

2024 Adopted Budget



2024 Adopted Budget

2025-26 Projected



City of Roeland Park, Kansas



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Roeland Park
Kansas**

For the Fiscal Year Beginning

January 01, 2023

Christopher P. Morill

Executive Director



Roeland Park Governing Body



From left to right: Ward1: Tom Madigan, Jan Faidley; Ward 2: Benjamin Dickens, Jen Hill; Mayor Michael Poppa; Ward 3: Kate Raglow; Ward 4: Miel Castagna-Herrera and Michael Rebne. Not Pictured: Trisha Brauer, Ward 3



Roeland Park Department Heads



From left to right:

City Administrator

Assistant City Administrator/Director of Finance

Director of Public Works

City Clerk/HR Manager

Chief of Police

Keith Moody

Jennifer Jones-Lacy

Donnie Scharff

Kelley Nielsen

John Morris

Appointed Officials

City Attorney

Municipal Judge

City Prosecutor

City Engineer

Steve Mauer, Mauer Law Firm

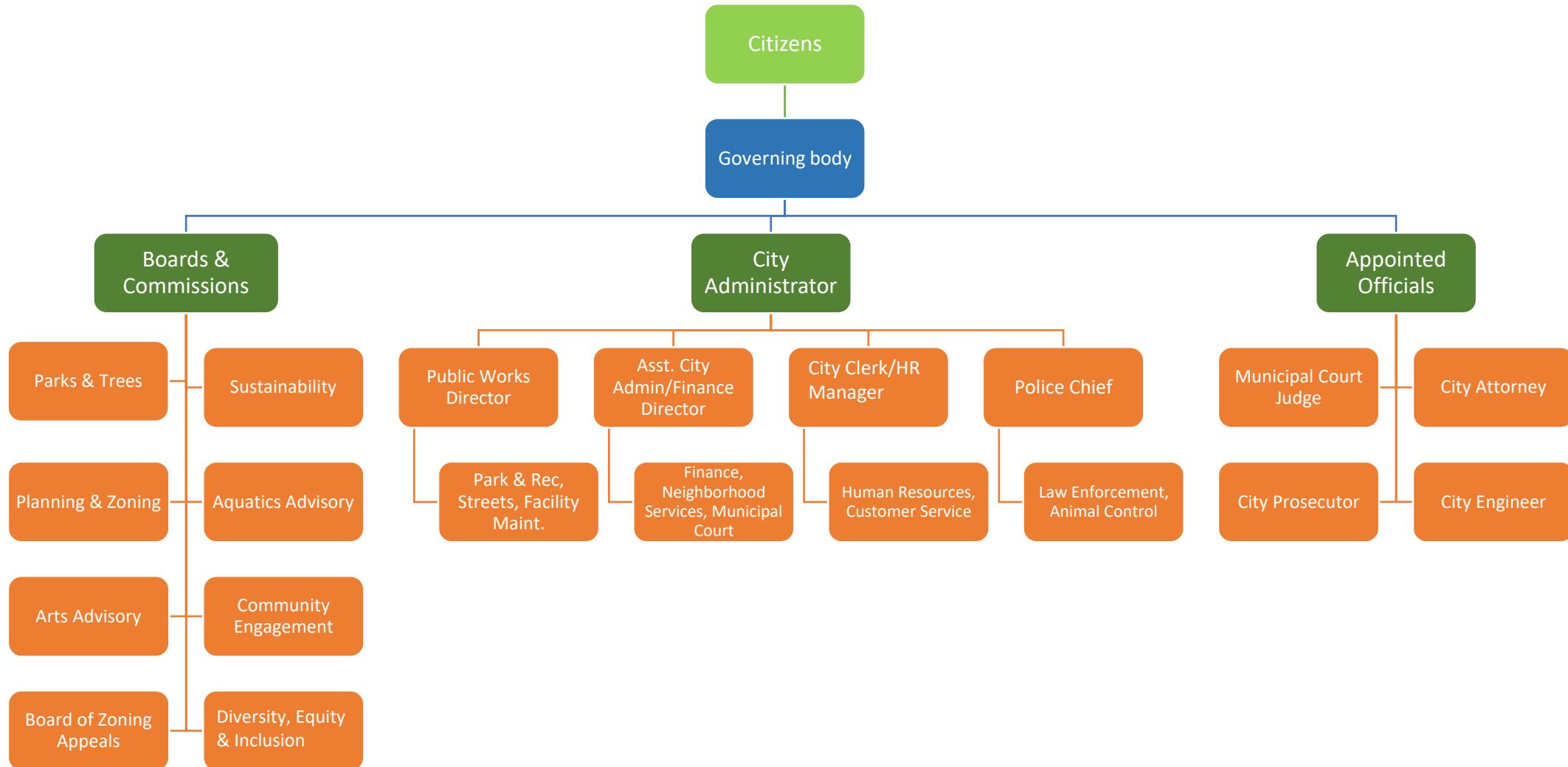
Karen Torline

Frank Gilman

Dan Miller, Lamp Rynearson



Organizational Chart





THIS SECTION INCLUDES

- Purpose & Approach
- 2024 Budget Considerations
- Goals & Objectives Overview
- Key Budget Changes
- Demographics
- Mill Levy & Assessed Value
- Cost of Living & City Comparisons





Executive Summary

September 18, 2023

Purpose and Approach

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2024 Budget has been designed to look at a three-year forecast of the City while maintaining a responsive government, a stable financial position, and high-quality service levels. While the budget reflects 2024 – 2026, the Governing Body officially adopts only the 2024 Budget while the 2025 and 2026 budgets serve as projections. The total FY 2024 budget for all funds is **\$16,820,621**. The City budgets on a modified accrual basis.

The 2024 Adopted Budget is being presented after four months of public meetings. This proposed budget includes allocation for operating, maintenance and capital expenditures and revenue projections for 2024-2026 as well as an updated 2023-2027 Capital Improvement Plan.

2024 Budget Considerations

The City of Roeland Park has a positive financial outlook, despite the pandemic, due to increased property values, solid reserves in operational and capital funds, and the decision of the City's largest retailer to remain at their current location in Roeland Park rather than moving to a neighboring community. In addition, sales tax revenues since 2020 have remained stronger than anticipated, with the highest levels of local sales taxes seen in the past five years.

The following considerations helped develop the Budget, these items are explained in greater detail in other sections of the budget document.

- The recent enactment of Senate Bill 13, which requires the Governing Body to hold a public hearing and adopt a resolution if they intend to exceed the revenue neutral rate. The revenue neutral rate is the tax rate that would give the municipality the same amount of property tax revenue it received the year prior.
- The Governing Body lowered the property tax mill levy for 2023 by .88 mill. A 1.66 mill reduction is reflected in the 2024 Budget. Continued strong growth (7%) in appraised values, higher than normal growth in sales tax revenues, a larger portion of the curbside glass recycling fee reflected in the solid waste assessment and implementation of a Storm Water Utility Fee all contribute to the 1.66 mill reduction. The reduced mill still ensures sufficient funding for significant capital investment planned during the next 5 years.
- Sales tax collections during the first half of 2023 are considerably higher (4%) compared to the same period in 2022. This continues a substantial growth trend that began in 2020 with the pandemic. Because sales tax revenues are highly elastic and there is potential for prices on basic goods to retreat as supply returns to normal, the City continues to budget a 1% increase annually in sales tax based on historical actuals.
- A recent decision favoring large box retailers by the State Board of Tax Appeals has potential to significantly reduce the taxable value of major retailers located in Roeland Park. The retailers appealing their tax

assessments are located within Tax Increment Financing districts within the community, the impact would initially impact TIF Fund revenues.

