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# COMMUNITY FORUM: 2023 BUDGET OVERVIEW

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LINK TO CITY WEB SITE FOR LINE-ITEM BUDGET:

<https://www.roelandpark.net/documentcenter/view/4750/DRAFT--ROELAND-PARK-BUDGET-FY2023-JUNE-27-2022-PDF?BIDID=>

# AWARD-WINNING AUDIT & BUDGET PRESENTATIONS

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Government Finance Officers Association

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Presented to

**City of Roeland Park  
Kansas**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

December 31, 2019



*Distinguished*  
*Budget*  
**PRESENTATION**  
*Award*

# DIRECTION SETTING AND PROCESS OVERVIEW

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- Council and Staff begin the budget process by reviewing the results of the Citizen Satisfaction Survey, Key Performance Measures including the 2020 Single Family Cost of Living Comparison, Infrastructure Assessments and Adopted Goals
- These tools serve as the basis for Priorities (referred to as Objectives) that are developed by both Staff and the Council.
- Capital budgets as well as Objectives are incorporated into the budget as preliminary, this encourages innovative thinking.
- As the line-item budgets come together, fund balances are compared to adopted fiscal policy, in the end projects may be delayed or scaled back in order to balance resources and requirements.

# DIRECTION FROM

- CITIZEN SURVEY RESULTS
- SINGLE FAMILY COST OF LIVING
- COUNCIL GOALS

# 2021 CITIZEN SURVEY SUMMARY

- **Residents Have a Very Positive Perception of the City**

- 98% rated Roeland park as an excellent or good place to live
- 93% rated Roeland Park as an excellent or good place to raise children

- **The City Continues to Move in the Right Direction**

- Satisfaction remained the same or improved in 49 of the 79 areas that were assessed
- Overall Satisfaction Index increased 1.6 points from 2019 and 8.8 points from 2008

- **Satisfaction with City Services is Much Higher in Roeland Park Than Other Communities**

- The City rated 29% above the U.S. average and 16% above the KC Metro average in the overall quality of City Services
- The City rated the same or above the U.S. average in ALL 49 areas assessed
- The City rated the same or above the KC Metro average in 47 of the 49 areas assessed
- Leading The Way Award Recipient (Top 10% of all cities)

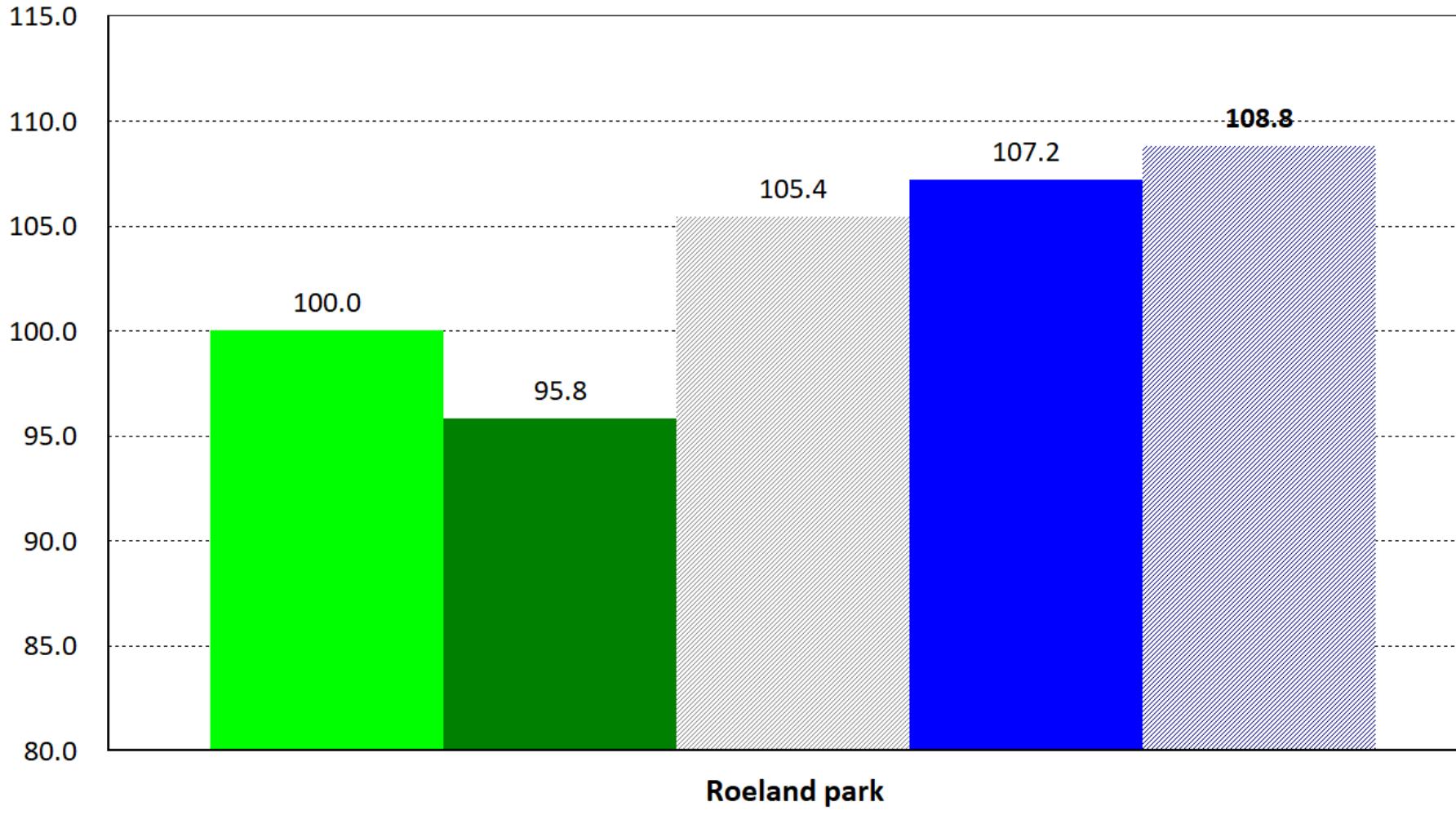
- **Overall Priority for Improvement**

- Overall maintenance of City streets, buildings, and facilities

# Overall Satisfaction Index

## 2008 - 2021

Derived from the mean overall satisfaction rating provided by residents  
Year 2008=100



The Overall Satisfaction Index is 1.6 Points Higher than 2019 and 8.8 Points Higher than 2008

# 2021 Importance-Satisfaction Rating

Roeland Park, Kansas

## Major Categories of City Services

Category of Service	Most Important %	Most		Satisfaction %	Rank	Importance-Satisfaction Rating	I-S Rating Rank
		Important Rank	Satisfaction %				
Maintenance of City streets, buildings, and facilities	48%	1	77%	7	0.1085	1	
Environmental and sustainability efforts	34%	3	74%	9	0.0876	2	
Traffic flow and congestion management	27%	4	69%	11	0.0841	3	
Enforcement of codes and ordinances	20%	6	60%	12	0.0778	4	
Parks and Recreation programs and facilities	35%	2	81%	3	0.0663	5	
Stormwater runoff/management system	15%	7	75%	8	0.0373	6	
Police services	20%	5	87%	1	0.0271	7	
Effectiveness of City communication	13%	8	81%	4	0.0249	8	
Solid waste services	10%	9	78%	6	0.0213	9	
Ambulance services	3%	12	73%	10	0.0071	10	
Customer service	4%	10	85%	2	0.0061	11	
Fire services	3%	11	79%	5	0.0059	12	

I-S Ratings .1000 or Greater Are Considered a High Priority for Investment Over the Next Two Years

# 2021 Importance-Satisfaction Rating

## Roeland Park, Kansas

### Enforcement of Codes and Ordinances

Category of Service	Most		Satisfaction		Importance-Satisfaction	I-S Rating
	Most Important %	Rank	Satisfaction %	Rank		
Clean up of litter/debris on private property	37%	1	54%	3	0.1701	1
Maintenance of residential property	25%	2	52%	4	0.1225	2
Mowing/cutting of weeds on private property	23%	4	57%	2	0.0977	3
Snow removal from sidewalks	18%	5	48%	5	0.0948	4
Maintenance of commercial property	24%	3	60%	1	0.0947	5

I-S Ratings .1000 or Greater Are Considered a High Priority for Investment Over the Next Two Years

# 2021 Importance-Satisfaction Rating

## Roeland Park, Kansas

### Parks and Recreation

Category of Service	Most Important %	Most Important		Satisfaction %	Satisfaction Rank	Importance-Satisfaction Rating	I-S Rating Rank
		Rank	Satisfaction %				
Number of walking & biking trails	37%	1	46%	12	0.1999	1	
Quality of Community Center	19%	3	53%	11	0.0899	2	
City-sponsored special events	18%	4	61%	10	0.0708	3	
Quality of art in public places	14%	8	62%	9	0.0527	4	
Number of City parks	14%	7	68%	6	0.0449	5	
Quality of playground equipment	15%	6	75%	4	0.0377	6	
Fees charged for memberships, recreation programs & facility rentals	10%	10	62%	8	0.0374	7	
Maintenance of City parks	25%	2	87%	1	0.0321	8	
Quality of Aquatics Center	12%	9	77%	3	0.0285	9	
How close neighborhood parks are to home	9%	11	73%	5	0.0234	10	
Overall appearance of City parks	17%	5	87%	2	0.0222	11	
Ease of registering for programs	5%	12	67%	7	0.0174	12	

I-S Ratings .1000 or Greater Are Considered a High Priority for Investment Over the Next Two Years

# 2021 Importance-Satisfaction Rating

## Roeland Park, Kansas

### City Maintenance

Category of Service	Most Important %	Most Important		Satisfaction %	Rank	Importance- Satisfaction Rating	I-S Rating Rank
		Rank	Satisfaction %				
Maintenance of sidewalks	36%	2	72%	9	0.0992	1	
Maintenance of City streets	38%	1	77%	6	0.0875	2	
Adequacy of street lighting	25%	3	74%	8	0.0655	3	
Maintenance of curbs/gutters on streets	18%	6	76%	7	0.0433	4	
Snow removal on neighborhood streets	18%	5	83%	4	0.0320	5	
Overall cleanliness of City streets & other public areas	22%	4	88%	2	0.0267	6	
Maintenance of public buildings	12%	7	81%	5	0.0219	7	
Maintenance of street signs/traffic signals	6%	9	85%	3	0.0092	8	
Snow removal on major City streets	10%	8	92%	1	0.0078	9	

I-S Ratings .1000 or Greater Are Considered a High Priority for Investment Over the Next Two Years

# 2021 Importance-Satisfaction Rating

## Roeland Park, Kansas

### Transportation and Connectivity

Category of Service	Most Important %	Most Important		Satisfaction %	Rank	Importance- Satisfaction Rating	I-S Rating Rank
		Rank	Satisfaction %				
Availability of bicycle infrastructure	32%	1	34%	5	0.2128	1	
Availability of public transportation	27%	3	33%	6	0.1790	2	
Availability of public sidewalks	31%	2	67%	3	0.1007	3	
Flow of traffic along commercial streets	27%	4	66%	4	0.0900	4	
Flow of traffic on residential streets	20%	5	76%	2	0.0465	5	
Ease of access to interstate system	4%	6	94%	1	0.0024	6	

I-S Ratings .1000 or Greater Are Considered a High Priority for Investment Over the Next Two Years

# Community Investment Areas

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## HIGHEST LEVELS OF SUPPORT

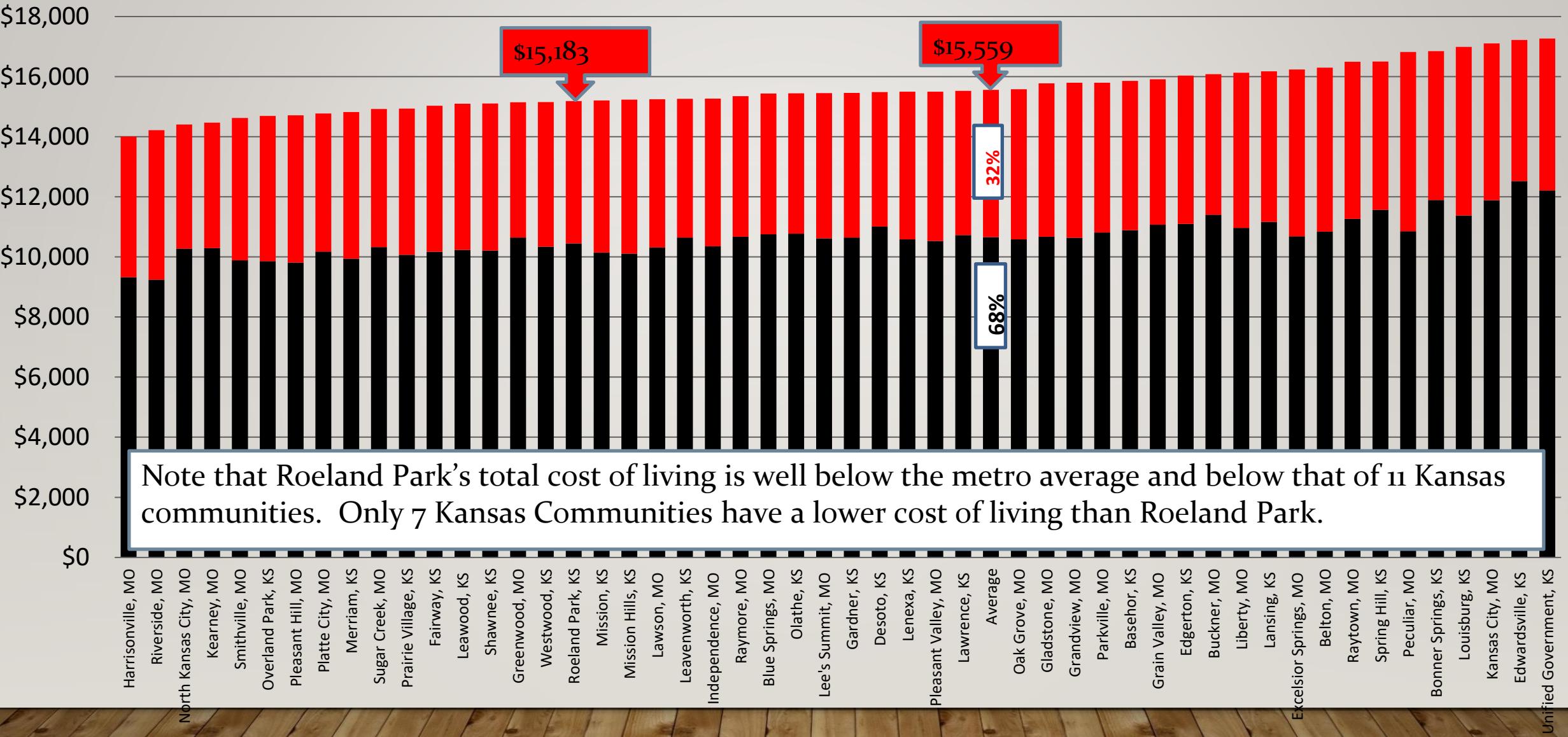
- ★ Maintaining streets, sidewalks, and storm sewer systems
- Maintaining existing buildings
- Improving parks and recreation amenities
- Plant more trees on City property and preserve existing green/park space
- Incorporate additional pedestrian amenities to improve walkability
- ★ Improving community access to entertainment/dining options

## LOWEST LEVELS OF SUPPORT

- City offering curbside glass recycling services
- ★ Incentivizing development which incorporates mixed use into a “main street” or “downtown” style
- Adding attractive elements to major roadways

# Total Single Family Cost 2020

■ Total Taxes ■ Total Utilities



# COUNCIL GOALS

**Goal A: Prioritize Diversity, Communication and Engagement with the Community** – by expanding opportunities to inform and engage residents in an open and participatory manner.

**Goal B: Improve Community Assets** – through timely maintenance and replacement as well as improving assets to modern standards.

