,116	49,204	49,621	-	-	-	-
T Transfers									
480	5802	Transfer to General Fund	-	-	1,310	-	-	-	-
		T Transfers Total	-	-	1,310	-	-	-	-
		Total Expenditures	90,765	50,029	52,581	-	-	-	-
480		Ending Fund Balance	\$ 2,066	\$ 21	\$ (0)				

Notes:

*TIF 2c expired February 1, 2020. This fund is used to cover debt service associated with the redevelopment of the 2C area, originally Valley State Bank and now Security Bank site along with a small shopping Center. All funds collected from the property tax TIF for the district are turned over to a trustee to pay debt service.

*Due to successful property tax appeals in 2019, some of the revenue had to be returned to the property owner thereby requiring funds to be transferred from the General Fund to cover the shortfall already paid to the trustee.

City of Roeland Park

Line Item Budget- 510 TIF 3 Fund- Boulevard Apartments/The Rocks

			2018	2019	2020	2021 Projected	2022 Budget	2023 Budget	2024 Budget
510	4010	Beginning Fund Balance	\$ 265,232	\$ 8,725	\$ 290,614	\$ 621,839	\$ 731,528	\$ 478,601	\$ 847,140
Taxes									
510	4730	Tax Increment Income	35,341	34,235	43,227	59,000	59,885	60,783	61,695
510	4731	Tax Increment Income 3A	216,122	243,947	286,987	294,800	299,222	303,710	308,266
		Total Taxes	251,463	278,182	330,214	353,800	359,107	364,494	369,961
Interest									
510	4510..4512	Interest on Investment	1,994	5,555	2,411	3,889	3,966	4,046	4,127
		Total Interest	1,994	5,555	2,411	3,889	3,966	4,046	4,127
		Total Revenues	253,457	283,737	332,625	357,689	363,073	368,539	374,088
B Contracted Services									
510	5203	Printing & Advertising	-	814	1,248	1,000	1,000	1,000	1,000
510	5204	Legal Printing	-	293	-	-	-	-	-
510	5205	Postage & Mailing Permits	-	741	-	-	-	-	-
510	5209	Professional Services	5,963	-	-	-	-	-	-
510	5214	Other Contracted Services	-	-	152.00	-	-	-	-
510	5243	Contractual Reimbursement	40,000	-	-	-	-	-	-
		B Contracted Services Total	45,963	1,848	1,400	1,000	-	-	-
D Capital Outlay									
510	5244	General Contractor	464,001	-	-	135,000	-	-	-
510	5428	Roe Parkway Extension & Maint	-	-	-	112,000	616,000	-	-
		Capital Outlay Total	464,001	-	-	247,000	616,000	-	-
T Transfers									
510	5802	Transfer to General Fund	-	-	-	-	-	-	-
		T Transfers Total	-	-	-	-	-	-	-
		Total Expenditures	509,964	1,848	1,400	248,000	616,000	-	-
510		Ending Fund Balance	\$ 8,725	\$ 290,614	\$ 621,839	\$ 731,528	\$ 478,601	\$ 847,140	\$ 1,221,228

Notes:

*TIF 3 expires May 17, 2025. The City recently decided to keep both project areas in place until the final expiration of the TIF district to complete additional work on the site to get it more shovel ready for sale to a future developer.

* The ending fund balances in this fund have varied significantly year-to-year due to the scheduling of capital projects. In FY 2018 most of the available resources were spent on the sanitary sewer installation, storm water detention and final grade and fill for the site. The City is working with Water One to extend the waterline into the site, while anticipated to take place in 2019, the project has been delayed and we anticipate work will be done in 2021. In addition, pending new development on the site, staff intends to program additional capital projects on the site such as reconstruction of Roe Parkway, and additional infrastructure improvements intended to improve the viability of The Rocks for development.

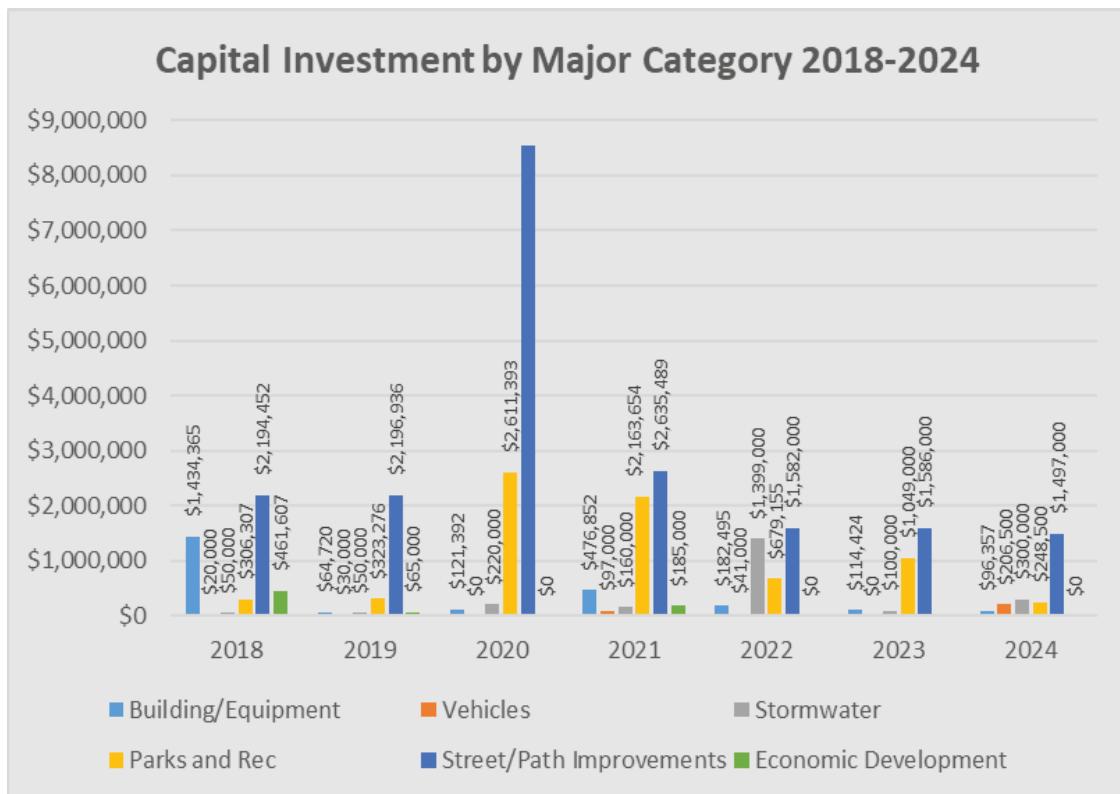


Capital Improvement Program

Capital Investment Overview

Reinvesting in the City's infrastructure, buildings, vehicles and equipment is important to maintaining the quality of life in our community. Further the City's investment promotes private investment which is key to the financial health of the community. Reinvesting in public buildings and equipment also assures that the operating costs for the City remain at optimal levels.

Roeland Park defines a "capital asset" as the purchase of assets at a cost greater than \$5,000 with a useful life of at least three years. "Capital improvements" are the investment in infrastructure improvements or additions and "capital maintenance" includes the improvement of an existing asset to maintain its condition (such as street maintenance). A "capital expenditure," is an expenditure on any of the above items. Below is a graph reflecting the capital investment during the period of 2018 through 2024.



Capital Improvement Plan

The CIP reflects the anticipated year of each project as well as the different funding sources per project. The City issued \$1.25 million in GO Bonds in 2020 to assist in funding two major parks and recreation infrastructure projects which span 2020 and 2021; the Aquatic Center Renovation (\$1.8 million) and Phase 1 and 2 for R Park (\$1.5 million). The City has followed a pay-as-you-go approach to funding capital improvements since 2014 when the City last borrowed to purchase the street light system. The pay-as-you-go approach was shown to be sustainable so long as capital investment remained focused on maintaining existing infrastructure. With Council's direction to make significant additions to the Aquatic Center and R Park within a short two-year horizon this method was not possible for those two projects. The 2020 debt issuance was relatively small (\$1.25 million) with a short maturity (10 years). During that

10-year period the four existing bond issues being repaid by the City will be retired and it is possible to continue the pay-as-you-go approach so long as revenues grow at a historical pace and the capital improvement program continues a focus on maintaining existing infrastructure. Adding substantial new amenities, buildings, or equipment is not possible without adding new revenue sources or borrowing. As existing debt is retired, the resources currently allocated to retire that debt (property tax and sales tax) are anticipated to transition to funding capital projects. Should the City find itself in a situation where capital funding is necessary beyond the annual revenues available, the option of borrowing would remain available.

In November 2020, voters approved an increase to the Special Infrastructure sales tax from $\frac{1}{4}$ cent to $\frac{1}{2}$ cent. This will provide additional resources for capital investment in the future. The FY 2021 Projected Budget reflects that increase. The new sales tax went into effect April 1, 2021 and sunsets March 31, 2031.

A detailed list of all capital items anticipated in the five-year CIP are included in Appendix B. Over the duration of the 2021-2025 CIP, the City's budgeted capital investment is \$20.7 million. The majority of investment is on roadway improvements, such as street maintenance, residential street reconstruction (Reinhardt 2021 and Canterbury 2023), CARS supported improvements to Elledge, 53rd/Buena Vista, Johnson Drive (in 2022), and improvements to Nall (in 2024).

2022 Capital Improvement Plan

The 2022 Budget includes capital investment in city owned buildings, infrastructure, facilities, vehicles, and equipment. The plan is intended to achieve the lowest cost of ownership over the lifecycle of the asset while meeting service quality and reliability standards.

Project Description	2022 Funding Source	2022 City Funding	Other Funding (grants/TIF/donation)
Pool Furniture Replacement	220	1,000	
Swim Lane Divider	220	1,600	
Lifeguard Stand Replacement	220	1,500	
City Hall Computer Replacement	360	3,200	
City Hall Computer Server Replacement	360	6,000	
Community Center: Replace Room 3 Air Handler/Furnace	290	3,000	
Community Center: Replace Room 3 Condenser Unit	290	3,000	
Community Center: Replace Roof Vent Fan	290	2,000	
Community Center: Water Heater Replacement	290	5,000	
Community Center Renovation: Phase 1	290	125,000	

Project Description	2022 Funding Source	2022 City Funding	Other Funding (grants/TIF/donations)
R Park Traffic Garden – Alternate	300	77,250	
Cooper Creek Park Improvements	300	24,000	
R Park Development Plan Phase 3	300	415,205	
Body Cameras	360	1,000	
Police IT Equipment/Computers	360	6,495	
Police In-Car Computers	360	8,000	
Vehicle Emergency Equipment	360	8,000	
Police In-Car Video Cameras	360	40,000	
Police Community Policing Trailer	360	10,000	
Police Vehicle – Ford Explorer with Equipment	360	41,000	
In-House and Contract Street Maintenance	300	171,000	
Contracted Street Maintenance	106	211,000	
Wayfinding Signs for RP (3 yr program)	360	10,000	
Stormwater: Network Inspection/Condition Rating	300	20,000	
Pavement Evaluation of Street Network	300	10,000	
Annual Sidewalk Repair & Replacement Ph. 1-3	270	25,000	
Streetlight Replacement	270	90,000	
2022 CARS – Johnson Drive from Roe Blvd to Roeland Drive	300	215,000	
2022 CARS – 53 rd : Mission to Reinhardt and Buena Vista	510	160,000	
Roe Parkway – Ph 2 Extension	300	616,000	616,000
#412 – 8' 6" Boss Snow Plw	300	8,000	
2022 CARS – Elledge from Roe Ln to 47 th Street	300	1,399,000	620,000
2023 Residential Street Reconstruction – Canterbury Design	300	100,000	
2023 CARS – 48 th from Roe Lane to Roe Blvd Design	300	17,000	
2023 CARS – 53 rd from Mission Road to Chadwick	300	12,000	
2022 CARS - Johnson Dr: Roe west to City Limits - Design	270	4,500	
2022 Total		3,555,702	1,236,000

Funding Sources: 220 = Aquatic Center Fund, 270 = Sp. Street Fund (27A), 290 = Community Center Fund (27C), 300 = Sp. Infrastructure (27D), 360 = Equipment/Building Reserve Fund, 370 = TIF 1, 450 = TIF 2

Major Capital Improvements

Street Improvements

- **Residential Street Reconstruction (RSR):** Construction for our second RSR occurred in 2021 for improvements on Reinhardt. Construction of these projects will take place every two years as budget allows through 2027. The next project is in 2023 on Canterbury between 47th street and 51st street. A budget of \$800,000 has been established as a placeholder for future RSR projects. The first street completed was Rosewood between 55th street and Alder. Funding for this program will come from the Special Street and Highway Fund (27A).

- **2021 Roe Boulevard – Mill/Overlay North of 48th:** This is the continuation and completion of the larger Roe 2020 improvements, one of the largest construction projects undertaken by the City. The project is funded by a Johnson County CARS grant and TIF 1 and is budgeted at \$580,000. It included a mill and overlay north of 48th Street as well as landscaping for the project.
- **CARS Funded Projects-** In 2022 there are 3 street projects planned that will receive CARS funding. 53rd/Buena Vista is a shared project with Fairway. Johnson Drive is a shared project with Mission. CARS funding will flow to the two partnering cities for each of these projects as they are the lead on the projects. Elledge is the third project, not shared and CARS funds will flow to Roeland Park.

Economic Development Improvements

- **Phase 2 of Roe Parkway Improvements:** This project will complete improvements to existing Roe Parkway to the east of Bolte Hall as well as add a public sidewalk. The improvements are funded by TIF 3. This project benefits “The Rocks” site which lies within TIF3 and is being marketed by the City for redevelopment.

Parks and Recreation Improvements

- **Community Center ADA Improvements:** This project initially anticipated support through the Community Development Block Grant (CDBG) program in the 2021 budget. That grant was not awarded but the City was able to move forward with the project in 2021 due to greater than expected General Fund reserves at the conclusion of 2020.
- **Community Center Drainage and Parking Lot Improvements:** This project will address storm drainage problems around the Community Center along with repairing and resurfacing the parking and curbing at the facility. The 2021 project budget is \$646,939 for construction. Design was complete in 2020 and the full project cost is \$706,339. Funding is provided by the Community Center Fund reserves and Johnson County Parks and Recreation who committed \$122,000 to the project. The ADA Improvements and Storm Drainage/Parking Improvements have been combined into one project. The total budget for this project is \$1,040,000.
- **Aquatic Center Renovation:** 2021 marks the completion of major renovations to the Roeland Park Aquatic Center (RPAC). The project saw the removal of the existing kiddie pool, vortex pool, and slides and the addition of a new tube slide, splash ground, shade structures, zero depth area amenities, interior/exterior building renovations including men’s locker room privacy improvements. Design began in 2019 with \$100,000 allocated to engineering. Construction commenced following the 2020 season and was completed prior to the 2021 season. Total cost of the project was \$1.8 million with a portion of the funding provided by bonds and the Special Infrastructure Fund.
- **R Park Phase 3 Improvements:** The third and final phase of the master-planned improvements at R Park will be completed in 2022 following completion of Phase 1 and 2 in 2021. Phase 3 entails new playground equipment, hard surfacing the trails, and potentially adding a traffic garden. The Special Infrastructure Fund is the funding source for this \$540,000 project.

City Hall Improvements

- **City Hall ADA Compliance and Parking Lot Resurfacing:** Modifications to the restrooms on each floor of City Hall addressed ADA compliance issues (\$120,000) as well as exterior improvements which also addressed ADA access issues in the parking lot and the sidewalk serving the site (\$145,000). The project was funded by TIF 2.

City of Roeland Park, Kansas
Capital Improvement Plan

2021 thru 2030

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Aquatic Center												
Replace Main Pool Pump Strainers	16-Aqua-003											5,500
Pool Deck Caulking	17-Aqua-002											5,000
Repaint Main Pool	17-Aqua-003											150,000
Pool Shade Canopy Replacements	18-Aqua-002											5,000
Diving Board Replacement	18-Aqua-003											6,000
Pool Deck Concrete Repair/Replacement	19-Aqua-004											10,000
Painting Lobby, Office Area and Restrooms	19-Aqua-006											10,000
Aquatic Center Major Renovation Project	20-Aqua-001	1,013,094										1,013,094
Pool Furniture Replacement	20-Aqua-002	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
Swim Lane Divider Replacements	21-Aqua-002	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	16,000
Install Wireless Internet at the Pool	21-Aqua-005	10,000										10,000
Pool Entrance ADA Improvements	21-Aqua-006	68,500										68,500
Lifeguard Stand Replacement	22-Aqua-004	1,500										4,500
Starting Block Replacement	24-Aqua-001											35,000
Slide Repainting	28-Aqua-001											35,000
Main Recirculation Pump and Motor #1 Replacement	30-Aqua-001											7,000
Main Recirculation Pump and Motor #2 Replacement	30-Aqua-002											7,000
Aquatic Center Total												1,397,594
220 Aquatic Center Fund	81,100											
300 Special Infrastructure Bonds	806,000											
	207,094											
Aquatic Center Total	1,094,194	4,100	152,600	42,600	4,100	18,100	2,600	4,100	63,600	11,600		1,397,594

Department	Project #	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
City Hall												
Replace Police Backup Server	17-CH-002											12,000
Replace City Hall Computer Server	18-CH-002	6,000										12,000
City Hall Server Firewall	18-CH-003											10,000
Replace City Hall Hot Water Heater	19-CH-001											15,000
Comprehensive Plan Updates	19-CH-002											95,000
Replace City Hall Networking Routers	19-CH-003											16,000
Replace City Hall Desk Top Computers	19-CH-004	800	2,400	3,200								17,600
City Hall ADA Restroom & Door Handle Improvements	20-CH-002	107,400										107,400
Replace City Hall Exterior Lighting with LED	21-CH-002	7,000										7,000
City Hall Parking Lot Resurfacing	22-CH-001	136,692										136,692
City Hall Carpet Replacement	71-CH-001	123,000										123,000
City Hall Total		374,892	8,400	29,200	8,800	10,800	2,400	9,200	11,800	8,800	87,400	551,692
101 General Overhead												
360 Equipment Reserve												85,000
450 TIF 2												95,000
City Hall Total		374,892	8,400	29,200	8,800	10,800	2,400	9,200	11,800	8,800	87,400	551,692
Community Center												
Room 3 Air Handler/Furnace - 3 ton	18-CCtr-002											3,000
Room 3 Condenser Unit	18-CCtr-003											3,200
Community Center- Parking Lot & Drainage Improve.	20-CCtr-004											733,000
Community Center ADA Improvements	21-CCtr-005											205,000
Replace Roof Vent Fan	22-CCtr-002											2,000
Water Heater Replacement	22-CCtr-003											5,000
Community Center Renovation - Phase 1	23-CCtr-001											1,000,000
Trail Connection - Community Center to Nall Park	26-CCtr-001											150,000
Community Center Renovation - Phase 2	27-CCtr-001											1,000,000
Room 6 Air Handler/Furnace	28-CCtr-001											3,000

Department	Project #	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Community Center	Community Center Total	938,000	138,200	875,000	125,000	875,000	150,000	3,000				3,104,200
<i>290 Community Center</i>		816,000	13,200					150,000	3,000			982,200
<i>300 Special Infrastructure</i>			125,000	675,000	125,000	675,000						1,600,000
<i>CDBG</i>				200,000		200,000						400,000
<i>Partner City</i>		122,000										122,000
<i>Community Center Total</i>		938,000	138,200	875,000	125,000	875,000	150,000	3,000				3,104,200

Neighborhood Services		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Building Inspection and Code Enforcement Vehicles	22-NS-001	30,000										30,000
Neighborhood Services Total		30,000										
<i>360 Equipment Reserve</i>		30,000										30,000
<i>Neighborhood Services Total</i>		<i>30,000</i>										<i>30,000</i>

Parks and Recreation		22,000	23,000	24,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	244,000
Park Maintenance/Improvements	16-Park-001											18,000
R Park Development Plan Phase 1 and Phase 2	20-Park-003	18,000										
Disc Golf Course (short 9 basket course)	21-Park-001											13,500
R Park Traffic Garden - Alternate	21-Park-002											
Replace Amenities at Sweany Park	21-Park-003	5,000										77,250
Cooper Creek Park Improvements	21-Park-005	29,060		24,000								5,000
Nail Park Playground Equipment Replacement	23-Park-001											53,060
Nail Park Paved Trail Reconstruction	25-Park-002											80,000
Nail Park Retaining Wall Maintenance	25-Park-003											
R Park Development Plan Phase 3	25-Park-004	50,000		415,205								125,000
Granada Park Playground Equipment Replacement	27-Park-001											15,000
Parks and Recreation Total		124,060	539,455	24,000	118,500	40,000	25,000	105,000	25,000	150,000	25,000	1,176,015

Department	Project #	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
300 Special Infrastructure		124,060	539,455	24,000	118,500	40,000	25,000	25,000	150,000	25,000	1,096,015	
360 Equipment Reserve												80,000
Parks and Recreation Total		124,060	539,455	24,000	118,500	40,000	25,000	105,000	25,000	150,000	25,000	1,176,015

Police Department

Body Cameras	16-Pol-004	1,000	1,000	1,000	1,000	1,000						5,000
Replacement of Police Weapons	16-Pol-006											10,000
Replacement of Radar Speed Detection Units	16-Pol-007											20,000
AED Unit Replacement	18-Pol-001											8,000
Police IT Equipment/Computers	18-Pol-003	6,367	6,495	6,624	6,757	6,900	7,100	7,300	7,500	7,650	7,800	70,493
Police Radio Replacement	18-Pol-004	100,000										100,000
Police In-Car Computers	19-Pol-001			8,000		4,000	8,000	8,000	8,000			40,000
Tasers	19-Pol-002						7,200					14,600
Vehicle Emergency Equipment	19-Pol-003			8,000		8,000	8,000					32,000
Police K9 Dog and Equipment	19-Pol-005								19,000			19,000
Police Bicycles	19-Pol-006									4,000		4,000
Police: Ford Fusion - Travel -Special use.	22-Pol-001					26,000						26,000
Police Detective Vehicle - Ford Taurus	22-Pol-002					26,000						26,000
Police In-Car Video	22-Pol-003				40,000							80,000
Police Community Policing Trailer	22-Pol-005				10,000							10,000
Police Vehicle: Ford Explorer with Equipment	23-Pol-004			41,000		84,000	43,000					168,000
Police Vehicle: Dodge PickUp with Equipment	24-Pol-001				35,500							35,500
Ford Escape - Chief Vehicle	26-Pol-001							25,000				25,000
Police Department Total												107,367
Police Department Total												107,367
360 Equipment Reserve		114,495	12,624	203,457	66,900	36,100	80,300	36,500	15,050	20,800		693,593
Police Department Total		114,495	12,624	203,457	66,900	36,100	80,300	36,500	15,050	20,800		693,593

Public Works

In-House or Contracted Street Maintenance	16-PW-013	171,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	2,196,000
Contracted Street Maintenance	16-PW-014	211,000	212,000	213,000	214,000	215,000	216,000	217,000	218,000	219,000	220,000	2,155,000