- The City has placed The Rocks site under contract for sale and completed all approvals for redevelopment of the site with a significant (\$73 million) investment. The mixed-use multi-family anchored development holds the potential to increase the City's population by 400 and add the first full service restaurant to the community.
- The Rocks site is home to the Public Works shop. The City is dedicating the proceeds from the Rocks (anticipated to be \$3.45 million) along with capital reserves to renovate a 28,000 square foot industrial building to serve as the new Public Works facility. The relocation of Public Works will occur by year end 2023.
- To remain competitive with neighboring communities and to respond to significant changes in the local labor market, the Governing Body engaged McGrath Consulting to complete a compensation survey in 2023. The Governing Body approved a new pay scale along with market pay adjustments in September of 2024. The market adjustment implementation step in 2023 represents a 5.5% increase in wages. Allocations for this adjustment were provided in the 2023 budget amendment. A merit increase pool of 4.7% remains available for a second step of implementation as of January 1, 2024. After adoption of the 2024 budget, in October of 2023, the Council approved a retention pay increase for police staff along with an increase in the pay level for police officers, corporals and detectives in concert with the elimination of the Detective position. McGrath recommended adding 2 additional holidays as well as providing a 3% match to the 457-retirement program for those staff enrolled in the employee pension system KPERS. This City adopted these changes in October of 2023. Analysis of remote work as an option is also underway by the consultant, it is anticipated that if this is found to be viable implementation would occur the first quarter of 2024.
- The Council approved the addition of a City-wide curbside glass recycling service as a part of the 2023 Budget. For budget year 2024 46% of the cost of the service will be covered by the General Fund while approximately 54% will be included in the annual solid waste assessment. The 2025 and 2026 projected budgets contemplate increasing the portion of the cost assessed to residents to 77% and 100%, respectively. It is anticipated that as more of the glass recycling cost is included in the solid waste assessment there will be an offsetting decrease in the property tax mill rate.
- The Council approved implementing a Storm Water Utility effective in 2024. Implementation will span 2024 through 2027. Properties subject to an existing storm water improvement assessment will not be subject to the storm water utility fee until their improvement assessment is retired. The storm water fee revenue will be offset by decreases in the property tax mill. This program is to be revenue neutral. For 2024 the offsetting reduction equates to 1.45 mills. At full implementation the storm water fee is anticipated to provide a 2-mill reduction in total.

Behavioral Values, Organizational Goals and Objectives Overview

Council began the 2024 budget process in February, starting with a goal review session with department directors. A set of broad goals were developed to assist in focusing attention and resources. The goals include:

- A. Advance diversity, equity, and inclusion within the community through intentional policy and procedures.
- B. Prioritize communication and engagement with the community by expanding opportunities to inform and engage residents in an open and participatory manner.
- C. Improve community assets through timely maintenance and replacement as well as improving assets to modern standards.
- D. Keep our community safe and secure for all residents, businesses and visitors.
- E. Provide great customer service with professional, timely and friendly staff.
- F. Cultivate a rewarding work environment where creativity, efficiency, productivity and work-life balance are continuous pursuits.

- G. Encourage investment in our community whether it be redevelopment, new development, or maintenance.
- H. Work to implement strategic plan goals as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.

These goals are ongoing and elected officials and staff will continue to work each year to make improvements in these areas. As such, these goals do not have a completion date. 3 Objectives developed by elected officials and staff are to be carried out in 2024 designed to further these goals. The financial impacts of the Objectives are reflected in the appropriate line item of the budget with the Behavioral Values, Goals, and Objective document incorporated as Appendix A to this budget document.

Objectives integrate direction established through our Strategic Plan (adopted in 2015), Citizen Survey (last completed in 2023), Comprehensive Plan (last updated in 2020) and our Capital Improvement Plan which is reviewed and updated annually as part of the budget development process. Objectives are also influenced by key performance indicators developed for each department as well as insight provided by the Single-Family Cost of Living Comparison (last completed as of 1/1/20). Staff provides quarterly updates on the progress on implementing the Objective during the year.

During 2023 a “Guide for Racial Equity Impact Questions” was developed to aid staff and the elected officials as they address the question: What are the racial equity implications of this objective. This question was added to the objective format for 2023. The guide is incorporated at the end of the Appendix A document.

In the spring of 2023, the Governing Body developed Behavioral Values for the organization during a series of workshops facilitated by the KU Public Management Center. This effort was intended to strengthen the working relationships within the Governing Body as well as between the Governing Body and Staff. Behavioral Values guide the organization as we examine how to bridge the gap between what is politically acceptable (what we want to do) and what is operationally sustainable (can we do it). Behavioral Values have been incorporated at the beginning of the Appendix A document.

Key Changes

The key changes of the 2024 -2026 Budget include:

| Expenses | 2024 | 2025 | 2026 |
|--|-----------|-----------|-----------|
| 2024 Objectives with Financial Impacts | | | |
| Enhance Community Engagement in the Annual Budget Process | \$15,000 | | |
| Add Consistent Markers and Signage within the Parks | \$17,000 | | |
| Purchase a Drone for the Police Department | \$7,000 | | |
| Implement Stormwater Utility (revenue neutral with offsetting property tax revenue decrease) | \$185,000 | \$224,700 | \$262,900 |
| Purchase License Plate Reader Cameras for Police Department | \$34,000 | \$4,000 | \$4,000 |
| Allocate Special Law Enforcement Funds to Support K-9 Expenses | \$6,820 | \$6,820 | \$6,820 |
| Merit Increase Budget | \$130,000 | \$137,000 | \$142,000 |

Based on a three-year forecast, the property tax mill rate should decrease each year from 2024 through 2026, assuming several estimates are maintained, including:

- Property values increase by at least 1.5% annually.
- Franchise fees remain in line with 3-year history.
- Personnel costs, supplies and contractual services grow at a rate consistent with inflation.
- Property tax supported debt service remains at expected levels.
- Storm water utility fee is fully implemented and the rate is adjusted annually to maintain revenue neutral goal.
- Glass recycling cost fully covered in solid waste assessment by 2026 budget year.

About Roeland Park

Roeland Park was incorporated on July 2, 1951. A cozy community of 1.6 square miles, Roeland Park is home to 6,871 residents per the 2020 Census. The City has one large apartment complex and 2,852 single family homes, most of which are modest single-story bungalows. However, the northeast portion of Johnson County has seen a trend in recent years of tear-down and rebuilds as each community is landlocked and built out. This trend has impacted neighboring cities of Westwood, Fairway and Prairie Village significantly. This type of redevelopment has been expanding to Roeland Park, albeit at a much slower pace and several of those modest homes have been leveled and replaced with modern single-family homes. Overall, the eastern-most suburbs in Johnson County have become a popular location for all ages, especially Millennials. The median age of a Roeland Park resident is 33.4 and many young families move here to purchase their first house, they often stay because of the sense of community, proximity to downtown Kansas City, and the affordability.

Demographics

Race and Hispanic Origin

| | RP | KS | US |
|----------------------------|-----|-----|-----|
| White alone | 78% | 75% | 59% |
| Black alone | 2% | 6% | 14% |
| Hispanic/Latino (any race) | 14% | 13% | 19% |
| All other/mixed race | 6% | 6% | 8% |

| Household Income | | | |
|---|----------|----------|----------|
| | RP | KS | US |
| Median household income (in 2020 dollars), 2016-2020 | \$73,786 | \$61,091 | \$64,994 |
| Per capita income in last 12 months (in 2020 dollars), 2016-2020 | \$38,234 | \$32,798 | \$35,384 |
| Persons in poverty | 12% | 11% | 11% |

| Educational Attainment | | | |
|---------------------------------------|-----|-----|-----|
| | RP | KS | US |
| High School Graduate or Higher | 97% | 91% | 88% |
| Bachelor's Degree or Higher | 54% | 34% | 33% |

SOURCE: United States Census Bureau, 2020 data

Schools and Public Facilities

Roeland Park is home to Roesland Elementary, a Shawnee Mission Public School facility which was recently named one of two schools in the state to be honored by the National Association of Elementary and Secondary Education Act Distinguished Schools. Roeland Park is also home to St. Agnes Primary School and Bishop Miege High School, both highly regarded Catholic schools that draw attendance from across the metro area. Roeland Park is also home to Horizon Academy, a private school for students with language-based learning disabilities.

The Cedar Roe branch of the Johnson County library is also located in Roeland Park as is the City owned Roeland Park Community Center and Aquatic Center, located on the same campus. Parks and trees are incredibly important to our residents. The City has been named a Tree City USA for 30 years and is home to seven parks, including four pocket parks.

Revenues, Mill Levy and Assessed Value

2024 budgeted revenues for all funds total \$12.27 million while expenditures total \$12.77 million, excluding transfers, Special Law Enforcement funds and non-expenditure appropriations. It's worth noting that the Governing Body adopted a pay as you go approach to capital investment and 2024 represents a year where reserves accumulated for the purpose of funding capital investment will be drawn down. Ending fund balances are projected to total approximately \$5.35 million. However, if you exclude Transportation Development District (TDD) funds that are in default (and carry a negative fund balance), the total ending fund balance for all other funds is \$6.10 million¹.

For 2018 and 2019 the Governing Body worked to develop budgets that reduced the property tax mill levy, 2.5 mill in each of those fiscal years.