**Goal C: Keep Our Community Safe & Secure** – for all citizens, businesses, and visitors.

**Goal D: Provide Great Customer Service** – with professional, timely and friendly staff.

**Goal E: Cultivate a Rewarding Work Environment** – where creativity, efficiency and productivity are continuous pursuits.

**Goal F: Encourage Investment in Our Community** – whether it be redevelopment, new development or maintenance.

**Goal G: Work to Implement Strategic Goals** – as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.

**Goal H: Encourage Sustainability, Diversity, and Inclusion** – through policies and programs which advance public health, sustainability, racial equity, and openness.

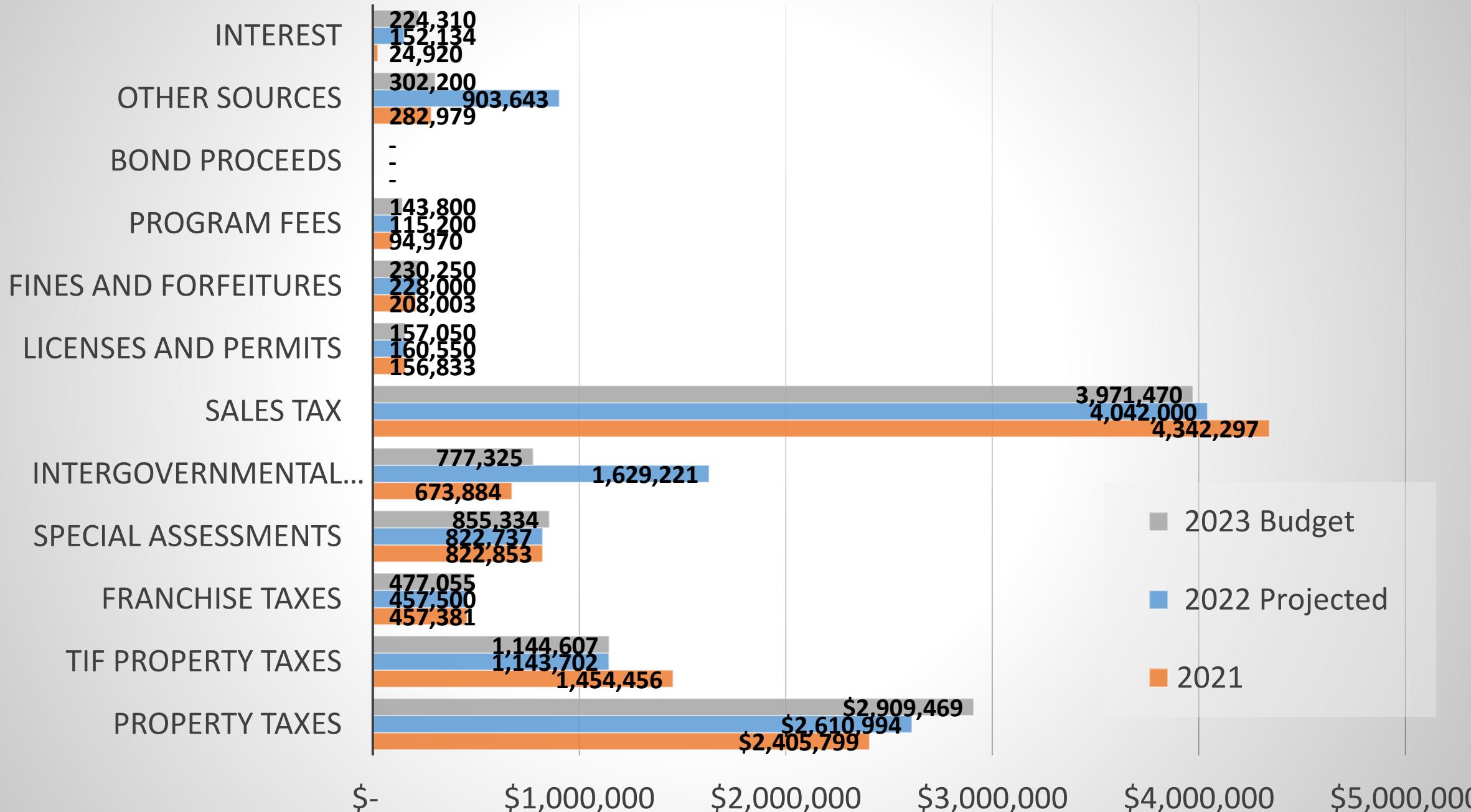
## SUMMARY OF 2023 OBJECTIVES (PRIORITIES)

- ENHANCE COMMUNITY ENGAGEMENT IN THE ANNUAL BUDGET DEVELOPMENT PROCESS
- PHASE 3 IMPROVEMENTS AT COOPER CREEK PARK
- UPDATE WOMEN'S LOCKER ROOM AT THE AQUATIC CENTER
- REVIEW AND UPDATE NALL PARK MASTER PLAN
- ADD ARTISTIC PLAY SCULPTURE AT SOUTHEAST ENTRYWAY TO R PARK
- PURCHASE LICENSE PLATE READER CAMERAS FOR POLICE DEPARTMENT
- ALLOCATE SPECIAL LAW ENFORCEMENT FUNDS TO SUPPORT K-9 EXPENSES

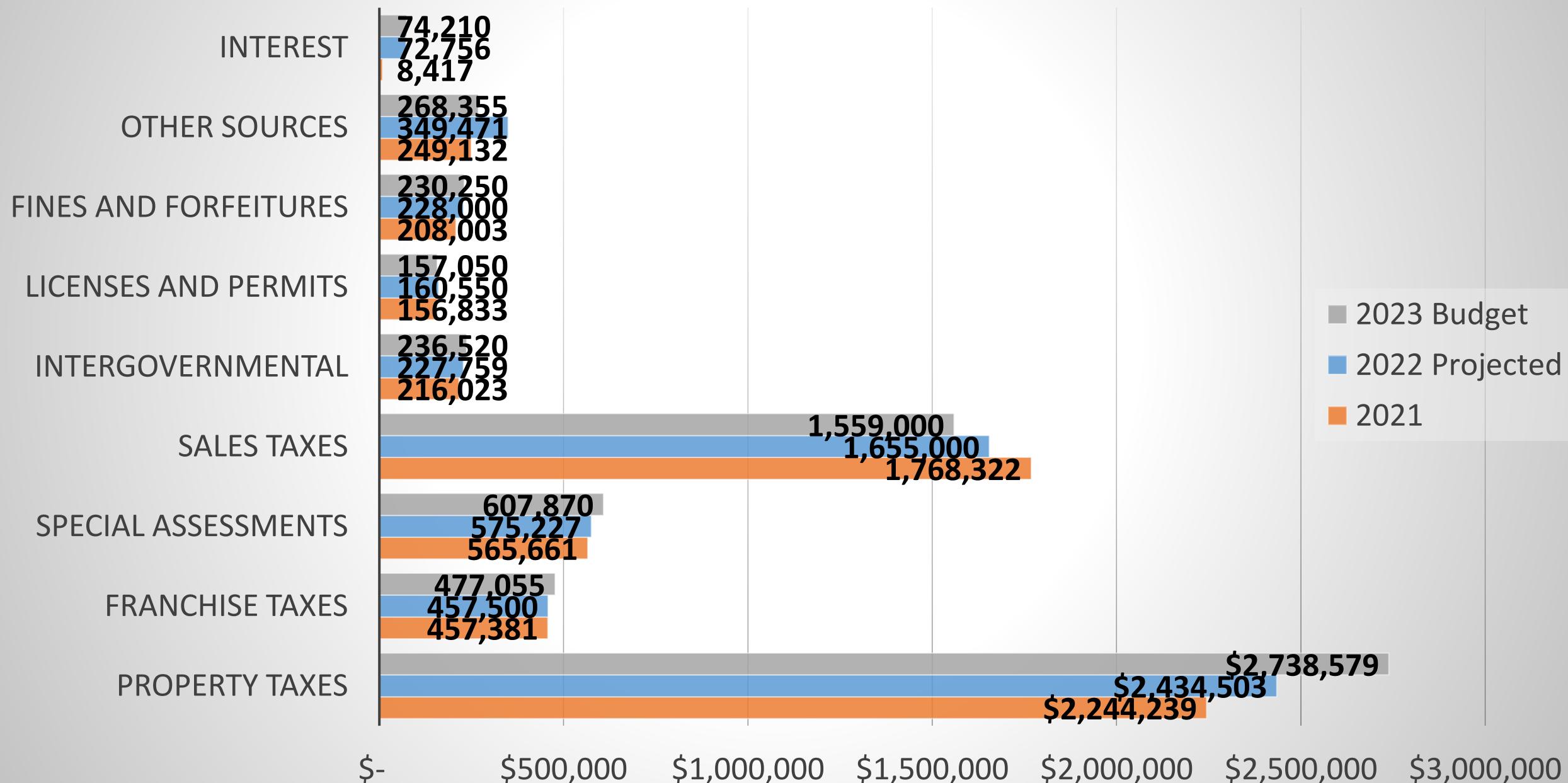
# REVENUE OVERVIEW

MAJOR REVENUE  
CATEGORIES

# 2021 Actual, 2022 Projected & 2023 Budgeted Revenue by Source - All Funds



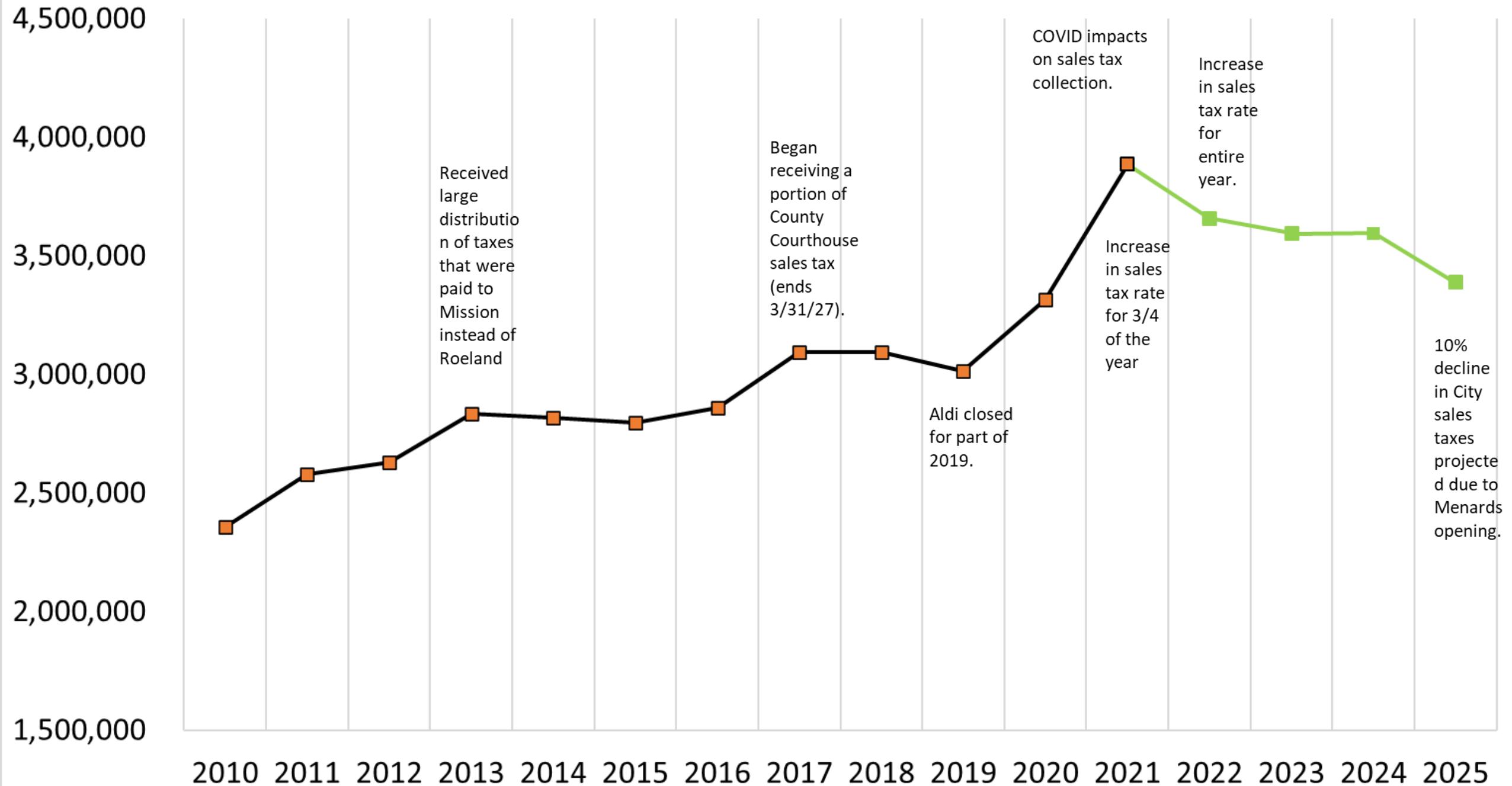
## 2021 Actual, 2022 Projected & 2023 Budgeted Revenue by Source - General Fund



# SALES AND USE TAX

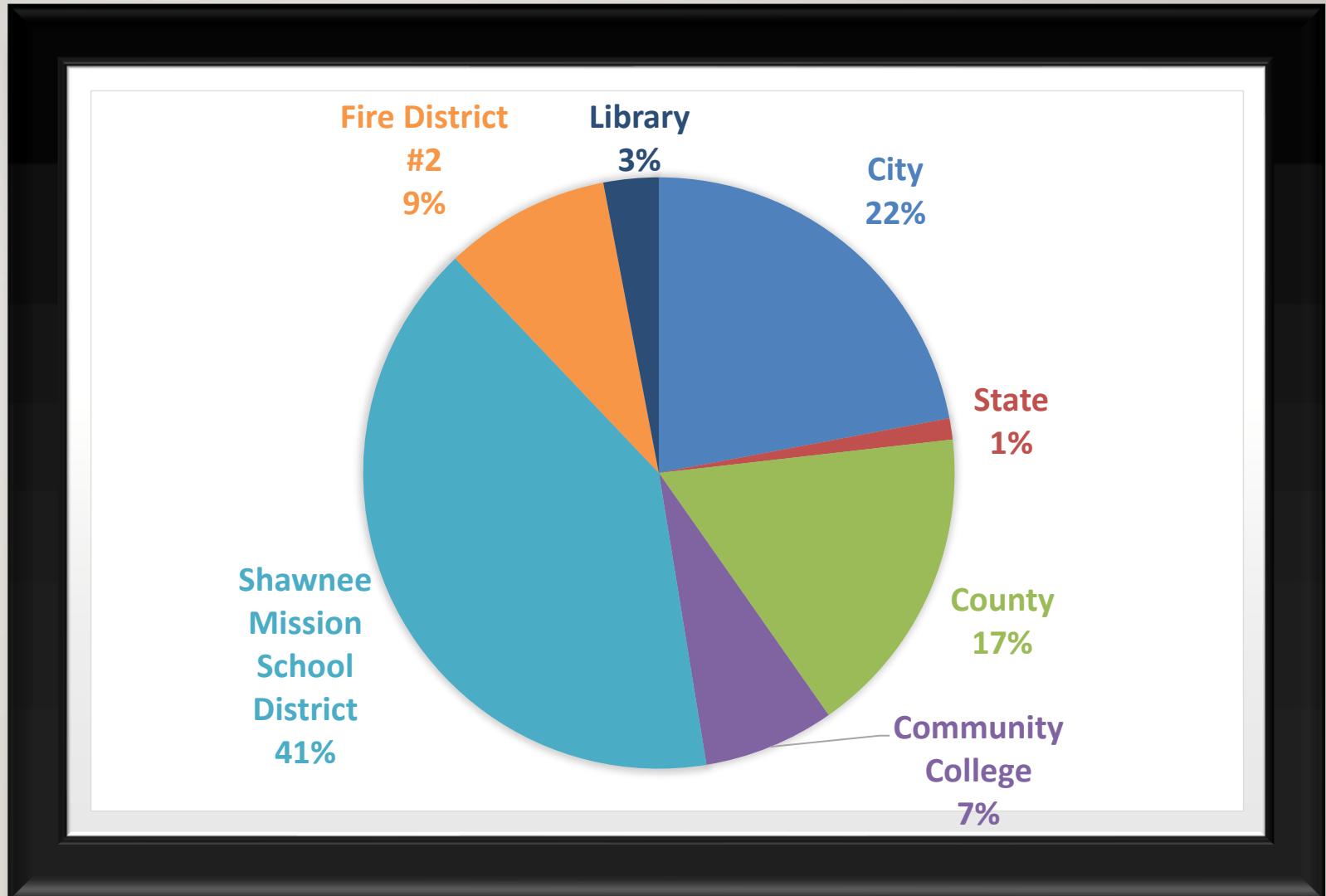
- Sales tax constituted 39% of all revenues and 30% of General Fund revenues in 2021.
- The City began receiving its share of the County Courthouse tax in 2017 which brings in roughly \$160k each year. This revenue is being used to fund capital projects; it sunsets 3/31/27.
- The increase in the City's capital improvement sales tax from .25% to .5% is reflected in the 2021 actuals, 2022 projected and 2023 budget numbers.
- From 2009-2019, average change in sales tax has been +3% annually. The 2018 and 2019 sales taxes declined by 1% and 3% respectively. 2020 & 21 were not included in the calculation due to the unusual impact that COVID has had on sales tax in those years.
- We do not expect the elevated sales tax collections driven by COVID to be sustained. Therefore the sales tax estimates for 2022 through 2024 are anticipated to decline.
- A 10% decline in City sales tax collections is anticipated in 2025 when Menards is projected to open.