Department	Project #	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
#201 - 2010 Elgin Street Sweeper	16-PW-022											255,000
#103 - 2012 F350 Pickup Replacement	16-PW-025											35,000
Wayfinding Signs for RP (3 yr program)	17-PW-001	10,000										10,000
Stormwater: Network Inspection/Condition Rating	17-PW-002	20,000										20,000
#101 - F750 Dump Truck w/ Equip Replacement	17-PW-003											135,000
#105 - 2017 Ford F250 Ext Cab 4X4 - Replacement	17-PW-019											40,000
New Public Works Facility	18-PW-001											1,500,000
#210 Leaf Vacuum Truck	18-PW-003											170,000
#104 - 2014 F250 Pickup Truck - Replacement	18-PW-010											35,000
Residential Street Reconstruction (RSR) Program	19-PW-001											100,000
Pavement Evaluation of Street Network	20-PW-020	10,000										10,000
Annual Sidewalk Repair & Replacement	21-PW-001	25,000										25,000
Bi-Annual Sidewalk Extension Project	21-PW-002	100,000										500,000
#106 - 2007 F350 OneTon Flatbed Truck Replacement	21-PW-003	67,000										67,000
#413 - 2007 Western Snow Plow	21-PW-004	8,000										8,000
#409 - Vbox Spreader Replacement	21-PW-005	8,000										8,000
2021 RSR- Reinhardt from Pawnee to 48th St	21-PW-006	1,076,797										1,076,797
Street Light Replacement	21-PW-007	100,000										10,000
2021 CARS- Roe Blvd Mill/Overlay N. of 48th St.	21-PW-008	606,000										606,000
Marquee Signs for Roe Boulevard near 56th Street	21-PW-009	50,000										50,000
Water Pipe Extension at The Rocks	21-PW-010	135,000										135,000
Mural on Retaining Wall Roe Ln and 48th Street	21-PW-012	36,000										36,000
Broom Attachment and Cab for Grasshopper	21-PW-013	9,685										9,685
Artistic Staircase from Roe Ln. to Bus District	21-PW-10	132,000										132,000
2022 CARS- Johnson Dr from Roe Blvd to Roeland Dr	22-PW-001	40,000										255,000
2022 CARS- 53rd, Mtn-Rhmidt & BunaVis: 53rd-SMPKY	22-PW-003	15,000										175,000
Roe Parkway- Ph1 Maint & Ph2 Extension	22-PW-004	112,000										2,428,000
#412 - 8' 6" Boss Snow Plow	22-PW-005	8,000										8,000
2025 CARS- 55th St from SMPKY to Roe Blvd	23-PW-003	18,000										86,000

Department	Project #	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
#203 - 2003 Skidsteer Case 85XT	23-PW-005	55,000										55,000
2022 CARS- Elledge from Roe Ln to 47th Street	23-PW-008	140,000	1,399,000									1,539,000
#417 - 2002 Coleman Tiller Attachment	23-PW-009											5,000
#418 - 2003 Grapple Bucket Attachment	23-PW-010	3,000										3,000
2023 RSR- Canterbury from 47th to 51st	23-PW-015											995,000
#401 - 2016 Coneqec Cold Planer Replacement	23-PW-017											11,000
2023 CARS- 48th from Roe Lane to Roe Blvd	23-PW-018	17,000	157,000									174,000
#410 - 2012 Boss Plow - Replacement	24-PW-001											8,000
Storm Pipe Repair Under Roe	24-PW-002											300,000
Bi-Annual Storm Sewer Repair/Replacement Program	24-PW-003											400,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004											224,000
2024 RSR- Extra Project to Be Named	24-PW-005											700,000
2029 RSR- Nail Ave from 51st to North End	24-PW-009											1,700,000
2025 RSR- Nail Ave from 58th to 51th	24-PW-010											1,000,000
2023 CARS- 53rd from Mission Rd to Chadwick	25-PW-001	12,000	52,000									64,000
#107 - 2016 F350 One-ton Replacement	26-PW-002											74,000
#411 - 2015 Boss Plow - Replacement	26-PW-003											8,000
#414 - 2016 Boss Plow Replacement	26-PW-004											9,000
#408 - Vbox Spreader Replacement	26-PW-005											8,000
2027 RSR- Granada from SMPKY to 56th	29-PW-001											800,000
102												
Public Works Total		3,085,482	3,079,000	1,856,000	1,850,000	4,843,000	885,000	1,392,000	744,000	2,244,000	895,000	20,873,482
106 Public Works		211,000	212,000	213,000	214,000	215,000	216,000	217,000	218,000	219,000	220,000	2,155,000
270 Sp. Streets		1,496,797	1,398,000	1,181,000	904,250	1,103,000	135,000	835,000	210,000	1,660,000	135,000	9,058,047
300 Special Infrastructure		338,000	225,000	325,000	235,000	625,000	225,000	340,000	225,000	325,000	405,000	3,268,000
360 Equipment Reserve		105,685	8,000	60,000	43,000	309,000	150,000	91,000	40,000	135,000	135,000	791,685
370 TIF 1		358,000										508,000
510 TIF 3 - caves		247,000	616,000									2,563,000
CARS		283,000	620,000	77,000								1,082,500
Other Sources		46,000										1,396,000
Partner City												51,250

Department	Project #	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
<i>Public Works Total</i>	<i>3,085,482</i>	<i>3,079,000</i>	<i>1,856,000</i>	<i>1,850,000</i>	<i>4,843,000</i>	<i>885,000</i>	<i>1,392,000</i>	<i>744,000</i>	<i>2,244,000</i>	<i>895,000</i>	<i>20,873,482</i>	
Grand Total	5,753,995	3,883,650	2,949,424	2,348,357	5,839,800	966,600	1,739,100	824,400	2,481,450	1,039,800	27,826,576	

City of Roeland Park, Kansas

Capital Improvement Plan

2021 thru 2025

PROJECTS BY FUNDING SOURCE

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
101 General Overhead								
Comprehensive Plan Updates	19-CH-002	3					10,000	10,000
101 General Overhead Total								
106 Public Works								
Contracted Street Maintenance	16-PW-014	7	211,000	212,000	213,000	214,000	215,000	1,065,000
106 Public Works Total								
220 Aquatic Center Fund								
Pool Deck Caulking	17-Aqua-002	4				5,000		5,000
Repaint Main Pool	17-Aqua-003	6			150,000			150,000
Pool Furniture Replacement	20-Aqua-002	n/a	1,000	1,000	1,000	1,000	1,000	5,000
Swim Lane Divider Replacements	21-Aqua-002	n/a	1,600	1,600	1,600	1,600	1,600	8,000
Install Wireless Internet at the Pool	21-Aqua-005	n/a	10,000					10,000
Pool Entrance ADA Improvements	21-Aqua-006	7	68,500					68,500
Lifeguard Stand Replacement	22-Aqua-004	n/a		1,500			1,500	3,000
Starting Block Replacement	24-Aqua-001	n/a			35,000			35,000
220 Aquatic Center Fund Total								
			81,100	4,100	152,600	42,600	4,100	284,500
270 Sp. Streets								
Annual Sidewalk Repair & Replacement	21-PW-001	8	25,000	25,000	25,000	25,000	25,000	125,000
Bi-Annual Sidewalk Extension Project	21-PW-002	6	100,000		100,000		100,000	300,000
2021 RSR- Reinhardt from Pawnee to 48th St	21-PW-006	7	1,076,797					1,076,797
Street Light Replacement	21-PW-007	n/a	100,000	90,000	10,000	10,000	10,000	220,000
2022 CARS- Johnson Dr from Roe Blvd to Roeland Dr	22-PW-001	8	40,000	215,000				255,000
2022 CARS- 53rd: Misn-Rnhrdt & BunaVis: 53rd-SMPKY	22-PW-003	6	15,000	160,000				175,000
2025 CARS- 55th St from SMPKwy to Roe Blvd	23-PW-003	6			18,000	68,000		86,000
2022 CARS- Elledge from Roe Ln to 47th Street	23-PW-008	7	140,000	779,000				919,000
2023 RSR- Canterbury from 47th to 51st	23-PW-015	6		100,000	895,000			995,000
2023 CARS- 48th from Roe Lane to Roe Blvd	23-PW-018	6		17,000	80,000			97,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	6			19,000	51,250		70,250
2024 RSR- Extra Project to Be Named	24-PW-005	7				700,000		700,000
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	6				100,000	900,000	1,000,000
2023 CARS- 53rd from Mission Rd to Chadwick	25-PW001	6		12,000	52,000			64,000
270 Sp. Streets Total								
			1,496,797	1,398,000	1,181,000	904,250	1,103,000	6,083,047
290 Community Center								
Room 3 Air Handler/Furnace - 3 ton	18-CCTr-002	7		3,000				3,000
Room 3 Condenser Unit	18-CCTr-003	7		3,200				3,200
Community Center- Parking Lot & Drainage Improve.	20-CCTr-004	8	611,000					611,000

Friday, November 5, 2021

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
Community Center ADA Improvements	21-CCTR-005	7	205,000					205,000
Replace Roof Vent Fan	22-CCTR-002	6		2,000				2,000
Water Heater Replacement	22-CCTR-003	n/a		5,000				5,000
290 Community Center Total			816,000	13,200				829,200

300 Special Infrastructure

Park Maintenance/Improvements	16-Park-001	7	22,000	23,000	24,000	25,000	25,000	119,000
In-House or Contracted Street Maintenance	16-PW-013	7	171,000	225,000	225,000	225,000	225,000	1,071,000
Stormwater: Network Inspection/Condition Rating	17-PW-002	3	10,000					10,000
New Public Works Facility	18-PW-001	6					300,000	300,000
Aquatic Center Major Renovation Project 2021	20-Aqua-001	7	806,000					806,000
R Park Development Plan Phase 1 and Phase 2	20-Park-003	6	18,000					18,000
Pavement Evaluation of Street Network	20-PW-020	5	10,000			10,000		20,000
Disc Golf Course (short 9 basket course)	21-Park-001	4				13,500		13,500
R Park Traffic Garden - Alternate	21-Park-002	4		77,250				77,250
Replace Amenities at Sweany Park	21-Park-003	n/a	5,000					5,000
Cooper Creek Park Improvements	21-Park-005	n/a	29,060	24,000				53,060
Marquee Signs for Roe Boulevard near 56th Street	21-PW-009	n/a	15,000					15,000
Mural on Retaining Wall Roe Ln and 48th Street	21-PW-012	n/a	36,000					36,000
Artistic Staircase from Roe Ln. to Bus District	21-PW-10	n/a	96,000					96,000
Community Center Renovation - Phase 1	23-CCTR-001	6		125,000	675,000			800,000
Nall Park Playground Equipment Replacement	23-Park-001	6			80,000			80,000
Bi-Annual Storm Sewer Repair/Replacement Program	24-PW-003	6			100,000		100,000	200,000
Nall Park Retaining Wall Maintenance	25-Park-003	6					15,000	15,000
R Park Development Plan Phase 3	25-Park-004	6	50,000	415,205				465,205
Community Center Renovation - Phase 2	27-CCTR-001	5				125,000	675,000	800,000
300 Special Infrastructure Total			1,268,060	889,455	1,024,000	478,500	1,340,000	5,000,015

360 Equipment Reserve

Body Cameras	16-Pol-004	n/a	1,000	1,000	1,000	1,000	1,000	5,000
Replacement of Police Weapons	16-Pol-006	n/a			5,000			5,000
Replacement of Radar Speed Detection Units	16-Pol-007	n/a			5,000			5,000
#103 - 2012 F350 Pickup Replacement	16-PW-025	n/a			35,000			35,000
Replace Police Backup Server	17-CH-002	n/a		6,000				6,000
Wayfinding Signs for RP (3 yr program)	17-PW-001	n/a	10,000					10,000
Replace City Hall Computer Server	18-CH-002	n/a		6,000				6,000
City Hall Server Firewall	18-CH-003	n/a			5,000			5,000
Police IT Equipment/Computers	18-Pol-003	n/a	6,367	6,495	6,624	6,757	6,900	33,143
Police Radio Replacement	18-Pol-004	n/a	100,000					100,000
Replace City Hall Hot Water Heater	19-CH-001	n/a			15,000			15,000
Replace City Hall Networking Routers	19-CH-003	n/a			8,000			8,000
Replace City Hall Desk Top Computers	19-CH-004	n/a	800	2,400	3,200	800	800	8,000
Police In-Car Computers	19-Pol-001	n/a		8,000		4,000	8,000	20,000
Tasers	19-Pol-002	n/a				7,200		7,200
Vehicle Emergency Equipment	19-Pol-003	n/a		8,000		8,000	8,000	24,000
#106 - 2007 F350 OneTon Flatbed Truck Replacement	21-PW-003	n/a	67,000					67,000
#413 - 2007 Western Snow Plow	21-PW-004	n/a	8,000					8,000
#409 - Vbox Spreader Replacement	21-PW-005	n/a	8,000					8,000
Broom Attachment and Cab for Grasshopper	21-PW-013	n/a	9,685					9,685
Building Inspection and Code Enforcement Vehicles	22-NS-001	n/a	30,000					30,000
Police: Ford Fusion - Travel -Special use.	22-Pol-001	n/a				26,000		26,000
Police Detective Vehicle - Ford Taurus	22-Pol-002	n/a				26,000		26,000

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
Police In-Car Video	22-Pol-003	n/a		40,000				40,000
Police Community Policing Trailer	22-Pol-005	n/a		10,000				10,000
#412 - 8' 6" Boss Snow Plow	22-PW-005	7		8,000				8,000
Police Vehicle: Ford Explorer with Equipment	23-Pol-004	n/a		41,000		84,000	43,000	168,000
#203 - 2003 Skidsteer Case 85XT	23-PW-005	n/a			55,000			55,000
#417 - 2002 Coleman Tiller Attachment	23-PW-009	n/a			5,000			5,000
#418 - 2003 Grapple Bucket Attachment	23-PW-010	n/a	3,000					3,000
Police Vehicle: Dodge Pickup with Equipment	24-Pol-001	n/a				35,500		35,500
#410 - 2012 Boss Plow - Replacement	24-PW-001	n/a				8,000		8,000
City Hall Carport Replacement	71-CH-001	2	123,000					123,000
360 Equipment Reserve Total				366,852	130,895	101,824	255,257	67,700
								922,528

370 TIF 1

2021 CARS- Roe Blvd Mill/Overlay N. of 48th St.	21-PW-008	7	323,000		323,000
Marquee Signs for Roe Boulevard near 56th Street	21-PW-009	n/a	35,000		35,000
Storm Pipe Repair Under Roe	24-PW-002	n/a		150,000	150,000
370 TIF 1 Total				358,000	150,000
					508,000

450 TIF 2

City Hall ADA Restroom & Door Handle Improvements	20-CH-002	7	107,400		107,400
Replace City Hall Exterior Lighting with LED	21-CH-002	5	7,000		7,000
City Hall Parking Lot Resurfacing	22-CH-001	6	136,692		136,692
450 TIF 2 Total				251,092	251,092

510 TIF 3 - caves

Water Pipe Extension at The Rocks	21-PW-010	7	135,000		135,000
Roe Parkway- Ph1 Maint & Ph2 Extension	22-PW-004	7	112,000	616,000	1,700,000
510 TIF 3 - caves Total				247,000	616,000
					1,700,000
					2,563,000

Bonds

Aquatic Center Major Renovation Project 2021	20-Aqua-001	7	207,094		207,094
Bonds Total				207,094	207,094

CARS

2021 CARS- Roe Blvd Mill/Overlay N. of 48th St.	21-PW-008	7	283,000		283,000
2022 CARS- Elledge from Roe Ln to 47th Street	23-PW-008	7	620,000		620,000
2023 CARS- 48th from Roe Lane to Roe Blvd	23-PW-018	6		77,000	77,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	6		102,500	102,500
CARS Total				283,000	620,000
					77,000
					102,500
					1,082,500

CDBG

Community Center Renovation - Phase 1	23-CCtr-001	6		200,000	200,000
Community Center Renovation - Phase 2	27-CCtr-001	5			200,000
CDBG Total				200,000	400,000

Source	Project #	Priority	2021	2022	2023	2024	2025	Total
Other Sources								
Stormwater: Network Inspection/Condition Rating	17-PW-002	3	10,000					10,000
New Public Works Facility	18-PW-001	6					1,200,000	1,200,000
Artistic Staircase from Roe Ln. to Bus District	21-PW-10	n/a	36,000					36,000
Storm Pipe Repair Under Roe	24-PW-002	n/a			150,000			150,000
Other Sources Total			46,000			150,000	1,200,000	1,396,000
Partner City								
Community Center- Parking Lot & Drainage Improve.	20-CCTr-004	8	122,000					122,000
2024 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	6			51,250			51,250
Partner City Total			122,000		51,250			173,250
GRAND TOTAL			5,753,995	3,883,650	2,949,424	2,348,357	5,839,800	20,775,226

Appendix A: 2022 Organizational Goals and Objectives



“See Red Run” sculpture in R Park



Fiscal Year 2022

Organizational Goals & Current Objectives

A. Prioritize Communication and Engagement with the Community

– by expanding opportunities to inform and engage residents in an open and participatory manner.

Objectives:

1. Purchase a Neighborhood Resource Trailer for the Police Department

Justification:

A Police Neighborhood Resource Trailer is used as a positive tool for all neighborhoods in Roeland Park to enhance the contacts and relationships with the police department. It provides additional support for our community policing philosophy by having specific items and resources available at community events such as block parties, firework displays, park programs, school socials, sporting activities, and business presentations. The trailer will provide a place to transport and display many items for distribution to the community such as health care information, immigration assistance, community outreach programs, crime prevention, and retail safety. The trailer will be equipped with special lighting, speakers, erase boards, coolers, grill, and display our city logo and police badge. The trailer will be a one-stop-shop community relations “Specialized Unit” that will reflect our commitment to public safety, communication, and promotion of our diverse community. This Resource Trailer will focus on community connections, educational information, healthy lifestyles, and socialization. This would be a community’s trailer to enjoy. Storage will be at public works in a designated area as needed if not deployed or in the reserved end parking lot of police parking. A chain, axel lock, and tow bar lock will secure the trailer from theft.

Cost Estimate: \$10,000 **Account 360.5315 Equipment Reserve Fund**

Completion Date: 3/1/22

Responsible Party: Chief Morris and Police Officers

Submitted By: Chief Morris

B. Improve Community Assets – through timely maintenance and replacement as well as improving assets to modern standards.

Objectives:

1. Conduct a Space needs, Cost and Site Assessment for a possible new Public Works Facility at the Rocks

Justification: Over 35 potential locations have been investigated for a Public Works relocation. To date, none have proved feasible. In addition, after many attempts to interest developers in the Rocks, it has become apparent that the city needs to look at this property from a different perspective. The current PW building dates to 1980 and has multiple issues. Building a new facility to LEED standards will significantly reduce the city's carbon footprint. Installation of solar on a new structure will further support the goal of sustainability in city buildings. No land acquisition would be required, and a new facility could be built in a way to allow the current facility to continue operating during the construction phase.

A state-of-the-art public works facility would enhance the Roe Parkway corridor and potentially serve to spur future development. The Comprehensive Plan (p.30) addresses public facilities priorities most desired by our residents - sidewalks/trails and parks/recreation. Incorporating a new public green space as a part of the PW facility would help address these.

As research, it is suggested that tours be arranged to nearby recently constructed PW buildings, including Mission and Prairie Village, to gain a better understanding of these modern facilities. Another possibility may be to pursue a combination of PW facilities with the City of Westwood and/or the City of Fairway.

The space needs, cost and site feasibility for Roeland Park PW can be determined by City Architects, City Engineer and/or through an RFP process.

Cost Estimate: **\$15,000 Account 360.5209 Equipment Reserve Fund**

Completion Date: 5/31/2022

Responsible Party: City Engineer/Architect, PW Director, PW Committee

Submitted By: Jan Faidley

2. Phase 2 of Cooper Creek Park Restoration Project

Justification: This objective is a continuation of improvements to Cooper Creek Park amenities, updating the gateway entrance into the city, and conserving the park's natural environment for the benefit of wildlife, plants, and people. Phase 1 began in 2021 to materialize a vision of a beautiful sustainable park.

Two newly installed sculptures - River Totems 1 & 2 – now stand at the gateway and signal our commitment to protecting the natural world that sustains us. A picnic table, 3 new benches, and trash/recycling receptacles are due for installation soon. A small natural rock play-space for children will be built, and native pollinator plantings will soon grace the entrance of the park. Volunteers with handsaws halted the progress of hundreds of wintercreeper vines that threatened the park's trees. Specialists from Habitat Architects will build upon that effort in September 2021, with comprehensive spraying to kill the invasive plants that blanket the creek beds.

The goal of Phase 2 in 2022 is to reinforce and build upon the Phase 1 work in Cooper Creek Park. Landscaping with native pollinator plants will be increased in area and diversity to qualify as a certified Monarch Waystation. A Little Free Library will be installed in the north area of the park. Two small playscape items made mainly of natural materials will be installed. Habitat Architects will continue their eradication of invasive plants with a second spraying of herbicide. Then they will reseed the area with native grasses and flowering perennials to prevent erosion and beautify the creek banks. When Habitat Architects replaces the invasive plants with native trees and shrubs, we will be well on our way to a fully realized Cooper Creek Park - one that conserves the woodland/stream ecosystem and invites people of all ages to relax and play while surrounded by natural beauty.

Cost Estimate: \$24,000 total, details below **Account 300.5470 Special Infrastructure Fund**

- **Construct, install, and register a woodland-themed Little Free Library** next to the ADA-accessible bench in the north area of the park; Library will include some books on nature; The Fraley Family, who lives across the street, will care for and manage the Library. Total for this component \$500.
- **Create simple landscaping beds adjacent to the picnic table and 3 benches** to revitalize and beautify the park and add to its cohesive and welcoming look; lower maintenance native grasses will benefit pollinators and other wildlife but not attract bees where people gather; volunteer labor from Cooper Creek Park Restoration Project members in preparing beds; estimated costs include plants, soil amendments, mulch, Dove 6" edging rocks, and weed barrier materials; border installed by Public Works at no charge to the project. Total for this component \$4,525.
- **Install Bee Springer and Forest Bug Springer playscape equipment from Kompan Commercial Playground Equipment.** Qualities of the two small playscape items:

- Reflect the natural pollinator theme of the park
- Materials are mainly natural and Robinia wood is warranted for 10 years; springs for 5 years; repair parts available and no yearly maintenance required
- For children ages 2-12 years
- Usage: 1 or 2 children can ride the bee at a time; 1 child can ride the forest bug
- Promotes balance, coordination, cooperation, muscle strength, a sense of spatial relationship, dramatic play, language development, and tactile richness
- Designed using the highest safety standards
- ADA: Both follow the six principles for universal, inclusive design

Bee Springer: Cost, including shipping and estimated \$70 price increase for 2022: \$4,526

Forest Bug Springer: Cost, including shipping and estimated \$70 price increase for 2022: \$3,207

Public Works will prepare the site and install both playscape items. Total cost of this component \$7,733.

- **Increase the landscaping area and diversity of pollinator plants to qualify as a certified Monarch Waystation by adding four new landscaping beds located near the split rail fencing.** City-owned post rocks will be utilized in the landscaping plan which Public Works will move and install; volunteer labor from Cooper Creek Park Restoration Project members in preparing beds; estimated costs include plants, soil amendments, mulch, Dove 6" edging rocks, and weed barrier materials; landscaping rock border will be installed by Public Works at no charge to the project. Total cost of this component \$4,635.
- **Apply for certification as a Monarch Waystation** and purchase two outdoor 12" x 9" certification signs for the landscaping beds – cost of \$100.
- **Seek grants from local nonprofits and other resources** to supplement the costs of plants for the Monarch Waystation: Missouri Prairie Foundation, Kansas Native Plant Society, and Roeland Park Sustainability Committee. Grant applications do not guarantee that grants will be awarded.
- **Treat invasive plants for a second time** in September of 2022 – Cost is already included in the 2021 contract with Habitat Architects.
- **Sow a cover crop seed mixture of native grasses and flowering perennials** to restore eradicated areas, prevent erosion and add beauty; scheduled for two weeks after eradication treatment in

September 2022. Cost is already included in the 2021 contract with Habitat Architects.

- **Plant 130 Native Trees and Shrubs** to improve plant diversity, create bank stabilization, minimize long-term erosion, provide habitat/food for wildlife, and add shade and seasonal beauty.
 - Plantings will occur 2+ weeks after the second herbicide treatment in Sept. 2022
 - #3 RPM (Root Production Method) trees/shrubs will be used
 - RPM trees produce superior plant survivability, improved root system, better utilization of water, and accelerated growth rate.
 - The new trees and shrubs will not be watered because RPM trees/shrubs are suitable for planting where watering will not occur and will still net around 90% survivorship.
 - Habitat Architect's tree planting contract includes fertilizer tablets and tree trunk wraps. Trees will not be staked.
 - To provide increased safety at the top of the creek banks with a thicker stand of trees/shrubs, Habitat Architects recommends planting 130 containerized #3 RPM trees/shrubs at a cost of up to \$50 each. This number will allow for a likely demise of 10% of the trees in the first years.