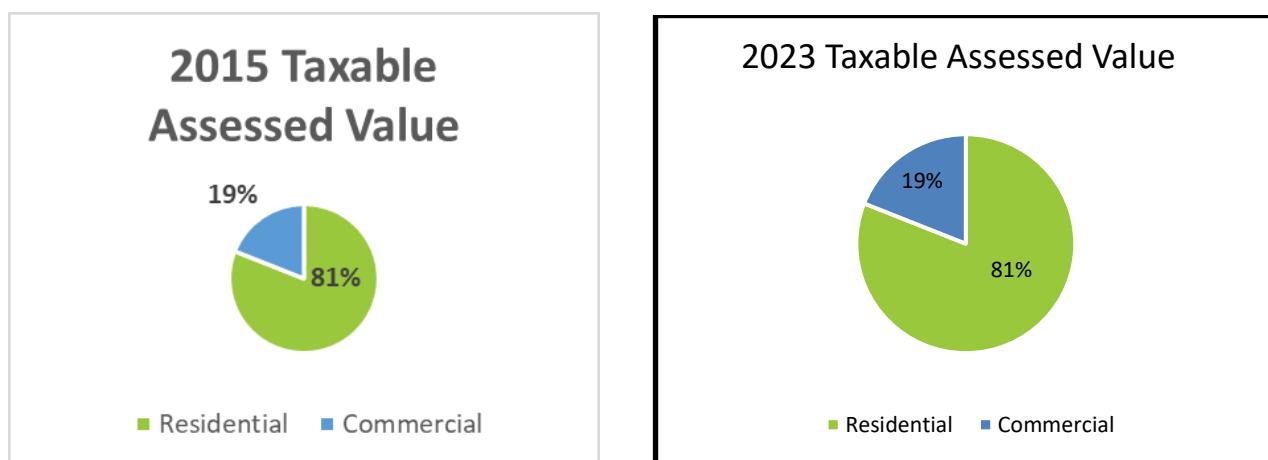
¹The debt on both TDD funds is in default and has been accelerated making the entire outstanding balance due upon receipt. As such, the City must reflect all outstanding principle as a current liability of the funds, which results in a negative fund balance. However, the City has no liability on this default outside of applying the TDD sales tax generated to satisfy the debt service.

The mill reduction was driven by the fact that the City has built a reserve of \$1.41 million in anticipation of the loss of a major retailer. This loss is no longer an immediate threat, however significant additions to an already aggressive capital plan necessitate the need to maintain revenue streams therefore the mill levy remained unchanged for 2020, 2021 and 2022. In 2023, due to high growth in appraised values, the mill levy was reduced by .88 mills.

The county appraiser's office has provided the city's assessed valuation at \$125,613,792, a 7% increase from the prior year. While significantly higher than the previous year's growth, this increase is consistent with surrounding communities and is a reflection of the current real estate market. For Roeland Park, growth in value depends upon redevelopment, renovations, and reassessment alone as the community is land locked and has no undeveloped area for future growth. 81% of the property taxes collected by the City come from residential properties and 19% are collected from commercial properties.

| Year | Residential Property (% increase) | Commercial Property (% increase) |
|------|-----------------------------------|----------------------------------|
| 2023 | 7.4 | 7.6 |
| 2022 | 17.0 | 3.2 |
| 2021 | 5.0 | 13.3 |
| 2020 | 9.8 | 7.0 |
| 2019 | 7.0 | 4.6 |
| 2018 | 16.0 | 6.0 |
| 2017 | 9.0 | <1 |
| 2016 | 6.3 | 26* |

*The increase in commercial AV in 2016 was based on revised appraisal methodology for big box stores in Johnson County.



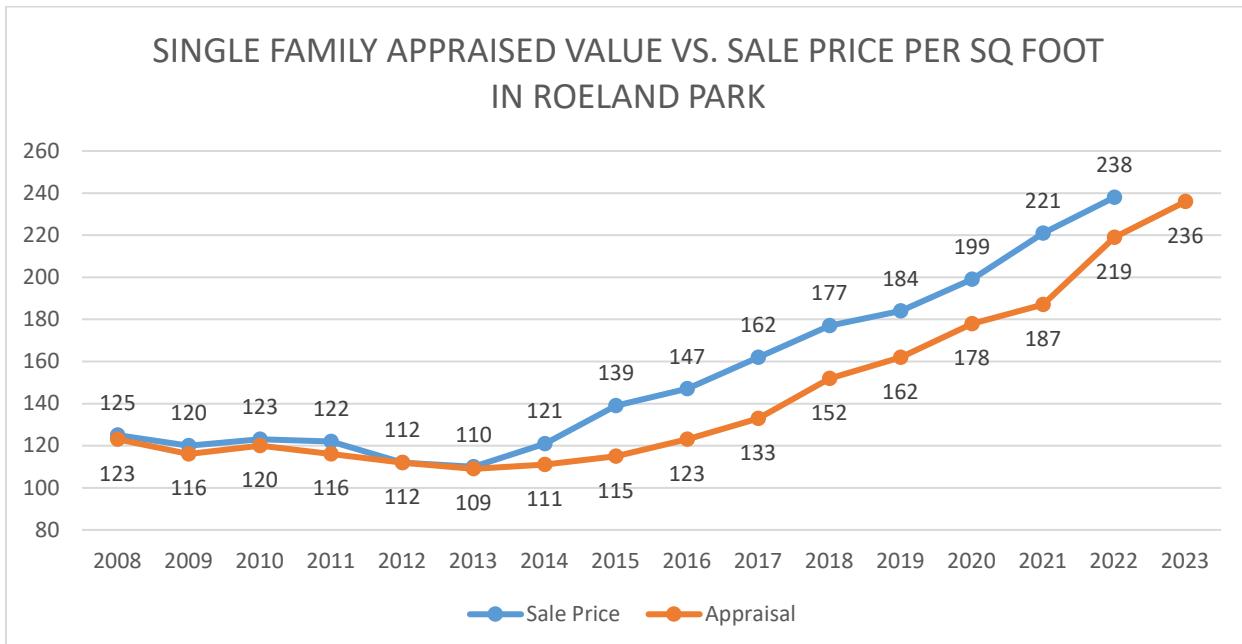
The 2024 Budget includes a mill levy of 26.0, a 1.66 mill reduction (-7%). The operations portion of the budget funds the day-to-day operating costs of the City. Operations includes public safety, road maintenance, solid waste, neighborhood services, administration, court, council and employee benefits.

| | 2023 Mill Levy | 2023 Property Taxes | 2024 Mill Levy | 2024 Property Taxes | Change |
|--|----------------------|---------------------------|----------------------|---------------------------|-----------|
| Total Property Tax/ Mill Levy | 27.663 | \$3,243,989 | 26.000 | \$3,267,992 | \$24,003 |
| General Fund | 26.003 | \$3,052,842 | 25.100 | \$3,154,869 | \$102,027 |
| Bond & Interest | 1.63 | \$191,147 | .900 | \$113,123 | -\$78,024 |

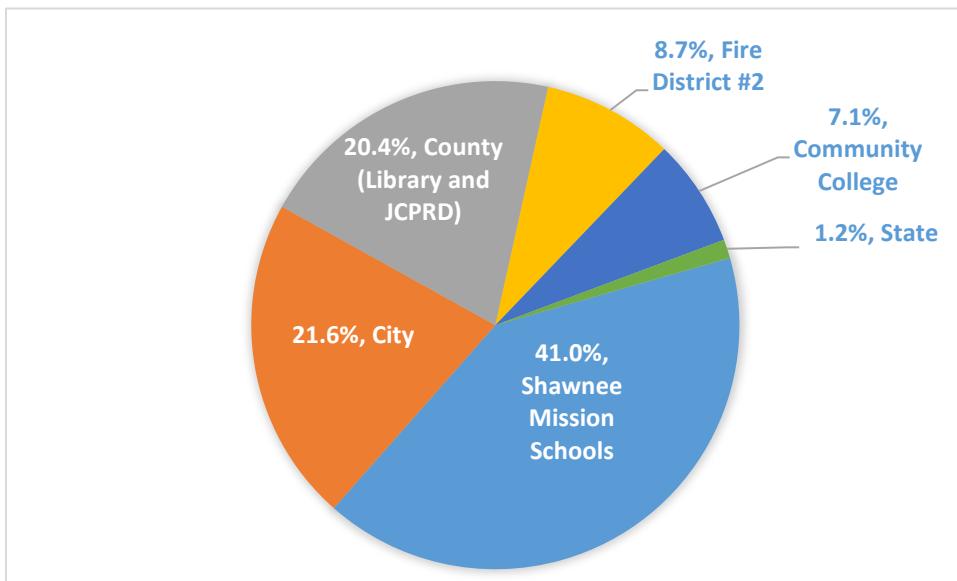
2023 Final Total Assessed Valuation (excluding Motor Vehicles) \$117,764,883

2024 Estimated Total Assessed Valuation (excluding Motor Vehicles) \$125,691,995

Roeland Park's growth in residential assessments is tied to actual home sales prices. In 2008 (pre-recession) the average sale price per square foot for a single-family home was \$125. In 2015 the average sale price per square foot (of \$139) finally climbed above the 2008 average. This trend has continued through 2022 with the average rising to \$238 (a positive sign). This puts Roeland Park single family sale values per square foot above neighboring communities of Mission \$234, Merriam \$210, Lenexa \$218 and Overland Park \$219. Roeland Park remains below neighboring communities of Mission Woods \$300, Prairie Village \$278, Westwood \$269, and Fairway \$300. Roeland Park homeowners will likely continue to see their home values appreciate at a greater rate than the average Johnson County resident due to our proximity to communities with higher per square foot values than Roeland Park.