# Total City/County Sales & Use Tax by Year



# WHERE YOUR PROPERTY TAX DOLLARS GO

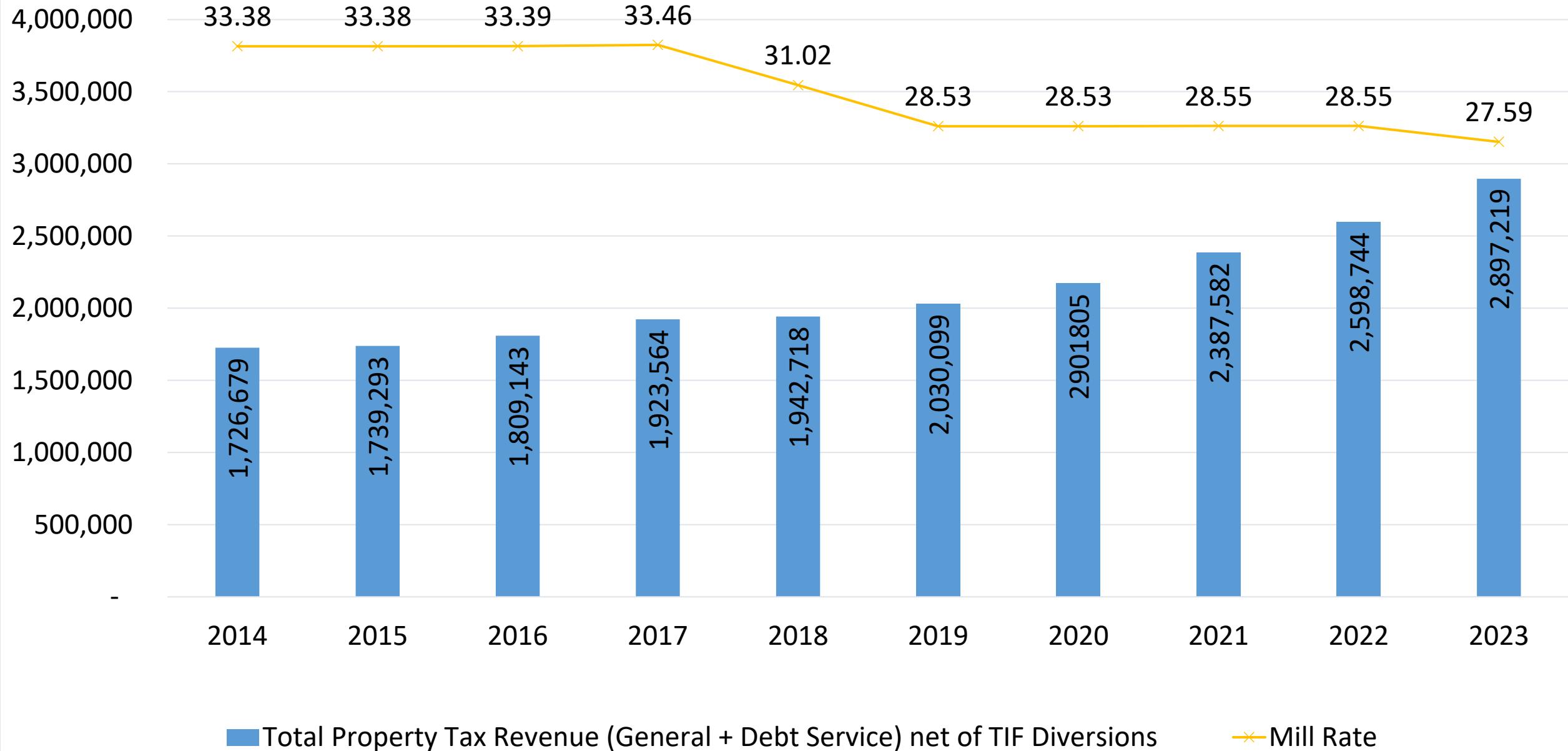
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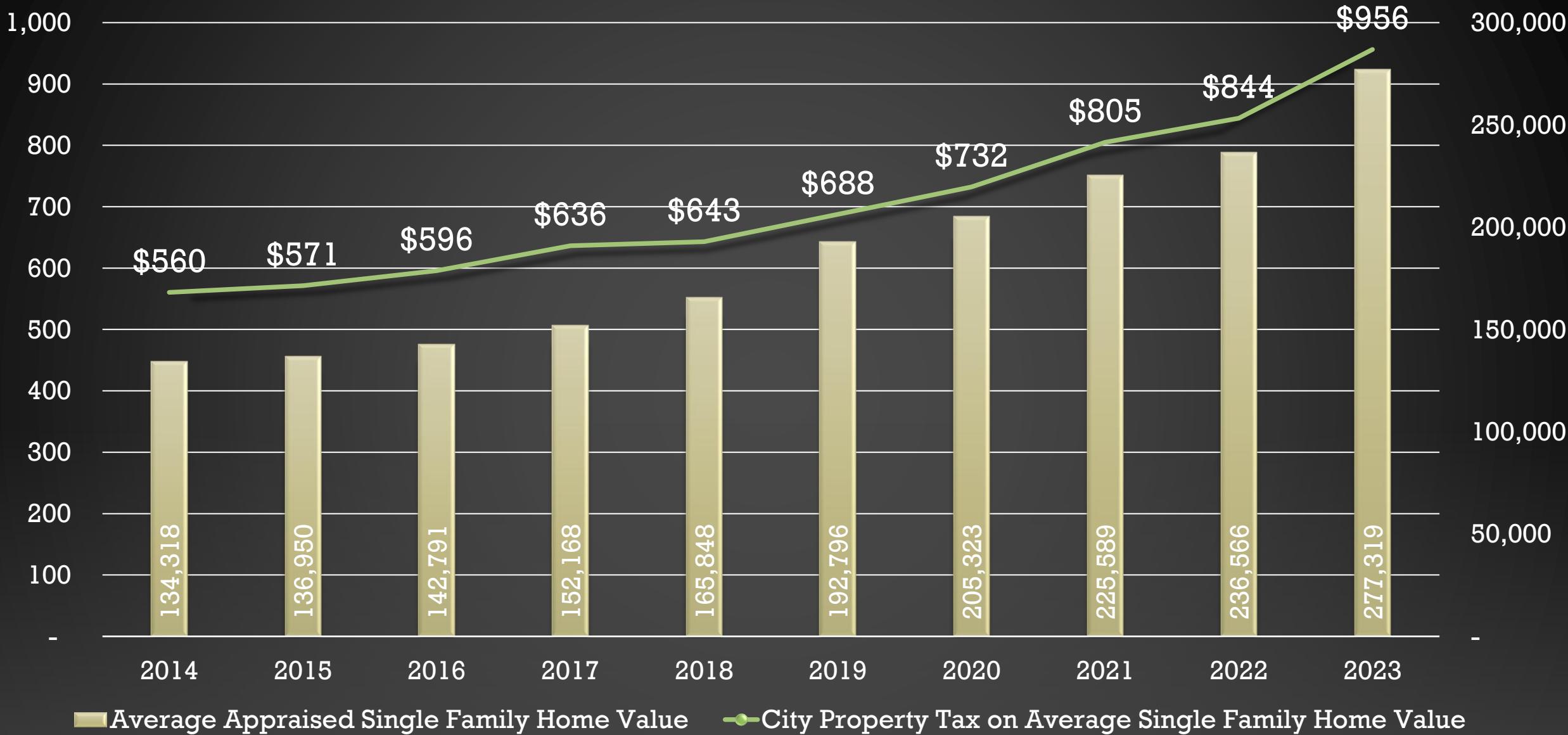
# REAL ESTATE PROPERTY TAX

- Property taxes comprised 22% of total revenues and 38% of General Fund revenues in 2021.
- Roughly half of all property tax receipts are remitted to the City in Q1 and the other half are remitted in Q3.
- Between 2014 and 2023, the City's assessed value (taxable value) has grown an average of 10% annually (which is unprecedented). The 2022 mill of 28.548 is lower than the 2014 mill of 33.379. The net impact of these two key components used to calculate property tax revenues equates to an annual growth in property tax revenues net of TIF captured property taxes of 7.2%.
- The following chart reflects this history of mill and property tax revenues net of TIF captured property taxes.
- Appraised values increased 14% overall (commercial and residential combined) between 2021 and 2022 (for the 2023 budget).
- A .96 mill reduction is reflected in the preliminary budget . The equivalent of .59 mills are being used to cover 75% of the cost of a new curbside glass recycling service to be implemented in 2023.

## Property Tax Revenues and Mill - History and Projection

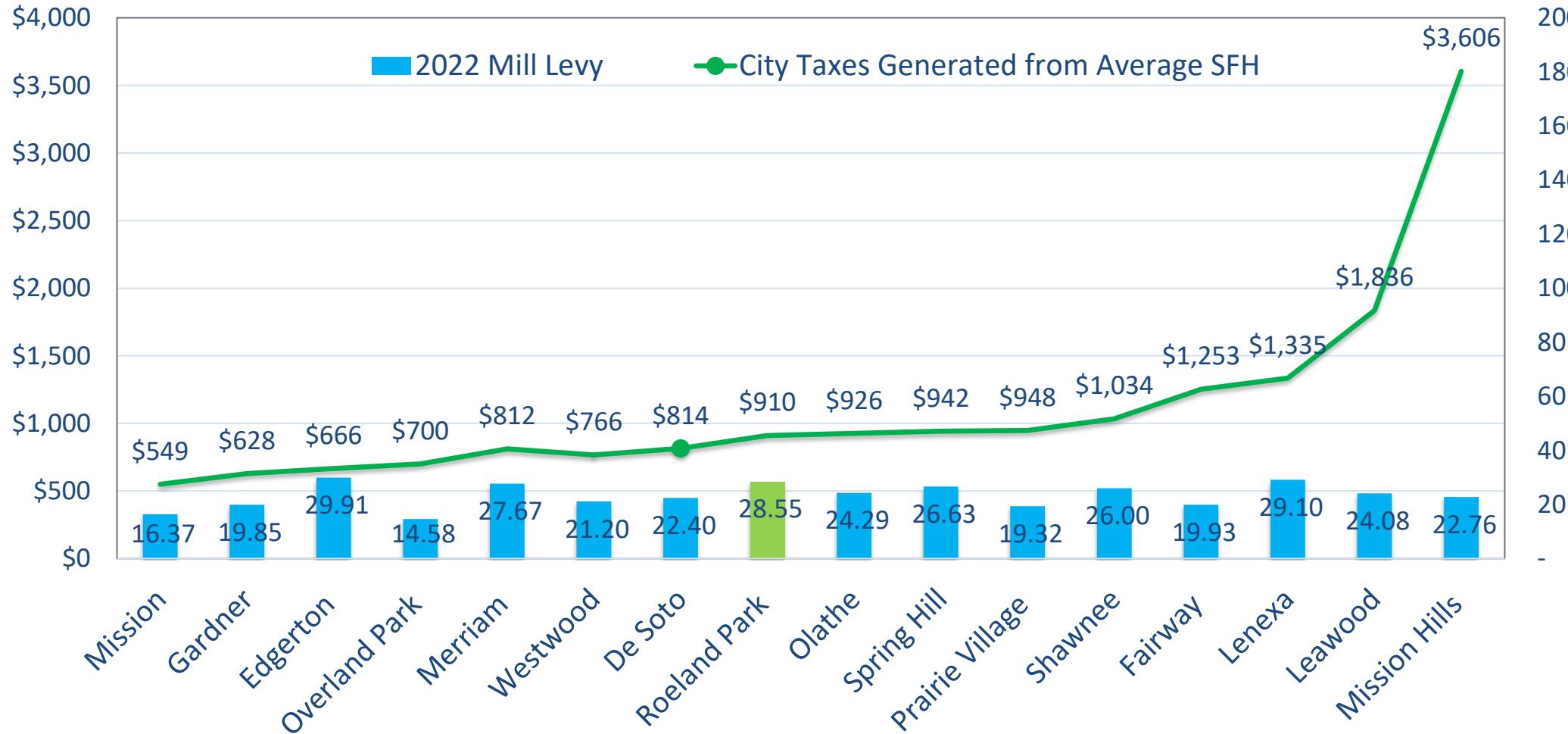


## City Property Tax on Average Single Family Home Value



- In 2018 and 2019 the mill was reduced 2.5 mill in each year. A .96 mill reduction is anticipated for 2023.
- 1 mill equates to \$34.66 in property tax on the most recent Average Appraised Home Value

## Taxes Generated on Average Single Family Home in Johnson County



# VARIABLES INFLUENCING THE DECISION TO INCREASE THE MILL BETWEEN 2011 AND 2014

- The City was seeing unprecedented declines in the assessed value (5 out of 6 years) with values remaining depressed for an unprecedented period (it took 9 years for assessed values to return to the 2008 level).
- The City was faced with increasing debt service costs between 2008 and 2015 due to the City adding 7 new borrowings (in 7 years). 3 new leases were added in 2014 (dump trucks, street sweeper, streetlight purchase).
- The City was faced with the potential loss of Walmart with an estimated overall annual loss of revenue equal to roughly \$700k (or 11.8 mill) for the initial two years following their move and then equalizing at roughly \$400k (or 6.75 mill). (The 5 mill reduction implemented in 2018 and 2019 equated to a \$400k reduction in property taxes at that time).
- The City deferred capital investment through 2015 (creating a backlog), cut staffing levels, cut staff benefits, provided no or very minimal pay adjustments for 5 years, and added debt through equipment leases. All of these are common techniques employed when faced with financial challenges. Staff levels and benefit levels remain as reduced; they have not been restored.
- All these variables and changes influenced the amount the mill was adjusted.