Cost estimate is based on Habitat Architect's contract for 90 trees/shrubs at \$5,000 for a total component cost of \$6,500.

Completion Date: 10/30/2022

Responsible Party: Parks and Recreation Superintendent, Habitat Architect, Cooper Creek Volunteers,

Submitted By: Trisha Brauer

C. Keep Our Community Safe & Secure – for all citizens, businesses, and visitors.

Objectives:

1.

Justification: .

Cost Estimate: **\$ Account**

Completion Date:

Responsible Party:

Submitted By:

D. Provide Great Customer Service – with professional, timely and friendly staff.

Objectives:

1. Implement a Web-based Map to be Viewable by the Public for Annual Leaf Collection Progress

Justification:

Roeland Park provides a leaf collection program to residents each year. Staff develop maps with dates and zones to indicate when leaf pickup will occur in a particular area of the city. Communications about the program are posted on the city's website, multiple social media outlets and via daily email updates. Residents within a certain zone typically have a set number of days to have leaves placed at the back of the curb for collection depending on the schedule for each zone, however this can be challenging for residents to know when the leaf truck will precisely be on their street. Staff has equipped the leaf truck with a GPS unit that tracks current location and speed which is used by staff to address questions about progress and missed pickups. It also helps in providing more detailed updates on which streets have been completed and those that are remaining. Utilizing a web-based map that can be integrated within the city's website would allow for residents to see the location of the leaf truck in real time and aid residents in determining when the leaf truck would likely be on their street. Staff contacted Johnson County AIMS and they can assist with setting up the mapping software needed and formatting the data perimeters to indicate the streets that have been completed and include colors to the map showing where the leaf truck has been.

Cost Estimate:

\$1,000 initial set up fee with \$100 annual maintenance fee thereafter
Account 106.5214 Other Contracted Services

Completion Date: August 31, 2022

Responsible Party: Public Works Director

Submitted By: Donnie Scharff, Public Works Director

E. Cultivate a Rewarding Work Environment – where creativity, efficiency and productivity are continuous pursuits.

Objectives:

1. All Staff and Elected Officials to Complete Diversity, Equity, and Inclusion (DEI) Certification Program through MARC's Government Training Institute by the End of 2022

Justification: MARC has developed a new certification program through their Government Training Institute that is designed to create understanding around the distinctive differences of the terms “Diversity, Equity and Inclusion” and their impact within the workplace setting. DEI training is beneficial for attracting and retaining quality and diverse employees, increasing innovation and creativity, and improving employee and organizational performance.

GTI's Diversity, Equity, and Inclusion (DEI) series enables participants to gain awareness of fundamental diversity, equity and inclusion concepts, terminology, and application. Participants are introduced to strategies that support them in their on-going learning and cultivation of inclusive workplace environments.

The certification program consists of roughly 8 hours of class time and costs \$300 per participant. We have roughly 35 staff and 10 elected officials. The cost would total around \$13,500.

Cost Estimate: \$13,500 **Account 101.5206 - Training**

Completion Date: 12/31/2022

Responsible Party: City Clerk

Submitted By: Kelley Nielsen, City Clerk

F. Encourage Investment in Our Community – whether it be redevelopment, new development, or maintenance.

Objectives:

1. Incentivize Home Energy Audits to Promote Roeland Park Achieving our Carbon Emissions Reduction Goal

Justification: The buildings sector accounts for about 76% of electricity use and 63% of all Kansas City Regional associated greenhouse gas (GHG) emissions, making it essential to reduce energy consumption in buildings to meet Roeland Park’s sustainability goals. Luckily, opportunities for improved efficiency are enormous using technologies known to be effective and reduce costs to building owners and tenants. Through a partnership with the KC Regional Building Energy Exchange, Roeland Park will incentivize the cost of a building energy audit for willing building owners. Given the data and the direct assistance of professionals within the BE-Ex, building owners can take advantage of the resulting energy data and invest strategically in known cost savings measures like LED lighting, insulation, smart thermostats, and/ or better windows. Owners will receive the following:

- A pre-visit questionnaire — allowing the energy experts to learn about concerns and interests in advance.
- A home walk-through with energy experts (Including blower door test Thermal image testing).
- A customized report with recommendations and next steps; and
- Post-visit consultation with an Energy Advisor.

An audit costs \$450, the City would pay \$400 and the property owner would pay \$50. The budget allowance would provide funding for 37 audits.

Cost Estimate: \$15,000 **Account 101.5245 – Home Energy Audit Incentive**

Completion Date: 12/31/2022

Responsible Party: Assistant City Administrator in Coordination with Regional Building Energy Exchange, Evergy, and Kansas Gas.

Submitted By: Mayor Mike Kelly

G. Work to Implement Strategic Goals – as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.

Objectives:

1. Investigate Storm Water Utility Options Available to Roeland Park

Justification: Currently Roeland Park does not operate a storm water utility as is common among neighboring Johnson County communities. The 2020 version of the Single-Family Cost of Living Comparison showed that communities that operate a storm water utility and employ a related utility fee also tend to enjoy a lower property tax mill rate. Implementing a storm water utility could further diversify the revenue structure of the community, which is Strategic Plan Goal and Strategy 1.D- Dedicate resources to create a financial plan with the purpose to diversify the revenue base.

The investigation would entail an initial legal assessment of how a storm water utility may be established considering any unique circumstances in Roeland Park. The investigation would also entail a high-level engineering analysis to identify rough impervious surface area, common methods of applying a fee as well as identifying fees contributed by different land uses. The investigation would also look at how the resources can be deployed.

Cost Estimate: \$5,000 **Account 270.5209 Engineering Services**

Completion Date: 3/31/2022

Responsible Party: City Administrator, Public Works Director, City Council

Submitted By: Keith Moody, City Administrator

2. Update the City's Zoning Code to Improve Clarity as well as Address Barriers to Building "Missing Middle" Housing

Justification: The City's zoning & subdivision regulations (chapter 16) has been updated through a piecemeal method overtime. This represents one of the largest sections of the City's municipal code and provides regulations for City development. After updating the City's Comprehensive Plan in 2020, the City hired Confluence to help updating sections of the Zoning Code associated with residential design standards. Staff recommends continuing to work with Confluence to improve clarity, comprehension and add up to date visuals and terminology.

The Johnson County Housing Task Force Report explains that City zoning codes often create a barrier to building affordable or workforce housing in the County. In addition, our comp plan states that we will work to incorporate some middle density housing as buffers around commercial areas and along Roe Blvd. Right now, our zoning districts include single, multiple residents and duplex categories. This review would help us determine if redefining these categories would allow more zoning flexibility and reduce the barriers for building that missing middle housing style.

The objective would not entail a complete rewrite of the Zoning Code. However, focusing on those areas that have not been updated recently or are difficult to understand will make the development process easier to comprehend for staff, residents, and builders in our community. It will also help to remove any administrative barriers that might exist to moving forward on the comprehensive plan implementation. Specific areas of focus include:

16-201 Definitions

- Update and add new definitions

16-406 thru 16-427 Zoning Districts

- Reorder and consolidate the zoning districts
- Create a setback/bulk regs table (one for the residential district and one for the others)
- Create a permitted use and special use table
- Unify all the building design standards into one section and expand a bit on the commercial and office standards

- Consider adding a new single-family district for smaller lots
- Consider splitting the Multiple Residence district into a Medium Density district (townhomes/rowhouse) and a High Density district (apartments/condos) – to help promote missing middle housing by making it easier to construct townhomes as a transitional zone between single family and apartments
- The Planned Districts section is a bit overly complicated and could be made a bit more simple but not critical to update

16-601 thru 16-614 Accessory Uses and Structures

- Full rewrite
- Add provisions for accessory dwelling units – promote additional housing (but this won't solve the sewer and water connection issue)

16-801 thru 16-820 Vehicle Parking and Loading

- General update to this section
- Create new parking required table

16-1005 thru 1007 Landscaping and Screening

- Landscaping requirements could be better clarified and expanded a bit
- Expanding commercial/industrial screen wall requirement to include a minimum distance and landscaping (landscaped buffer in addition to the wall or fence)

While reviewing the code, the consultant will also make recommendations on updates we should make to accomplish goals set out in the Comp Plan. Due to the cost of this project, staff suggests spreading it out over two years. The cost includes public hearings, code rewrite and public engagement.

Cost Estimate: \$25,000 total, to be split between FY 2022 and FY 2023
Account 101.5209 – Professional Services

Completion Date: 12/31/2023

Responsible Party: Assistant City Administrator & Building Official

Submitted By: Jennifer Jones-Lacy, Asst. City Administrator/Finance Director

H. Encourage Sustainability, Diversity, and Inclusion – through policies and programs which advance public health, sustainability, racial equity, and openness.

Objectives:

1. Employ a Unitary Surface as Part of the Playground Replacement Planned for Phase 3 of R Park Improvements

Justification:

The objective is to install a unitary surface under playground equipment to accommodate those with mobility issues. The surface creates a park environment that lives up to our ideals as a city for all residents by improving or the playground at R Park so that it is accessible to children of all abilities. We've seen our neighbors in Leawood tackle this concept and it's the right step forward for our city as well.



R Park Phase 3 renovations is scheduled for 2022 with upgraded walking trail surface and playground equipment replacement. The budget for Phase 3 is \$194,00 for the concrete trails and \$75,000 for new playground structure(s) and swing relocation. Phase 3 does not call for any updates to the playground surfaces.

Cost Estimate:

\$100,000 Account 300.5472 Special Infrastructure Fund

The cost estimate is based on surface material and footprint of a new play structure. Industry estimates for unitary surfaces vary depending on material, a generous cost estimate would be \$20/sq foot. While the final design of the playground has not been determined the Parks Masterplan details both existing play structures being replaced as part of Phase 3. The two play areas total 5,000 square feet.

Completion Date: 11/30/2022

Responsible Party: Parks and Recreation Superintendent and Parks Committee

Submitted By: Benjamin Dickens

2. Implement Program to Change Over Police Vehicle Inventory to Hybrids

Justification:

The intent of this objective is to advance the City's sustainability efforts. The Capital Improvement Program reflects the next scheduled replacement of a police patrol vehicle in 2022. Ford now

offers a patrol package Explorer (what Roeland Park currently uses for patrol) in hybrid configuration, a hybrid option was first available in a patrol package in 2020 (link to Car and Driver review: <https://www.caranddriver.com/news/a27497594/2020-ford-police-interceptor-utility-hybrid-awd/>).

The following link is a YouTube video on the hybrid Explorer: https://www.youtube.com/watch?v=GD8SgHz52_M

In 2020 Roeland Park averaged roughly 16,000 miles driven by each of our four Explorers and has averaged 11.5 miles per gallon. The miles per gallon we experienced is 32% less than Fords published 17 mpg combined fuel economy for the current Explorer. If we can achieve actual fuel economy that is 32% less than Fords published combined mpg rate of 24, we would see our fuel economy with the hybrid increase to 16 (from 11.5). This equates to a 39% increase in fuel economy resulting in roughly 550 fewer gallons of fuel per year per vehicle which provides a cost savings of \$1,375/year assuming fuel costs \$2.50/gallon. This cost savings approach is more conservative than the method projected by Ford in the Car and Driver article.

The article indicates that the hybrid Explorer costs \$3,500 more than the non-hybrid version (\$41k vs \$37.5k). The 2014 Explorer planned for replacement in 2022 will have been employed for 9 years and have around 150k miles. Assuming a replacement hybrid lasts as long as the current Explorer, fuel savings (\$12,375) over the life of the vehicle will more than cover the additional cost (\$3,500). It is worthy to note that the hybrid component warranty is 8 years/100,000 miles.

Less brake, transmission and engine wear are expected with the hybrid as it uses the electric motor as a generator during stopping and employs the electric motor when accelerating and in lieu of idling the engine. Staff has not estimated a cost savings associated with lower maintenance costs, but we do anticipate lower maintenance costs with the hybrid. We track fuel costs, maintenance costs and will establish depreciation cost for our existing fleet at the time the vehicle is sold. We will be able to compare these costs components to that of the hybrid and report on how the actual costs are comparing to estimates/assumptions.

As mentioned above the City has 4 explorers as well as a half-ton truck, a 4-door sedan and a compact SUV that are all non-hybrid vehicles. The department does have a Fusion that is a hybrid currently. As these vehicles come up for replacement, we will consider hybrid and full electric options available in the market that are suitable to our applications.

Cost Estimate: \$41,000 for initial vehicle in 2022 **Account 360.5315**

Completion Date: 12/31/2022

Responsible Party: City Administrator and Police Chief

Submitted By: Jen Hill

3. Research Property Covenants and Restrictions to Identify Those with Discriminatory Language

Justification: In 1948, after a challenge to discriminatory covenants by a Black St. Louis Family, the U.S. Supreme Court ruled the use of state courts to uphold racially restrictive covenants illegal. Still, Roeland Park from time of incorporation in 1951 until the Fair Housing Act of 1968, continued to enforce these covenants. Given the U.S. census lists only 3 Black people living in Roeland Park in 1960 and 7 in 1970, these covenants worked for their intended purpose of establishing a segregated white city.

18-64

Kansas

Table 22.—CHARACTERISTICS OF THE POPULATION, FOR URBAN PLACES OF 2,500 TO 10,000: 1960—Con.
["U" denotes an unincorporated place]

SUBJECT	NORTON	OSAWATOMIE	PAOLA	PARK CITY (U)	PHIL-LIPSBURG	PLAINVILLE	PRATT	ROELAND PARK	RUSSELL	SCOTT CITY	SHAWNEE	ULYSSES	VALLEY CENTER	WA-KEENEY	WELLINGTON
TOTAL POPULATION	3 345	4 622	4 784	2 687	3 233	3 104	6 156	8 949	6 113	3 555	9 072	3 157	2 570	2 808	8 809
WHITE	3 342	4 290	4 588	2 679	3 220	3 099	7 914	8 946	6 069	3 549	9 028	3 146	2 565	2 804	8 582
NEGRO	***	326	190	***	13	5	233	3	39	6	28	***	4	4	223
OTHER RACES	3	4	6	8	***	***	9	***	5	***	16	11	5	***	4

Seventy years later, white families and individuals in Roeland Park continue to access good housing and increasing property value. But [according to a White House memo](#), the corresponding impact on communities of color includes an enormous racial gap in homeownership and wealth; a persistent undervaluation of properties; a disproportionate burden of pollution and exposure to the impacts of climate change; and systemic barriers to safe, accessible, and affordable housing for people of color and immigrants, especially those with disabilities, and members of the LGBTQ+ community.

Beyond this, as white residents who have never forcefully questioned this arrangement, we must ask what we have lost in terms of relationships, policy ideas, economic impact, and vibrancy in a community that has been effectively racially isolated for decades.

Indeed, according to [Alissa Walker](#):

..more integrated communities give more people better connections to jobs, schools, and civic resources.

Integration is also important from a fiscal perspective as cities are adversely affected by the financial burdens of segregation. A

2017 [study](#) by the Urban Institute and the Metropolitan Planning Council of the Chicago metropolitan area found that segregation cost the city of Chicago more than \$4 billion annually.

...diverse communities have a high level of civic cohesion, says Cortright. “They create opportunities for people to have many more interactions with people very different from themselves.”

Many of us want to separate the Roeland Park of today from the racist decisions of developers and civic leaders in the past. To do this we need to first acknowledge that Roeland Park was born of racial segregation. Eluding this for 70 years has left us almost as segregated today as we were in 1950 and unclear about how our history has led to our present.

The racist deed language these HOA groups controls was the key to locking racial discrimination in place beginning decades ago. In 1996, dedicated city volunteers completed “Roe’ling Thru the Years in Roeland Park, Kansas: A History”. Getting this recorded history down is very valuable work, and we’ve posted it on our city website. Still, where so much important detail is in this history, this core purpose of the HOA’s is omitted, indicating their purpose was only to preserve the integrity of the community:

In the late 1940s various real estate subdivisions began investigating the feasibility of incorporating their areas into municipalities. This matter was considered by the Roeland Park Homes Association as early as April 1949. The Homes Association had been organized as provided for in the deeds of trust for the homes in the areas that had been developed by the Charles E. Vawter Building Company. Its purpose was to oversee the integrity of the community. One of the functions of the Homes Association was to provide some municipal services not provided by the governing bodies of Mission Township and Johnson County.

Recognizing the acknowledgement of these covenants as a relevant and contemporary issue, the Roeland Park governing body acted in 2020 to give legal recourse to a prospective buyer should a Roeland Park homeowner attempt to execute a covenant to exclude them. This was a good start.

But eliminating these covenants entirely would do at least three things immediately: It would completely resolve the concern that covenants would ever be enforced at all, demonstrate good faith in acknowledging and correcting a recognized symbol of the harmful racism of our past, and show a commitment to our Racial Equity Committee, established to redress racial injustices in Roeland Park.

Additionally, this effort should include ongoing education, trainings, and conversations that ask Roeland Park residents to sit with how we have benefitted from these racist covenants, how we are all harmed by them, and then take policy action to reconcile and correct course. Without this holistic reckoning, we are bound to recreate this racist

past in both similar and new ways.

People of all races across the U.S. increasingly recognize integrated neighborhoods are healthy and sustainable places to live. Removing these racial covenants entirely from deeds would serve as a solid foundation for that vision.

The objective for 2022 will be to have a title company complete research on roughly 75 residential plats in Roeland Park recorded prior to 1970 to determine which of those plats have discriminatory language in their recorded covenants. It is estimated that the title work will cost \$100 per plat for a total cost of \$7,500. This effort will establish how many covenant amendments would be involved and the Council can then decide if they wish to proceed with those amendments in 2023.

If the Council chooses to proceed in 2023 the next steps will entail the Racial Equity Committee making contact with residents of each final plat which has such language recorded in their covenants and restrictions to find a group that are willing to serve on the Homes Owner's Association Board (no HOA's are currently active in Roeland Park). The City Attorney will assist the HOA Board in forming a board then amending and recording the covenants as well as retiring the homeowner's association after the task is complete should they wish to disband.

\$2,000 per plat for legal fees and recording fees associated with amending the covenants is estimated for completing the second step. Not all plats are assumed to have discriminatory language; estimating 60 plats that require amending arrives at total legal and recording fees of \$120,000. It is estimated that 5 covenant amendments could be carried out simultaneously. This would equate to 12 groups of five. Each group process is estimated to take 2 months or 24 months total.

Cost Estimate: \$7,500 **Account 108.5214 Other Contractual Services**

Completion Date: 1/31/2022

Responsible Party: City Attorney and Racial Equity Committee

Submitted By: Michael Rebne and the Racial Equity Committee

Appendix B: Staffing Detail with History



R Park Pavilion – Courtesy of Dave Mootz

Roeland Park Personnel Schedule – Full Time Equivalents

Police Department

POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	*2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED
Chief	1	1	1	1	1	1	1
Deputy Chief	1	0	0	0	0	0	0
Sergeant	3	3	3	3	3	3	3
Master Patrol Officer	1	1	1	0	0	0	0
Detective	1	1	1	1	1	1	1
Corporal	2	2	2	3	3	3	3
Officer	6.4	6.5	6.5	7.5	7.5	7.5	7.5
Police Clerk	1	1	1	1	1	1	1
Total	16.4	15.5	15.5	16.5	16.5	16.5	16.5

*A School Resource Officer position was added following the adoption of the 2019 budget.

Public Works

POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED
Director	1	1	1	1	1	1	1
PW Superintendent	1	1	1	1	1	1	1
Equipment Operator	5	5	5	5	5	5	5
Engineering Intern	0	0	0	.23	.23	.23	.23
Total	7.6	7	7	7.23	7.23	7.23	7.23

Parks & Recreation

POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	*2019 ACTUAL	2020 ACTUAL	2021** ACTUAL	2022 ADOPTED
Parks & Recreation Superintendent	0	0	0	0	1	1	1
Facility Maintenance Supervisor	0	0	0	1	1	1	1
Aquatics Seasonal Employees	0	0	0	0	0	6.9	6.9
Community Center Attendants	0	0	0	.9	.9	.9	.9
Total	0	0	0	1.9	2.9	9.8	9.8

*The Facility Maintenance Supervisor and part time Community Center Attendants transferred from Johnson County Parks and Recreation employment to City employment following the adoption of the 2019 budget.

**The aquatics seasonal positions of Pool Manager, Assistant Pool Manager, Head Lifeguard, Lifeguard, Front Desk Attendant, and Concessions were added for the 2021 Roeland Park Aquatic Center Season.

Administration

POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED
City Administrator	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1
Administrative Assistant	1	1	1	1	1	1	1
Intern	0.4	0.4	0.4	0.4	.4	0.4	0.4
Total	4.4						

Municipal Court

POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED
Court Clerk	1	1	1	1	1	1	1
Judge	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Prosecutor	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Total	1.2						

Neighborhood Services

POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED
Building Inspector	1	1	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1	1
Total	2						

Governing Body

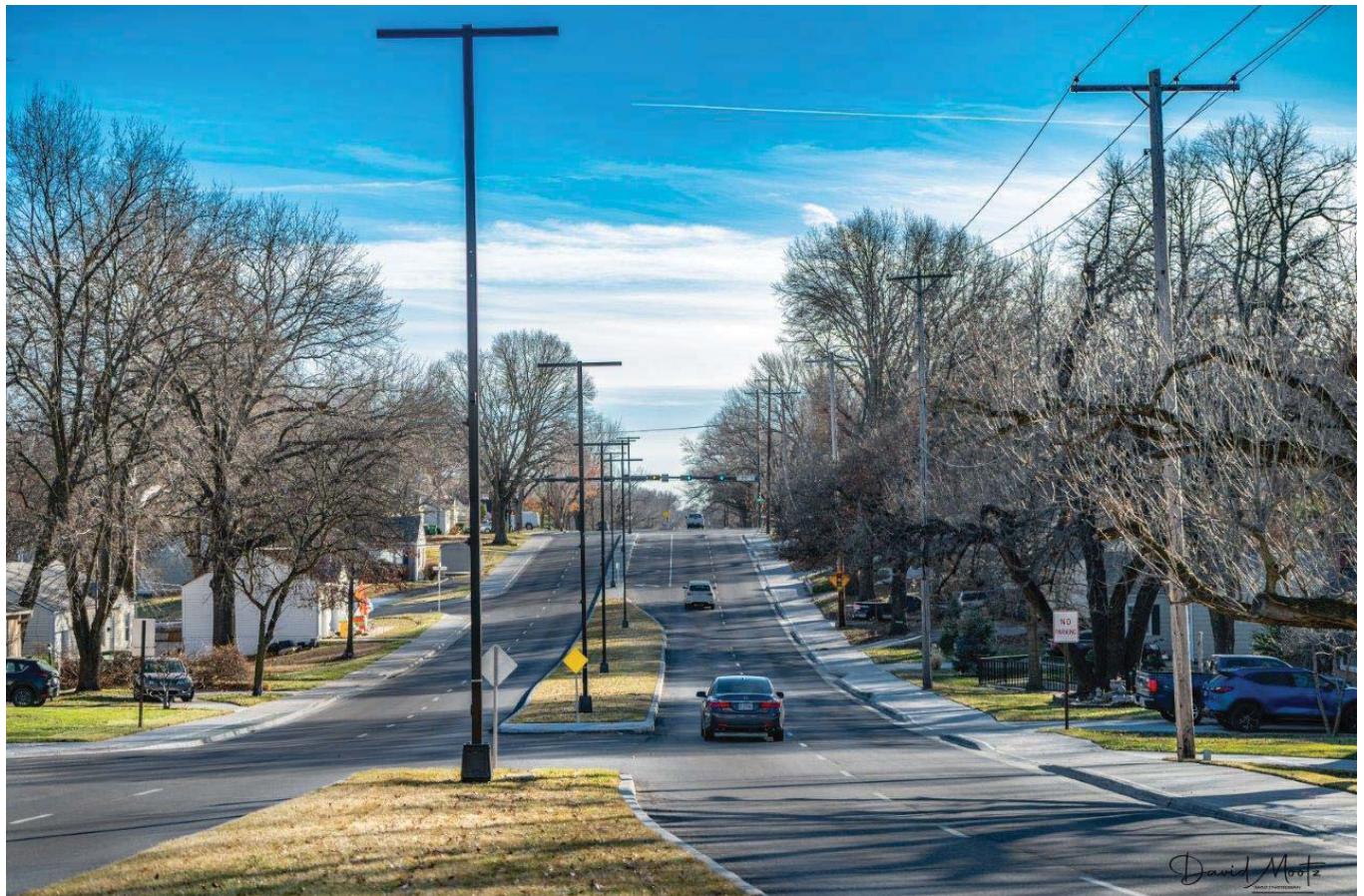
POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED
Mayor	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Council	1.6	1.6	1.6	1.6	1.6	1.6	1.6
Total	1.9						

POSITION	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ADOPTED
Grand Total	33.5	32	32	34.13	35.13	42.7	42.7

Following adoption of the 2019 budget, the Facility Maintenance Supervisor and part time Community Center Attendants were transitioned from Johnson County Parks and Recreation (JCPRD) employees to City employees. The combined City and JCPRD staffing level at the Community Center remained the same. A School Resource Officer (SRO) was also added in 2019 subsequent to budget adoption through a partnership with Bishop Miege and St. Agnes Schools. The 2020 Budget added a full time Parks and Recreation Superintendent who oversees the Aquatics Facility.