Where Your Property Tax Dollars Go:



Public schools receive most of the property taxes collected from property owners at 41%, in addition the community college receives 7% for a total of 48% going toward education. Next is the City at 22% then the County at 20% (inclusive of the Library and JCPRD levies), followed by the Fire District at 9%, and finally the State at 1%.

Property Tax Calculation Example:

| | |
|---|-----------|
| Home Value (2023 Average Appraised Home Value): | \$297,685 |
|---|-----------|

| | |
|------------------------------|---------------|
| Total City Mill Rate: | 26.000 |
|------------------------------|---------------|

Assessed Valuation:

Determine by multiplying the appraised value by 11.5%. (\$297,685 x 11.5%)

\$34,234

Annual Tax Liability for City Services and Debt

To calculate the annual tax bill, divide the assessed valuation by 1,000 and multiply by the mill rate. (\$34,234/1,000 x 27.517)

\$890.08

Monthly Expense for City Services:

To determine the monthly tax expense for City services, divide the tax liability by 12 months.

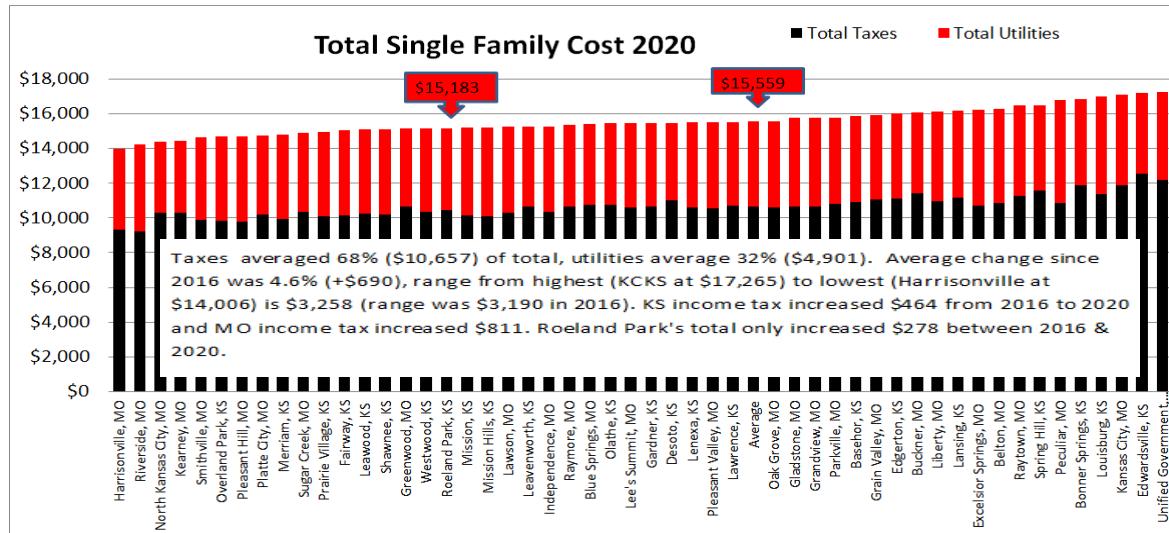
\$74.17/month

*Note: Assessed Value is the taxable value of property. It is derived by multiplying the fair market value, as determined by the County Assessor, by a percentage that is set by state statute. 11.5% of the fair market value of a home, 25% of the fair market value of commercial or industrial property, 30% of the fair market value of agricultural property and 20% of the fair market value of vehicles is taxable.

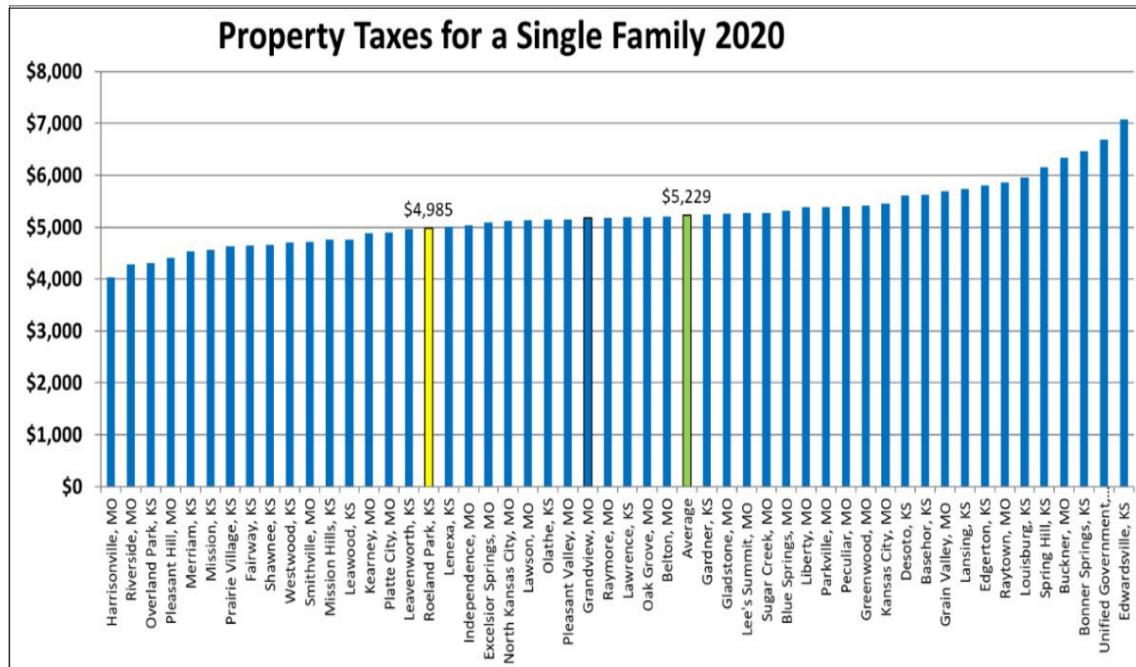
Johnson County Municipalities Comparison