# COMPARISON OF MILL AND PROPERTY TAX PER CAPITA FOR JOCO CITIES

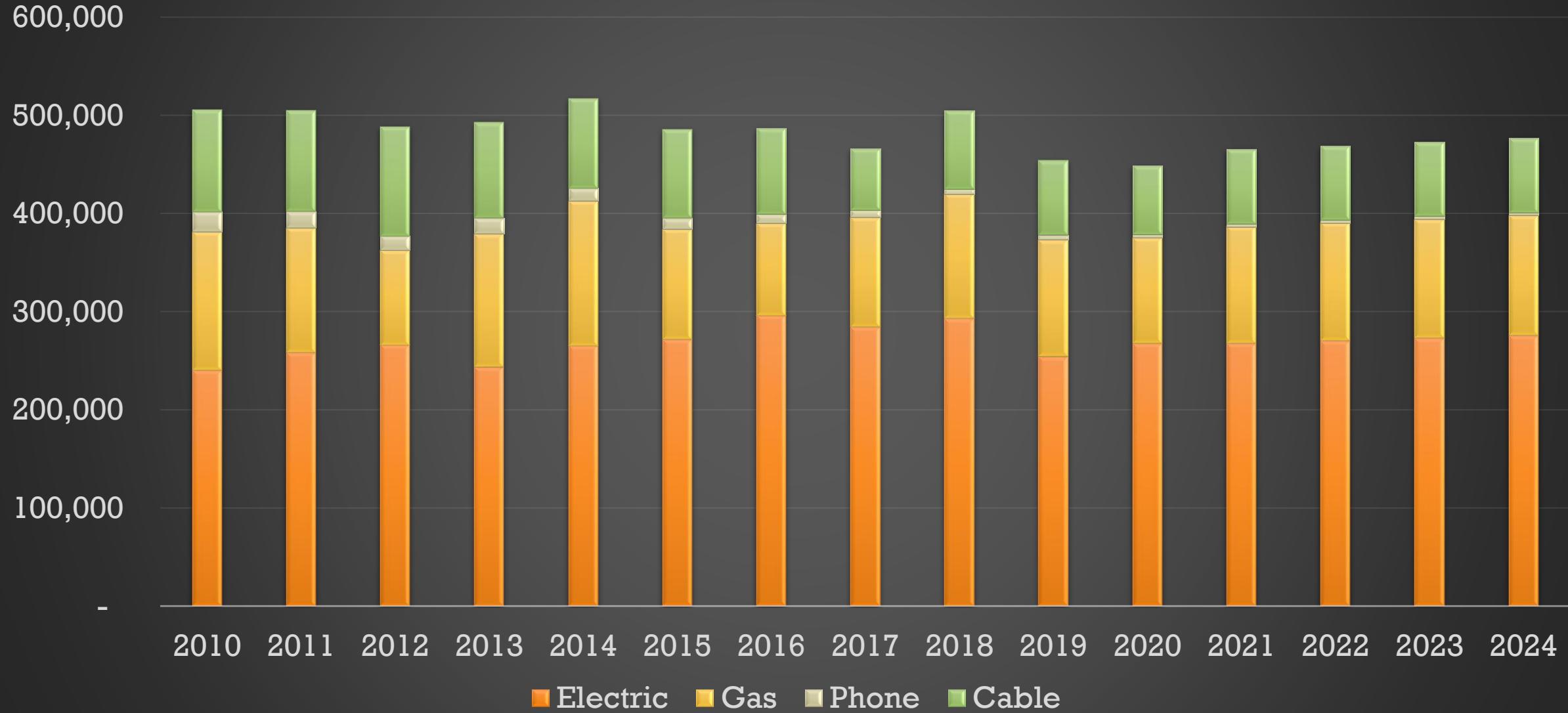
City	Population (2020 Census)	2021 Assessed Value (2022 Budget)	2021 Mill Levy (2022 Budget)	Value of 1 Mill	Property Tax Per Capita
Gardner	23,287	\$230,554,082	21	\$230,554	205
Spring Hill	7,952	\$71,946,864	27	\$71,947	247
Overland Park	197,238	\$4,039,572,410	14	\$4,039,572	278
Mission	9,954	\$172,481,966	17	\$172,482	295
Olathe	141,290	\$2,109,517,230	23	\$2,109,517	339
Prairie Village	22,957	\$469,256,976	19	\$469,257	395
Shawnee	67,311	\$1,010,429,496	27	\$1,010,429	398
Westwood	1,750	\$32,911,074	21	\$32,911	401
Roeland Park	6,871	\$96,815,053	29	\$96,815	402
Average	37,292	\$753,894,417	24	\$706,777	513
Fairway	4,170	\$109,409,376	20	\$109,409	523
Merriam	11,098	\$214,304,483	28	\$214,304	532
De Soto	6,118	\$85,787,538	38	\$85,788	537
Lenexa	57,434	\$1,343,837,356	29	\$1,343,837	684
Leawood	33,902	\$1,065,534,162	25	\$1,065,534	778
Edgerton	1,748	\$51,803,718	30	\$51,804	900
Mission Hills	3,594	\$204,265,252	23	\$204,265	1,294

RP's total property tax on a per capita basis is 22% below the JOCO average. This is the case even though our mill is among the highest in JOCO due to 75% of our land area being residential. Commercial properties pay 217% more property tax on each appraised dollar of value than residential properties. If RP had more commercial land use the property taxes generated per capita would be higher and this would allow for a lower mill levy.

## FRANCHISE FEES- OVERVIEW

- Franchise fees made up 4% of all revenues and 8% of General Fund revenues in 2020
- Franchise fees are collected at a rate of 5% for electric, phone, gas, and cable
- Cable receipts are remitted quarterly while the others are remitted monthly one to two months after they are collected
- Since 2008 franchise fees in aggregate have remained relatively stable. Removing the electric outlier in 2019, the long-term rate of change has been -2%. However, variations year-over-year can be significant due to a hot summer (impacts electric), a cold winter (impacts gas), or changes in natural gas prices (impacts both electric and gas).

## Franchise Fee Revenues - Collections and Projections



# SUMMARY OF CAPITAL INVESTMENT

Project	2023 Budget	Description
Aquatic Center	Repaint Main Pool	150,000 Repaint main pool
	Pool Furniture replacement	1,000 Annual allocation to replace furniture according to use and need.
	Women's Locker Room Renovation	75,000 2023 Budget Objective to replace partitions, lockers and re-epoxy the floor.
	Swim Lane Divider Replacement	1,600 Annual allocation to replace swim lane dividers according to use and need.
City Hall	Replace Police Backup Server	6,000 Replacing equipment at the end of its serviceable life.
	City Hall Server Firewall	5,000 Scheduled update of cybersecurity infrastructure.
	Replace City Hall Hot Water Heater	15,000 Replacing equipment at the end of its serviceable life.
	City Hall Computer Replacement	3,200 Scheduled replacement rotation to maximize serviceability and warranty coverage.
Community Center	Room 3 Air Handler/Furnace	3,000 Replacing equipment at the end of its serviceable life.
	Room 3 Condenser Unit	3,200 Replacing equipment at the end of its serviceable life.
	Water Heater Replacements	5,000 Replace two 40-gallon water heaters at the end of their serviceable lives.
	Community Center Renovation – Phase I	1,500,000 Phase I construction planned for 2023. The renovation will enhance the look and functionality of the center as well as increase accessibility in some of the rooms.

	<b>Project</b>	<b>2023 Budget</b>	<b>Description</b>
Parks Improvements & Maintenance	Park Maintenance/Improvements	24,000	Funding is for general park improvements and maintenance that are identified on an annual basis.
	Cooper Creek Park Improvements	12,300	Upgrade amenities, install new concrete pads, remove invasive plants and planting natives, new landscaping, remove 4 cherub ornamentals and replace with two new pieces of public art, and adding a small natural play area. This is a 2023 Budget Objective.
Police Department	Replacement of Police Weapons	5,000	Scheduled replacement of weapons at end of useful life.
	Police In-Car and Body Cameras	8,000	Replace cameras as needed.
	Police IT Equipment/Computers	6,624	Replace Computers for Police department / Supervisors, Squad Room, Booking, Chief as needed
	Police In-Car Video	40,000	Replace in-car video cameras as needed.
	Vehicle Emergency Equipment	8,000	The emergency equipment is standard in every police vehicle. This equipment coincides with the purchase/replacement of police vehicles.
	Police Vehicle – Ford Explorer with Equipment	42,000	Replace police vehicles according to use and need.
	Police K9 Equipment for Explorer	15,000	K9 equipment to outfit new Explorer.

Project	2023 Budget	Description
Public Works Department	In-House or Contract Street Maintenance	225,000 The funding is to be used for street maintenance, both in-house and contract.
	Contracted Street Maintenance	213,000 This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work.
	New Public Works Facility	3,000,000 Acquire a new public works facility
	Annual Sidewalk Repair and Replacement	25,000 Repair and replace areas of sidewalks where hazards exist.
	Bi-annual sidewalk extension project	100,000 Bi-annual allocation for extension of high priority sidewalks.
	Annual Street Light Replacement	25,000 Replace streetlights at the end of their useful life.
	2003 Skidsteer Case	55,000 Current skidsteer has reached the end of its useful life.
	#417 2002 Coleman Tiller Attachement	5,000 Current tiller attachment has reached the end of its useful life.
	Roe Parkway Maintenance	600,000 Curb replacement, sidewalk extension, asphalt spot repairs and mill/overlay of Roe Parkway from 47 <sup>th</sup> Roe Parkway to 48 <sup>th</sup> Street.
	2023 Residential Street Reconstruction	1,278,400 Reconstruction of Canterbury Street from 47 <sup>th</sup> to 51 <sup>st</sup> .

	<b>Project</b>	<b>2023 Budget</b>	<b>Description</b>
Public Works Department (Continued)	2023 CARS – 48 <sup>th</sup> from Roe Lane to Roe Blvd	157,000	Spot repairs, mill and overlay, restriping.
	Concrete Line 60' CMP Under Roe Blvd	60,000	Design and engineering budgeted in 2023.
	Bi-Annual Storm Sewer Repair/Replacement Program	100,000	Bi-annual project to replace corrugated storm pipe that has rusted out.
	2024 CARS – Mission Rd from 47 <sup>th</sup> St to 53 <sup>rd</sup> St	19,000	Design budgeted in 2023.
	2023 CARS – 53 <sup>rd</sup> from Mission Rd to Chadwick	52,000	Spot repairs, mill and overlay; shared project with Fairway.

# PERSONNEL OVERVIEW

- THE ONLY CHANGE IN STAFFING LEVELS ARE FOR SEASONAL PUBLIC WORKS; LABOR HOURS ADDED FOR LANDSCAPING
- 4% WAGE INCREASE FOR 2023 BASED UPON CONSUMER PRICE INDEX AND MARKET COMPETITIVE MERIT INCREASE.- INTENT IS TO MAINTAIN “AVERAGE” POSITION WITHIN THE MARKET
- HEALTH INSURANCE COST INCREASES ARE INFLATION DRIVEN

# SERVICE DELIVERED EFFICIENTLY WITH LOW STAFFING LEVELS

<b>City</b>	<b>Population (2020 Census)</b>	<b>FTE Staff 2022</b>	<b>Staff per 1,000 residents</b>
Mission Hills	3,594	10	2.8
Shawnee	67,311	347	5.2
Roeland Park	6,871	36	5.2
Fairway	4,170	22	5.3
De Soto	6,118	34	5.6
Prairie Village	22,957	137	6.0
Overland Park	197,238	1181	6.0
Gardner	23,287	159	6.8
Olathe	141,290	1009	7.1
Average	37,292	261	7.3
Spring Hill	7,952	59	7.4
Mission	9,954	74	7.4
Leawood	33,902	302	8.9
Westwood	1,750	16	9.1
Lenexa	57,434	546	9.5
Merriam	11,098	122	11.0
Edgerton	1,748	24	13.7

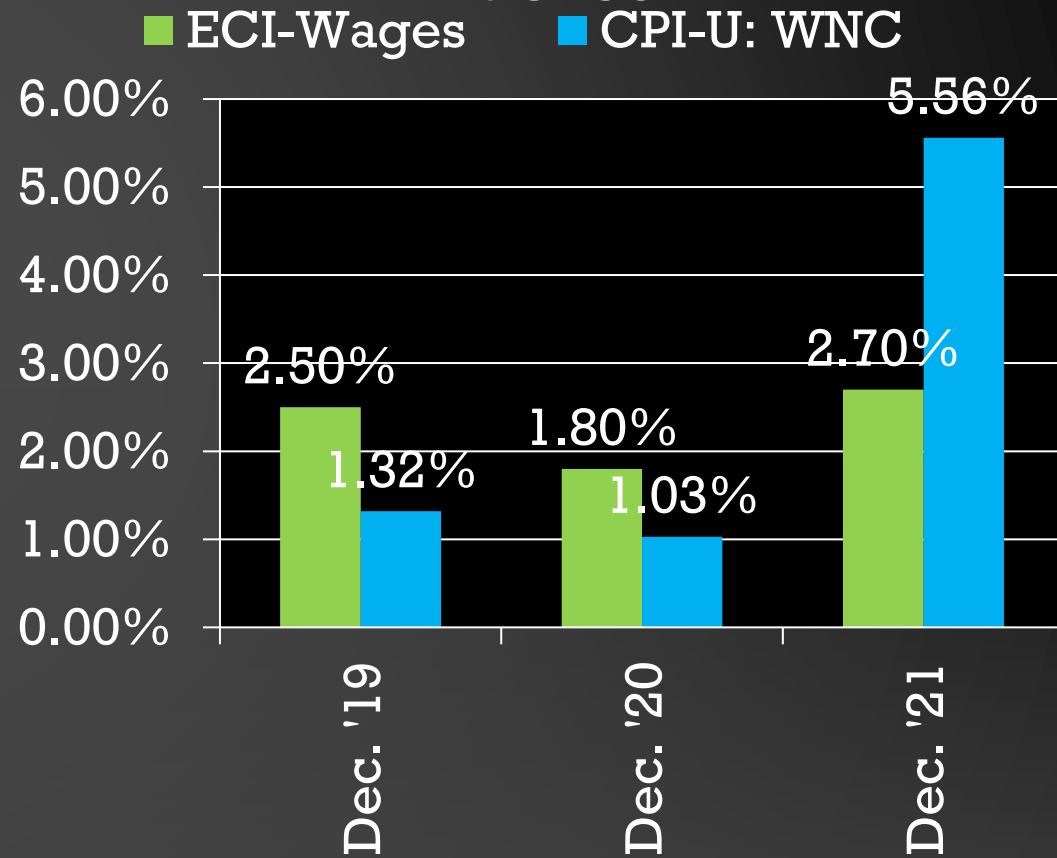
Roeland Park provides similar services to Fairway, Prairie Village, Mission, Westwood, De Soto, and Mission Hills (no fire service or utility staff)