The 2021 actual and 2022 adopted FTEs represent the addition of seasonal aquatics positions previously accounted for by Johnson County Parks and Recreation (JCPRD).

Appendix C: Project Detail sheets for Five Year Capital Improvement Plan



Roe Boulevard through Roeland Park



Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **17-Aqua-002**

Project Name **Pool Deck Caulking**

Type Maintenance

Department Aquatic Center

Useful Life 5 years

Contact Aquatics Center Manager

Category Parks & Recreation

Priority 4 Less Important

Condition/Opportunity 2

Chase/Const Year 2024

Object Importance 2

1 Yr Exist. Equip 2019



Description

Total Project Cost: \$12,500

The pool deck will be re-caulked to prevent water damage. Completing this work every 5 years will avoid having to re-caulk all concrete seems.

Justification

Caulking will prevent settlement of slabs which would result in more expensive removal and replacement of concrete panels.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
7,500	Construction/Maintenance				5,000			5,000
Total	Total				5,000			5,000

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
7,500	220 Aquatic Center Fund				5,000			5,000
Total	Total				5,000			5,000

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **17-Aqua-003**

Project Name **Repaint Main Pool**

Type Maintenance

Department Aquatic Center

Useful Life 10

Contact Aquatics Center Manager

Category Parks & Recreation

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Phase/Const Year 2023

Object Importance 3

1 Yr Exist. Equip 2016



Description

Total Project Cost: \$150,000

Repaint and sandblast the main pool. Likely be completed in the spring prior to the pool opening but can be completed in the fall after the season concludes.

Justification

The pool must be periodically repainted, generally every 10 years to prevent unsafe conditions and deterioration to the concrete walls and floor of the pool which can occur when pool chemicals are in contact with the concrete pool liner. The paint serves as a protective barrier.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance			150,000				150,000
Total			150,000				150,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
220 Aquatic Center Fund			150,000				150,000
Total			150,000				150,000

Budget Impact/Other

The main was repainted in 2016 and the smaller pools (no longer in place) were repainted in 2017. Spot repairs and touch ups occur in the spring of every year.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project #	20-Aqua-001
Project Name	Aquatic Center Major Renovation Project 2021

Type	Improvement	Department	Aquatic Center
Useful Life	20 years	Contact	Aquatics Center Manager
Category	Parks & Recreation	Priority	7 Important Priority
ond/Opportunity	4	chase/Const Year	2021
ject Importance	3	1 Yr Exist. Equip	



Description

Total Project Cost: \$1,845,000

Improvements as approved by City Council in 2019 include \$1.845 million for several improvements to the Aquatic Center including two new in-pool float features, a new spray ground, a new tube slide, shade structures, toddler slide, ADA ramp, sprays and shade in pool, and demolition of the existing baby pool, slides and vortex pool. This project also includes the privacy improvements to the Men's Locker room, which currently has open showers.

Justification

With the City taking full control and financial responsibility for RPAC, and with the pool becoming a summer-only operation, the Governing Body has deemed some improvements necessary for the pool to be more cost effective to operate and to better meet the aquatic expectations of our residents. The improvements will also address design deficiencies of the existing pool.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
831,906	Construction/Maintenance	1,013,094						1,013,094
Total	Total	1,013,094						1,013,094

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
831,906	Bonds	207,094						207,094
Total	300 Special Infrastructure	806,000						806,000
	Total	1,013,094						1,013,094

Budget Impact/Other

Funding for this project is programmed in the Special Infrastructure Fund (27D), funded by a 1/4 cent sales tax. The improvements will reduce the operating costs of the pool by reducing the number of guards on deck by 2. The new features are not anticipated to demand more pumping so energy consumption should be neutral. Fewer pumps will be needed due to amenities sharing the same body of water this should reduce the maintenance costs associated with pumps.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project #	20-Aqua-002
Project Name	Pool Furniture Replacement

Type	Equipment	Department	Aquatic Center
Useful Life	3 - 5 years	Contact	Aquatics Center Manager
Category	Equipment: Miscellaneous	Priority	n/a
Opportunity		Phase/Const Year	2020
Object Importance		Yr Exist. Equip	1 Yr Exist. Equip



Description	Total Project Cost: \$32,000
-------------	------------------------------

Replace loungers, picnic tables and other furniture at the pool. The 2020 budget reflects all new pool loungers. The years following plans for five new loungers to be replaced per year due to wear and tear.

Justification

A part of regular maintenance includes replacing the pool furniture as it ages. This will provide for annual replacement as needed with the largest purchase in 2020 of several new pieces.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
21,000	Equip/Vehicles/Furnishings	1,000	1,000	1,000	1,000	1,000	1,000	6,000	5,000
Total	Total	1,000	1,000	1,000	1,000	1,000	1,000	6,000	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
21,000	220 Aquatic Center Fund	1,000	1,000	1,000	1,000	1,000	1,000	6,000	5,000
Total	Total	1,000	1,000	1,000	1,000	1,000	1,000	6,000	Total

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-Aqua-002**

Project Name **Swim Lane Divider Replacements**

Type Equipment

Department Aquatic Center

Useful Life

Contact Aquatics Center Manager

Category Equipment: Miscellaneous

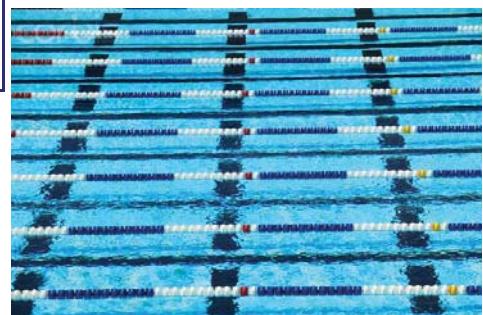
Priority n/a

Condition/Opportunity

Chase/Const Year 2021

Object Importance

1 Yr Exist. Equip



Description

Total Project Cost: \$17,600

The swim lane dividers section off lanes for lap swimming and swim meets. They also guard off the shallow from the deep end and are used for safety purposes.

Justification

The swim lane dividers become worn over time and need to be replaced. This budget plans for replacement of two/year.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	1,600	1,600	1,600	1,600	1,600	1,600	9,600	8,000
Total	1,600	1,600	1,600	1,600	1,600	1,600	9,600	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
220 Aquatic Center Fund	1,600	1,600	1,600	1,600	1,600	1,600	9,600	8,000
Total	1,600	1,600	1,600	1,600	1,600	1,600	9,600	Total

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-Aqua-005**

Project Name **Install Wireless Internet at the Pool**

Type Equipment

Department Aquatic Center

Useful Life

Contact Aquatics Center Manager

Category Parks & Recreation

Priority n/a

ond/Opportunity

chase/Const Year 2021

ject Importance

1 Yr Exist. Equip



Description

Total Project Cost: \$10,000

Purchase wireless routers to install wifi at the pool. This project was a 2021 Budget Objective to provide free wi-fi access to the Aquatic Center using routers designed for outdoor use and mounted to provide coverage on the pool deck and pool house.

Justification

The City provides free wi-fi access at City Hall and the Community Center currently, expanding this service to the Aquatic Center would further enhance the quality of customer service at our municipal facilities.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	10,000						10,000
Total	10,000						10,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
220 Aquatic Center Fund	10,000						10,000
Total	10,000						10,000

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-Aqua-006**

Project Name **Pool Entrance ADA Improvements**

Type	Improvement	Department	Aquatic Center
Useful Life	25	Contact	Aquatics Center Manager
Category	Parks & Recreation	Priority	7 Important Priority
Opportunity	3	Phase/Const Year	2021
Object Importance	4	1 Yr Exist. Equip	1996

Description

Total Project Cost: \$68,500

Improvements to the entrance will occur after the 2021 season in concert with the parking lot improvements. These improvements will make access to the pool's entry ADA accessible.

Justification

The entrance to the Aquatic Center has a significant grade difference from the parking lot. The pool includes a ramp, to gain access but the slope makes for a long ramp. An application for CDBG funding was not approved.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance	68,500						68,500
Total	68,500						68,500

Funding Sources	2021	2022	2023	2024	2025	2026	Total
220 Aquatic Center Fund	68,500						68,500
Total	68,500						68,500

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-Aqua-004**

Project Name **Lifeguard Stand Replacement**

Type	Equipment	Department	Aquatic Center
Useful Life	10	Contact	Aquatics Center Manager
Category	Parks & Recreation	Priority	n/a
Opportunity		Chase/Const Year	2022
Object Importance		1 Yr Exist. Equip	2007



Description **Total Project Cost: \$7,500**

Replace one of the five lifeguard stands every 3rd year as needed. Each stand is approximately \$1,500.

Justification

Lifeguard stands need periodic replacement along with all other pool furniture due to wear and tear. This will build regular replacement into the budget.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings		1,500			1,500		3,000	4,500
Total		1,500			1,500		3,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
220 Aquatic Center Fund		1,500			1,500		3,000	4,500
Total		1,500			1,500		3,000	Total

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-Aqua-001**
 Project Name **Starting Block Replacement**

Type Equipment **Department** Aquatic Center
 Useful Life 10 years **Contact** Aquatics Center Manager
 Category Equipment: Miscellaneous **Priority** n/a
 Bond/Opportunity **Chase/Const Year** 2024
 Object Importance **1 Yr Exist. Equip**

Description **Total Project Cost: \$70,000**

The starting blocks used for swim team practice and competition will be replaced once every 10 years.

Justification

These blocks are subject to wear and tear and require periodic replacement.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings				35,000			35,000	35,000
Total				35,000			35,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
220 Aquatic Center Fund				35,000			35,000	35,000
Total				35,000			35,000	Total

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **17-CH-002**

Project Name **Replace Police Backup Server**

Type	Equipment	Department	City Hall
Useful Life	5 years	Contact	Asst. City Administrator
Category	Equipment: Computers	Priority	n/a
Opportunity		Chase/Const Year	2023
Object Importance		1 Yr Exist. Equip	2018



Description

Total Project Cost: \$24,000

Replacement of the backup server is planned every 5 years.

Justification

While the City's servers are currently backed up off site, not all of the Police videos and information is backed up due to the large quantity of data they gather. The server backup would prevent the loss of critical data in the event of a system failure.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
6,000	Equip/Vehicles/Furnishings			6,000				6,000	12,000
Total		Total		6,000				6,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
6,000	360 Equipment Reserve			6,000				6,000	12,000
Total		Total		6,000				6,000	Total

Budget Impact/Other

The funds for this project will be transferred from General Overhead (101) to the Equipment Reserve Fund (360). The current server was purchased in 2018.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **18-CH-002**

Project Name **Replace City Hall Computer Server**

Type	Equipment	Department	City Hall
Useful Life	5 years	Contact	Asst. City Administrator
Category	Equipment: Computers	Priority	n/a
Opportunity		Chase/Const Year	2022
Object Importance		1 Yr Exist. Equip	2017



Description

Total Project Cost: \$30,000

The server is one piece of hardware containing three virtual servers, including Police, City Hall and Sire document archives.

Justification

The existing computer server was installed in 2017. The server is anticipated to last for 5 years.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
12,000	Equip/Vehicles/Furnishings		6,000					6,000	12,000
Total	Total		6,000					6,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
12,000	360 Equipment Reserve		6,000					6,000	12,000
Total	Total		6,000					6,000	Total

Budget Impact/Other

Funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **18-CH-003**

Project Name **City Hall Server Firewall**

Type Equipment
 Useful Life 5 years
 Category Equipment: Computers
 Bond/Opportunity
 Object Importance

Department City Hall
 Contact Asst. City Administrator
 Priority n/a
 Chase/Const Year 2023
 1 Yr Exist. Equip 2018



Description

Total Project Cost: \$20,000

The system is designed to prevent unauthorized access to or from the network. This is a hardware firewall.

Justification

The firewall should be replaced every five years.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
5,000	Equip/Vehicles/Furnishings			5,000				5,000	10,000
Total				5,000				5,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
5,000	360 Equipment Reserve			5,000				5,000	10,000
Total				5,000				5,000	Total

Budget Impact/Other

The funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **19-CH-001**

Project Name **Replace City Hall Hot Water Heater**

Type Maintenance

Department City Hall

Useful Life 20

Contact Asst. City Administrator

Category Buildings

Priority n/a

Condition/Opportunity

Chase/Const Year 2023

Object Importance

1 Yr Exist. Equip 1998



Description

Total Project Cost: \$30,000

The water heater in city hall provides heated water for the sinks within City Hall. The units typically have a 20 year life cycle.

Justification

The water heater will be 20 years old at time of replacement. Replacement will only occur if the water heater is no longer functional. Otherwise, the money will be held in the Equipment Reserve fund until replacement is needed.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings			15,000				15,000	15,000
Total			15,000				15,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve			15,000				15,000	15,000
Total			15,000				15,000	Total

Budget Impact/Other

Funding for this project will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **19-CH-002**
 Project Name **Comprehensive Plan Updates**

Type	Unassigned	Department	City Hall
Useful Life	5 years	Contact	Asst. City Administrator
Category	Economic Development/Touris	Priority	3 Future Plan
ond/Opportunity	2	chase/Const Year	2020
ject Importance	1	1 Yr Exist. Equip	2025



Description

Total Project Cost: \$160,000

The comprehensive plan is the guiding document for future development of Roeland Park. The current comprehensive plan was updated in 2020. The City Planning Commission also reviewed and updated the Comprehensive Plan on a smaller scale in 2016. This item anticipates a minor review and update in 5 years followed by citizen engaged update process in 10 years. Both of those efforts would be led by a consultant.

Justification

The comprehensive plan is a living document that requires review and update periodically as the City evolves. The City has undergone significant development recently and needs to have an updated review.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
65,000	Planning/Design					10,000		10,000	85,000
Total	Total					10,000		10,000	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
65,000	101 General Overhead					10,000		10,000	85,000
Total	Total					10,000		10,000	Total

Budget Impact/Other

The General Overhead Department of the General Fund (101) will cover the cost.

Capital Improvement Plan

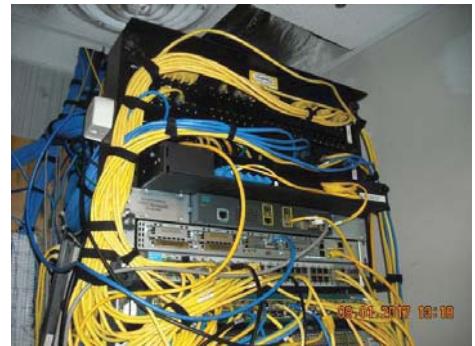
2021 *thru* 2026

City of Roeland Park, Kansas

Project # **19-CH-003**

Project Name **Replace City Hall Networking Routers**

Type	Equipment	Department	City Hall
Useful Life	5 years	Contact	Asst. City Administrator
Category	Equipment: Computers	Priority	n/a
Condition/Opportunity		Chase/Const Year	2024
Object Importance		1 Yr Exist. Equip	2019



Description

Total Project Cost: \$32,000

City Hall computer networking would replace the routers located in City Hall.

Justification

Routers must be replaced every five year to remain effective. Last replaced in 2019.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
8,000	Equip/Vehicles/Furnishings				8,000			8,000	16,000
Total	Total				8,000			8,000	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
8,000	360 Equipment Reserve				8,000			8,000	16,000
Total	Total				8,000			8,000	Total

Budget Impact/Other

Funds will come from General Fund General Overhead Department (101) transferred to Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **19-CH-004**

Project Name **Replace City Hall Desk Top Computers**

Type	Equipment	Department	City Hall
Useful Life	5 years	Contact	Asst. City Administrator
Category	Equipment: Computers	Priority	n/a
Opportunity		Phase/Const Year	2019
Object Importance		1 Yr Exist. Equip	various



Description

Total Project Cost: \$21,600

The computers throughout City Hall will be put on a five year replacement cycle. This includes nine PCs in the Admin suites and one in the Council Chambers which supports the Council and Planning Commission meetings.

Justification

Previously computers were just replaced as they broke. However, this method creates downtime in dealing with a slow and lowly functional machine prior to it completely ceasing to work. That is followed by downtime in replacement of the existing machine. Computer warranties run out after three years. This will provide a replacement two years beyond the warranty.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
4,000	Equip/Vehicles/Furnishings	800	2,400	3,200	800	800	2,400	10,400	7,200
Total	Total	800	2,400	3,200	800	800	2,400	10,400	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
4,000	360 Equipment Reserve	800	2,400	3,200	800	800	2,400	10,400	7,200
Total	Total	800	2,400	3,200	800	800	2,400	10,400	Total

Budget Impact/Other

Funding for Computer Replacement will come from the General Overhead Department of the General Fund (101) transferred to the Equipment Reserve Fund (360) where the expense will occur. Computer costs have decreased over the past 10 years. A new tower now cost \$800, over a 5 yr period the cost of owning the computer is <\$200/yr.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **20-CH-002**

Project Name **City Hall ADA Restroom & Door Handle Improvements**

Type Improvement

Department City Hall

Useful Life

Contact Asst. City Administrator

Category Buildings

Priority 7 Important Priority

Condition/Opportunity 3

Phase/Const Year 2021

Object Importance 4

1 Yr Exist. Equip 2012



Description

Total Project Cost: \$119,750

These improvements are a part of the City's initiative to make significant ADA improvements to City Hall and to help position Roeland Park as a Community for All Ages. These improvements will make the restrooms on all three floors ADA accessible.

This is the final project in a series of internal and external ADA improvement projects. With completion all identified ADA deficiencies will have been addressed.

Justification

The improvements will make City Hall accessible to all citizens regardless of age or ability. As a public facility, it is the City's responsibility to ensure all citizens can access public meetings and services provided at City Hall.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
12,350	Planning/Design	6,700						6,700
Total	Construction/Maintenance	100,700						100,700
	Total	107,400						107,400

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
12,350	450 TIF 2	107,400						107,400
Total	Total	107,400						107,400

Budget Impact/Other

All funding for this program will come from TIF 2A, the City Hall TIF which expires in 2021. The improvements include:

Door handles, signs and phone - \$2,540
 Drinking fountains - \$10,500
 Entry Signs - \$1,000
 First floor public bathroom urinals - \$4,900
 First floor Police Toilets - \$23,400
 Second floor toilets - \$200
 Third floor toilets - \$36,600

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-CH-002**

Project Name **Replace City Hall Exterior Lighting with LED**

Type Improvement

Department City Hall

Useful Life 15 years

Contact Asst. City Administrator

Category Buildings

Priority 5 Neutral

Condition/Opportunity 2

Phase/Const Year 2021

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$12,000

Change the exterior lighting on the building of City Hall and in the parking lot to LEDs instead of incandescent. This includes three light poles in the parking lot and two lights on the building. Currently the parking lot only has one light pole.

Justification

The move to LED lighting provides a more efficient method of lighting the exterior of the City Hall. In addition, new lighting will be added to enhance the lighting of the parking lot for night court, Council meetings, and the 24-hour police operation.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	7,000						7,000	5,000
Total	7,000						7,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
450 TIF 2	7,000						7,000	5,000
Total	7,000						7,000	Total

Budget Impact/Other

Funding for this enhancement will come from the TIF 2D fund which encompasses City Hall.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-CH-001**

Project Name **City Hall Parking Lot Resurfacing**

Type Maintenance

Department City Hall

Useful Life 12-15 years

Contact Public Works Director

Category Street Paving

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Phase/Const Year 2021

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$145,134

The parking lot of City Hall is used by citizens who do business in City Hall, whether its for municipal court, filing a police report, obtaining a building permit, animal license etc. City Hall is open Monday - Friday with several night meetings for City Council, special committees and municipal court. The lot is also used by those who work in the rental suites on the third floor.

Justification

Parking lots need to be resurfaced every 12-15 years depending on use. The parking lot for City Hall has received some preventative maintenance such as crack sealing. The lot needs to be resurfaced in 2020. The last time the lot was resurfaced is unknown.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
8,442	Planning/Design	5,958						5,958
Total	Construction/Maintenance	130,734						130,734
	Total	136,692						136,692

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
8,442	450 TIF 2		136,692					136,692
Total	Total	136,692						136,692

Budget Impact/Other

The funds for the resurfacing will come from the TIF 2D project which encompasses City Hall (450). Completing a resurfacing will extend the life of the parking lot. If the surface treatment is not completed moisture penetration will result in subgrade failure which would require reconstruction of the parking lot, a more expensive proposition.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **71-CH-001**

Project Name **City Hall Carport Replacement**

Type Maintenance

Department City Hall

Useful Life 50 years

Contact

Category Buildings

Priority 2 Unimportant

Condition/Opportunity 1

Chase/Const Year 2071

Object Importance 1

1 Yr Exist. Equip 2021



Description

Total Project Cost: \$492,000

A carport was installed at City Hall in 2021 to provide additional space to install solar panels. Panels were also installed on the roof of City Hall in 2021. The carport is expected to last for 50 years.

Justification

This entry reflects a planned replacement of the carport in 2071, or 50 years from installation.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance	123,000						123,000	369,000
Total	123,000						123,000	Total

Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	123,000						123,000	369,000
Total	123,000						123,000	Total

Budget Impact/Other

The carport cost \$123k in 2021, cost of replacement is expected to triple in the 50 years since construction to \$369k.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **18-CCtr-002**

Project Name **Room 3 Air Handler/Furnace - 3 ton**

Type	Equipment	Department	Community Center
Useful Life	32 years	Contact	Community Center Mgr
Category	Parks & Recreation	Priority	7 Important Priority
Opportunity	3	Chase/Const Year	2022
Object Importance	4	1 Yr Exist. Equip	



Description

Total Project Cost: \$3,000

The air handler/furnace controls heating of room 3 within the community center.

Justification

The Room 3 air handler/furnace is a 30+ year old unit. Due to compatibility of new units both the condenser unit and air handler/furnace will need to be replaced at the same time as the room 3 condenser. The current unit is past its serviceable life.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		3,000					3,000
Total		3,000					3,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
290 Community Center		3,000					3,000
Total		3,000					3,000

Budget Impact/Other

All community center expenses for building maintenance are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5210.290.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **18-CCtr-003**

Project Name **Room 3 Condenser Unit**

Type Equipment

Department Community Center

Useful Life 31 years

Contact Community Center Mgr

Category Parks & Recreation

Priority 7 Important Priority

Opportunity 3

Chase/Const Year 2022

Object Importance 4

1 Yr Exist. Equip



Description

Total Project Cost: \$3,200

The condenser unit controls cooling of room 3 within the community center.