Roeland Park's Cost of Living Compared to Neighboring Cities

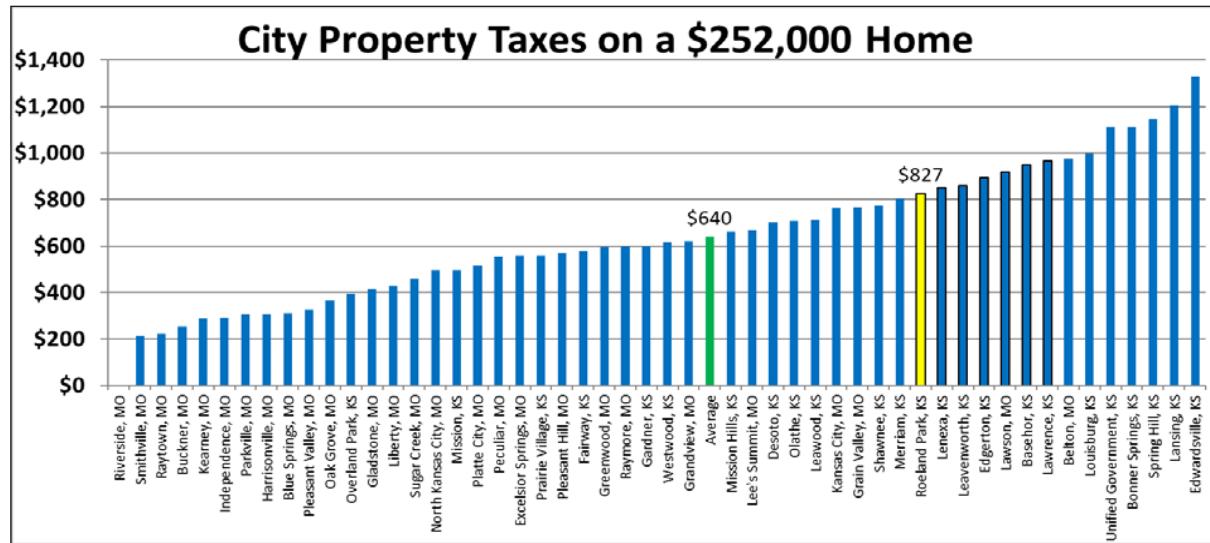
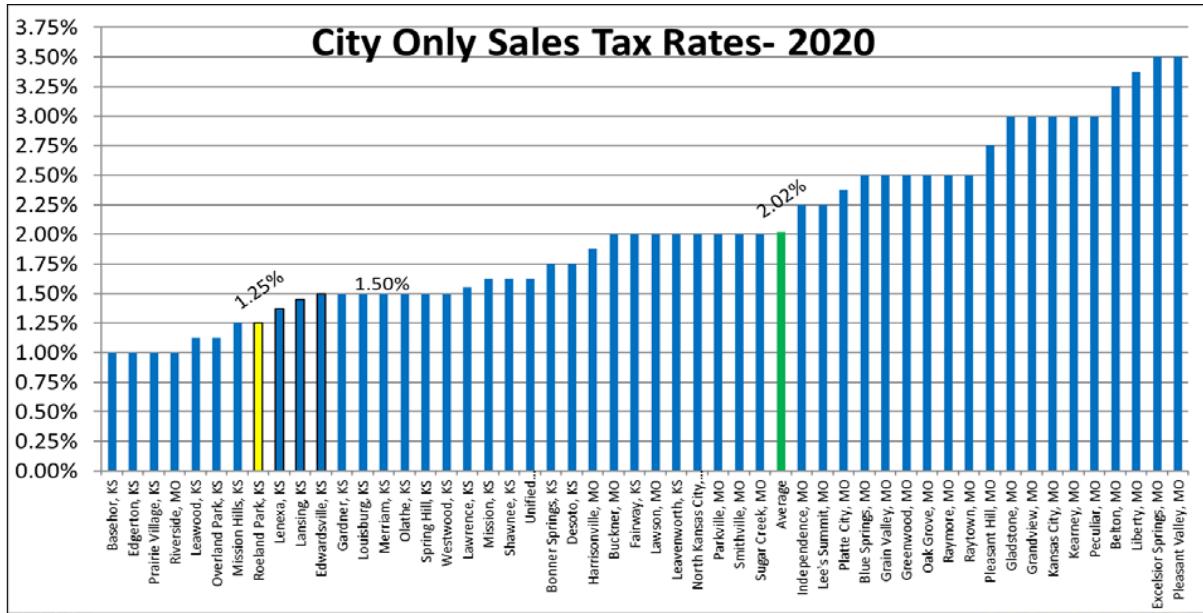
As of January 1, 2020, the utilities and taxes that a family of four would pay during the year was tallied assuming gross income of \$100,000, a home value of \$252,000, and taxable personal property valued at \$50,000. Roeland Park residents experience costs that are below average within the Kansas City metro. This is noteworthy because Roeland Park has one of the highest mill levies in Johnson County.



It is also worthy of note that Roeland Park residents experience average property tax costs when compared to communities in the Kansas City metro. The graph below reflects the five-mill reduction implemented by Roeland Park in 2017 and 2018 but does not reflect the .88 mill reduction in 2023 or the 1.66 mill reduction in 2024.



The city portion of these property taxes is however above average while the municipal sales tax is below average. See charts below.



How Roeland Park Compares in Spending Per Person

Roeland Park's general fund expenditure per capita is 39% lower than the average for Johnson County cities. Roeland Park's general fund does not cover fire services, which is also the case for Fairway, Mission, Mission Hills, Prairie Village and Westwood.

| City | Population (2020 Census) | 2024 General Fund | General Funds Per Capita |
|-----------------|--------------------------|-------------------|--------------------------|
| Gardner* | 23,287 | \$19,108,200 | \$821 |
| Roeland Park | 6,871 | \$7,099,521 | \$1,033 |
| Shawnee* | 67,311 | \$71,968,520 | \$1,069 |
| Olathe** | 141,290 | \$155,149,080 | \$1,098 |
| Spring Hill | 7,952 | \$8,782,423 | \$1,104 |
| Prairie Village | 22,957 | \$31,586,176 | \$1,376 |
| Mission | 9,954 | \$15,205,541 | \$1,528 |
| Overland Park* | 197,238 | \$306,600,000 | \$1,554 |
| Fairway | 4,170 | \$6,526,407 | \$1,565 |
| Average | 37,292 | \$53,265,905 | \$1,687 |
| Westwood | 1,750 | \$3,021,916 | \$1,727 |
| Lenexa* | 57,434 | \$106,447,607 | \$1,853 |
| Leawood* | 33,902 | \$64,560,257 | \$1,904 |
| Merriam* | 11,098 | \$25,936,873 | \$2,337 |
| Mission Hills | 3,594 | \$9,291,565 | \$2,585 |
| De Soto | 6,118 | \$16,071,950 | \$2,627 |
| Edgerton | 1,748 | \$4,898,436 | \$2,802 |

* Provides Fire Services

** Provides Fire & Library Services

Per Capita Property Tax Revenues and Property Tax Per 1 Mill

Roeland Park's property tax generation on a per capita basis is at the lower end for Johnson County communities. The cities of Merriam and Lenexa have similar mill levies to Roeland Park; however, those communities generate twice the property taxes or more on a per capita basis as Roeland Park.

| City | Population (2020 Census) | 2023 Assessed Value | 2023 Mill Levy | Property Tax | |
|-----------------|--------------------------|---------------------|----------------|-----------------|------------|
| | | (2024 Budget) | (2024 Budget) | Value of 1 Mill | Per Capita |
| Gardner** | 23,287 | \$316,180,687 | 18 | \$316,181 | 244 |
| Spring Hill*** | 7,952 | \$87,084,841 | 23 | \$87,085 | 252 |
| Mission | 9,954 | \$213,680,608 | 18 | \$213,681 | 386 |
| Overland Park** | 197,238 | \$5,102,465,507 | 15 | \$5,102,466 | 388 |
| De Soto | 6,118 | \$121,591,344 | 20 | \$121,591 | 397 |
| Olathe* | 141,290 | \$2,753,127,515 | 22 | \$2,753,128 | 448 |
| Shawnee** | 67,311 | \$1,332,633,187 | 23 | \$1,332,633 | 455 |
| Roeland Park | 6,871 | \$125,698,430 | 26 | \$125,698 | 476 |
| Prairie Village | 22,957 | \$639,803,988 | 18 | \$639,804 | 502 |
| Westwood | 1,750 | \$42,740,410 | 21 | \$42,740 | 520 |
| Average | 37,292 | \$903,001,231 | 22 | \$903,001 | 599 |
| Fairway | 4,170 | \$134,277,477 | 20 | \$134,277 | 644 |
| Merriam** | 11,098 | \$268,161,706 | 23 | \$268,162 | 652 |
| Lenexa** | 57,434 | \$1,716,302,397 | 27 | \$1,716,302 | 818 |
| Leawood** | 33,902 | \$1,323,685,049 | 24 | \$1,323,685 | 937 |
| Edgerton | 1,748 | \$60,157,378 | 30 | \$60,157 | 1,046 |
| Mission Hills | 3,594 | \$224,909,693 | 23 | \$224,910 | 1,424 |

*Includes Library

**Includes Fire

***Resides in 2 counties, only Johnson County is reflected

Staffing Levels

Appendix B provides a history (2018-2024) of full-time equivalents by position and department for the City of Roeland Park. No staffing changes are proposed for 2024. The table below provides a comparison of staffing levels among local communities on a per 1,000 resident bases. Some of the communities listed are full service, providing utilities. Olathe and Gardner for example provide utilities as well as fire service. Roeland Park does not provide fire service or utilities, the communities of Fairway, Mission, Mission Hills, Prairie Village, and Westwood are comparable to Roeland Park in the services provided. The measure reflects Roeland Park's lean approach to staffing.