# RELEVANT PERSONNEL COST INDEXES

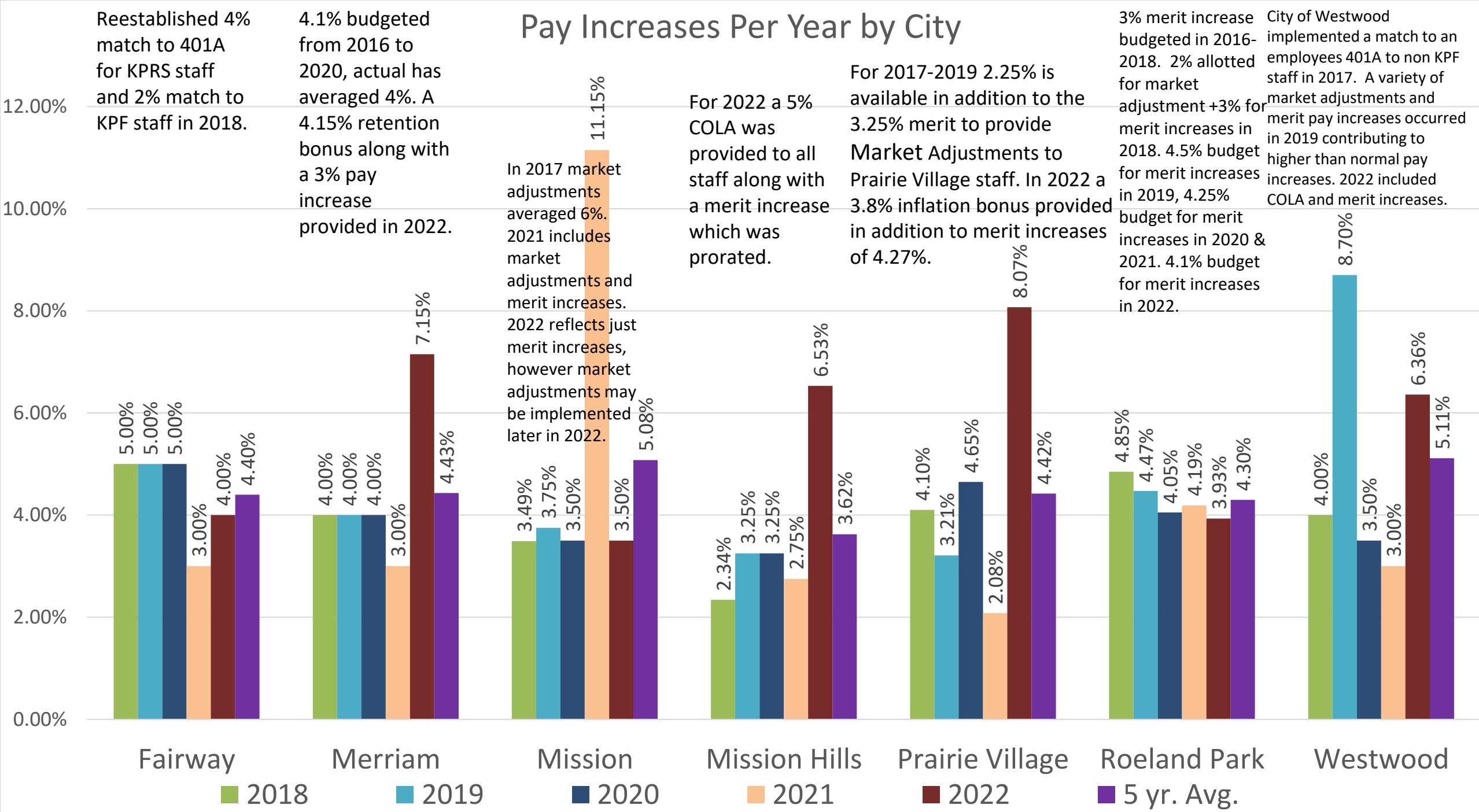
## 2022 AND 2023 PAY ADJUSTMENTS

- CPI for the West North Central Region that KC is part of increased 5.56% for 2021.
- Inflation continues to climb into 2022 with 3.5% cumulative growth in the national CPI figure for All Goods during the first 4 months.
- A 4% Merit increase pool is proposed for 2023 (consistent with historical practice). This equates to a \$100k increase in personnel costs.
- A 4% Inflation Adjustment (\$1.10/hr increase) is to be implemented in August of 2022 at Council direction. This equates to a \$100k increase in personnel costs on an annual basis.

## History of Relevant Indexes

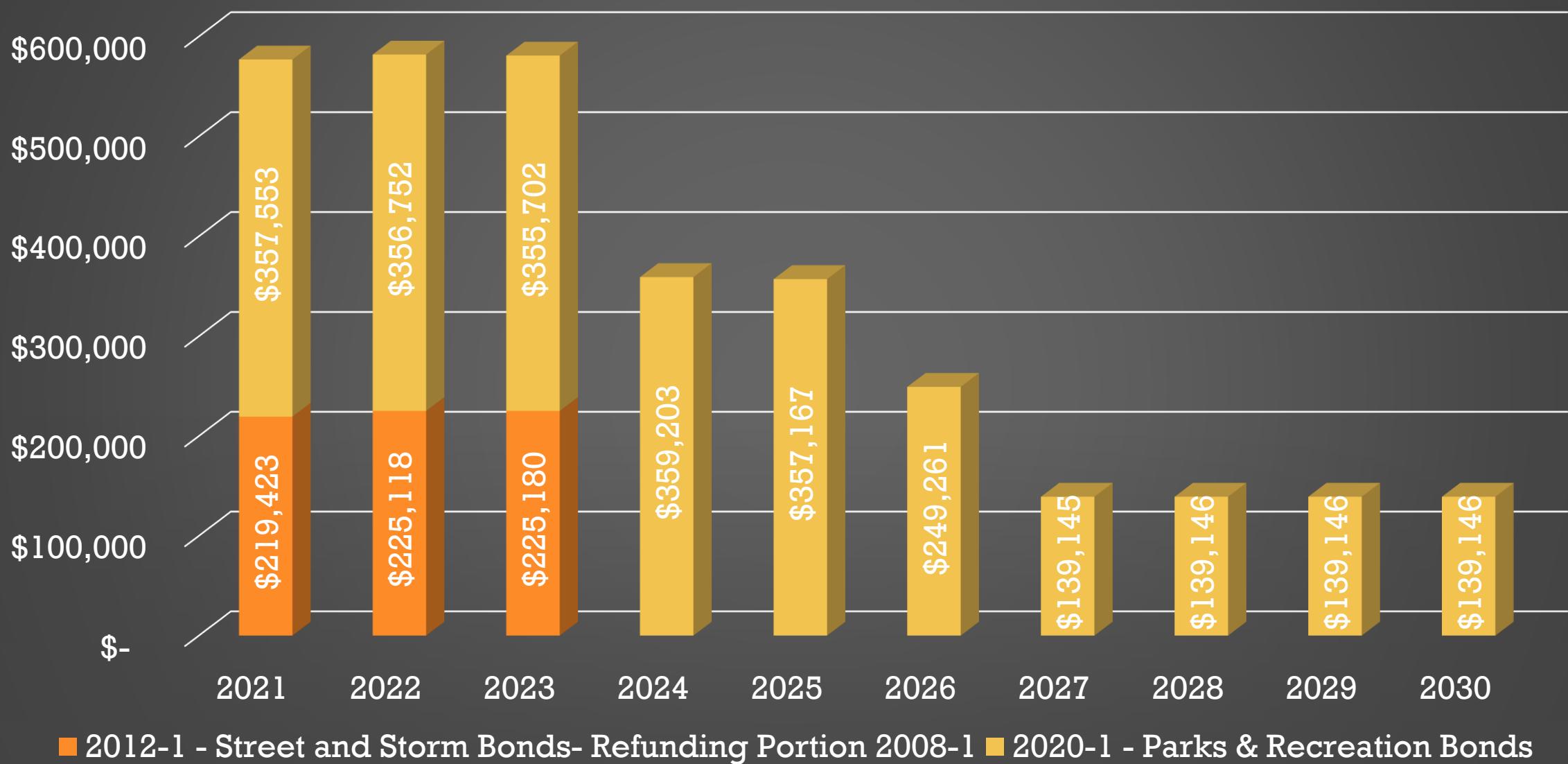


# Pay Increases Per Year by City

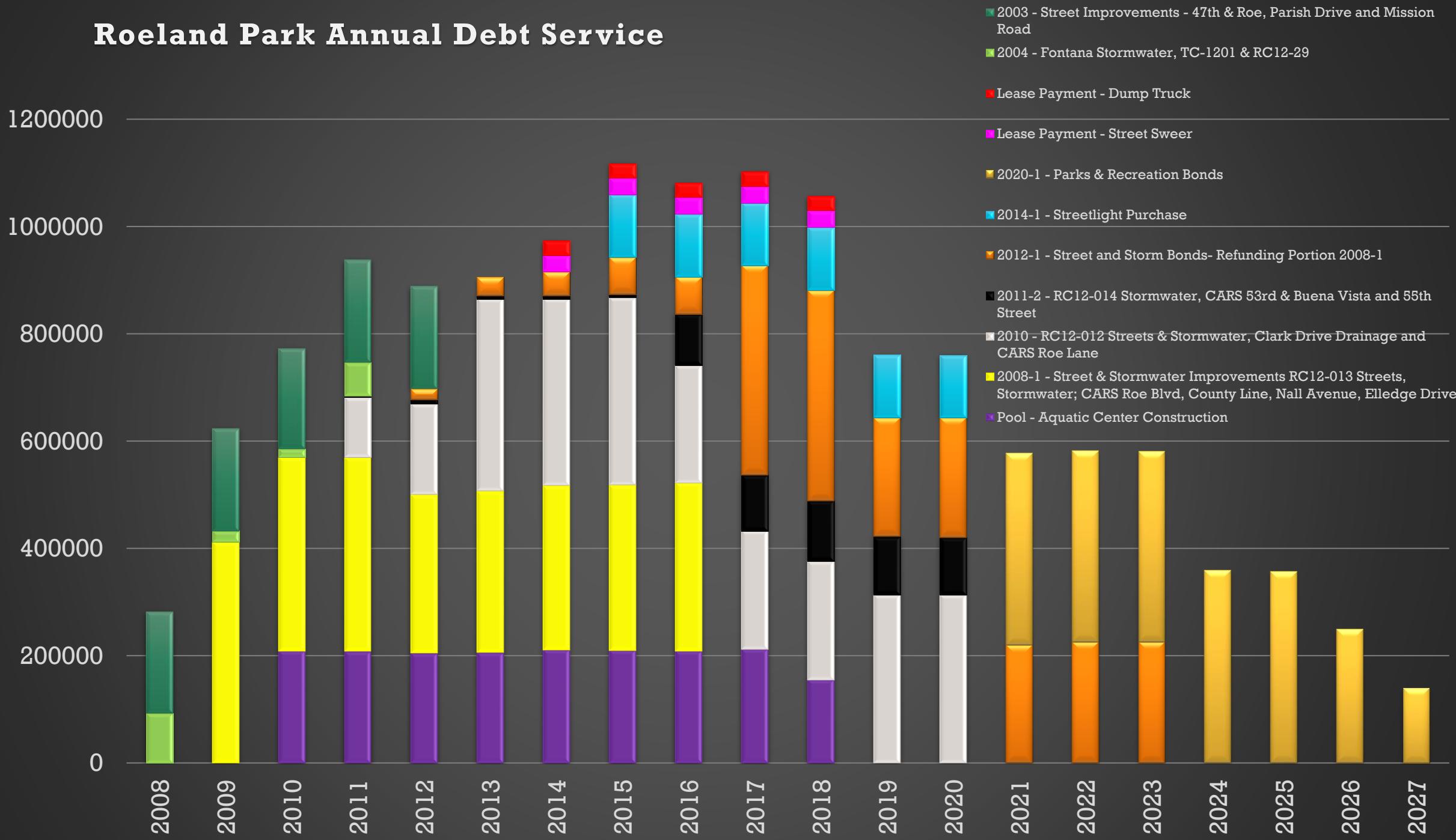


# DEBT SERVICE OVERVIEW

## Roeland Park Annual Debt Service

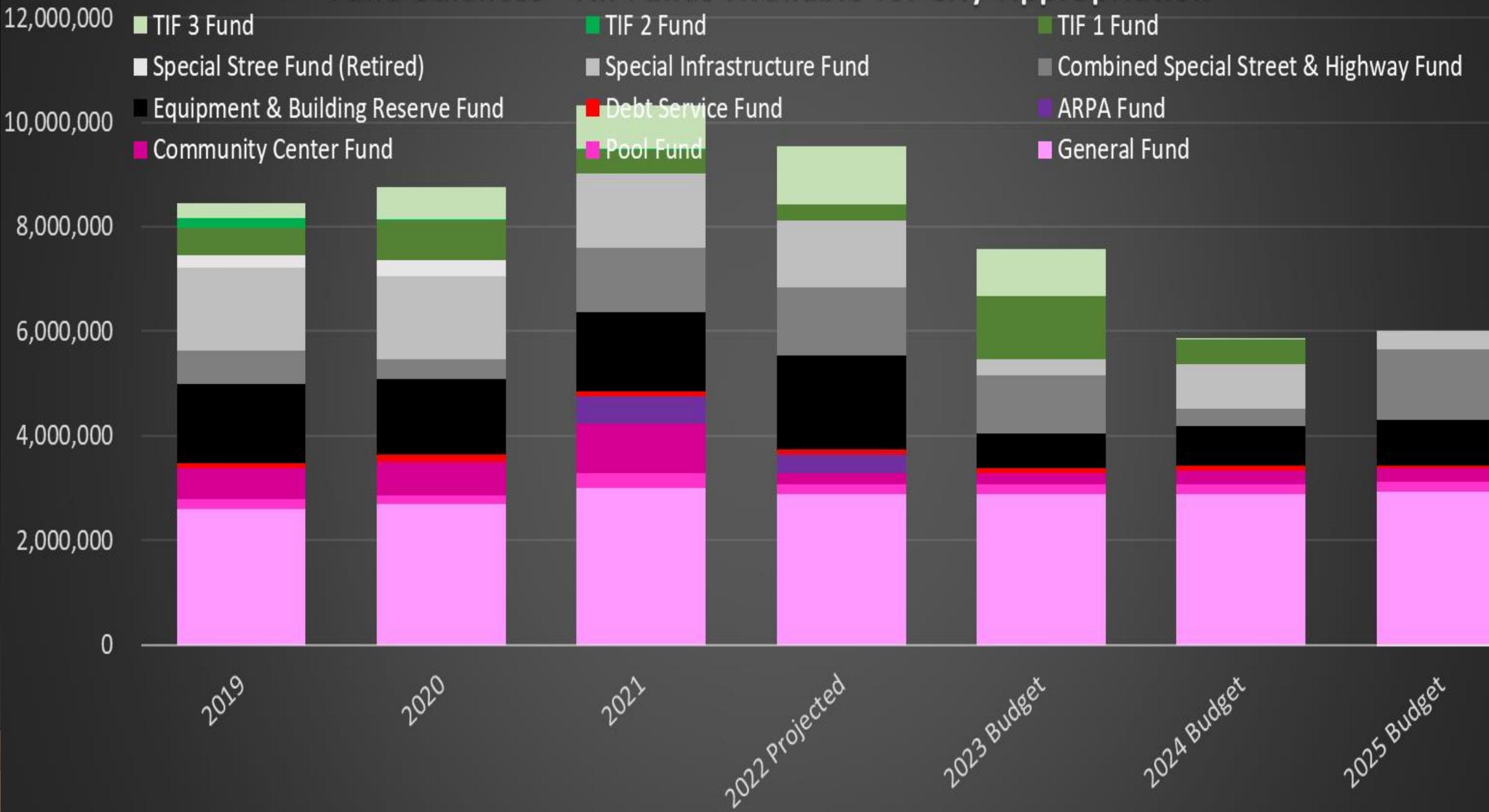


# Roeland Park Annual Debt Service



# REVIEW BY FUND: BUDGETS AND RESERVES

# Fund Balances - All Funds Available for City Appropriation



## Expenditure Trends by Category ( actuals in blue/budget figures in gray)

2017 2018 2019 2020 2021 2022 2023 2024 2025

12,000,000

Personnel- experiences a consistent increase in cost annually.

Contractual Services- \$650k of ARPA funds are reflected in contractual services for 2022 and \$350k in 2023. Commodities- are consistent from year to year.

Capital- Prior to 2018 the City averaged roughly \$2 million annually on capital investment. Investment fluctuates year to year but has on average more than doubled compared to pre 2018 levels.