Justification

The Room 3 condenser unit is a 30+ year old unit. Due to compatibility of new units both the condenser unit and air handler/furnace will need to be replaced at the same time as the room 3 air handler. The current unit is past its serviceable life.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		3,200					3,200
Total		3,200					3,200

Funding Sources	2021	2022	2023	2024	2025	2026	Total
290 Community Center		3,200					3,200
Total		3,200					3,200

Budget Impact/Other

All community center expenses for building maintenance are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5210.290.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **20-CCtr-004**

Project Name **Community Center- Parking Lot & Drainage Improve.**

Type Maintenance
Useful Life 20 years
Category Parks & Recreation
Opportunity 4
Object Importance 4

Department Community Center
Contact Public Works Director
Priority 8 Very Important
Phase/Const Year 2021
1 Yr Exist. Equip



Description

Total Project Cost: \$765,000

Resurfacing- The community center parking lot serves the community center, aquatics center and patrons of the sports dome. The asphalt surface is showing signs of moisture penetration and rutting, the project will consist of milling and overlaying the surface.

Striping- The parking lot is currently set up for one-way circular traffic. Those parking near the entrance frequently ignore signs that state traffic is one-way. The revised plan will create two-way traffic and slanted parking spaces to make getting in and out of the center more efficient.

This project also seeks to improve the storm water drainage on the community center grounds and parking lot.

Justification

Resurfacing- The community center parking lot serves a substantial number of patrons. Large cracks and ruts are indications of moisture penetration which can be addressed through mill and overlay.

Striping- It is good planning to perform restriping of the parking lot to achieve a more user friendly layout after completing the mill and overlay.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
32,000	Planning/Design	37,000						37,000
	Construction/Maintenance	696,000						696,000
Total		733,000						733,000

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
32,000	290 Community Center	611,000						611,000
	Partner City	122,000						122,000
Total		733,000						733,000

Budget Impact/Other

Funds for this project will come from a capital projects line in the Community Center Fund (290) which is funded through a 1/8 cent sales tax to support the center.

Resurfacing- Completing the mill and overlay surface treatment before moisture penetrations reach the subgrade will avoid reconstructing the asphalt pavement. This surface treatment will extend the life of the pavement and is more cost effective than waiting until the parking has failed and requires reconstruction.

Striping- It is cost effective to complete restriping after the mill and overlay.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-CCtr-005**

Project Name **Community Center ADA Improvements**

Type Improvement

Department Community Center

Useful Life

Contact Community Center Mgr

Category Parks & Recreation

Priority 7 Important Priority

Condition/Opportunity 4

Phase/Const Year 2021

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$205,000

Project includes improvements to the parking lot at the community center to make it fully accessible.

Justification

As a public facility it is important for all buildings to be accessible for all users. As a Community for All Ages, Roeland Park is dedicated to building a community that can be enjoyed by all. This project assists with this goal by improving access to the community center and its grounds.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance	205,000						205,000
Total	205,000						205,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
290 Community Center	205,000						205,000
Total	205,000						205,000

Budget Impact/Other

All community center expenses for building maintenance and operations are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5307.290. This project is paired with ADA improvements at the Aquatics Facility.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-CCtr-002**

Project Name **Replace Roof Vent Fan**

Type Maintenance

Department Community Center

Useful Life 5 years

Contact Community Center Mgr

Category Parks & Recreation

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Phase/Const Year 2022

Object Importance 3

1 Yr Exist. Equip 2017



Description

Total Project Cost: \$2,000

The vent fan on the roof helps air circulation in the building and also removes sewer gas smell from the waste vent line.

Justification

The roof vent fan has a useful life of five years and was replaced in 2017. If kept on a regular schedule, the fan will need to be replaced in 2022.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance		2,000					2,000
Total		2,000					2,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
290 Community Center		2,000					2,000
Total		2,000					2,000

Budget Impact/Other

All community center expenses for building maintenance are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5210.290.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-CCtr-003**

Project Name **Water Heater Replacement**

Type	Maintenance	Department	Community Center
Useful Life	15 years	Contact	Community Center Mgr
Category	Parks & Recreation	Priority	n/a
Opportunity		Chase/Const Year	2022
Object Importance		1 Yr Exist. Equip	

Description Total Project Cost: \$10,000

Replace two 40 gallon water heaters in the Community Center. We anticipate the waters heaters will last 15 years.

Justification

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance		5,000					5,000	5,000
Total		5,000					5,000	5,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
290 Community Center		5,000					5,000	5,000
Total		5,000					5,000	5,000

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-CCtr-001**

Project Name **Community Center Renovation - Phase 1**

Type Improvement

Department Community Center

Useful Life 30 years

Contact Community Center Mgr

Category Parks & Recreation

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Phase/Const Year 2023

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$1,000,000

In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$2 million.

In 2021 a 2 phase approach was created vs a 5 phase approach. Attached is a plan showing the improvements per phase from SFS dated 4/23/21.

Phase 1 will also upgrade the rectangular tables to match the finish of the round tables.

Light fixtures will be replaced throughout the community center (except rooms 3 and 6) with LED fixtures.

Justification

The Community Center is an old school facility and is below average in usage and aesthetics of neighboring community centers. The renovation will enhance the look and functionality of the center as well as increase accessibility in some of the rooms.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design		125,000					125,000
Construction/Maintenance			875,000				875,000
Total		125,000	875,000				1,000,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure		125,000	675,000				800,000
CDBG			200,000				200,000
Total		125,000	875,000				1,000,000

Budget Impact/Other

The project will be funded by a dedicated 1/2 cent sales tax in the Special Infrastructure Fund.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **27-CCtr-001**

Project Name **Community Center Renovation - Phase 2**

Type Improvement

Department Community Center

Useful Life 30 years

Contact Community Center Mgr

Category Parks & Recreation

Priority 5 Neutral

Condition/Opportunity 2

Phase/Const Year 2025

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$1,000,000

In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$2 million.

In 2021 a 2 phase approach was created vs a 5 phase approach that had been initially developed (in 2020). Attached is a plan showing the improvements per phase from SFS dated 4/23/21.

As part of the 2022 budget process phase 3, 4, and 5 are being combined into a single phase for construction planned for 2026. A portion of the additional resources from the capital improvement sales tax increase approved by voters in 2020 afford the City the ability to move up the date for the phased improvements at the Community Center. We will make application to CDBG for \$200k in support of this project.

Justification

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design				125,000			125,000
Construction/Maintenance					875,000		875,000
Total				125,000	875,000		1,000,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure				125,000	675,000		800,000
CDBG					200,000		200,000
Total				125,000	875,000		1,000,000

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-NS-001**

Project Name **Building Inspection and Code Enforcement Vehicles**

Type	Equipment	Department	Neighborhood Services
Useful Life	15 years	Contact	Asst. City Administrator
Category	Vehicles	Priority	n/a
Opportunity		CHASE/Const Year	2021
Object Importance		1 Yr Exist. Equip	2008



Description

Total Project Cost: \$63,000

The Building Official's vehicle is a 2008 Ford Ranger pickup. The truck is driven throughout town to go on building inspections and has low miles. The Code Enforcement Officer drives a 2010 Ford Escape. Both vehicles will be replaced with used, all electric Kia Sols with less than 30,000.

Justification

The useful life of this vehicle is anticipated at 15 years which is beyond standard life for vehicles. We anticipate the vehicle to be fully worn and need replacement at that time.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	30,000						30,000	33,000
Total	30,000						30,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	30,000						30,000	33,000
Total	30,000						30,000	Total

Budget Impact/Other

Funds will be transferred from Neighborhood Services Department (104) to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **16-Park-001**

Project Name **Park Maintenance/Improvements**

Type	Improvement	Department	Parks and Recreation
Useful Life		Contact	Public Works Director
Category	Park: Nall Park	Priority	7 Important Priority
Opportunity	3	Chase/Const Year	annual
Object Importance	4	1 Yr Exist. Equip	



Description

Total Project Cost: \$500,000

Funding is for general park improvements and maintenance that are identified on an annual basis.

Justification

Maintaining a budget for annual park maintenance or improvements that are unplanned is important to maintaining the value and quality of our City parks. The 2016 Citizen Satisfaction Survey identified parks and recreation facilities as an important priority to focus on in the coming years. This budget helps meet that demand.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
81,000	Construction/Maintenance	22,000	23,000	24,000	25,000	25,000	25,000	144,000	275,000
Total	Total	22,000	23,000	24,000	25,000	25,000	25,000	144,000	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
81,000	300 Special Infrastructure	22,000	23,000	24,000	25,000	25,000	25,000	144,000	275,000
Total	Total	22,000	23,000	24,000	25,000	25,000	25,000	144,000	Total

Budget Impact/Other

Funds for annual park maintenance are funded through the Special Infrastructure Fund (300) which is supported by a 1/4 cent sales tax that is set to sunset in March 2023 if not renewed. Maintaining amenities in good condition extends their useful life which in the long term reduces the cost of ownership over the life of the item.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **20-Park-003**

Project Name **R Park Development Plan Phase 1 and Phase 2**

Type Improvement

Department Parks and Recreation

Useful Life 40 years

Contact Public Works Director

Category Park: R Park

Priority 6 Important (Not Priority)

Condition/Opportunity 4

Phase/Const Year 2020

Object Importance 2

1 Yr Exist. Equip



Description

Total Project Cost: \$1,451,985

R Park Phased Development Plan was adopted by Council on March 18, 2019 and includes three phases to implement the goals of the Park Master Plan. The first phase includes installation of the medium-sized pavillion that houses a maximum of seven tables for 36-48 people. The size of the pavillion requires the permanent restroom to be installed the same year per City regulations.

Phase 1 also calls for removal of the concrete at the northern end of the park to be replaced with greenspace. The second phase includes reconfiguring north access to the park, adding/improving the soccer fields, and potentially increasing parking if deemed necessary. The adopted development plan is attached. The Plan (attached) shows that space may be considered for use as a green traffic garden in the future.

Phase 2 calls for new soccer fields and site adjustments and ADA improvements. The project also includes new park amenities including 7 picnic tables and 8 trash receptacles.

Justification

Adding shade structures in R Park was the number one improvement residents would like to see in City parks per the 2016 Citizen Satisfaction Survey. In addition, the Citizen's Initiative for R Park has been raising money to build the shelter and have been very successful in collecting donations. Furthermore, enhancing existing parks and trails has consistently ranked highly among residents in the Citizen Satisfaction surveys and this project implements major improvements to the City's signature park.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
1,433,985	Construction/Maintenance	18,000						18,000
Total	Total	18,000						18,000

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
1,433,985	300 Special Infrastructure	18,000						18,000
Total	Total	18,000						18,000

Budget Impact/Other

The total project cost of Phase 1 and 2 of the R Park Master Plan is \$932,000 for the restroom and pavillion facilities, landscaping, parking improvements, plumbing and ADA trails. Five additional items were added to the total budget for the pavillion and they include: a fireplace, stone wall with pergola, grill and stone island, south-east wing, and performance stage for an additional cost of \$196,000, bringing the total construction cost to \$1,128,000.

Funding anticipates \$50,000 contribution from Citizen's for R Park fundraising initiative. The balance will come from the Special Infrastructure fund (300). The additions at the park will increase maintenance costs. Minimal new revenue may be possible if the shelter is rented.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-Park-001**

Project Name **Disc Golf Course (short 9 basket course)**

Type Improvement

Department Parks and Recreation

Useful Life 30 years

Contact Public Works Director

Category Park: Nall Park

Priority 4 Less Important

Condition/Opportunity 2

Phase/Const Year 2023

Object Importance 2

1 Yr Exist. Equip



Description

Total Project Cost: \$13,500

The City intends to increase amenities at Nall Park by adding a disc golf course. Disc golf is a popular sport in the Kansas City area with Roseland Park being the closest course in Kansas City, Kansas.

Justification

Nall Park is the City's largest park yet is underutilized. Adding amenities such as disc golf will help increase the park's traffic and awareness.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance				13,500			13,500
Total				13,500			13,500

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure				13,500			13,500
Total				13,500			13,500

Budget Impact/Other

Funding for the project cost will come from the 1/4 cent sales tax in the Special Infrastructure Fund (300).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-Park-002**

Project Name **R Park Traffic Garden - Alternate**

Type	Improvement	Department	Parks and Recreation
Useful Life		Contact	Public Works Director
Category	Park: R Park	Priority	4 Less Important
Condition/Opportunity	2	Phase/Const Year	2022
Object Importance	2	1 Yr Exist. Equip	

Description

Total Project Cost: \$77,250

The Green Traffic Garden is a potential addition to the R Park Phased Development Plan that could take place during Phase 3 of the plan. If the Governing Body were to elect to implement, it would be installed in the area where the asphalt playground is being removed.

Justification

The green traffic garden would be the only one of its kind in the region and would provide destination as well as a safe place for children to learn to ride their bikes.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance		77,250					77,250
Total		77,250					77,250

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure		77,250					77,250
Total		77,250					77,250

Budget Impact/Other

Funding for this project is scheduled to come from the Special Infrastructure Fund (27D) supported by the 1/4 cent sales tax.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-Park-003**

Project Name **Replace Amenities at Sweany Park**

Type	Maintenance	Department	Parks and Recreation
Useful Life		Contact	Public Works Director
Category	Parks & Recreation	Priority	n/a
Opportunity		Phase/Const Year	2021
Object Importance		1 Yr Exist. Equip	

Description

Total Project Cost: \$5,000

Over the past few years, the city has invested in our city parks. Amenities such as park benches, picnic tables, and new waste/recycling bins have been upgraded in Nall Park, Carpenter Park, and Granada Park, and R Park. Sweany Park is a stand-alone park located at Wells Dr & Neosho Lane. This park has not been upgraded or refreshed in quite some time. The objective entails replacing the current park benches with 2 new benches, installing a new waste receptacle/recycling bin (currently stored at PW) on a new concrete pad, and removing the concrete benches & table at south end of park. The Parks Committee believes in addressing the need to keep our parks looking beautiful and modern. Sweany Park has a new Hoopi Blue Spruce tree that was planted in 2019, as well as a donated pink dogwood tree.

Justification

All parks should be safe and welcoming and replacing these amenities will provide a fresh look to the park and will attract more people to visit.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	5,000						5,000
Total	5,000						5,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure	5,000						5,000
Total	5,000						5,000

Budget Impact/Other

Funding for this project will come from the 1/2 cent sales tax in the Special Infrastructure Fund (27D).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-Park-005**

Project Name **Cooper Creek Park Improvements**

Type Improvement

Department Parks and Recreation

Useful Life

Contact Public Works Director

Category Parks & Recreation

Priority n/a

Condition/Opportunity

Phase/Const Year 2021-2023

Object Importance

1 Yr Exist. Equip



Description

Total Project Cost: \$53,060

This project is a 2021 Budget objective and includes upgrading amenities including waste bins, picnic tables and benches, adding concrete paths, a natural play area for kids, and removing invasive plant species and replacing with native tree plantings, new landscaping, and new artwork.

The project is intended to be three phases with phase 2 includes play structures and other native amenities occurring in 2022 and phase 3 in 2023.

Justification

In the last 5 years, the City has addressed deferred maintenance amenities and improvements in most of the parks in Roeland Park, including R Park, Nall Park, Granada Park, and Carpenter Park, but major needs in Cooper Creek Park have not yet been addressed. This project will eradicate invasive plant species in the park, create a sense of place through new landscaping and public art, amenities and a new children's play structure.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance	29,060	24,000					53,060
Total	29,060	24,000					53,060

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure	29,060	24,000					53,060
Total	29,060	24,000					53,060

Budget Impact/Other

Funding for this project will come from the 1/2 cent sales tax in the Special Infrastructure Fund (27D).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-Park-001**

Project Name **Nall Park Playground Equipment Replacement**

Type Maintenance

Department Parks and Recreation

Useful Life 20 years

Contact Public Works Director

Category Park: Nall Park

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Phase/Const Year 2024

Object Importance 2

Yr Exist. Equip



Description

Total Project Cost: \$80,000

The is the removal and replacement of the existing playground equipment at Nall Park for a more modern system.

Justification

Nall Park has increasingly become a destination park for the City. Many of the facilities have been updated and the bike trail is newly installed in 2018. The play ground equipment is old 1980's style equipment and should be updated to match the park with more modern equipment use.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance				80,000			80,000
Total				80,000			80,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure				80,000			80,000
Total				80,000			80,000

Budget Impact/Other

Funding for playground equipment replacement will come from the Special Infrastructure Fund (27D).

Budget Items	2021	2022	2023	2024	2025	2026	Total
Maintenance				80,000			80,000
Total				80,000			80,000

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **25-Park-003**

Project Name **Nall Park Retaining Wall Maintenance**

Type	Maintenance	Department	Parks and Recreation
Useful Life	15 years	Contact	Public Works Director
Category	Park: Nall Park	Priority	6 Important (Not Priority)
Condition/Opportunity	3	Chase/Const Year	2025
Object Importance	3	1 Yr Exist. Equip	

Description Total Project Cost: \$15,000

This project is for tuck pointing maintenance on the retaining walls at Nall Park.

Justification

The retaining walls at Nall Park are about as old as the park is. They are aging and weather and will be due for some good maintenance. Instead of budgeting to rebuild them, staff believes they are decent enough condition to provide tuck point maintenance to extend the life of them.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance					15,000		15,000
Total					15,000		15,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure					15,000		15,000
Total					15,000		15,000

Budget Impact/Other

Budget Items	2021	2022	2023	2024	2025	2026	Total
Maintenance					15,000		15,000
Total					15,000		15,000

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **25-Park-004**

Project Name **R Park Development Plan Phase 3**

Type Improvement

Department Parks and Recreation

Useful Life

Contact Public Works Director

Category Park: R Park

Priority 6 Important (Not Priority)

Condition/Opportunity 2

Phase/Const Year 2022

Object Importance 4

1 Yr Exist. Equip



Description

Total Project Cost: \$465,205

R Park Phased Development Plan was adopted by Council on March 18, 2019 and includes three phases to implement the goals of the Park Master Plan. The third phase includes installing a hard surface for the perimeter trail and new, all-inclusive playground equipment. The adopted development plan is attached. The budget includes an additional \$100k for a soft unitary surface for the playground area in R Park, a 2022 budget objective.

Justification

The R Park Phased Development Plan was developed based on the R Park Master Plan that was created based on input from residents on the Parks and Trees Committee, the Citizen's Initiative for R Park, the Citizen's Survey and the input from the R Park Design Charrette in 2016. Phase 3 further expands the amenities of the City's signature park.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design	50,000						50,000
Construction/Maintenance		315,205					315,205
Equip/Vehicles/Furnishings		100,000					100,000
Total	50,000	415,205					465,205

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure	50,000	415,205					465,205
Total	50,000	415,205					465,205

Budget Impact/Other

Cost estimates for Phase 3 includes engineering and design. The current engineers cost estimate is attached for reference.

Funding for this project will come from the 1/4 cent sales tax in the Special Infrastructure fund.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **16-Pol-004**
 Project Name **Body Cameras**

Type Equipment
 Useful Life 3 years
 Category Equipment: Computers
 Bond/Opportunity
 Object Importance

Department Police Department
 Contact Police Chief
 Priority n/a
 Chase/Const Year 2022
 1 Yr Exist. Equip



Description **Total Project Cost: \$10,000**

Police Body Worn Video Cameras

Justification

To document officers activity / Arrests, traffic stops, accidents, investigations, citizen contacts ect. Replace as needed.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
5,000	Equip/Vehicles/Furnishings	1,000	1,000	1,000	1,000	1,000	1,000	5,000
Total	Total	1,000	1,000	1,000	1,000	1,000	1,000	5,000

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
5,000	360 Equipment Reserve	1,000	1,000	1,000	1,000	1,000	1,000	5,000
Total	Total	1,000	1,000	1,000	1,000	1,000	1,000	5,000

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing the cameras as needed ensures a dependable inventory. Although the cameras do represent an increase in operating expenses from the days before their use, the information gathered by the cameras reduces the City's exposure to unsubstantiated liability claims as well as discouraging inappropriate conduct.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **16-Pol-006**

Project Name **Replacement of Police Weapons**

Type	Equipment	Department	Police Department
Useful Life	10 years	Contact	Police Chief
Category	Equipment: PD	Priority	n/a
Opportunity		Chase/Const Year	various
Object Importance		1 Yr Exist. Equip	



Description Total Project Cost: \$17,500

Police Firearm (Glock 40 cal).
Bushmaster Patrol Rifle 223.
Replacement as needed.

Justification

Replacement of weapons as needed / Integrity of the product determines replacement schedule.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
2,500	Equip/Vehicles/Furnishings			5,000				5,000	10,000
Total		Total		5,000				5,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
2,500	360 Equipment Reserve			5,000				5,000	10,000
Total		Total		5,000				5,000	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **16-Pol-007**

Project Name **Replacement of Radar Speed Detection Units**

Type	Equipment	Department	Police Department
Useful Life	5 years	Contact	Police Chief
Category	Equipment: PD	Priority	n/a
Opportunity		Chase/Const Year	multiple
Object Importance		1 Yr Exist. Equip	



Description

Total Project Cost: \$55,000

The radar equipment helps the police monitor and detect speeding violations when on traffic patrol.

Justification

These units have a five year life cycle and need to be replaced to maintain operation of traffic enforcement.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
15,000	Equip/Vehicles/Furnishings				5,000		5,000	10,000	30,000
Total					5,000		5,000	10,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
15,000	360 Equipment Reserve				5,000		5,000	10,000	30,000
Total					5,000		5,000	10,000	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Radar virtually eliminates dismissed cases regarding speeding, the revenue generated from its use covers the cost of the equipment.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **18-Pol-003**

Project Name **Police IT Equipment/Computers**

Type	Equipment	Department	Police Department
Useful Life	3 - 5 years	Contact	Police Chief
Category	Equipment: PD	Priority	n/a
Opportunity		Chase/Const Year	2018
Object Importance		Yr Exist. Equip	



Description

Total Project Cost: \$152,605

Computers for Police department / Supervisors, Squad Room, Booking, Chief (As needed)

Justification

These computers have a three-to-five year life cycle and need to be replaced regularly to maintain full functionality and prevent operational failure.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
18,362	Equip/Vehicles/Furnishings	6,367	6,495	6,624	6,757	6,900	7,100	40,243	94,000
Total	Total	6,367	6,495	6,624	6,757	6,900	7,100	40,243	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
18,362	360 Equipment Reserve	6,367	6,495	6,624	6,757	6,900	7,100	40,243	94,000
Total	Total	6,367	6,495	6,624	6,757	6,900	7,100	40,243	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing computers as needed assures equipment is dependable and the software systems remain compatible.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **18-Pol-004**

Project Name **Police Radio Replacement**

Type	Equipment	Department	Police Department
Useful Life	12	Contact	Police Chief
Category	Equipment: PD	Priority	n/a
Condition/Opportunity		Chase/Const Year	2021
Object Importance		1 Yr Exist. Equip	



Description

Total Project Cost: \$100,000

The radio replacement schedule is pending the new system associated with JOCO and KC metro wide. The current timeline is still unknown however some initial cost estimates are being presented for review.

This replacement would be for 8 police vehicles and an estimated 16 portable radios. Estimating \$76,000 for portable radios and \$24,000 for vehicle radios.

Justification

Radio replacement is necessary whenever the County 911 system switches bandwidths to accommodate traffic.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	100,000						100,000
Total	100,000						100,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
360 Equipment Reserve	100,000						100,000
Total	100,000						100,000

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing the radios is driven by a bandwidth change. The cost of radios has tended to go up as their capabilities have expanded.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **19-Pol-001**

Project Name **Police In-Car Computers**

Type	Equipment	Department	Police Department
Useful Life	3-5 years	Contact	Police Chief
Category	Equipment: PD	Priority	n/a
Opportunity		Chase/Const Year	2018
Object Importance		1 Yr Exist. Equip	



Description **Total Project Cost: \$116,000**

Panasonic Toughbooks. Plan to replace one/year. For Patrol Vehicles

Justification

These units have a three to five year life cycle and require replacement as they are in-car units that are subject to the wear and tear of riding in a vehicle. The in car units allow for officers to review records and complete reports in the field which enhances productivity.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
28,000	Equip/Vehicles/Furnishings		8,000		4,000	8,000	8,000	28,000	60,000
Total	Total		8,000		4,000	8,000	8,000	28,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
28,000	360 Equipment Reserve		8,000		4,000	8,000	8,000	28,000	60,000
Total	Total		8,000		4,000	8,000	8,000	28,000	Total

Budget Impact/Other

Funds will be transferred from the Police Department General Fund Budget (102) to the Equipment Reserve Fund (360) for this expense. The cost of the computer is offset by the time savings that they offer.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **19-Pol-002**

Project Name **Tasers**

Type Equipment

Department Police Department

Useful Life 5 years

Contact Police Chief

Category Equipment: PD

Priority n/a

Condition/Opportunity

Chase/Const Year 2019

Object Importance

1 Yr Exist. Equip



Description

Total Project Cost: \$36,700

Tasers provide police with a non-lethal method of detaining a subject who presents an active threat and is not responding to police commands or evading arrest.