| City | Population (2020 Census) | FTE Staff 2024 | Staff per 1,000 residents |
|-----------------|--------------------------|----------------|---------------------------|
| Mission Hills | 3,594 | 10 | 2.8 |
| Shawnee* | 67,311 | 350 | 5.2 |
| Fairway | 4,170 | 22 | 5.3 |
| Roeland Park | 6,871 | 40 | 5.8 |
| Prairie Village | 22,957 | 138 | 6.0 |
| Overland Park* | 197,238 | 1212 | 6.1 |
| De Soto | 6,118 | 41 | 6.7 |
| Mission | 9,954 | 73 | 7.3 |
| Gardner* | 23,287 | 171 | 7.3 |
| Olathe** | 141,290 | 1083 | 7.7 |
| Average | 37,292 | 265 | 7.7 |
| Spring Hill | 7,952 | 65 | 8.2 |
| Leawood* | 33,902 | 308 | 9.1 |
| Westwood | 1,750 | 17 | 9.7 |
| Lenexa* | 57,434 | 560 | 9.8 |
| Merriam* | 11,098 | 125 | 11.3 |
| Edgerton | 1,748 | 27 | 15.4 |

*Includes Fire Service

**Includes Fire & Library



2024-2026 **BUDGET OVERVIEW**

THIS SECTION INCLUDES

- Budget Overview by Source
- Fund Overview by Source
- Revenue Highlights
- Expenditure Highlights
- General Fund Overview
- Summary of Financial Policies
- Fund Description
- Fund Balance Major Changes
- Use of Funds by Department
- 2024 Budget Calendar



City of Roeland Park
All Funds Overview by Source - 2020 Actual-2026 Budget

| | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|---------------------|
| Beginning Fund Balance | <u>8,354,472</u> | <u>9,656,730</u> | <u>11,360,143</u> | <u>11,416,475</u> | <u>10,262,173</u> | <u>6,744,326</u> | <u>6,800,951</u> |
| Beginning Fund Balance (without TDDs) | <u>\$ 11,168,284</u> | <u>\$ 12,024,061</u> | <u>\$ 13,287,755</u> | <u>\$ 12,891,884</u> | <u>\$ 11,739,708</u> | <u>\$ 8,208,876</u> | <u>\$ 6,922,950</u> |
| Revenues | | | | | | | |
| Property Taxes | \$ 2,190,922 | \$ 2,405,800 | \$ 2,615,487 | \$ 2,901,349 | \$ 3,277,729 | \$ 3,328,443 | \$ 3,357,620 |
| TIF Property Taxes | 1,400,303 | 1,454,456 | 1,141,842 | 1,075,029 | 755,730 | 748,455 | 659,795 |
| Franchise Taxes | 447,629 | 456,259 | 491,353 | 466,000 | 470,150 | 474,350 | 478,595 |
| Special Assessments | 826,722 | 822,853 | 819,799 | 858,754 | 1,092,440 | 1,102,210 | 1,086,965 |
| Intergovernmental Revenue | 2,046,748 | 1,191,946 | 1,172,549 | 1,303,445 | 1,050,450 | 2,124,525 | 741,760 |
| Sales Tax | 3,784,834 | 4,534,189 | 4,975,427 | 4,802,345 | 4,852,430 | 4,593,611 | 4,205,315 |
| Licenses and Permits | 190,300 | 156,833 | 143,643 | 141,150 | 141,350 | 141,350 | 141,350 |
| Fines and Forfeitures | 217,659 | 208,003 | 175,093 | 176,170 | 177,920 | 179,690 | 181,475 |
| Program Fees | - | 94,970 | 112,558 | 117,925 | 141,815 | 143,502 | 145,217 |
| Bond Proceeds | 1,906,301 | - | - | - | - | - | - |
| Other Sources | 387,188 | 282,934 | 504,438 | 4,401,409 | 348,140 | 1,465,210 | 386,740 |
| Interest | 75,469 | 24,920 | 32,633 | 198,585 | 205,455 | 152,527 | 153,775 |
| Total Revenues | <u>13,474,076</u> | <u>11,633,163</u> | <u>12,184,822</u> | <u>16,442,161</u> | <u>12,513,609</u> | <u>14,453,874</u> | <u>11,538,606</u> |
| | | | | | | | |
| Special Law Enforcement Resources | 9,495 | 29,330 | 12,160 | 20,915 | 1,000 | 1,000 | 1,000 |
| Transfers In | 2,207,897 | 1,372,215 | 2,046,314 | 1,057,635 | 782,345 | 929,105 | 827,870 |
| Total Resources | <u>24,045,939</u> | <u>22,691,437</u> | <u>25,603,439</u> | <u>28,937,186</u> | <u>23,559,127</u> | <u>22,128,305</u> | <u>19,168,427</u> |
| | | | | | | | |
| Expenditures | | | | | | | |
| Salary & Benefits | 2,962,121 | 3,096,147 | 3,143,845 | 3,562,123 | 3,969,385 | 4,134,445 | 4,291,025 |
| Contractual Services | 1,949,477 | 2,036,861 | 2,320,137 | 3,155,854 | 2,643,495 | 2,526,580 | 2,544,126 |
| Commodities | 322,208 | 215,742 | 465,072 | 451,080 | 325,910 | 259,795 | 648,800 |
| Capital Outlay | 5,830,892 | 3,992,804 | 5,725,079 | 9,392,423 | 5,027,218 | 6,580,003 | 3,940,295 |
| Debt Service | 1,430,073 | 588,194 | 597,644 | 1,034,983 | 802,703 | 768,544 | 249,261 |
| Total Expenditures | <u>12,494,771</u> | <u>9,929,748</u> | <u>12,251,777</u> | <u>17,596,463</u> | <u>12,768,711</u> | <u>14,269,367</u> | <u>11,673,507</u> |
| | | | | | | | |
| Special Law Enforcement Restricted | 9,656 | 23,621 | 16,026 | 9,820 | 6,820 | 6,820 | 6,820 |
| Non-Expenditure Appropriation | - | - | 387,038 | - | 3,262,744 | 127,880 | 164,950 |
| Transfers Out | 1,884,944 | 1,372,215 | 2,046,314 | 1,057,635 | 782,345 | 929,105 | 827,870 |
| Total Appropriations | <u>14,389,371</u> | <u>11,325,584</u> | <u>14,701,155</u> | <u>18,663,918</u> | <u>16,820,620</u> | <u>15,333,172</u> | <u>12,673,147</u> |
| | | | | | | | |
| Ending Fund Balance with TDDs | <u>\$ 9,656,568</u> | <u>\$ 11,365,854</u> | <u>\$ 10,902,284</u> | <u>\$ 10,273,268</u> | <u>\$ 6,738,507</u> | <u>\$ 6,795,133</u> | <u>\$ 6,495,281</u> |
| Ending Fund Balance excluding TDDs | <u>\$ 12,023,899</u> | <u>\$ 13,293,466</u> | <u>\$ 12,377,693</u> | <u>\$ 11,750,803</u> | <u>\$ 8,203,057</u> | <u>\$ 8,248,549</u> | <u>\$ 6,617,279</u> |

Notes:

*The TDD funds are in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. All revenues generated in the fund are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

*The nonexpenditure appropriations reflect property tax revenues diverted to TIF funds or pending property tax appeals from big box retailers using the "dark store theory" approach.