6,000,000

4,000,000

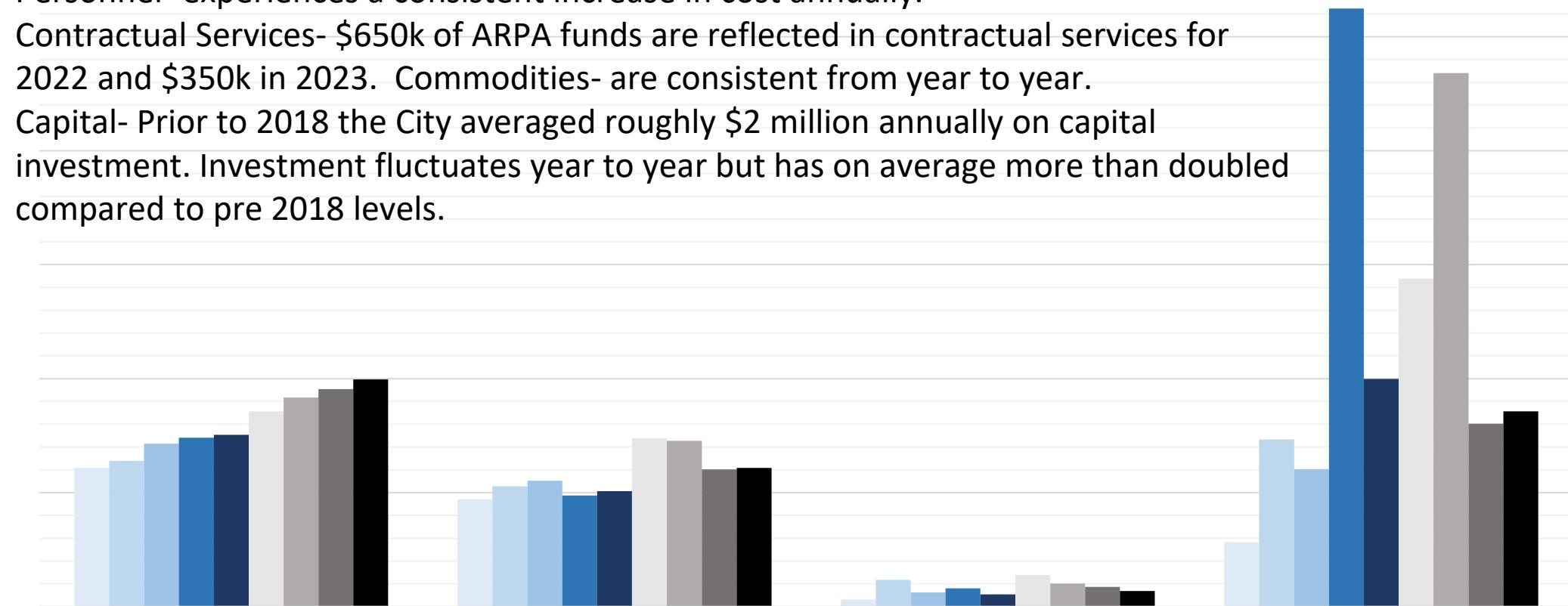
2,000,000

Salary & Benefits

Contractual Services

Commodities

Capital Outlay



# GENERAL FUND

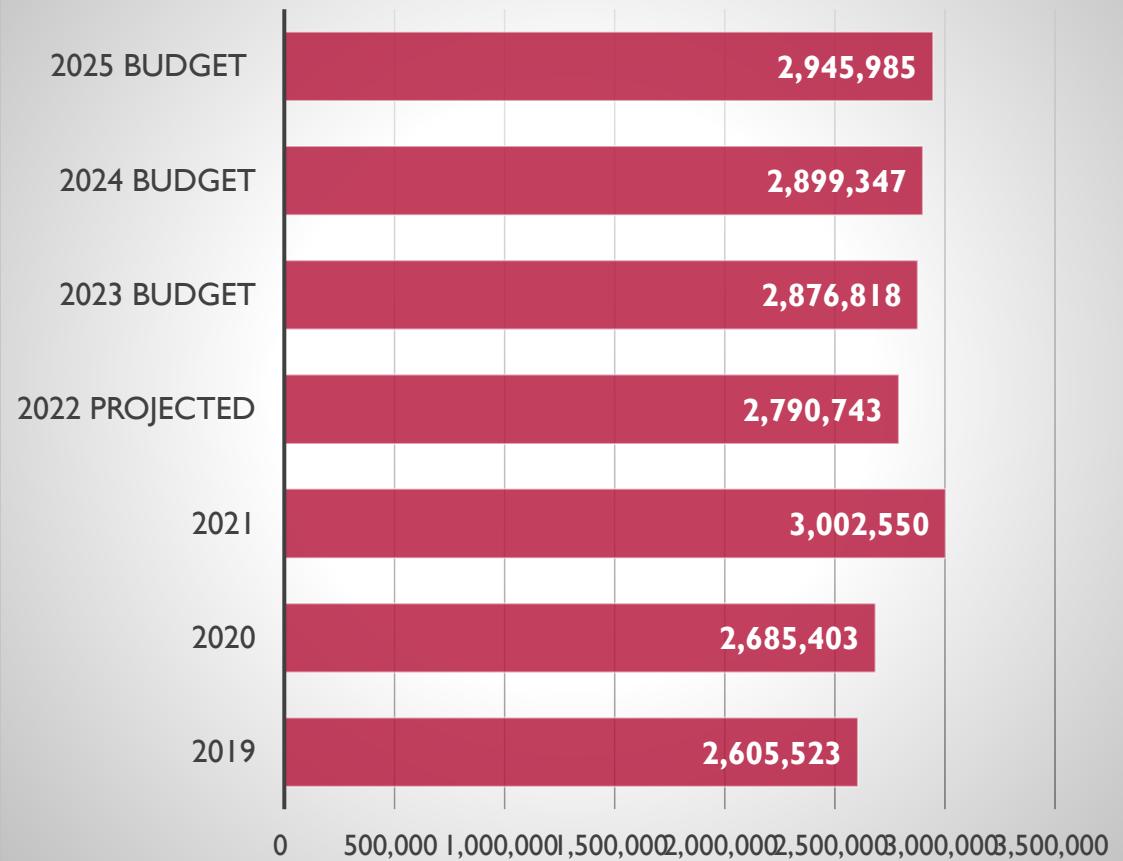
## FY 2022 Projected Budget

- Revenues: \$6.33M
- Expenses: \$6.54M

## FY 2023 Preliminary Budget

- Revenues: \$6.66M
- Expenses: \$6.56M
- Primary Purpose – City personnel, administrative contracts, solid waste service, street maintenance, equipment. Reserves in excess of benchmark (25% of operating expenses plus \$1.41 million for loss of major retailer) used to fund capital.

## General Fund Ending Balance



# AQUATIC CENTER FUND

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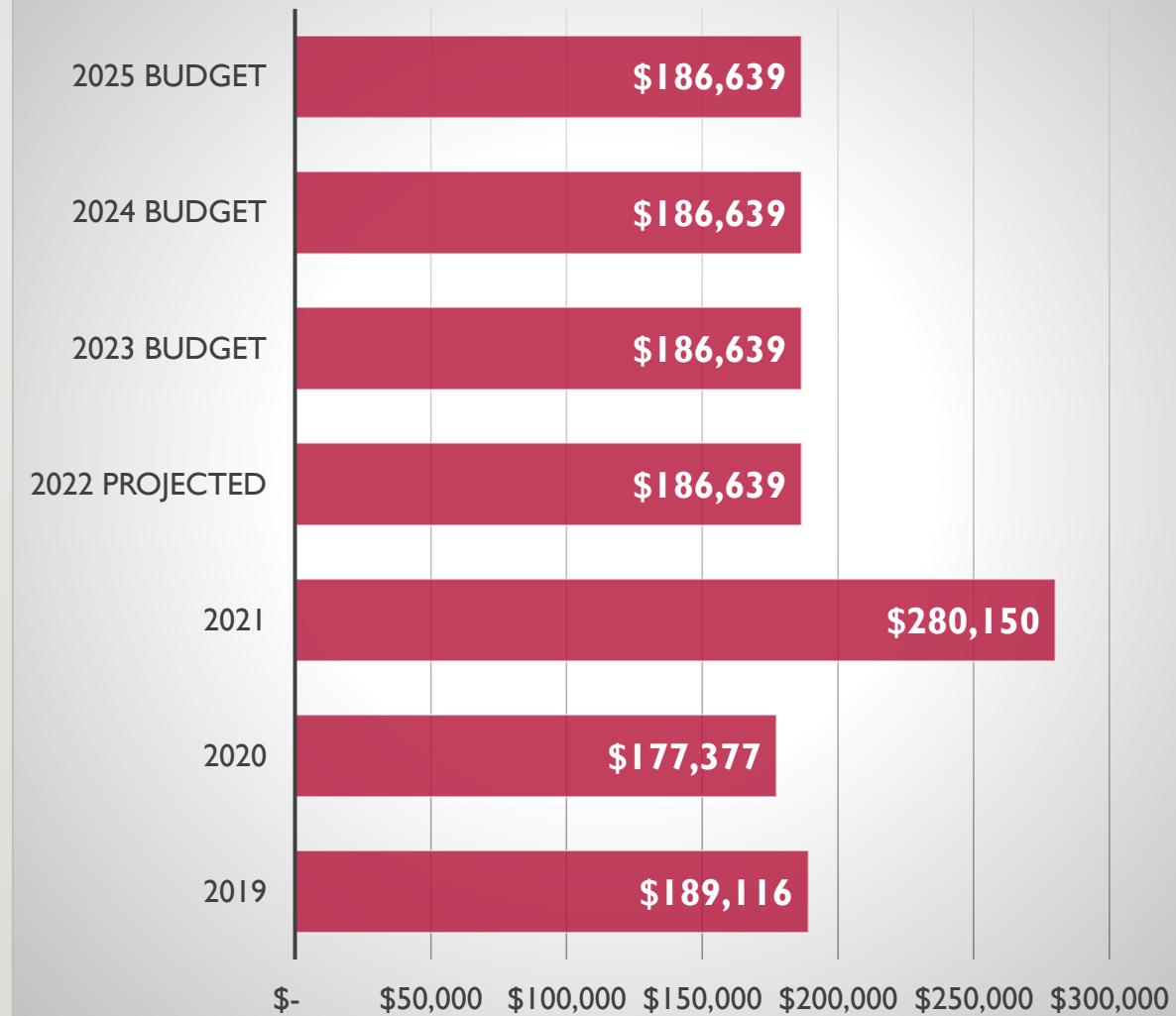
## FY 2022 Projected Budget

- Revenues: \$297,280k including \$180k transfer from the General Fund to cover operations and capital
- Expenses: \$390k including \$108k in capital investment

## FY 2023 Preliminary Budget

- Revenues: \$431k
- Expenses: \$431k
- Primary Purpose – For the operation and capital maintenance of the Aquatic Center

## Aquatic Center Fund Ending Balance



# COMMUNITY CENTER

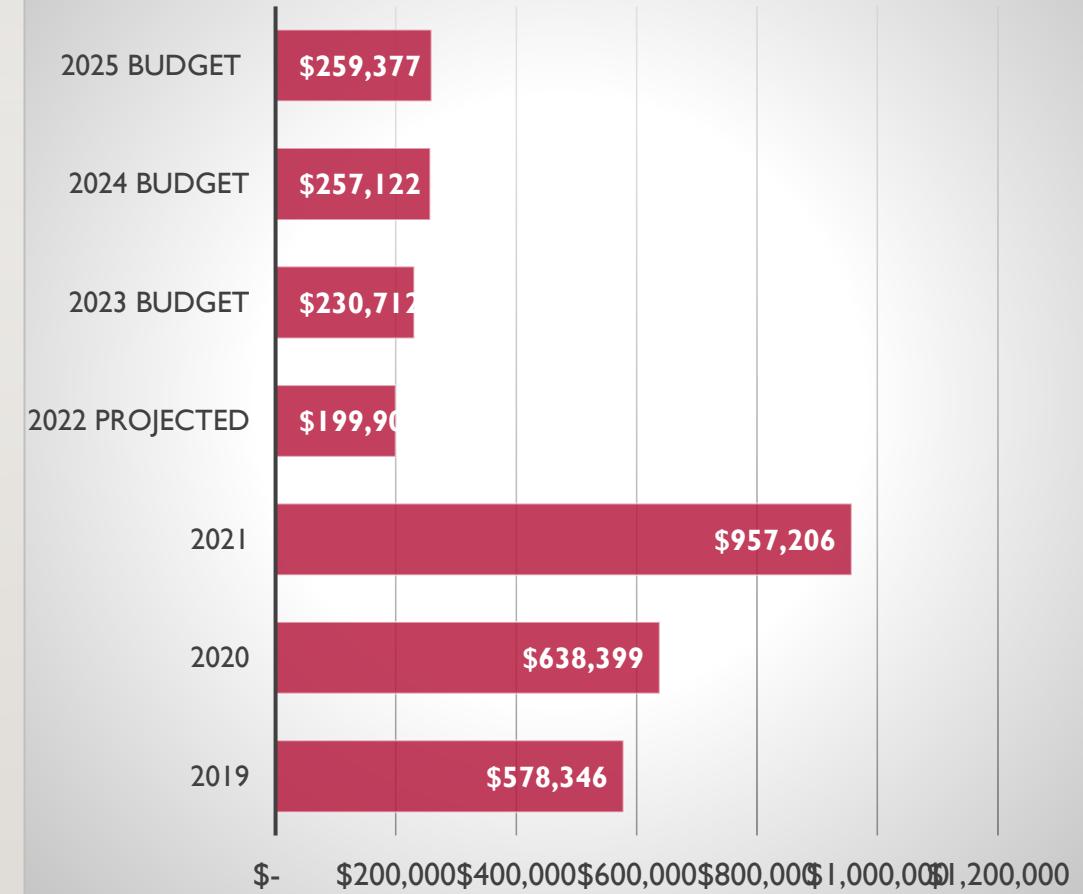
## FY 2022 Projected Budget

- Revenues: \$413k
- Expenses: \$1.1M including \$893k for building, parking lot and exterior ADA improvements

## FY 2023 Preliminary Budget

- Revenues: \$210k
- Expenses: \$179k
- Primary Purpose – Operation of the Community Center as well as capital improvements and maintenance to the facility.

## Community Center Fund Ending Balance



# DEBT SERVICE FUND

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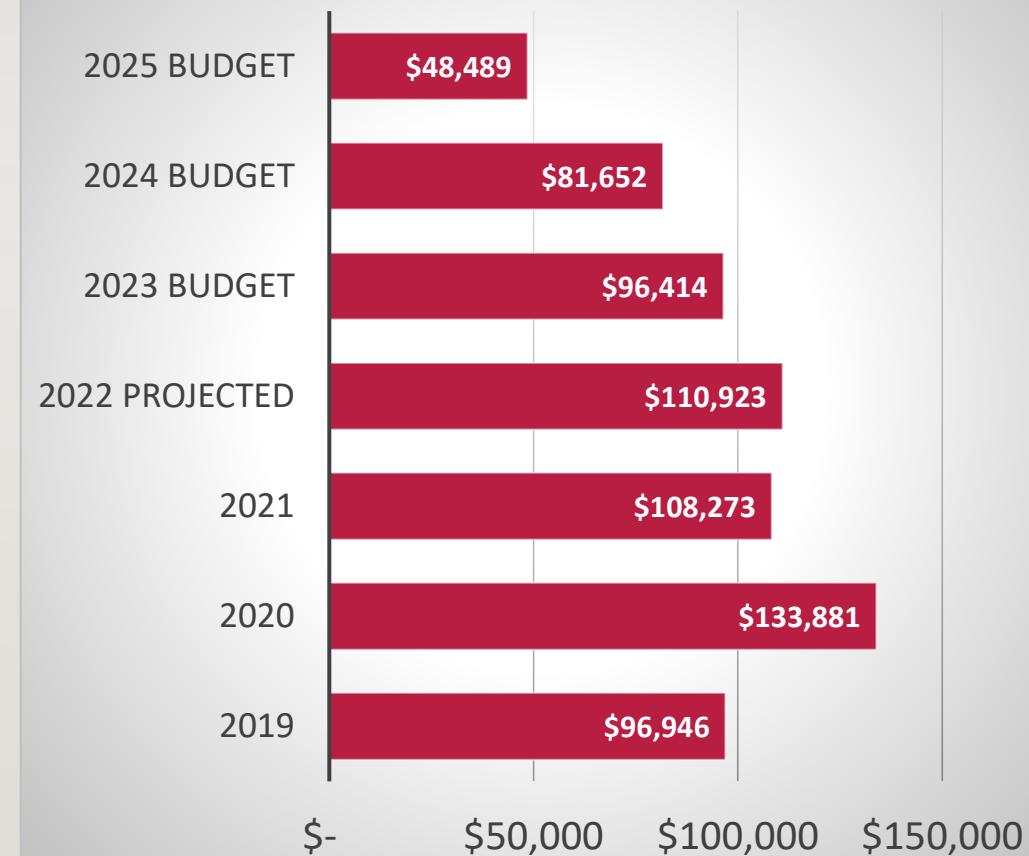
## FY 2022 Projected Budget