Justification

These units have a five-year life span and must be replaced to maintain their effectiveness.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
7,200	Equip/Vehicles/Furnishings				7,200			7,200	22,300
Total					7,200			7,200	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
7,200	360 Equipment Reserve				7,200			7,200	22,300
Total					7,200			7,200	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **19-Pol-003**

Project Name **Vehicle Emergency Equipment**

Type	Equipment	Department	Police Department
Useful Life		Contact	Police Chief
Category	Equipment: PD	Priority	n/a
Opportunity		Chase/Const Year	2019
Object Importance		1 Yr Exist. Equip	



Description

Total Project Cost: \$36,000

This emergency equipment would go in all police vehicles and includes:

Emergency Lights / Strobes, headlight wig wags, spot lighting
 Siren / Traffic notification device
 Protective cage / barrier B/T officer and back seat for safety
 Rifle rack / secure device for patrol rifle
 Police Radio / for communications
 Push bumpers
 Console & equipment storage / To secure emergency equipment & computers.

Justification

The emergency equipment is standard in every police vehicle. This equipment would coincide with the purchase/replacement of police vehicles.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
4,000	Equip/Vehicles/Furnishings		8,000		8,000	8,000	8,000	32,000
Total	Total		8,000		8,000	8,000	8,000	32,000

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
4,000	360 Equipment Reserve		8,000		8,000	8,000	8,000	32,000
Total	Total		8,000		8,000	8,000	8,000	32,000

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-Pol-001**

Project Name **Police: Ford Fusion - Travel -Special use.**

Type	Equipment	Department	Police Department
Useful Life	10 years	Contact	Police Chief
Category	Vehicles	Priority	n/a
Opportunity		Chase/Const Year	2022
Object Importance		1 Yr Exist. Equip	2012



Description

Total Project Cost: \$94,000

Replacing a 2012 Ford Fusion which is used for administrative meetings and training, special enforcement & events, and by other city departments when available and approved by Chief Morris for non police travel requirements.

Justification

The Ford Fusion is a lower cost vehicle that can be used as a travel vehicle when a fully equipped PD vehicle is not needed. The Escape is also a hybrid vehicle providing better fuel economy for longer trips to training in outstate areas.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings				26,000			26,000	68,000
Total				26,000			26,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve				26,000			26,000	68,000
Total				26,000			26,000	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-Pol-002**

Project Name **Police Detective Vehicle - Ford Taurus**

Type Equipment

Department Police Department

Useful Life 10 years

Contact Police Chief

Category Vehicles

Priority n/a

Condition/Opportunity

Chase/Const Year 2024

Object Importance

1 Yr Exist. Equip 2012



Description

Total Project Cost: \$104,000

Ford Taurus used as a Police Detective vehicle. Vehicle will be a front wheel drive sedan.

Justification

The current vehicle is a 2012 Ford Taurus. When it needs to be replaced, the vehicle will be replaced with a surplus patrol unit. All vehicles anticipate being replaced after 10 years or 150,000 miles, whichever comes first. This vehicle has remained dependable and has well under 150k miles and replacement ahs therefore been pushed back.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings				26,000			26,000	78,000
Total				26,000			26,000	Total

Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve				26,000			26,000	78,000
Total				26,000			26,000	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-Pol-003**

Project Name **Police In-Car Video**

Type Equipment

Department Police Department

Useful Life 5 years

Contact Police Chief

Category Equipment: PD

Priority n/a

Condition/Opportunity

Chase/Const Year 2022

Object Importance

1 Yr Exist. Equip



Description

Total Project Cost: \$165,000

Five in-car videos with each purchase. These models have a five year warranty.

Justification

The in-car video will record all traffic stops and provides evidence on court cases when needed. All videos are stored on a separate server until the municipal court judge signs off on disposal.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
5,000	Equip/Vehicles/Furnishings		40,000					40,000	120,000
Total		Total		40,000				40,000	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
5,000	360 Equipment Reserve		40,000					40,000	120,000
Total		Total		40,000				40,000	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-Pol-005**

Project Name **Police Community Policing Trailer**

Type	Equipment	Department	Police Department
Useful Life	25	Contact	Police Chief
Category	Equipment: PD	Priority	n/a
Opportunity		CHASE/Const Year	2022
Object Importance		1 Yr Exist. Equip	

Description

Total Project Cost: \$10,000

A 2022 Budget Objective. The trailer will provide a place to transport and display many items for distribution to the community such as health care information, immigration assistance, community outreach programs, crime prevention, and retail safety. The trailer will be equipped with special lighting, speakers, erase boards, coolers, grill, and display our city logo and police badge. The trailer will be a one-stop-shop community relations “Specialized Unit” that will reflect our commitment to public safety, communication, and promotion of our diverse community.

Justification

A Police Neighborhood Resource Trailer is used as a positive tool for all neighborhoods in Roeland Park to enhance the contacts and relationships with the police department. It provides additional support for our community policing philosophy by having specific items and resources available at community events such as block parties, firework displays, park programs, school socials, sporting activities, and business presentations.

This Resource Trailer will focus on community connections, educational information, healthy lifestyles, and socialization. This would be a community's trailer to enjoy. Storage will be at public works in a designated area as needed if not deployed or in the reserved end parking lot of police parking. A chain, axel lock, and tow bar lock will secure the trailer from theft.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		10,000					10,000
Total		10,000					10,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
360 Equipment Reserve		10,000					10,000
Total		10,000					10,000

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-Pol-004**

Project Name **Police Vehicle: Ford Explorer with Equipment**

Type	Equipment	Department	Police Department
Useful Life	10 years	Contact	Police Chief
Category	Vehicles	Priority	n/a
Opportunity		Chase/Const Year	multiple
Object Importance		1 Yr Exist. Equip	



Description

Total Project Cost: \$378,000

The City has four Ford Explorers with emergency equipment for police patrol. Vehicles will be all-wheel drive and six cylinders. These will be upgraded starting in 2022 as hybrid vehicles per a 2022 budget objective

Justification

Patrol vehicles are planned to last 10 years or 150,000 miles, whichever comes first. Replacements will be made according to the following schedule:

- 2022 - Replace a 2014 Explorer
- 2024 - Replace two (2) 2015 Explorers
- 2025 - Replace a 2016 Explorer

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings		41,000		84,000	43,000		168,000	210,000
Total		41,000		84,000	43,000		168,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve		41,000		84,000	43,000		168,000	210,000
Total		41,000		84,000	43,000		168,000	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Other sources includes fundraising for the K9 unit in 2019.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-Pol-001**

Project Name **Police Vehicle: Dodge Pickup with Equipment**

Type	Equipment	Department	Police Department
Useful Life	10 years	Contact	Police Chief
Category	Vehicles	Priority	n/a
Opportunity		Chase/Const Year	2024
Object Importance		1 Yr Exist. Equip	2014



Description

Total Project Cost: \$120,500

2014 Dodge Ram 4x4 Pick-Up. / Patrol Supervisor Vehicle

Estimated 10 years of service or 150,000 miles + / -

Justification

The truck provides a higher vantage point for patrols. It's also able to haul materials to the shooting range, evidence, barricades for special events, etc. In addition the pickup is the only four-wheel drive vehicle in the fleet which is helpful during inclement weather events.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings				35,500			35,500	85,000
Total				35,500			35,500	Total

Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve				35,500			35,500	85,000
Total				35,500			35,500	Total

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **16-PW-013**

Project Name **In-House or Contracted Street Maintenance**

Type Maintenance

Department Public Works

Useful Life

Contact Public Works Director

Category Street Paving

Priority 7 Important Priority

Condition/Opportunity 4

Chase/Const Year multiple

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$7,811,000

The funding is to be used for street maintenance, both in-house and contracted. These street maintenance projects which are surface treatments or spot repairs being funded by the Special Infrastructure Fund. The title provides for the resources to be used by the Public Works staff to complete street maintenance tasks they perform in-house (crack sealing, full depth spot repairs, curb replacement, striping) or for contracted street maintenance (mill and overlay, chip seal, UBAS, striping).

Allocation was increased from \$161k to \$225k annually starting in 2022, using a portion of the additional sales tax generated from the capital improvement sales tax increased by voters in 2020. The sales tax was increased from a quarter of a cent to a half of a cent providing roughly \$375k in additional resources to fund capital improvements.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform regular routine proactive maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. Completing surface treatment and spot repairs on streets that are in fair condition prevents them from falling into a poor condition where subgrade failure has occurred.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
665,000	Construction/Maintenance	171,000	225,000	225,000	225,000	225,000	225,000	1,296,000	5,850,000
Total	Total	171,000	225,000	225,000	225,000	225,000	225,000	1,296,000	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
665,000	300 Special Infrastructure	171,000	225,000	225,000	225,000	225,000	225,000	1,296,000	5,850,000
Total	Total	171,000	225,000	225,000	225,000	225,000	225,000	1,296,000	Total

Budget Impact/Other

Funds for in-house and contract street maintenance are funded from the 1/4 cent sales tax in the Special Infrastructure Fund (300). An additional \$210,000 annually for contracted street maintenance is provided for in the Public Works Department of the General Fund (106). Completing surface treatments and spot repairs prolongs the life of a street which is more cost effective than allowing a street to fall into poor condition and then reconstruct the street entirely.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **16-PW-014**

Project Name **Contracted Street Maintenance**

Type Maintenance

Department Public Works

Useful Life

Contact Public Works Director

Category Street Paving

Priority 7 Important Priority

Condition/Opportunity 5

Chase/Const Year multiple

Object Importance 2

1 Yr Exist. Equip



Description

Total Project Cost: \$6,888,000

This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work. This majority of street maintenance work is performed by contractors as they have the proper equipment and skills and makes the process more efficient.

Contracted work includes a variety of maintenance techniques including: chip seal, UBAS, mill and overlay, curb replacement, full depth repairs, crack sealing.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform contracted preventative and rehabilitation maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. The city completes a street assessment every 3 years to track and reflect the impact that the street maintenance program is having at keeping streets in "Good" condition.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
840,000	Construction/Maintenance	211,000	212,000	213,000	214,000	215,000	216,000	1,281,000	4,767,000
Total	Total	211,000	212,000	213,000	214,000	215,000	216,000	1,281,000	Total

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
840,000	106 Public Works	211,000	212,000	213,000	214,000	215,000	216,000	1,281,000	4,767,000
Total	Total	211,000	212,000	213,000	214,000	215,000	216,000	1,281,000	Total

Budget Impact/Other

Funding for contract street maintenance will come from the Public Works Department in the General Fund (106). An additional \$115,000-\$120,000 annually will come from the Special Infrastructure Fund in future years.

Keeping streets in "Good" or "Fair" condition by completing surface treatment, curb replacements and full depth repairs prevents the street from falling into a "Poor" condition. Poor condition streets require complete reconstruction which is more expensive than employing periodic surface treatments. A comprehensive and timely street maintenance program reduces the cost of maintaining the streets over decades of use, thus reducing the demand on capital resources.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **16-PW-025**

Project Name **#103 - 2012 F350 Pickup Replacement**

Type	Equipment	Department	Public Works
Useful Life	12 years	Contact	Public Works Director
Category	Vehicles	Priority	n/a
Opportunity		Chase/Const Year	2024
Object Importance		1 Yr Exist. Equip	2012

Description	Total Project Cost: \$70,000
Replacing asset #103 - 2012 Ford 350.	

Justification
Asset #103 serves as a utility truck in the Public Works Department. The truck is used for grounds maintenance, traffic maintenance, street maintenance and has the ability to assist with snow removal operations. This is the only 4 passenger vehicle in the department and allows the ability for staff to ride together to trainings and various meetings.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings				35,000			35,000	35,000
Total				35,000			35,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve				35,000			35,000	35,000
Total				35,000			35,000	Total

Budget Impact/Other
Funds will be transferred from the Public Works Department of the General Fund (106) to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **17-PW-001**

Project Name **Wayfinding Signs for RP (3 yr program)**

Type	Equipment	Department	Public Works
Useful Life	10	Contact	Public Works Director
Category	Parks & Recreation	Priority	n/a
Opportunity		Phase/Const Year	2018
Object Importance		1 Yr Exist. Equip	



Description

Total Project Cost: \$37,549

This project was implemented in 2018 as an Objective. This objective is a continuation of the branding efforts recommended by the strategic planning committee as well as a way to enhance communication with the public. The program is planned for a 3 year implementation. It will provide signs (two sizes) which direct pedestrians and motorists to points of interest within the City.

Justification

Wayfinding signage is a method of identifying common destinations within a community in a manner suited to pedestrians and motorists. Commonly the signs are more colorful, ornate and incorporate branding (logo) elements. They can also serve to identify what community you are in when applied in an urban setting such as Roeland Park. Signs are generally installed in the right of way and direct people to schools, government buildings, parks and recreation facilities, downtown etc. A plan for the location and number of signs as well as what is identified on each sign would be developed along with the standard design of the signs. Installation would be completed by the public works department. The signs use an aluminum blank with vinyl lettering which makes changes less costly and maintenance affordable. Each sign costs roughly \$2,500; a three year implementation is anticipated with a total of 15 signs.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
27,549	Equip/Vehicles/Furnishings	10,000						10,000
Total	Total	10,000						10,000

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
27,549	360 Equipment Reserve	10,000						10,000
Total	Total	10,000						10,000

Budget Impact/Other

Funds will be transferred from the General Fund Public Works Department to the Equipment Reserve Fund for three years to pay for the new signs. The wayfinding sign program will slightly increase annual street sign maintenance costs.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # 17-PW-002

Project Name Stormwater: Network Inspection/Condition Rating

Type Maintenance
Useful Life
Category Stormwater
Opportunity 2
Object Importance 1

Department Public Works
Contact Public Works Director
Priority 3 Future Plan
Phase/Const Year 2017-2021
1 Yr Exist. Equip



Description

Total Project Cost: \$160,000

The stormwater inspection program was an Objective implemented in 2017, it is a 5 year program to video and assess the condition of all public storm sewers. After the initial inspection the City plans to complete inspections every 15 years.

Justification

The stormwater inspection program is a proactive approach to identify deteriorated stormwater infrastructure before it becomes an emergency. This program will allow staff to identify budget needs for our stormwater network and place those needs at a priority levels inline with their deterioration rating. This will also assist the Public Works department in mapping the location of all of our stormwater network as the video inspection is taking place.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
40,000	Construction/Maintenance	20,000						20,000	100,000
Total	Total	20,000						20,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
40,000	300 Special Infrastructure	10,000						10,000	100,000
Total	Other Sources	10,000						10,000	Total
	Total	20,000						20,000	

Budget Impact/Other

Planning for storm water repairs/replacements based upon the video based assessment results in lower cost projects. The information allows the City to identify different repair options available for each unique situation and choose the one best suited. Avoiding emergency repair situations also lowers the cost of maintenance. Preventative repairs and cleaning based upon the video inspection also contributes to a lower cost of ownership over the life of the storm sewer.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **18-PW-001**

Project Name **New Public Works Facility**

Type Improvement

Department Public Works

Useful Life 50 years

Contact Public Works Director

Category Buildings

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Chase/Const Year 2025

Object Importance 3

1 Yr Exist. Equip 1970



Description

Total Project Cost: \$1,500,000

The City is currently redeveloping the former pool/caves site at Roe Boulevard and Roe Lane. The plan is to sell the land to a developer for a hotel or retail purpose. The sale requires the public works facility to relocate to a new site. The site may be outside the City limits. The plan is to retrofit an existing industrial building or build a new building on vacant land.

Justification

Public Works will need to relocate once the land is sold/transferred to developer. The goal is to have the building removed to make room for a multi-story hotel. The new facility will have enough indoor and outdoor storage for the department's equipment and materials and will also provide a modern office environment for administrative work.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance					1,500,000		1,500,000
Total					1,500,000		1,500,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure					300,000		300,000
Other Sources					1,200,000		1,200,000
Total					1,500,000		1,500,000

Budget Impact/Other

Funds may come from a variety of sources including

- 1) sale of land at the NE corner of Johnson Drive and Roe Blvd (\$1.2 million)
- 2) sale of land within the Rocks

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **20-PW-020**

Project Name **Pavement Evaluation of Street Network**

Type Maintenance
Useful Life 5 years
Category Street Reconstruction
Opportunity 4
Object Importance 3

Department Public Works
Contact Public Works Director
Priority 5 Neutral
Chase/Const Year 2018
1 Yr Exist. Equip 2015



Description

Total Project Cost: \$86,500

This project is to hire a firm to evaluate the pavement condition and develop Pavement Condition Index (PCI) ratings to each street segment.

Justification

In 2015, Stantec performed our pavement condition analysis. Staff used these results to develop a street maintenance program and focus on good streets to maintain in good condition. A good practice for our City is to perform these evaluations of our pavement a maximum of every 5 years. With the investment and attention Council and staff have applied to our street network since 2015, we anticipates an improved road network.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
16,500	Planning/Design	10,000			10,000			20,000	50,000
Total		10,000			10,000			20,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
16,500	300 Special Infrastructure	10,000			10,000			20,000	50,000
Total		10,000			10,000			20,000	Total

Budget Impact/Other

Funding for this project is scheduled to come from the 1/4 cent sales tax to support the Special Infrastructure Fund (300).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-001**

Project Name **Annual Sidewalk Repair & Replacement**

Type Improvement

Department Public Works

Useful Life 40 years

Contact Public Works Director

Category Sidewalks

Priority 8 Very Important

Condition/Opportunity 4

Phase/Const Year Ongoing

Object Importance 4

1 Yr Exist. Equip



Description

Total Project Cost: \$375,000

General sidewalk maintenance where hazards exist in the sidewalk network through the City. In 2019 and 2020, the program will focus on eliminating trip hazards through a milling process. In subsequent years the program will focus on repairs that require removal and replacement of panels.

Justification

In 2017, Public Works began sidewalk inspections to identify hazards found in the public sidewalk. These funds will allow public works to address those hazard either by funding a contractor to complete repairs or for materials used by the Public Works staff to complete repairs. Keeping sidewalks safe for pedestrians advances the City's goal of being a community for all ages as well as reducing exposure to injury related claims.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
50,000	Construction/Maintenance	25,000	25,000	25,000	25,000	25,000	25,000	150,000	175,000
Total	Total	25,000	25,000	25,000	25,000	25,000	25,000	150,000	Total
Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
50,000	270 Sp. Streets	25,000	25,000	25,000	25,000	25,000	25,000	150,000	175,000
Total	Total	25,000	25,000	25,000	25,000	25,000	25,000	150,000	Total

Budget Impact/Other

Annual sidewalk repair phases 1 - 3 will be paid for using the 1/4 cent sales tax resources in the Special Street Fund (270). Making timely repairs ensures resources allocated to maintaining this key element of public infrastructure are employed in a cost effective manner, delaying repairs results in a higher cost to due inflated construction costs. Inspection of sidewalks will be completed every 3 years by the pulbic Works Departmet in order to track progress of this program, this will also allow staff to consider if the amount being allocated to the program needs to be adjusted in future years.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-002**

Project Name **Bi-Annual Sidewalk Extension Project**

Type Improvement

Department Public Works

Useful Life 40 years

Contact Public Works Director

Category Sidewalks

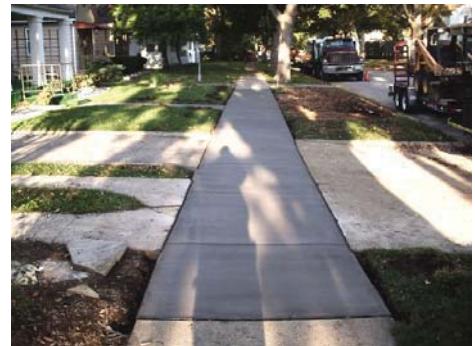
Priority 6 Important (Not Priority)

Condition/Opportunity 4

Phase/Const Year 2021-2023

Object Importance 2

1 Yr Exist. Equip



Description

Total Project Cost: \$600,000

Sidewalks create a safe walkway for residents and visitors in town and help encourage a healthy lifestyle. Using the Sidewalk Master Plan created in 2010 and updated in 2017, City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The program is planned every other year in order for budget allocation to provide enough funding to complete at least one city block of sidewalk extension.

Justification

Providing for a continuous and connected pedestrian system furthers the City's goal of being a Community for All Ages. In addition, walkable communities are sought after as this is a key component to "sense of place" and "neighborhoods" which keeps our community vibrant, healthy and in demand.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance	100,000		100,000		100,000		300,000	300,000
Total	100,000		100,000		100,000		300,000	Total

Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
270 Sp. Streets	100,000		100,000		100,000		300,000	300,000
Total	100,000		100,000		100,000		300,000	Total

Budget Impact/Other

Project will be paid for through the 1/2 cent sales tax from the Special Street Fund (270). City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The ongoing maintenance of new sidewalks will be reflected in the "Annual Sidewalk Repair & Replacement" program.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-003**

Project Name **#106 - 2007 F350 OneTon Flatbed Truck Replacement**

Type	Equipment	Department	Public Works
Useful Life	14 years	Contact	Public Works Director
Category	Vehicles	Priority	n/a
Opportunity		Chase/Const Year	2021
Object Importance		1 Yr Exist. Equip	2007

Description Total Project Cost: \$143,400

Replace assett #106 with a F350 one-ton dump body truck with stainless steel bed.

Justification

Assett #106 is a 2007 Chevy Oneton K3500 truck. In 2021, the truck will be 14 years old and exceeding it's life. These funds will provide the City dollars to replace the truck at that time.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	67,000						67,000	76,400
Total	67,000						67,000	Total

Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	67,000						67,000	76,400
Total	67,000						67,000	Total

Budget Impact/Other

Funds will be transferred from the Public Works Department to the Equipment Reserve Fund. However, \$12,000 in reserves in the Equipment Reserve Fund will be used to cover that portion of this project.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-004**

Project Name **#413 - 2007 Western Snow Plow**

Type	Equipment	Department	Public Works
Useful Life	14 years	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	n/a
Opportunity		Chase/Const Year	2021
Object Importance		1 Yr Exist. Equip	2007

Description	Total Project Cost:
Replacement of asset #413 - 2007 Western Snow Plow (8'-6") assigned to asset #106.	\$16,000

Justification
Asset #413 - 2007 Western Snow Plow should be considered for replacement the same year asset #106 is scheduled for replacement. Asset #413 is assigned to asset #106.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	8,000						8,000	8,000
Total	8,000						8,000	8,000
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	8,000						8,000	8,000
Total	8,000						8,000	8,000

Budget Impact/Other
Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-005**

Project Name **#409 - Vbox Spreader Replacement**

Type	Equipment	Department	Public Works
Useful Life	14 years	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	n/a
Opportunity		Chase/Const Year	2021
Object Importance		1 Yr Exist. Equip	2007

Description Total Project Cost: \$16,000

Replacemet of asset #409 - Vbox Spreader for asset #106.

Justification

This Vbox spreader is assigned to asset #106 which is scheduled for replacement in 2021. The Vbox Spreader should also be considered for replacement in the same year.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	8,000						8,000	8,000
Total	8,000						8,000	8,000
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	8,000						8,000	8,000
Total	8,000						8,000	8,000

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-006**

Project Name **2021 RSR- Reinhardt from Pawnee to 48th St**

Type Improvement
 Useful Life 30 years
 Category Street Reconstruction
 Bond/Opportunity 4
 Object Importance 3

Department Public Works
 Contact Public Works Director
 Priority 7 Important Priority
 Chase/Const Year 2021
 1 Yr Exist. Equip



Description

Total Project Cost: \$1,129,712

The 2021 Residential Reconstruction Project will take place on Reinhardt from Pawnee Drive north to County Line Road and includes removal and replacement of asphalt as well as curb and gutter. Sidewalk sections replaced that are in poor condition. Streetlighting improvements are also planned as part of the project.