City of Roeland Park
Fund Overview by Source - 2024 Budget

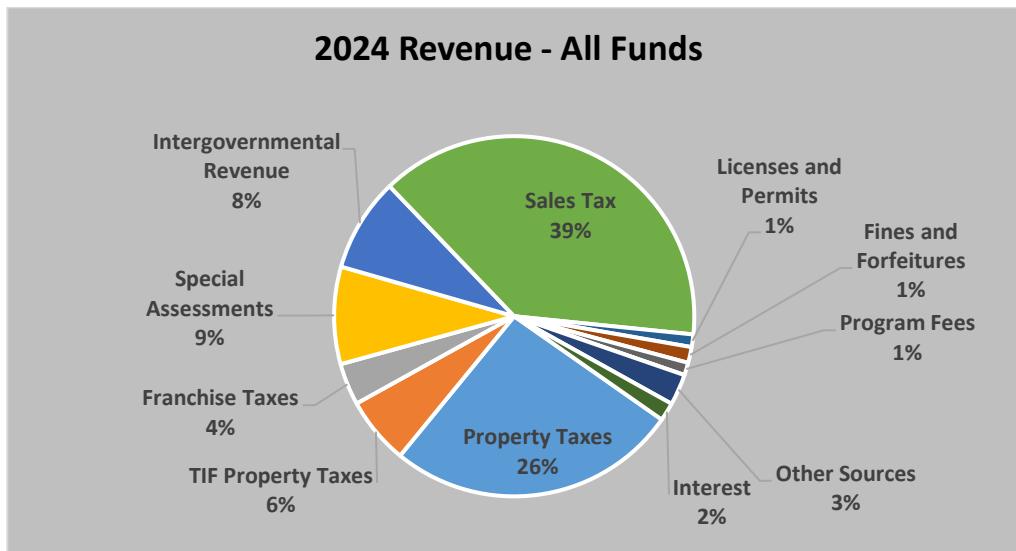
| | Special | | | | | | | | | |
|------------------------------------|---------------------|------------------|-------------------|----------------|-------------------------|---------------------------|-------------------------|-------------------|------------------|------------|
| | General | Debt Service | Aquatic Fund | Storm Water | Special Street (27A) | Community Center (27C) | Infrastructure (27D) | Equip & Bldg | TIF 1-Bella | |
| | | | | | | | | Reserve | Roe/Wal-Mart | |
| Beginning Fund Balance | 2,847,975 | 65,204 | 175,388 | 0 | 1,683,841 | 305,588 | 1,032,917 | 151,584 | 877,808 | |
| Revenues | | | | | | | | | | |
| Property Taxes | \$ 3,165,070 | \$ 112,659 | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 335,425 |
| TIF Property Taxes | - | - | | - | - | - | - | - | - | |
| Franchise Taxes | 470,150 | - | | - | - | - | - | - | - | - |
| Special Assessments | 656,290 | 251,150 | | 185,000 | - | - | - | - | - | - |
| Sales/Use Taxes | 1,979,600 | | | | 1,165,100 | 232,060 | 1,009,885 | - | - | - |
| Intergovernmental Revenue | 224,965 | 8,525 | | - | 380,960 | - | - | - | - | 436,000 |
| Licenses and Permits | 141,350 | - | | - | - | - | - | - | - | - |
| Fines and Forfeitures | 177,920 | - | | - | - | - | - | - | - | - |
| Program Fees | | | 122,245 | - | - | 19,570 | - | - | - | - |
| Bond Proceeds | - | - | - | - | - | - | - | - | - | - |
| Other Sources | 277,340 | - | - | - | - | - | - | 41,800 | - | - |
| Interest | 75,695 | 980 | 2,630 | - | 25,260 | 1,600 | 15,495 | 2,275 | 13,165 | |
| Total Revenues | 7,168,380 | 373,314 | 124,875 | 185,000 | 1,571,320 | 253,230 | 1,025,380 | 44,075 | 784,590 | |
| Special Law Enforcement Resources | 32,433 | | | | | | | | | |
| Transfers In | 26,840 | - | 201,245 | - | 25,000 | - | 25,000 | 504,260 | - | |
| Total Resources | 10,075,628 | 438,518 | 501,508 | 185,000 | 3,280,161 | 558,818 | 2,083,297 | 699,919 | 1,662,398 | |
| Expenditures | | | | | | | | | | |
| Salary & Benefits | 3,571,635 | - | 193,820 | 49,000 | 78,380 | 76,550 | - | - | - | - |
| Contractual Services | 2,246,940 | 3,100 | 87,740 | 8,500 | 85,000 | 83,035 | 40,000 | - | - | 11,180 |
| Commodities | 115,440 | - | 38,560 | 2,500 | 25,000 | 5,150 | - | 139,260 | - | - |
| Capital Outlay | 225,000 | - | 6,000 | 125,000 | 774,500 | - | 905,500 | 340,000 | 1,651,218 | |
| Debt Service | - | 359,203 | - | - | - | - | - | - | - | - |
| Total Expenditures | 6,159,015 | 362,303 | 326,120 | 185,000 | 962,880 | 164,735 | 945,500 | 479,260 | 1,662,398 | |
| Special Law Enforcement Restricted | 6,820 | | | | | | | | | |
| Non-Expenditure Appropriation | 185,000 | 13,500 | - | - | - | - | - | - | - | - |
| Transfers Out | 755,505 | - | - | - | - | 26,840 | - | - | - | - |
| Total Appropriations | 7,106,340 | 375,803 | 326,120 | 185,000 | 962,880 | 191,575 | 945,500 | 479,260 | 1,662,398 | |
| Ending Fund Balance | \$ 2,969,288 | \$ 62,715 | \$ 175,388 | \$ 0 | \$ 2,317,281 | \$ 367,243 | \$ 1,137,797 | \$ 220,659 | \$ (0) | |

City of Roeland Park
Fund Overview by Source - 2024 Budget

| | TIF 3- Blvd Apts | | | | | | | | Totals Excluding TDD Funds | |
|------------------------------------|------------------------|---------------------|-----------------------------|-------------------|------------------------|---------------|------------------|---------------------|----------------------------|--|
| | TDD #1 - Price Chopper | TDD #2 - Lowes | CID #1 - RP Shopping Center | and Roe Parkway | Property Owners Assoc. | ARPA | TIF 4- The Rocks | | | |
| | (1,356,088) | (121,447) | 3,018,959 | 1,491,420 | 26,009 | 40,000 | - | 10,199,158 | 11,676,692 | |
| Beginning Fund Balance | | | | | | | | | | |
| Revenues | | | | | | | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,277,729 | \$ 3,277,729 | |
| TIF Property Taxes | - | - | - | \$ 420,305 | - | - | - | \$ 755,730 | \$ 755,730 | |
| Franchise Taxes | - | - | - | - | - | - | - | 470,150 | 470,150 | |
| Special Assessments | - | - | - | - | - | - | - | 1,092,440 | 1,092,440 | |
| Sales/Use Taxes | 312,770 | 153,015 | - | - | - | - | - | 4,852,430 | 4,386,645 | |
| Intergovernmental Revenue | - | - | - | - | - | - | - | 1,050,450 | 1,050,450 | |
| Licenses and Permits | - | - | - | - | - | - | - | 141,350 | 141,350 | |
| Fines and Forfeitures | - | - | - | - | - | - | - | 177,920 | 177,920 | |
| Program Fees | - | - | - | - | - | - | - | 141,815 | 141,815 | |
| Bond Proceeds | - | - | - | - | - | - | - | - | - | |
| Other Sources | - | - | - | - | 29,000 | - | - | 348,140 | 348,140 | |
| Interest | 500 | 200 | 45,285 | 22,370 | - | - | - | 205,455 | 204,755 | |
| Total Revenues | 313,270 | 153,215 | 45,285 | 442,675 | 29,000 | - | - | 12,513,609 | 12,047,124 | |
| | | | | | | | | 32,433 | 32,433 | |
| Transfers In | - | - | - | - | - | - | 1 | 782,345 | 782,345 | |
| Total Resources | (1,042,818) | 31,768 | 3,064,244 | 1,934,095 | 55,009 | 40,000 | - | 23,527,545 | 24,538,594 | |
| Expenditures | | | | | | | | | | |
| Salary & Benefits | - | - | - | - | - | - | - | 3,969,385 | 3,969,385 | |
| Contractual Services | 5,000 | 5,000 | - | 1,000 | 27,000 | 40,000 | - | 2,634,995 | 2,624,995 | |
| Commodities | - | - | - | - | - | - | - | 325,910 | 325,910 | |
| Capital Outlay | - | - | - | 1,000,000 | - | - | - | 5,027,218 | 5,027,218 | |
| Debt Service | 295,000 | 148,500 | - | - | - | - | - | 802,703 | 359,203 | |
| Total Expenditures | 300,000 | 153,500 | - | 1,001,000 | 27,000 | 40,000 | - | 12,768,711 | 12,315,211 | |
| Special Law Enforcement Restricted | | | | | | | | 6,820 | 6,820 | |
| Non-Expenditure Appropriation | - | - | 3,064,244 | - | - | - | - | 3,262,744 | 3,262,744 | |
| Transfers Out | - | - | - | - | - | - | - | 782,345 | 782,345 | |
| Total Appropriations | 300,000 | 153,500 | 3,064,244 | 1,001,000 | 27,000 | - | - | 16,780,620 | 16,327,120 | |
| Ending Fund Balance | \$ (1,342,818) | \$ (121,732) | \$ 0 | \$ 933,095 | \$ 28,009 | \$ - | - | \$ 6,746,925 | \$ 8,211,474 | |

All revenues generated in the TDD funds are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