- Revenues: \$587k
- Expenses: \$584k

## FY 2023 Preliminary Budget

- Revenues: \$589k
- Expenses: \$604k
- Primary Purpose – Pay GO Bond Principal & Interest

Debt Service Fund Ending Balance



# COMBINED SPECIAL STREET & HIGHWAY FUND

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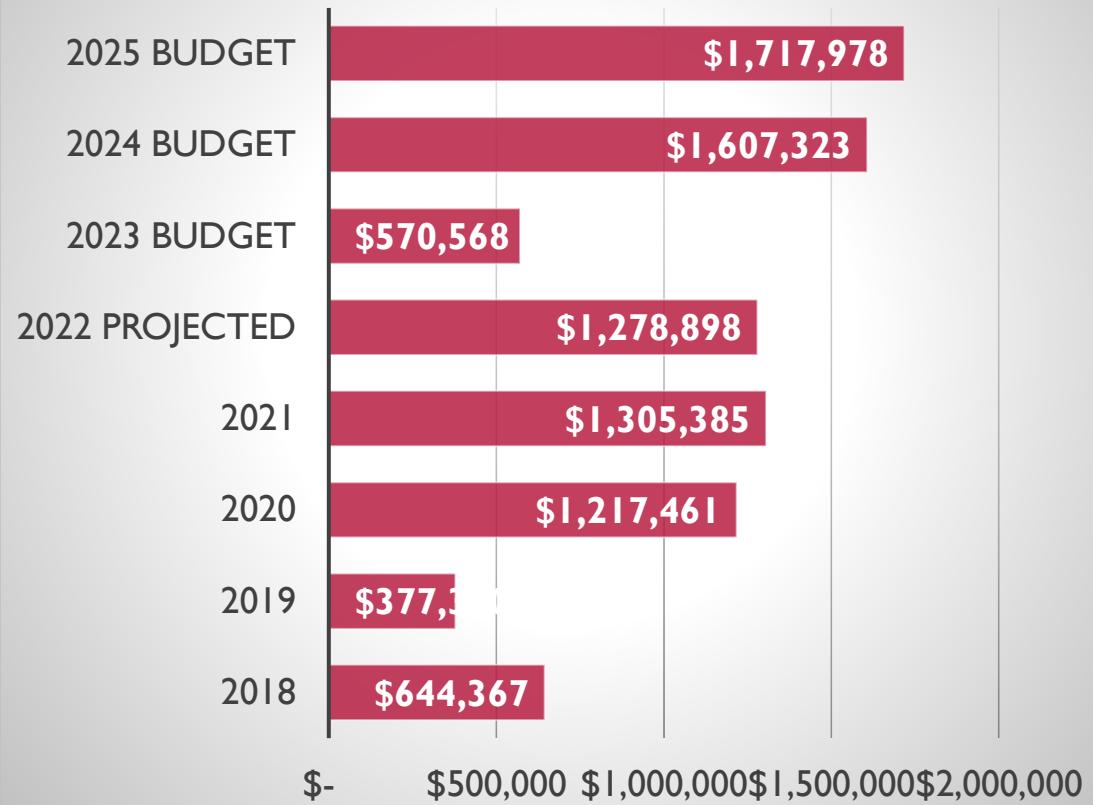
## FY 2022 Projected Budget

- Revenues: \$2.52M
- Expenses: \$2.55M

## FY 2023 Preliminary Budget

- Revenues: \$1.39M
- Expenses: \$2.1M
- Transfer in General Fund Reserves that exceed benchmark.
- Primary Purpose – Street/sidewalk construction and maintenance.

## Combined Street & Hwy Fund Ending Balance



# SPECIAL INFRASTRUCTURE FUND

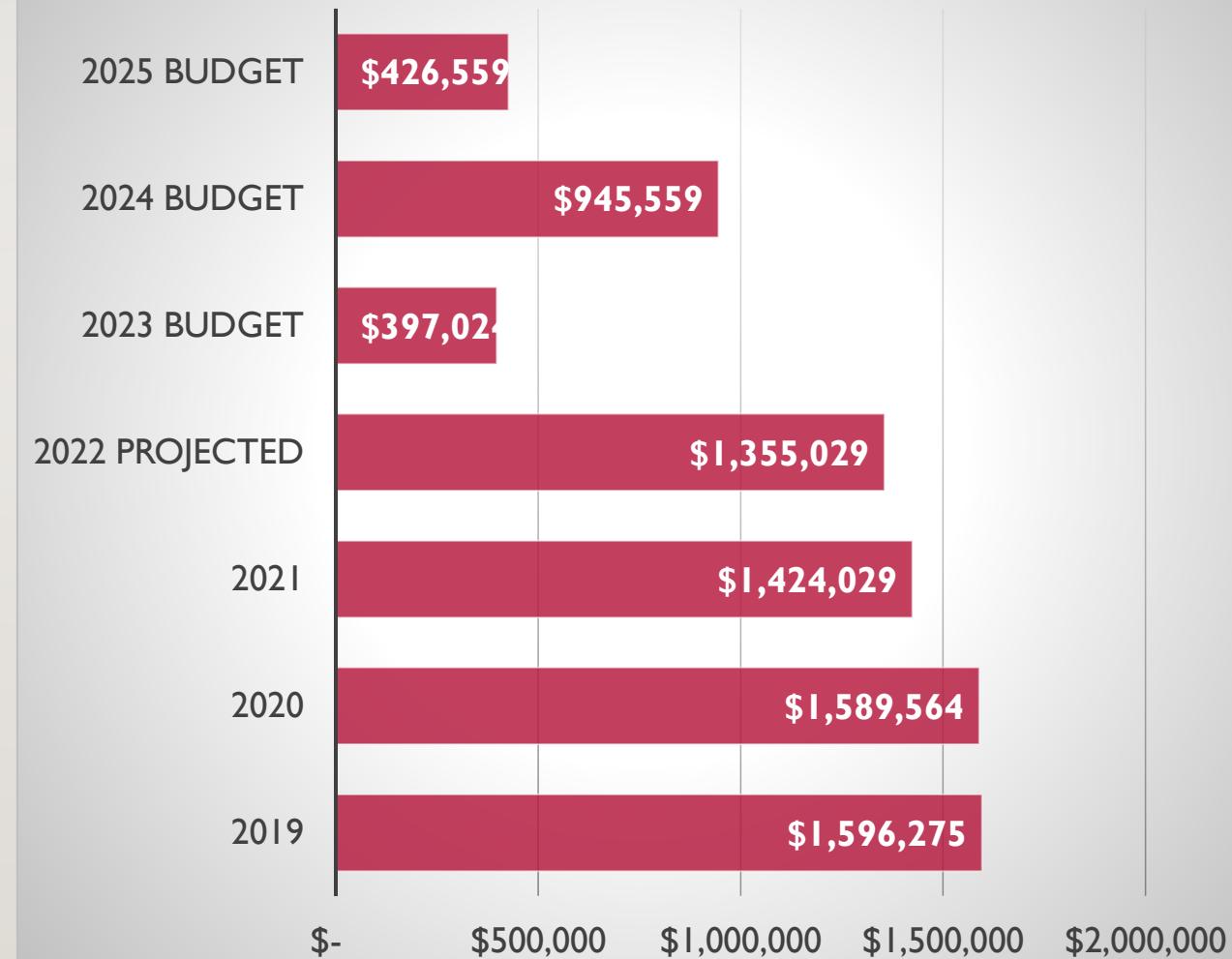
## FY 2022 Projected Budget

- Revenues: \$1.19M
- Expenses: \$1.26M

## FY 2023 Preliminary Budget

- Revenues: \$1.08M
- Expenses: \$2.04M
- Transfer in from General Fund of reserves exceeding benchmark.
- Primary Purpose – general infrastructure improvements and repair including park, public facility, aquatic center improvements, street and stormwater projects. Funded through a 1/2 cent sunsetting sales tax in 2031. Pool and R Park projects paid for out of this fund.

## Special Infrastructure Fund Ending Balance



# EQUIPMENT & BUILDING RESERVE

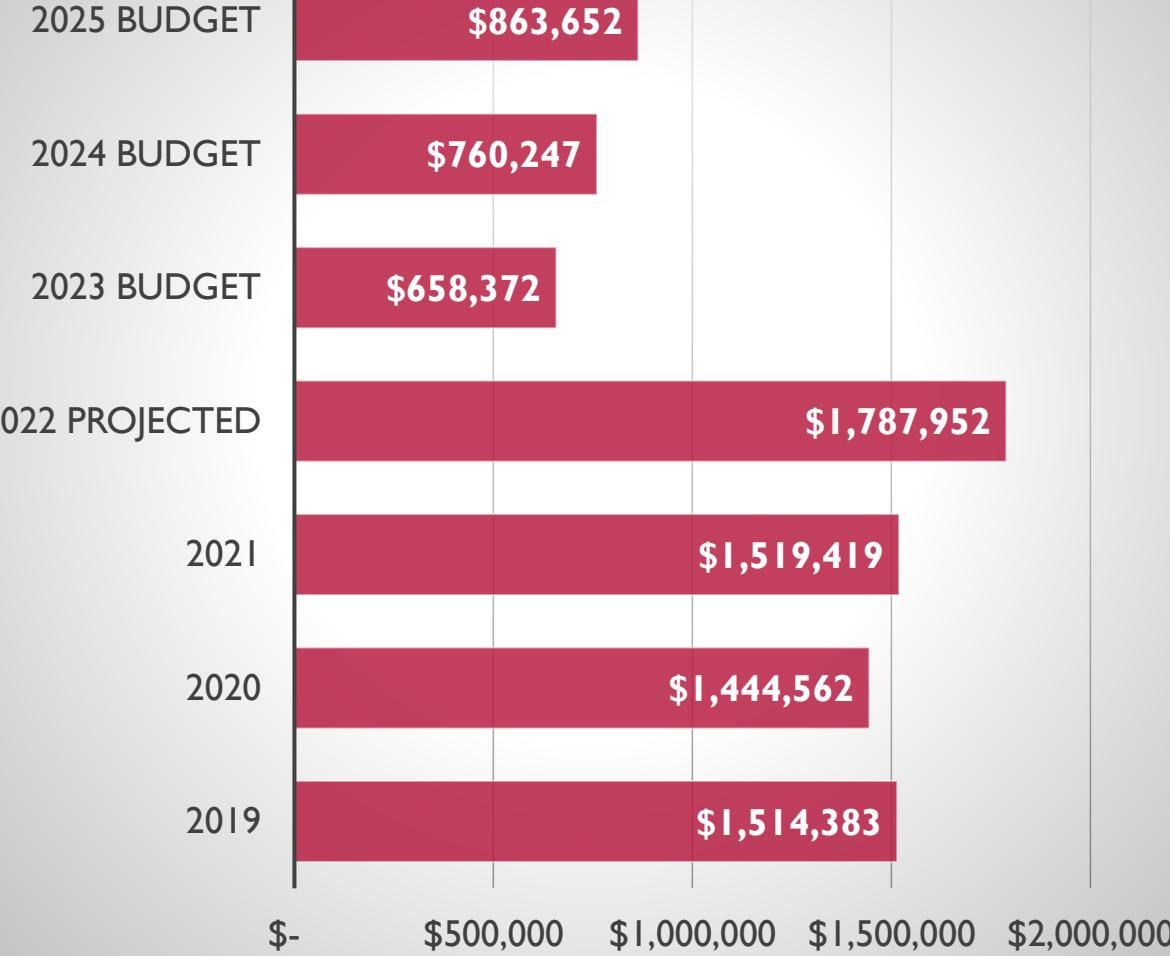
## FY 2022 Projected Budget

- Revenues: \$1.5M
- Expenses: \$1.2M

## FY 2023 Preliminary Budget

- Revenues: \$2.07M
- Expenses: \$3.2M
- Primary Purpose – The replacement of equipment and the repair of public buildings through transfers from other funds. Funds from sale of land to Sunflower reflected here, will be used to purchase a different public works facility.

## Equip & Bldg. Reserve Ending Balance



# TIF I FUND

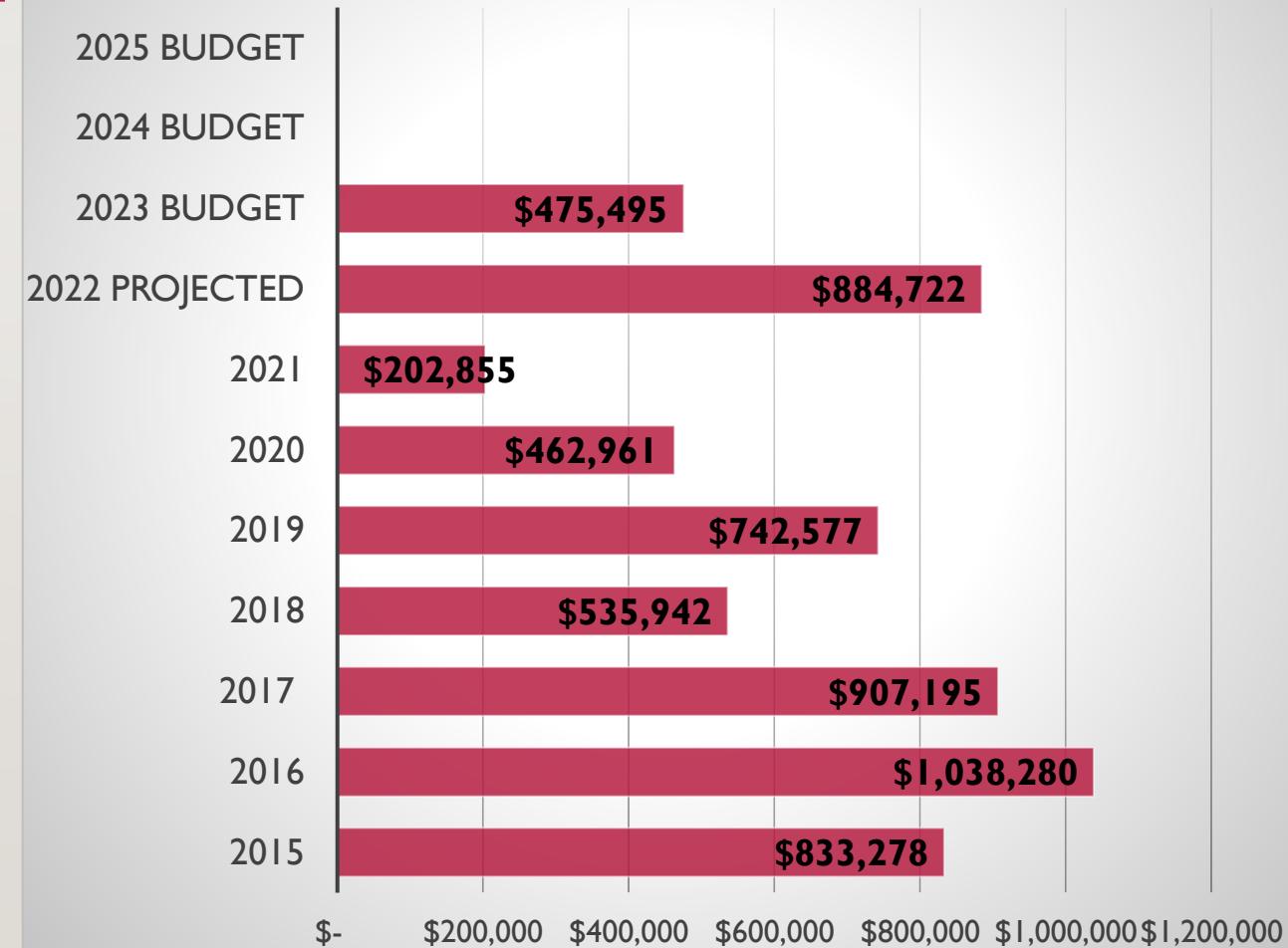
## FY 2022 Projected Budget

- Revenues: \$954k including \$167K of CARS reimbursements
- Expenses: \$273k

## FY 2023 Preliminary Budget

- Revenues: \$802k
- Expenses: \$1.2M, which reflects a redevelopment project that has not yet been identified.
- Primary Purpose – Funding improvements serving the TIF I district (Roe Blvd, 50<sup>th</sup> Ter, and Cedar improvements).  
Ends in 2024