Justification

The City has programmed major reconstruction of residential streets through the Residential Street Reconstruction program with design taking place in even years and construction in the following odd numbered year. The program focuses on streets that the condition is poor, where surface treatment alone would not be effective at extending the life of the street. The subgrade has failed on many of these streets requiring that the street be reconstructed from the subgrade up. Reinhardt functions as a residential collected as it serves Bishop Miege as well as the surrounding neighborhood.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
52,915	Planning/Design	59,123						59,123
	Construction/Maintenance	1,017,674						1,017,674
Total		1,076,797						1,076,797

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
52,915	270 Sp. Streets	1,076,797						1,076,797
Total		1,076,797						1,076,797

Budget Impact/Other

The project will be funded from the 270 Combined Special Street and Highway Fund. These funds are restricted to street related use. Reconstructing a street where the base has failed is the most cost effective approach, surface treatments on such a street will not extend the use life.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-007**
 Project Name **Street Light Replacement**

Type Maintenance
 Useful Life 40 yrs
 Category Equipment: PW Equip
 Bond/Opportunity
 Object Importance

Department Public Works
 Contact Public Works Director
 Priority n/a
 Chase/Const Year 2021
 1 Yr Exist. Equip



Description **Total Project Cost: \$280,000**

The City purchased the street lights from KCP&L/Evergy in 2014. As such, it is our responsibility to repair and replace these lights when they have deteriorated or been damaged. The City owns 600 street lights. In 2021 the program will replace heavily rusted poles and paint 160 poles needing paint. In 2022 the balance of the steel poles will be painted to match. In out years maintenance will focus on damaged poles.

Justification

Street lights have an average life expectancy of 40 years and an average cost to replace of \$3,000. Replacing heavily rusted poles with a supply of poles from the Roe Blvd project will avoid the need to purchase new poles. Painting the steel poles in the field will cost roughly \$475 per pole. Removing and replacing a heavily rusted pole with one of the salvaged poles will cost roughly \$800.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance	100,000	90,000	10,000	10,000	10,000	10,000	230,000	50,000
Total	100,000	90,000	10,000	10,000	10,000	10,000	230,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
270 Sp. Streets	100,000	90,000	10,000	10,000	10,000	10,000	230,000	50,000
Total	100,000	90,000	10,000	10,000	10,000	10,000	230,000	Total

Budget Impact/Other

Street light replacement will be paid for using the 1/2 cent sales tax in the Special Street Fund (27A).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-008**

Project Name **2021 CARS- Roe Blvd Mill/Overlay N. of 48th St.**

Type	Improvement	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Street Reconstruction	Priority	7 Important Priority
Opportunity		Phase/Const Year	2021
Object Importance		Yr Exist. Equip	



Description

Total Project Cost: \$606,000

Project will mill and overlay Roe Boulevard north of 48th Street to the City Limits and will follow the reconstruction of the larger Roe Boulevard project beginning in 2020 and completing in 2021. Design of this project was completed as part of the Roe 2020 project. This project also includes landscaping.

Justification

This project was originally paired with the Roe 2020 improvements but will be bid separately to get a more competitive rate. The project provides continued improvements for the entirety of Roe Boulevard within the City limits.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design	15,000						15,000
Construction/Maintenance	336,500						336,500
Other	254,500						254,500
Total	606,000						606,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
CARS	283,000						283,000
370 TIF 1	323,000						323,000
Total	606,000						606,000

Budget Impact/Other

This project will be funded by a CARS grant and TIF 1 resources

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-009**

Project Name **Marquee Signs for Roe Boulevard near 56th Street**

Type	Improvement	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Economic Development/Touris	Priority	n/a
Opportunity		Phase/Const Year	2021
Object Importance		Yr Exist. Equip	



Description

Total Project Cost: \$50,000

As we look toward a revamped Roe Boulevard with the Roe 2020 project, it would look out of place to continue to use printed signs that consistently sag, become weathered, and otherwise distract from the character of the corridor. In order to maintain the ability to inform residents of upcoming events, while also improving the character and branding of the community, Roeland Park should install a marquee sign in the median of Roe Boulevard at or near 56th - 57th street. The sign could be changeable letter or designed to allow banners/signs to fit inside and therefore be protected from the elements. Estimate cost is \$15,000.

Justification

A double-sided digital message marquee would be appropriate in the Roe Boulevard median to the north of 48th street, where the electronic face would not pose a nuisance to residential neighbors and provide information to residents who travel north vs south on a daily basis. Estimated cost is \$35,000 for an electronic sign.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance	50,000						50,000
Total	50,000						50,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure	15,000						15,000
370 TIF 1	35,000						35,000
Total	50,000						50,000

Budget Impact/Other

Project will use the 1/2 cent sales tax dedicated to the Special Infrastructure Fund (27D), account no. 5425.300.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-010**

Project Name **Water Pipe Extension at The Rocks**

Type Improvement
Useful Life 50 years
Category Economic Development/Touris
ond/Opportunity 4
ject Importance 3

Department Public Works
Contact Public Works Director
Priority 7 Important Priority
chase/Const Year 2021
Yr Exist. Equip



Description

Total Project Cost: \$135,000

This project will extend waterline at 48th and Roe Lane, which is in TIF 3 and known as "The Rocks". This project area is being listed for sale to a developer with the goal of building a site to host a regional entertainment style attraction, sit-down restaurant and hotel.

Justification

The waterline extension will make way for easier development and aid in the future sale.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance	135,000						135,000
Total	135,000						135,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
510 TIF 3 - caves	135,000						135,000
Total	135,000						135,000

Budget Impact/Other

The project is being funded using TIF 3 funds at \$135,000.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-012**

Project Name **Mural on Retaining Wall Roe Ln and 48th Street**

Type	Improvement	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Unassigned	Priority	n/a
Opportunity		Phase/Const Year	2021
Object Importance		1 Yr Exist. Equip	

Description Total Project Cost: \$36,000

Mural on retaining wall proposed by Art Committee

Justification

Expenditures	2021	2022	2023	2024	2025	2026	Total
Other	36,000						36,000
Total	36,000						36,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
300 Special Infrastructure	36,000						36,000
Total	36,000						36,000

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-013**

Project Name **Broom Attachment and Cab for Grasshopper**

Type	Equipment	Department	Public Works
Useful Life	15 years	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	n/a
Opportunity		Chase/Const Year	2036
Object Importance		1 Yr Exist. Equip	2021

Description

Total Project Cost: \$19,685

Includes the purchase of a 60 inch bi-directional power broom to manage snow removal on the multi purpose trail on the west side of Roe Boulevard, pedestrian points of refuge on Roe and on sidewalks adjacent to city property. The cab and broom are installed on an existing grasshopper mower and are planned for replacement in 15 years.

Justification

Approved by City Council in 2021.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	9,685						9,685	10,000
Total	9,685						9,685	Total

Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	9,685						9,685	10,000
Total	9,685						9,685	Total

Budget Impact/Other

Transfer from General Fund to Equipment Reserve

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **21-PW-10**

Project Name **Artistic Staircase from Roe Ln. to Bus District**

Type	Improvement	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Sidewalks	Priority	n/a
Opportunity		Phase/Const Year	2021
Object Importance		1 Yr Exist. Equip	



Description

Total Project Cost: \$135,500

This is a 2021 Budget Objective to construct an artistic staircase from Roe Lane across from Elledge Drive up the hill to Walgreens and Aldi. This will use the 1% for Art contributed by Aldi for the reconstruction of their building (\$36,378 which will be transferred from the general fund). This includes a crosswalk on Roe Lane from Elledge

Justification

The project will improve walkability by improving foot access to the shopping center from Elledge and Roe Lane on the east.

Prior	Expenditures	2021	2022	2023	2024	2025	2026	Total
	Planning/Design	20,000						20,000
Total	Construction/Maintenance	76,000						76,000
	Other	36,000						36,000
	Total	132,000						132,000

Prior	Funding Sources	2021	2022	2023	2024	2025	2026	Total
	300 Special Infrastructure	96,000						96,000
Total	Other Sources	36,000						36,000
	Total	132,000						132,000

Budget Impact/Other

\$36,378 was contributed from Aldi to satisfy the 1% for Art resolution, which will go toward this project total. The funding for which was deposited in the General Fund and is being reflected to be used for this purpose in 2021. The balance of funding will come from the Special Infrastructure Fund - 5474.300.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-PW-001**

Project Name **2022 CARS- Johnson Dr from Roe Blvd to Roeland Dr**

Type Improvement
 Useful Life
 Category Street Reconstruction
 Bond/Opportunity 5
 Object Importance 3

Department Public Works
 Contact Public Works Director
 Priority 8 Very Important
 Chase/Const Year 2022
 1 Yr Exist. Equip



Description

Total Project Cost: \$255,000

This project will be in conjunction with the City of Mission where Mission will bear responsibility for 82% of the project costs. Roeland Parks portion of construction is estimated at \$390k and engineering portion estimated at \$40k. CARS will cover 50% of construction so the net cost to Roeland Park for construction will be \$195k.

The scope of the project includes UBAS surface treatment, spot curb repairs, adding sidewalk from Roe Blvd to Roeland Drive where missing, driveway reconstruction and ADA ramp repairs. The project will also include re-striping of Johnson Drive.

Justification

Johnson Drive between Lamar Ave and Roe Ave is a four lane with turn lanes. It's a major CARS route. Phase one of Johnson Drive between Nall Ave and Roeland Dr was completed in 2008. Phase two of Johnson Drive between Lamar Ave and Nall Ave was completed in 2014. The scope of both projects addressed ADA improvements, full depth reconstruction, stormwater improvements and streetlighting.

Completing the missing segment of sidewalk on the north side of Johnson Drive is a high priority sidewalk extension project per the City's sidewalk master plan.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design	40,000						40,000
Construction/Maintenance		215,000					215,000
Total	40,000	215,000					255,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
270 Sp. Streets	40,000	215,000					255,000
Total	40,000	215,000					255,000

Budget Impact/Other

This project will be funded using the 1/2 cent sales tax in the Special Street Fund (27A).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-PW-003**

Project Name **2022 CARS- 53rd: Misn-Rnhrdt & BunaVis: 53rd-SMPKY**

Type	Maintenance	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Street Paving	Priority	6 Important (Not Priority)
Condition/Opportunity	4	Chase/Const Year	2022
Object Importance	2	1 Yr Exist. Equip	

Description

Total Project Cost: \$175,000

2022 CARS Project in conjunction with the City of Fairway. The location for this project is 53rd Street between Mission & Rienhardt. This project will be Fairway's first priority project which will have no ramifications toward the Roeland Park's CARS funding.

The project also includes street improvements on Buena Vista from 53rd to SMPKY Drive along with a sidewalk extension. The sidewalk extension will be on the east side of BV from 53rd to 54th (A2- \$33k) and on the west side from 54th to Einstiens with parallel on street parking (B4-\$40k) and along Einstiens to (C2- \$37k). Cost of the sidewalk extension totals \$110k. Fairway will be responsible for A2 and RP will pay half of (B4+C2)/2= \$77k/2= \$38.5k.

We estimate that the BV road improvements will cost \$80k and RP will pay half of the cost not covered by CARS (or 25%) or \$20k. Fairway pays 25% and CARS pays 50%.

The total cost of both 53rd and Buena Vista is estimated at \$415k for construction with \$126K being Fairway's and Roeland Parks share being \$289k. Of that CARS will cover half so RP's out of pocket should be \$145 for construction plus \$15 K on engineering services for a total out of pocket of \$160k.

Justification

City of Fairway is proposing to make this street their first priority project in 2022 for Mill/Overlay. Both 53rd and Buena Vista are shared roadways between Fairway and Roeland Park. Both are also eligible for CARS funding therefore it makes sense to partner with Fairway to complete these two road segments through the CARS program.

The cost estimate is for a 2" mill/overlay with some base repair, some sidewalk repair, a sidewalk extension along BV, and spot curb repair.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design	15,000						15,000
Construction/Maintenance		160,000					160,000
Total	15,000	160,000					175,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
270 Sp. Streets	15,000	160,000					175,000
Total	15,000	160,000					175,000

Budget Impact/Other

This project uses Special Street Funds (270) and Johnson County CARS grant funds along with Fairway resources to cover their portion of the costs. Since Fairway is the lead on the project they will pay for the costs, receive all of the CARS funds and bill Roeland Park for the net amount that we owe after our portion of CARS funds are applied.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-PW-004**

Project Name **Roe Parkway- Ph1 Maint & Ph2 Extension**

Type	Improvement	Department	Public Works
Useful Life	20 years	Contact	Public Works Director
Category	Street Reconstruction	Priority	7 Important Priority
Opportunity	4	Phase/Const Year	2022
Object Importance	3	1 Yr Exist. Equip	

Description

Total Project Cost: \$2,428,000

Extend Roe Parkway to intersect with Roe Boulevard. Allowing for a 3 turn movement design (no left onto southbound Roe Blvd from Roe Parkway). Also includes curb and base repairs to existing Roe Parkway along with a mill and overlay and a sidewalk being added to the entire segment of Roe Parkway.

Justification

Using TIF 3 resources on permitted development plan elements prior to TIF expiring May 2025. This enhances access to all of the properties within the TIF3 district.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design	112,000						112,000
Construction/Maintenance		616,000			200,000		816,000
Other					1,500,000		1,500,000
Total	112,000	616,000			1,700,000		2,428,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
510 TIF 3 - caves	112,000	616,000			1,700,000		2,428,000
Total	112,000	616,000			1,700,000		2,428,000

Budget Impact/Other

Maintenance of Roe Parkway is needed and TIF3 resources are sufficient to complete the extension along with maintenance in 2022. This leaves a couple of years before TIF3 expires to complete additional projects if so identified.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **22-PW-005**

Project Name **#412 - 8' 6" Boss Snow Plow**

Type	Equipment	Department	Public Works
Useful Life	12-15 years	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	7 Important Priority
Opportunity	2	Chase/Const Year	2022
Object Importance	2	1 Yr Exist. Equip	2008

Description **Total Project Cost:** \$8,000

Replacement of 8' 6" Boss snow plow for 2017 F-250

Justification

Unit #105 was replaced in 2017 due to the theft of the 2008 Chevy 2500. At the time of purchase, the snow plow equipment was not included when the truck was purchased. PW utilizes all fleet vehicles for snow removal operations and the current snow plow has reached the end of useful life and is needing to be replaced.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings		8,000					8,000
Total		8,000					8,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
360 Equipment Reserve		8,000					8,000
Total		8,000					8,000

Budget Impact/Other

Resources would come from the 360 Equipment Reserve Fund

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-PW-003**

Project Name **2025 CARS- 55th St from SMPKwy to Roe Blvd**

Type Maintenance

Department Public Works

Useful Life 15

Contact Public Works Director

Category Street Paving

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Phase/Const Year 2025

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$86,000

This project will be shared with City of Fairway covering 40% of project costs. 2" mill/overlay w/ base repairs, spot curb/gutter repair, and sidewalk repair. This project will serve as Fairways primary project so it does not impact Roeland Parks scoring on Elledge Drive.

Justification

This project will bring needed repairs to this collector route and is being jointly funded by the City of Fairway.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design				18,000			18,000
Construction/Maintenance					68,000		68,000
Total				18,000	68,000		86,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
270 Sp. Streets				18,000	68,000		86,000
Total				18,000	68,000		86,000

Budget Impact/Other

Roeland Park will pay 60% of the project cost and 40% will be paid for by the City of Fairway. Roeland Park's portion will come from the 1/2 cent sales tax in the Special Street Fund (27A). This project will also receive a CARS grant, which will be administered by Fairway.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-PW-005**

Project Name **#203 - 2003 Skidsteer Case 85XT**

Type	Equipment	Department	Public Works
Useful Life	20 years	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	n/a
Opportunity		Chase/Const Year	2023
Object Importance		1 Yr Exist. Equip	2003



Description **Total Project Cost:** \$55,000

Replacement of assett #203 - 2003 CASE 85XT (Skidsteer)

Justification

Assett #203 - Skidsteer is an important piece of equipment PW uses for a variety of reason. Street maintenance and ground maintenance are the areas we use this piece of equipment in the most.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings			55,000				55,000
Total			55,000				55,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
360 Equipment Reserve			55,000				55,000
Total			55,000				55,000

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-PW-008**

Project Name **2022 CARS- Elledge from Roe Ln to 47th Street**

Type	Improvement	Department	Public Works
Useful Life	20 years	Contact	Public Works Director
Category	Stormwater	Priority	7 Important Priority
Opportunity	4	Phase/Const Year	2022
Object Importance	3	1 Yr Exist. Equip	

Description

Total Project Cost: \$1,539,000

Remove and Replacement of failed corrugated metal pipe under Elledge Drive, Roe Lane to Catalina Street. Addition of sidewalk along the northside of Elledge Drive, enhanced street lighting, spot curb repair, and 2"mill and overlay of the street.

Justification

The corrugated metal pipe has deteriorated significantly under Elledge. In 2013, the City performed an emergency project to replace a failed section of pipe. This effort will address the remaining corrugated metal pipe to avoid emergencies. The City will submit this project to the county through the CARS program to maximize the City's investment.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design	140,000						140,000
Construction/Maintenance		1,399,000					1,399,000
Total	140,000	1,399,000					1,539,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
CARS		620,000					620,000
270 Sp. Streets	140,000	779,000					919,000
Total	140,000	1,399,000					1,539,000

Budget Impact/Other

Project will be funded with a mix of grant funds (CARS and Surface Transportation) and City issued bonds. The project will be funded from the Special Infrastructure fund using Bond proceeds.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-PW-009**

Project Name **#417 - 2002 Coleman Tiller Attachment**

Type	Equipment	Department	Public Works
Useful Life	20 years	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	n/a
Opportunity		Chase/Const Year	2023
Object Importance		1 Yr Exist. Equip	2002

Description **Total Project Cost:** **\$5,000**

Replacement of asset #417 - Coleman Tiller attachment

Justification

This attachment is used with asset #203 - Skidsteer. This attachment is vital to our ground maintenance operations. PW uses this attachment to prepare areas for reseeding and relandscaping. This attachment should be considered for replacement with #203 - skidsteer in 2023.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings			5,000				5,000
Total			5,000				5,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
360 Equipment Reserve			5,000				5,000
Total			5,000				5,000

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-PW-010**

Project Name **#418 - 2003 Grapple Bucket Attachment**

Type	Equipment	Department	Public Works
Useful Life	20 years	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	n/a
Opportunity		Chase/Const Year	2021
Object Importance		1 Yr Exist. Equip	2003

Description	Total Project Cost: \$6,000
Replacement of asset #418 - Grapple Bucket Attachment	

Justification
This attachment is used with asset #203 - skidsteer and is vital to our weeding and cleaning of vegetation in our park areas. This attachment is also used for loading our dumpsters with vegetation debris at our PW facility.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	3,000						3,000	3,000
Total	3,000						3,000	3,000
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve	3,000						3,000	3,000
Total	3,000						3,000	3,000

Budget Impact/Other
Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-PW-015**

Project Name **2023 RSR- Canterbury from 47th to 51st**

Type Improvement

Department Public Works

Useful Life

Contact Public Works Director

Category Street Reconstruction

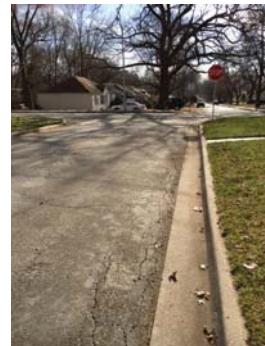
Priority 6 Important (Not Priority)

Condition/Opportunity 3

Phase/Const Year 2021

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$995,000

Caterbury, between 47th Street & 51st Street will be the City's third residential street reconstruction project. The remaining funds from the savings of the 2019 project will be forwarded to this project to help cover costs.

Justification

This street is need of significant repair and has been prioritized as high priority for reconstruction due to its low quality.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design		100,000					100,000
Construction/Maintenance			895,000				895,000
Total		100,000	895,000				995,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
270 Sp. Streets		100,000	895,000				995,000
Total		100,000	895,000				995,000

Budget Impact/Other

Funding for this project will come from the 1/2 cent sales tax dedicated to the Special Street & Highway Fund (27A).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **23-PW-018**

Project Name **2023 CARS- 48th from Roe Lane to Roe Blvd**

Type	Unassigned	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Street Paving	Priority	6 Important (Not Priority)
Condition/Opportunity	3	Chase/Const Year	2023
Object Importance	3	Yr Exist. Equip	

Description Total Project Cost: \$174,000

Mill and overlay with failed sections of curb and sidewalk replaced.

Justification

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design		17,000					17,000
Construction/Maintenance			157,000				157,000
Total		17,000	157,000				174,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
CARS			77,000				77,000
270 Sp. Streets		17,000	80,000				97,000
Total		17,000	157,000				174,000

Budget Impact/Other

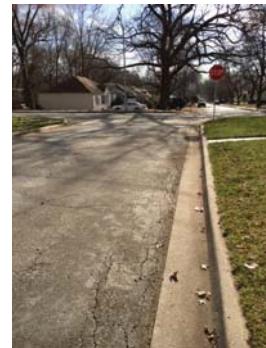
Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-PW-001**

Project Name **#410 - 2012 Boss Plow - Replacement**



Type	Equipment	Department	Public Works
Useful Life	12	Contact	Public Works Director
Category	Equipment: PW Equip	Priority	n/a
Opportunity		Chase/Const Year	2024
Object Importance		1 Yr Exist. Equip	2012

Description **Total Project Cost: \$16,000**

Replacement of asset #410 - 2012 Boss Plow (8'-6") which is assigned to asset #103.

Justification

This plow is assigned to asset #103 - 2012 F350 which is currently scheduled for replacement in 2024. At that time the snow plow blade should be considered for replacement.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings				8,000			8,000	8,000
Total				8,000			8,000	8,000
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
360 Equipment Reserve				8,000			8,000	8,000
Total				8,000			8,000	8,000

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-PW-002**

Project Name **Storm Pipe Repair Under Roe**

Type	Maintenance	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Stormwater	Priority	n/a
Opportunity		Chase/Const Year	2024
Object Importance		1 Yr Exist. Equip	

Description

Total Project Cost: \$300,000

This project will install a concrete lining in the existing stormwater pipe under Roe that starts near Price Chopper and ends at Roe Lane. 50% will be covered by SMAC grant funds.

Justification

This project will line an existing corrugated metal pipe under Roe with a cured in place concrete lining stormwater pipe that will improve function and durability.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance				300,000			300,000
Total				300,000			300,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
Other Sources				150,000			150,000
370 TIF 1				150,000			150,000
Total				300,000			300,000

Budget Impact/Other

This project will be paid 50% using TIF 1 resources and 50% from a Stormwater Management grant (SMAC) from Johnson County.

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-PW-003**

Project Name **Bi-Annual Storm Sewer Repair/Replacement Program**

Type	Maintenance	Department	Public Works
Useful Life	50 years	Contact	Public Works Director
Category	Storm Sewer/Drainage	Priority	6 Important (Not Priority)
Condition/Opportunity	3	Chase/Const Year	Ongoing
Object Importance	3	1 Yr Exist. Equip	

Description

Total Project Cost: \$400,000

This is a bi-annual allowance to complete a small storm drainage system repair/replacement project. The City is completing inspection of the entire storm drainage system and that information will identify areas in immediate need of repair/replacement.

Timing is set up to coincide with the Residential Street Reconstruction Program so that they can be put out for bid together.

Justification

Setting up an allowance will allow the City to progress with addressing failing parts of the collection system before they reach failure.

Expenditures	2021	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance			100,000		100,000		200,000	200,000
Total			100,000		100,000		200,000	Total
Funding Sources	2021	2022	2023	2024	2025	2026	Total	Future
300 Special Infrastructure			100,000		100,000		200,000	200,000
Total			100,000		100,000		200,000	Total

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-PW-004**

Project Name **2024 CARS- Mission Rd from 47th St to 53rd St**

Type Improvement

Department Public Works

Useful Life

Contact Public Works Director

Category Street Paving

Priority 6 Important (Not Priority)

Condition/Opportunity 3

Chase/Const Year 2024

Object Importance 3

1 Yr Exist. Equip



Description

Total Project Cost: \$224,000

2" mill and overlay of Mission Road, County line to 53rd Street. This project also includes sharrows for biking community with spot curb and sidewalk replacement. The project should be coordinated with the CARS program and the City of Westwood. The City of Westwood owns/maintains the east half of Mission Road.

Justification

This project is a continuation of the CARS program for the City. Mission Road has not had any large maintenance performed between 2004-2017. In 2022, Mission Road is projected to have a significant drop in the Pavement Condition Index (PCI) rating and will be important to provide some maintenance to the street.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design			19,000				19,000
Construction/Maintenance				205,000			205,000
Total			19,000	205,000			224,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
CARS				102,500			102,500
270 Sp. Streets			19,000	51,250			70,250
Partner City				51,250			51,250
Total			19,000	205,000			224,000

Budget Impact/Other

This project will be jointly funded by the City of Westwood where Roeland Park will be the administering City. Funds will come from CARS, the partner City and the 1/2 cent sales tax in the Special Street & Highway Fund (27D).

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-PW-005**

Project Name **2024 RSR- Extra Project to Be Named**

Type	Improvement	Department	Public Works
Useful Life	25 years	Contact	Public Works Director
Category	Street Reconstruction	Priority	7 Important Priority
Opportunity	4	Phase/Const Year	2024
Object Importance	3	1 Yr Exist. Equip	

Description

Total Project Cost: \$700,000

This is a place holder for an extra Residential Street Reconstruction project to be completed with extra resources from either the Combined Special Street/Highway Fund or the Special Infrastructure Fund. The RSR program generally completes a project every other year, however extra funds are anticipated to be available to add another RSR project in 2024 which is an off year for the program and a year that the City does not have a bunch of other street projects occurring. Design and construction can be combined with the 2024 CARS project planned for Mission Road.

Justification

Expenditures	2021	2022	2023	2024	2025	2026	Total
Construction/Maintenance				700,000			700,000
Total				700,000			700,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
270 Sp. Streets				700,000			700,000
Total				700,000			700,000

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **24-PW-010**

Project Name **2025 RSR- Nall Ave from 58th to 51th**

Type	Maintenance	Department	Public Works
Useful Life	25	Contact	Public Works Director
Category	Street Paving	Priority	6 Important (Not Priority)
Opportunity	3	Phase/Const Year	2025
Object Importance	3	1 Yr Exist. Equip	

Description

Total Project Cost: \$1,000,000

This project will repair sidewalk and ensure ADA compliance and add bike infrastructure to Nall Avenue. A minimum 2" mill/overlay is projected for the street segments where base has not failed and full reconstruction where base has failed. Some spot curb replacement and gutter replacement. Enhanced street lighting is also part of this project.

Nall does not qualify for CARS funding, it is eligible for STP funding.

Justification

Nall Avenue, 51st to 58th is showing signs of street deterioration. Segments north of 51st have base failure. Sections south of 51st has some "Fair" areas north of 51st there are sections that "Poor". MARC's regional bike route has this street as a route through Roeland Park so we intend to include bike user infrastructure in the project. This project will include a 2" mill and overlay of the street, bike infrastructure, and spot curb/sidewalk repair with ADA Ramp improvements.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design				100,000			100,000
Construction/Maintenance					900,000		900,000
Total				100,000	900,000		1,000,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
270 Sp. Streets				100,000	900,000		1,000,000
Total				100,000	900,000		1,000,000

Budget Impact/Other

Capital Improvement Plan

2021 *thru* 2026

City of Roeland Park, Kansas

Project # **25-PW001**

Project Name **2023 CARS- 53rd from Mission Rd to Chadwick**

Type	Improvement	Department	Public Works
Useful Life		Contact	Public Works Director
Category	Street Reconstruction	Priority	6 Important (Not Priority)
Condition/Opportunity	3	Phase/Const Year	2023
Object Importance	3	1 Yr Exist. Equip	

Description Total Project Cost: \$64,000

Project includes a Mill and Overlay with 2-inch asphalt concrete surface. Replace curb and gutters and sidewalk where needed.

The project will be administered by Fairway and Roeland Park will reimburse them for design+construction.

Justification

53rd St. Existing two-lane pavement with curb and gutter and sidewalk on the north side. Pavement is in fair condition. Curb and gutter and sidewalk are in fair condition. Pavement is in fair condition.

Expenditures	2021	2022	2023	2024	2025	2026	Total
Planning/Design		12,000					12,000
Construction/Maintenance			52,000				52,000
Total		12,000	52,000				64,000

Funding Sources	2021	2022	2023	2024	2025	2026	Total
270 Sp. Streets		12,000	52,000				64,000
Total		12,000	52,000				64,000

Budget Impact/Other

The project will be administered by the City of Fairway which will cover 60% of the cost and will also use CARS funds. The City's portion will come from the 1/2 cent sales tax in the Special Street & Highway Fund (27A).

Appendix D: Glossary of Terms



2019 Photo Contest Winner – Bernadette Lee, 4th Place

Account Number or Line Item: An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, salt and sand, and professional services.

Adopted Budget: Refers to the budgeted amounts approved by the City Council and sent to the County Clerk's Office for certification. The budget is required to be delivered to the County Clerk by no later than the 25th of August.

Ad Valorem (Property Tax): Is a general tax on all real and personal property not exempt from taxation by law. It is sometimes called an "ad valorem" property tax, which means (from Latin) it is based on value.

Appropriation: The legal authorization to incur obligations and to make expenditures for specific purposes.

Appropriation Unit: An expenditure classification, referring to the highest and most comprehensive level of classification. These include Salary & Benefits, Contractual Services, Commodities, Capital Outlay, Debt Service, and Transfers.

Aquatics Center Fund: Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Kansas is 11.5% of fair market value.

Assets: Resources owned or held by the City which have monetary value.

Balanced Budget: Per Kansas statute, a budget in which total resources, including fund balance and reserves, equal total obligations.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are most frequently sold to raise funds for the construction of large capital projects.

Bond and Interest Fund: Also referred to as the Debt Service Fund, a fund established to account for the accumulation of resources for the payment of general long-term debt principal and interest.

Budget: The financial plan for the operation of the City for the year.

Budget Amendment: An increase in the published budget expenditure authority at the fund level for a given year's budget.

Budget Calendar: The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in

the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control: The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budget Objectives: Also referred to as Organizational Objectives, items submitted by the Governing Body, Department Directors and the City Administrator during the annual budget process that, if adopted, would be incorporated into that year's annual budget. These have included the purchase of new equipment, new software or technology, the initiation of new City programs, studies and more.

CAFR: Comprehensive Annual Financial Report. An annual, audited financial report issued by the City stating the results of the previous year's fiscal operations.

Capital Asset: Assets (such as equipment, land, infrastructure improvements public art or vehicles) that have a cost equal to or greater than \$5,000 with a useful life of at least three years.

Capital Improvement: The investment in infrastructure improvements or new infrastructure.

Capital Improvement Program (CIP): A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the long-term needs of the City.

Capital Outlay: Expenditures which result in the acquisition of, or addition to, fixed assets.

Capital Project Fund: A fund established for the purpose of financing capital improvement projects.

Capital Projects: Major construction, acquisition, or renovation activities which add value to the City's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Maintenance: Is the improvement of an existing asset to maintain its existing condition, such as street maintenance.

CARS: County Assisted Road System, a grant provided through Johnson County to cities that covers 50% of the construction cost of capital improvements on approved arterial or collector streets.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is received or spent.

CDBG: Community Development Block Grant.

City/County Revenue Sharing: Annually a percentage of the revenue from state sales and use tax collections are distributed by the State back to cities and counties.

Combined Street and Highway Fund: Established in 2020, this fund is a combination of the Special Street fund consisting of the $\frac{1}{2}$ cent sales tax for street, sidewalk and roadway improvements, and the Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street

improvements and maintenance.

Commodity: An expendable item which is consumable or has a short life span. Examples include office supplies, repair and replacement parts for equipment, supplies, salt, rock, gasoline and oil.

Community Center Fund: Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

Community Improvement District (CID): Permissible through K.S.A. 12-6a26, CID is a real estate economic development tool that can be used to finance public or private facilities, improvements and services within the City. Businesses within the district must approve the imposition of a special sales tax or property tax special assessment prior to its establishment. Roeland Park has one CID for the Wal-Mart property and nearby Roeland Park Shopping Center that imposed a 1% sales tax. This tax expired in July of 2019.

Consumer Price Index (CPI): A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Service: Services rendered to the City by private firms, individuals or other governmental agencies. Examples include, insurance, utility costs, printing services, and temporary employees.

County Courthouse Sales Tax: Effective April 2017, the .25% county-wide sales tax will sunset in 2027 and a portion of this tax is shared by all of the Cities. Roeland Park has dedicated this sales tax to street improvements and is included in the Special Street and Highway Fund.

Dark Store Theory: A method used by retailers, typically large box retailers, to appeal property taxes by comparing an active store with a comparable store, regardless if its open or shuttered.

Debt Service: Expenditures to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Debt Service Funds: Funds used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: The basic organizational unit of the City which is functionally unique in its delivery of services.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Agreement: An agreement between the City and a private property development company which could provide for public assistance in the form of tax increment financing (TIF), transportation development district (TDD) taxes or other incentives in return for development (or redevelopment) of property in a specified manner.

Disbursement: The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program: A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Emergency Operations Plan: Plan developed by the City to establish the policies, guidance and resources that provide elected and appointed officials, City staff, and volunteer agencies with the information necessary to function in a coordinated manner before, during, and after a disaster.

Employee (or Fringe) Benefits: Contributions made by the City to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for Social Security and the various pension, medical, and life insurance plans.

Encumbrance: An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service. Frequently used with capital improvement projects that cross multiple fiscal years.

Enterprise Fund: A governmental accounting fund in which services are financed and operated similar to those of a private business -- where the intent is that the costs (expenses, including depreciation) of providing goods and services be financed or received through user fees. The City currently has no Enterprise Funds.

Equipment & Building Reserve Fund: A fund established pursuant to K.S.A. 12-1,117 to account for the accumulation of resources used to finance the acquisition of capital equipment items or make significant improvements to City facilities.

Expenditure: Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

Fiscal Policy: The City's policies with respect to revenues, spending, and debt management as these relate to City services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of the City's budget and its funding.

Fiscal Year: A twelve-month period designated as the operating year for accounting and budgeting

purposes in an organization. The fiscal year for the City of Roeland Park is the same as the calendar year (January 1-December 31).

Fixed Assets: See Capital Asset.

Franchise Fees: Fees charged utility companies for operating within the City's corporate limits.

Full Faith and Credit: A pledge of the City's taxing power to repay debt obligations.

Full-Time Equivalent Position (FTE): Hours worked by one employee on a full-time basis, or 2,080 hours/year. For example, a part-time administrative assistant who works 20 hours/week, or 1,040 hours/year equates to 0.5 FTE.

Fund: An accounting entity which has a set of self-balancing accounts and which records all financial transactions for specific activities or functions.

Fund Balance: The excess of assets over liabilities in a fund.

Fund Type: In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GAAP: Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB: The Government Accounting Standards Board (GASB) creates generally accepted accounting principles and its mission is to establish and improve standards of state and local governmental accounting and financial reporting.

General Fund: The fund used to account for all financial resources of the City except those required to be accounted for in another fund.

General Obligation (G.O.) Bond: The full faith and credit of the City's taxing power is pledged for the payment of bonds' principal and interest.

GFOA: Government Finance Officers Association.

Governmental Funds: Funds generally used to account for tax-supported activities. The generic fund types considered as Governmental Funds are General, Special Revenue, Capital Projects, and Debt Service.

Grants: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Health Savings Account (HSA): A medical savings account available to employees who are enrolled in a High Deductible Health Plan (HDHP). The funds contributed to this account are not subject to

federal income tax at the time of deposit. Funds must be used to pay for qualified medical expenses. Unlike a Flexible Spending Account (FSA), funds roll over from year to year if not spent.

High Deductible Health Plan (HDHP): An insurance plan that has higher deductibles than traditional insurance plans. HDHPs can be combined with a health savings account (HSA) or a health reimbursement arrangement to allow you to pay for qualified out-of-pocket medical expenses on a pre-tax basis.

Infrastructure: The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers: The movement of monies between funds of the City.

Intergovernmental Revenue: Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Interlocal Agreement: Agreement between two or more municipalities to cooperatively share resources for their mutual benefit. Such agreements will be of a specific duration and specific purpose which may include sharing of capital projects, rights-of-way, or other joint purchases.

Internal Services Fund: A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost-reimbursement basis. The City currently has no internal service funds.

Levy: To impose taxes for the support of government activities.

Liability: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

Line-Item Budget: A budget prepared along departmental account lines that focuses on what is to be bought.

Local Ad Valorem Tax Reduction (LAVTR): Under KSA 79-2959, all local taxing sub-divisions other than school districts receive money from the State's Local Ad Valorem Tax Reduction (LAVTR) Fund. Distributions were discontinued by Kansas in 2002.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Mill: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual: Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

Motor Vehicle Tax: Tax received from the county for vehicles licensed in Roeland Park and is based on the age and value of the vehicle and is taxed according to the county-wide average tax rate for the previous year.

Obligations: Amounts which the City may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Budget: The annual budget and process which provides a financial plan for the operation of the City and the provision of services for the year. Excluded from the operating budget are capital improvements, which are determined by a separate, but interrelated process.

Operating Expenses: The cost for personnel, contractual services, and commodities required for a department to function.

Operating Revenue: Funds that the City receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Overlapping Debt: Debt of another taxing jurisdiction which geographically overlaps City boundaries and for which City taxpayers will pay in whole or in part. Overlapping jurisdictions for the City include Johnson County, Shawnee Mission School District, and Johnson County Community College.

Personal Services: Expenditures for salaries, wages and fringe benefits of City employees.

Property Tax: See Ad Valorem Tax.

Public Safety Tax (effective 1995): A voter approved, .25% special sales tax assessed by Johnson County since 1995 to fund public safety within the county. The City's share of this tax is remains in the City's General Fund. The tax has no sunset.

Public Safety Tax (effective 2009): A voter approved, .25% special sales tax assessed by Johnson County since 2009 to fund public safety within the county. The City's share of this tax remains in the City's General Fund. The tax has no sunset.

Projected Budget: During the annual budget adoption process, the City evaluates the current fiscal year budget and makes new projections based upon changes in revenues or expenses that have become known since the adoption of the budget in August of the prior year. The projected budget is designed to give the City a more accurate picture of ending cash balances.

Redevelopment Agreement: See "Development Agreement" above.

Reserve: An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution: A special or temporary order of the City Council requiring less legal formality than an

ordinance or statute.

Resources: Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue: Sources of income financing the operations of the City.

Revenue Category: A revenue classification, referring to the highest and most comprehensive classification. These include Taxes, Special Assessments, Interest, Intergovernmental Revenue, Licenses & Permits, Fines & Forfeitures, Other Sources, Program Revenues and Interfund Transfers.

Roeland Park Property Owners Association Fund: Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

Risk Management Reserve Fund: A fund established pursuant to K.S.A. 12-2615 to account for the accumulation of reserves on hand to transfer to the General Fund for paying claims and related costs arising from legal action and settlement not covered by commercial insurance.

Sales Tax: The City of Roeland Park has an ongoing 1% general sales tax on all retail sales. The City also collects a .25% sales tax for infrastructure improvements (primarily stormwater and parks and recreation projects) which expires March 31, 2023.

Sales Tax Reserve: A committed fund balance in the General Fund reserved at \$1,410,000 to be accessed in the event of a significant (at least 25%) and sustained (longer than six months) decline in sales taxes. This policy was established in 2017 by the City Council to account for reserves that have built up over the course of four years when the City increased the property tax mill levy 7.5 mills to prepare for the planned loss of a retailer that, in the end, never left.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the costs of a specific improvement deemed to primarily benefit the assessed properties.

Special Assessment Bond: A bond payable from the proceeds of special assessments.

Special Highway Fund: A fund established in accordance with K.S.A. 79-3425C to account for those revenues received from the state tax on motor fuel. Statutes restrict the use of these funds to non-capital street and highway expenditures.

Special Revenue Fund: A fund created when the City receives revenues from a special source designated to be used for a specific purpose. In Kansas, many statutes exist whereby ad valorem taxes may be levied for specific purposes; when received, this revenue is accounted for in the Special Revenue Fund created to account for the specific purpose of the statute.

Special Infrastructure Fund: Established to account for public infrastructure projects including

buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sunsetting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City.

Special Street Fund: Created to account for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City which are funded by a ½ cent City sales tax. The sales tax does not sunset. This fund is referred to as the "27A Fund". This fund will be rolled into a combined Street and Highway Fund in 2020 with the Special Highway proceeds.

Storm Drainage Districts: The City established three special assessment stormwater improvement districts to assist in paying for stormwater improvements at various locations in the City, RC12-11 (2008), RC12-12 (2010), and RC12-14 (2011). These special assessments are levied on property owners within the boundaries of each district and is a part of their annual property tax bill.

Taxes: Compulsory charges levied by the City for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Tax Increment Financing (TIF): A method of financing established in accordance with K.S.A. 12-1770 et seq. This method allows cities to help redevelop property through private investment. Revenues for this method are derived from the increased property tax payments (increment) caused by the higher assessments on the redeveloped property.

Tax Lid: Established by the Kansas Legislature in 2017, the law prevents cities and counties from obtaining more revenue from property taxes than the prior year budget beyond the consumer price index (CPI) with a few exceptions. If the City wants to increase its tax revenue beyond that threshold, it must go to a public vote.

TIF 1 – Bella Roe/Wal-Mart TIF: A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020. The TIF district is set to expire May 18, 2024.

TIF 2C – Valley State Bank TIF: Created to account for monies received to retire special obligation tax increment revenue bonds. The revenue generated by the property tax increment has not been able to keep pace with the scheduled debt service. This TIF will retire Feb. 1, 2020 and any unpaid debt service at that time will remain unpaid.

TIF 2D – City Hall TIF: Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel, Granada Park

improvements, roadway and storm water improvements.

TIF 3 – Boulevard Apartments/The Rocks: Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

Transient Guest Tax Fund: A fund established in accordance with K.S.A. 12-1698 to account for revenue derived from transient guest tax levied upon the gross rental receipts paid by guests for lodging in the City. Expenditures are limited to be used for promotion of tourism, conventions and economic development.

Transportation Development District (TDD): Permissible under K.S.A. 12-17,145, a TDD allows cities to levy an additional sales tax up to 1% to fund transportation related development of a project. The City has two TDDs – TDD 1 for Price Chopper and other properties in the Bella Roe shopping plaza, except Lowes levied at 1%, and TDD 2 for Lowes levied at 0.5%.

Use Tax: Is a sales tax placed on equipment or materials purchased outside of a city or county for use in said city or county.

Appendix E: Departmental Performance Measures



"Eucalyptus," by Vadim Kharchenko, Public Art in Nall Park



Performance Measures

Administration

Council Goal	Dept Objective	Performance Measure	2019 Actual	2020 Budget	2021 Actual	2022 Target
Prioritize Diversity, Communication and Engagement with the Community – by expanding opportunities to inform and engage residents in an open and participatory manner.	<ul style="list-style-type: none"> Publish 4-6 print newsletters to communicate important info to residents Increase community engagement through the creative use of social media 	Number of print newsletters mailed out	6	6	6	6
	<ul style="list-style-type: none"> Followers on Facebook & Twitter 	Followers on Facebook & Twitter	FB: 1,919 T: 1,717	FB: 2,153 T: 1,864	FB: 2,375 T: 1,940 I: 289	FB: 2,493 T: 2,037 I: 303
	<ul style="list-style-type: none"> Total Engagements on Facebook, Twitter and Instagram 	Total Engagements on Facebook, Twitter and Instagram	40,086	38,177	43,299	45,463
	<ul style="list-style-type: none"> Form a Racial Equity Committee & Police Policy Review Committee engaging citizens from diverse backgrounds & complete racial equity assessments 	Number of policies reviewed using racial equity lens	0	50	30	30
Provide Great Customer Service – with professional, timely and friendly staff	<ul style="list-style-type: none"> Respond to and close out code enforcement complaints as soon as possible Strive to have property owners address their nuisances prior to going to municipal court or abating the property. 	Average number of days a case remains open	46	32	44	30
	<ul style="list-style-type: none"> Percent of nuisance violations requiring abatement 	Percent of nuisance violations requiring abatement	0%	1%	0%	0%
	<ul style="list-style-type: none"> Percent of nuisance violations cases closed by achieving voluntary compliance (without court or ticketing) 	Percent of nuisance violations cases closed by achieving voluntary compliance (without court or ticketing)	99%	99%	97.7%	100%
Work to Implement Strategic Plan Goals	<ul style="list-style-type: none"> Create a prominent, memorable entryway/gateway to the City, through the installation of a major sculpture at the northern entry into the City Maintain between 10% - 15% of annual debt service in reserves in the Bond & Interest fund annually 	<ul style="list-style-type: none"> Dollars set aside for sculpture 	\$0	\$7,000	\$7,000	\$7,000
		<ul style="list-style-type: none"> % of budgeted debt service in reserve 	13%	14%	15%	20%

Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards	Maintenance of the City's public art	Number of sculptures restored or that received maintenance during the year.	2	0	2	4
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Public Works

Council Goal	Dept Objective	Performance Measure	2019 Actual	2020 Actual	2021 Actual	2022 Target
Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards	Complete Surface Treatment on 10% of street surfaces each year.	% of linear feet of streets resurfaced	20%	9%	6.5%	8%
	Upgrade amenities at City parks and recreation sites	# of new amenities (picnic tables, trash/recycling bins, benches) installed in City parks and rec sites.	15	9	10	8
	Expand the sidewalk system and keep existing sidewalks in good condition, free of trip hazards	Linear feet of sidewalk replaced	413 LF	10,242 LF	1,303 LF	571 LF*
		Linear feet of new sidewalk installed	685 LF	0	599 LF	1,251 LF
Provide Great Customer Service – with professional, timely and friendly staff	Increase citizen satisfaction at the aquatic center	% satisfied with the quality of the aquatic center*	41%	41%	77%	80%
	Maintain high satisfaction levels with snow removal operations	% satisfied with snow removal on arterials	92%	92%	92%	92%
		% satisfied with snow removal on residential streets	82%	82%	83%	83%
	Improve usage and citizen satisfaction of the Community Center	Number of visitors using the fitness room	10,329	6,003	6,235	6,500
		Number of room rentals	539	179	117	125
		% satisfied with the quality of the community center	49%	49%	53%	55%

*will likely increase as design plans for the Elledge Drive Project are finalized.

Police Department and Municipal Court

Council Goal	Dept Objective	Performance Measure	2019 Actual	2020 Budget	2021 Actual	2022 Budget
Keep our Community Safe & Secure – for all residents, businesses, and visitors.	Keep overall crime in Roeland Park low	Number of Uniform Crime Report Incidents	193	189	190	175
	Maintain and improve current level of DUI-related traffic stops.	Number of DUI-related traffic stops.	13	11	14	10
	Defendants scheduled to appear for hearings	Number of cases filed during reporting period	1,377	867	1,547	1500
Prioritize Diversity, Communication and Engagement with the Community- by expanding opportunities to inform and engage residents in an open and participatory manner.	Continue to support and improve community engagement through participation in citizen committees, holding public safety events and attending community events.	Number of public events hosted throughout the year.*	4	3	11	6

**This has been adjusted due to COVID-19 related gathering restrictions. All activities that took place in 2020 followed distancing and masking guidance. If restrictions are lifted earlier in 2021, we may have additional public events with the police department.*