## TIF I Fund Ending Balance



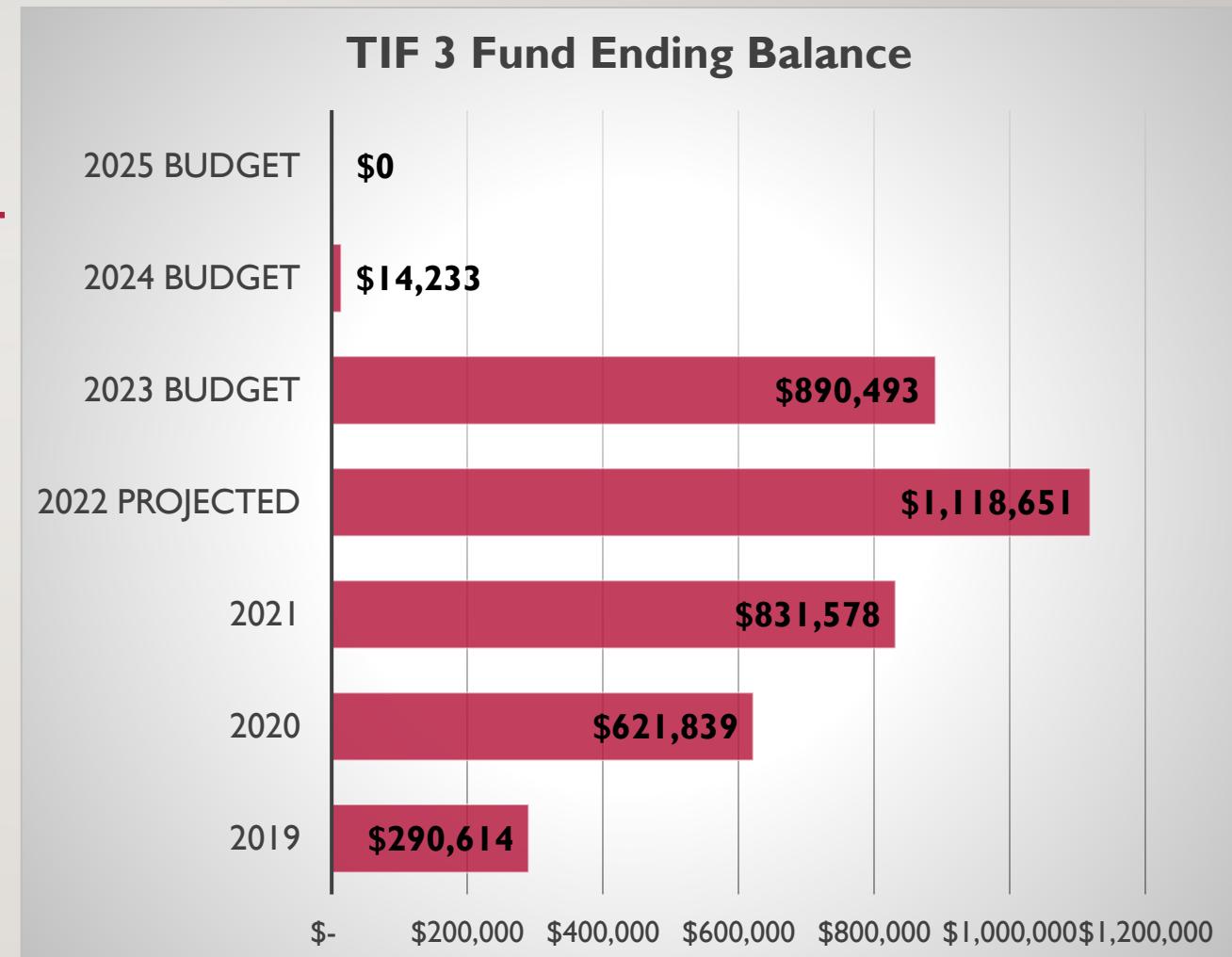
# TIF 3 FUND

## FY 2022 Projected Budget

- Revenues: \$363k
- Expenses: \$76k

## FY 2023 Preliminary Budget

- Revenues: \$372k
- Expenses: \$600k
- Primary Purpose – Improvements at The Rocks development. Expires in 2025.



# ARPA FUND

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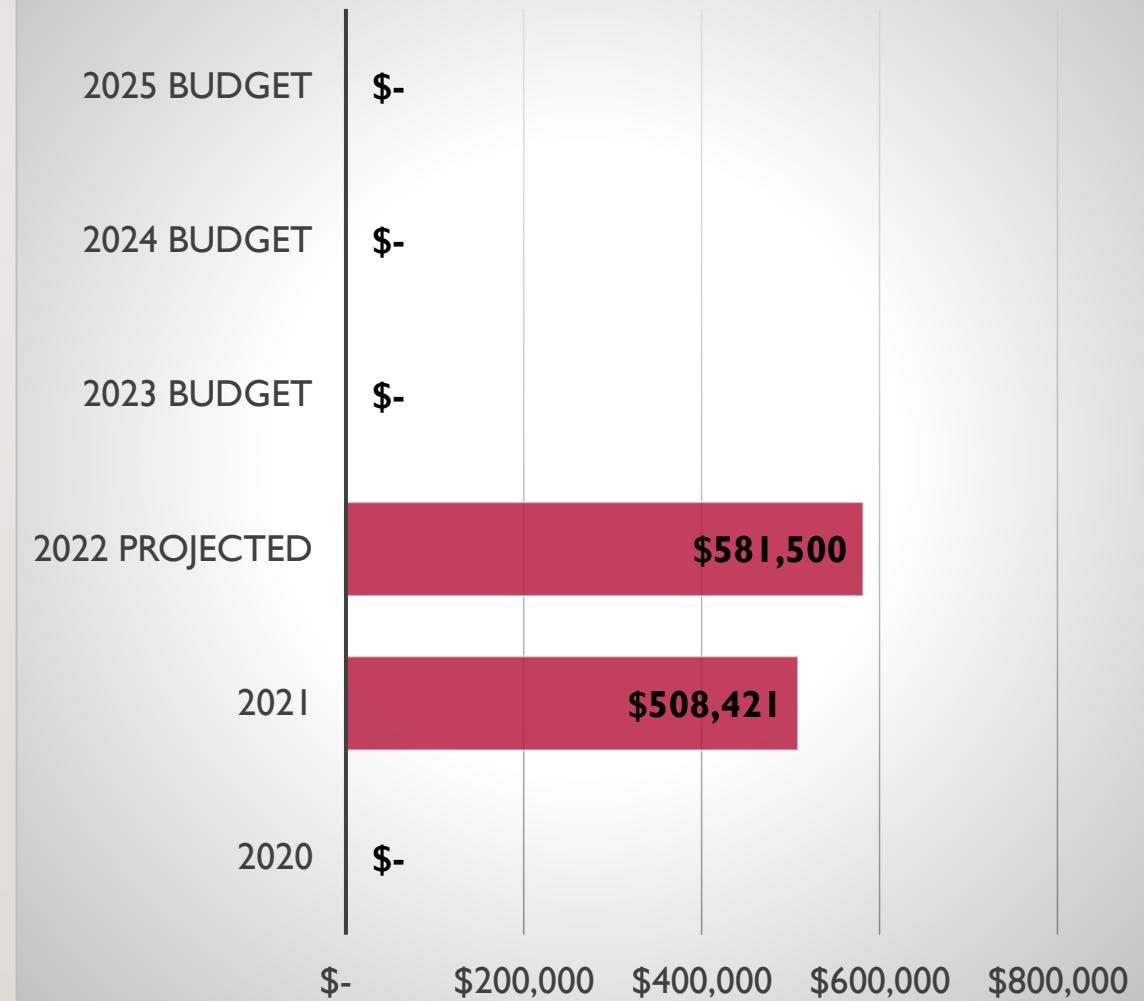
## FY 2022 Projected Budget

- Revenues: \$510k
- Expenses: \$437k

## FY 2023 Preliminary Budget

- Revenues: \$0
- Expenses: \$581k
- Primary Purpose – Employing American Rescue Plan Act resources. Must be used by 12/31/24.

## ARPA Fund Ending Balance



# SUMMARY:

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- Funds are balanced
- Fund balances meet reserve benchmarks
- Revenues are budgeted with conservative growth relative to historical growth
- Operating expenses are growing as a result of inflation and efforts to maintain market competitive wages and benefits
- Capital investment continues focus on maintaining infrastructure and buildings as well as adding amenities to parks to put them on par with neighboring facilities
- Objectives focus on addressing areas where we fall below regional benchmarks or represent priorities expressed by residents

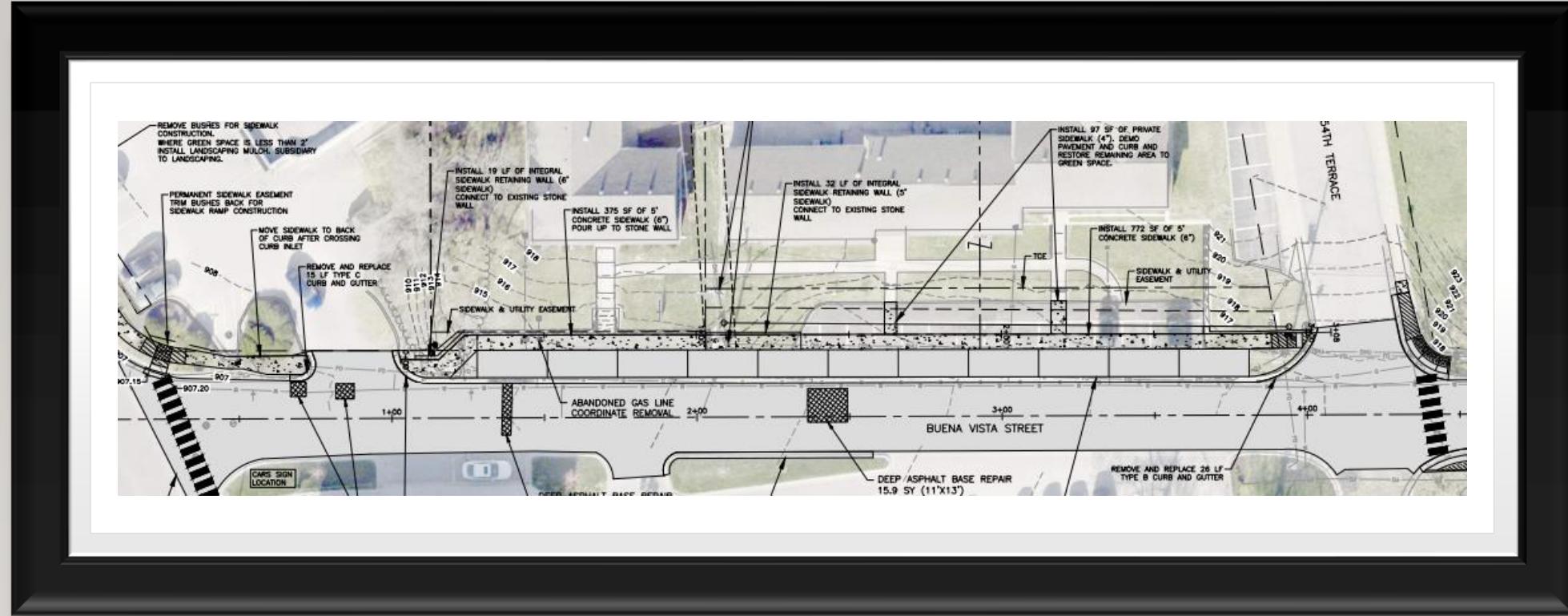


RECENT  
PROJECTS  
AND  
INITIATIVES

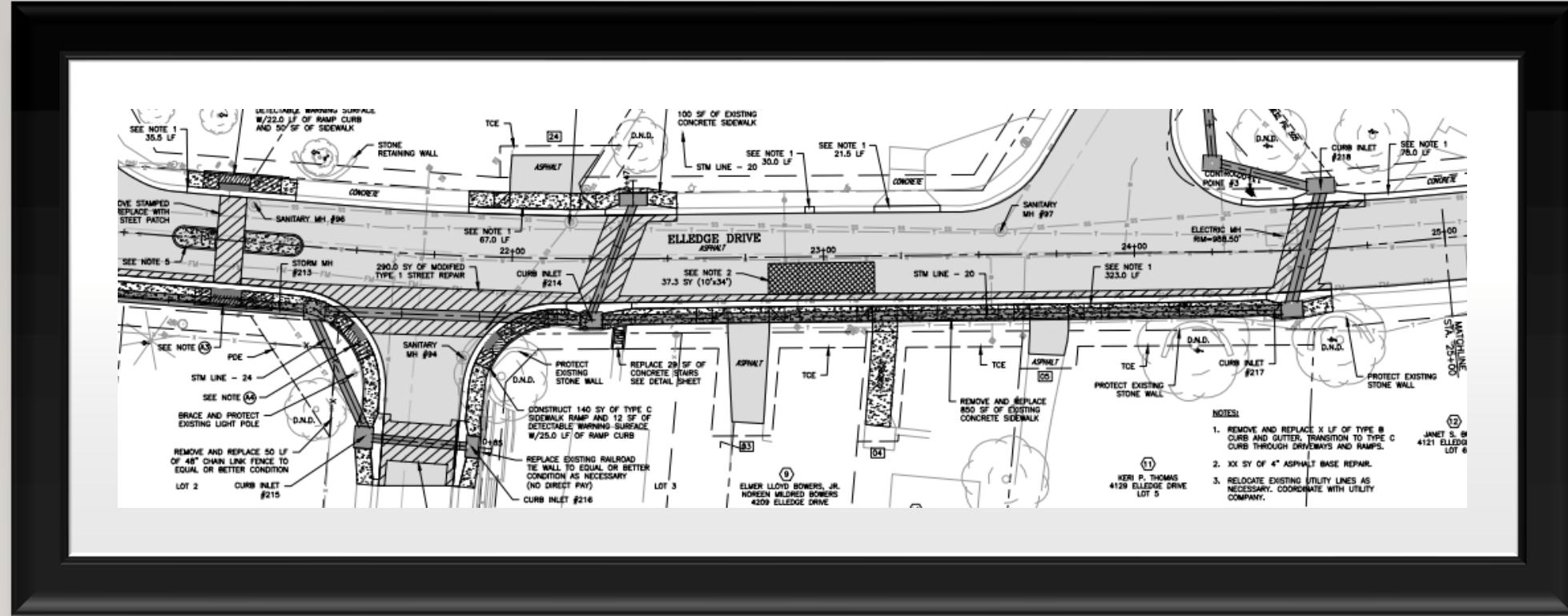


# REINHARDT STREET RECONSTRUCTION

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## 2022 CARS – BUENA VISTA AND 53<sup>RD</sup> STREET INCLUDING SIDEWALK EXTENSION



# 2022 CARS – ELLEDGE DRIVE INCLUDING THE ADDITION OF BIKE LANES



JOHNSON DRIVE INCLUDING  
NEW SIDEWALK EXTENSION



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## 48<sup>TH</sup> STREET MURAL



ROE 2020

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## ROE BOULEVARD GATEWAY SIGNS

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# POLICE UTV DONATION

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NEW ELECTRIC NEIGHBORHOOD  
SERVICES VEHICLES

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# QUESTIONS AND ANSWERS

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