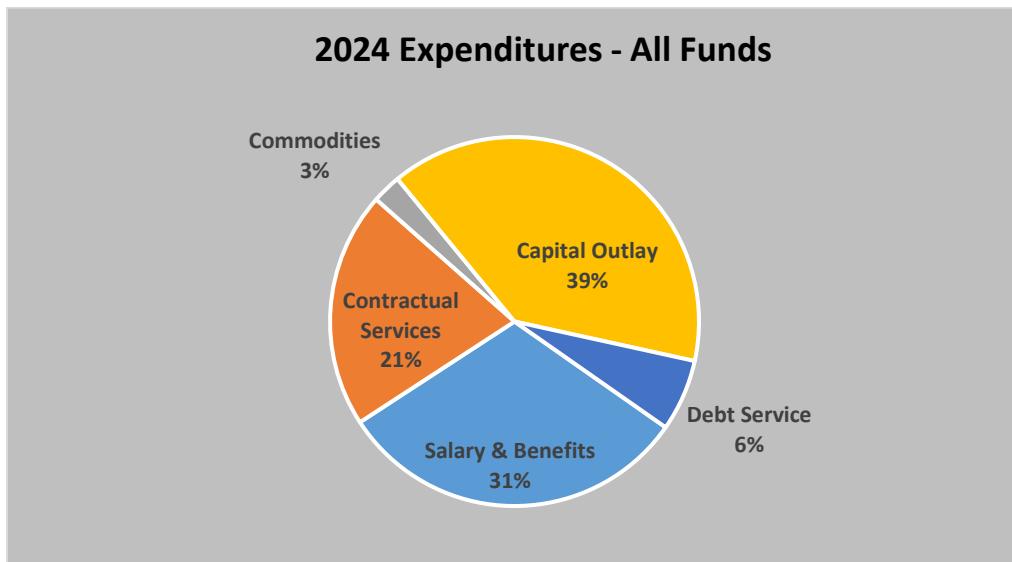
2024 Revenue Highlights



All revenues city-wide total \$12.51 million. These figures do not include inter-fund transfers or Special Law Enforcement revenues.

- **Sales & Use Taxes:** Projected revenues for all sales and use taxes, including those generated by special taxing districts and the county-wide sales taxes, total \$4.85 million.
- **Property Taxes:** The City anticipates generating \$3.28 million in property taxes from its mill rate of 26.000. Less taxes diverted to TIF funds, the General and Bond & Interest Fund should see net revenues of approximately \$3.08 million.
- **TIF Property Taxes:** The City budgeted \$756,000 in revenue in all TIF funds from property taxes directed to TIF projects. The City has two active TIF districts (#1 and #3) and two separate funds for these resources as of 2024; TIF 2 expired in 2021. TIF 4 was established in 2023 but will not be active until 2025.
- **Special Assessments:** Approximately \$1.09 million is anticipated from special assessments for storm drainage improvement districts, solid waste services including the City operated leaf collection program and a newly approved curbside glass recycling program and a new for 2024 storm water utility fee collected from properties that are not within a storm drainage improvement district.
- **Franchise Fees:** approximately \$470,000 in franchise fees are anticipated in the General Fund. Cable and landline telephone franchise fees continue to decline due to reduced use of these services while natural gas and electrical franchise fees have been trending up as energy prices continue to rise.
- **Intergovernmental:** Intergovernmental revenues consist of personal property tax revenues, alcohol, transient guest tax and motor fuel taxes, and grants received from the county, state or federal government. Transient guest tax is levied on short term rentals in the City. These revenues are deposited in the General and Bond & Interest funds. This is approximately \$1.05 million.
- **Municipal Court Fines & Forfeitures:** A total of about \$178,000 is projected from court fines, bond forfeitures as well as state fees and court costs. This amount has been reduced from past budgets due to actual fees collected in municipal court declining over the last three years.
- **Other Sources & Interest:** Interest consists of earnings on idle reserves and totals approximately \$205,000. Other Sources consist of program fees, licenses and permits, and rental income and is projected at approximately \$348,000 in 2024.

2024 Expenditure Highlights



Expenditures city-wide, excluding special law enforcement, transfers and non-expenditure appropriation total \$12.77 million. Operating expenditures total \$6.8 million.

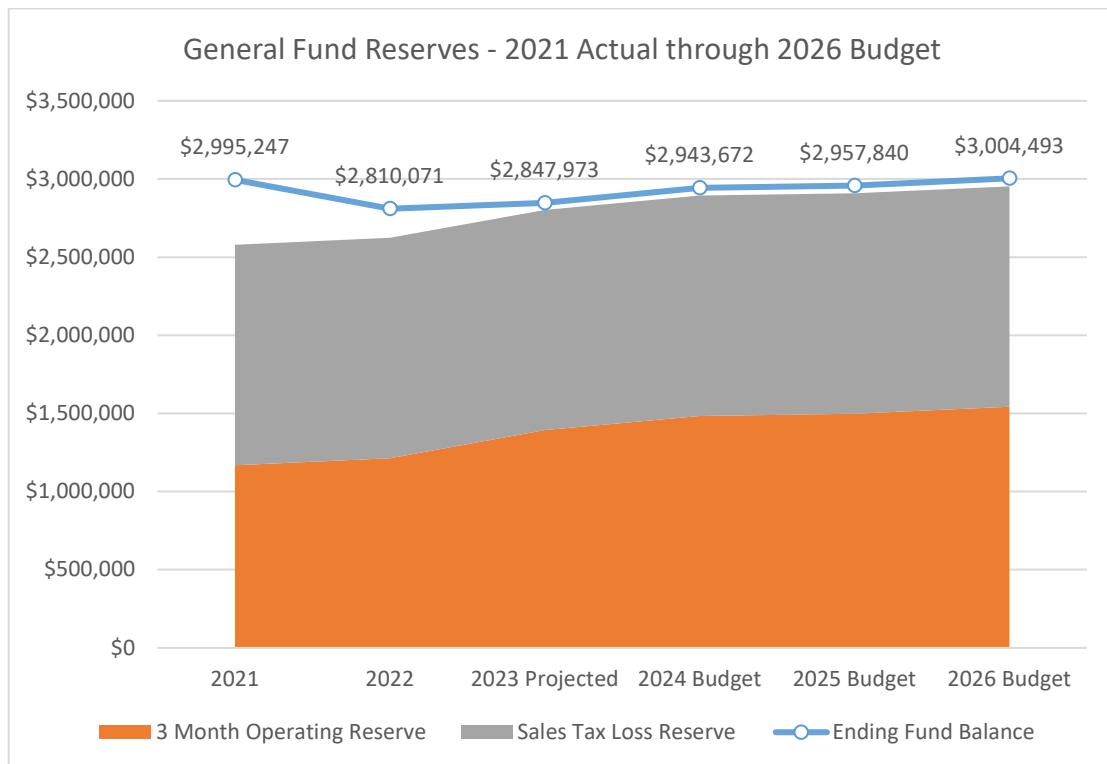
- **Salary & Benefits:** The 2024 Budget includes \$3.97 million in personnel expenses including wages and benefits. Compared to the 2023 Projected Budget of \$3.56 million, equating to an 10% increase. The increase is due to a 5.5% market adjustment implemented in August 2023 and in 2024 a 4.7% allowance for merit-based pay increases, an increase in the City's KPF and KPERS retirement contributions as well as a 7% projected increase in medical insurance premiums.
- **Contractual Services:** All contractual services total \$2.64 million in FY 2024, which is a 16% decrease from the 2023 Projected Budget. This decrease is largely due to the expenditure of a significant portion of the \$1 million in American Rescue Plan Act funds in 2023.
- **Commodities:** All commodities total \$326,000 for 2024, a 28% decrease from the projected 2023 budget due to the purchase of four new police vehicles in 2023 which falls under commodities.
- **Capital Outlay:** Capital outlay totals \$5.03 million, a 46% decrease from the 2023 Projected Budget. The decrease is due to 2023 including more projects than normal including the Public Works facility purchase and renovation as well as Phase 1 renovations to the Community Center.
- **Debt Service:** Debt service totals \$803,000. The 2010-1 GO Bond issued was retired in 2023 leaving only the 2020-1 GO Bond issue and two TDD bond issues outstanding in 2024.

Summary of Significant Changes between the Proposed and Adopted Budget

The City of Roeland Park operates with a fairly small budget, that does not change dramatically year-to-year outside of capital expenditures. There were no significant changes between the proposed and adopted budget for FY 2024.

General Fund Overview

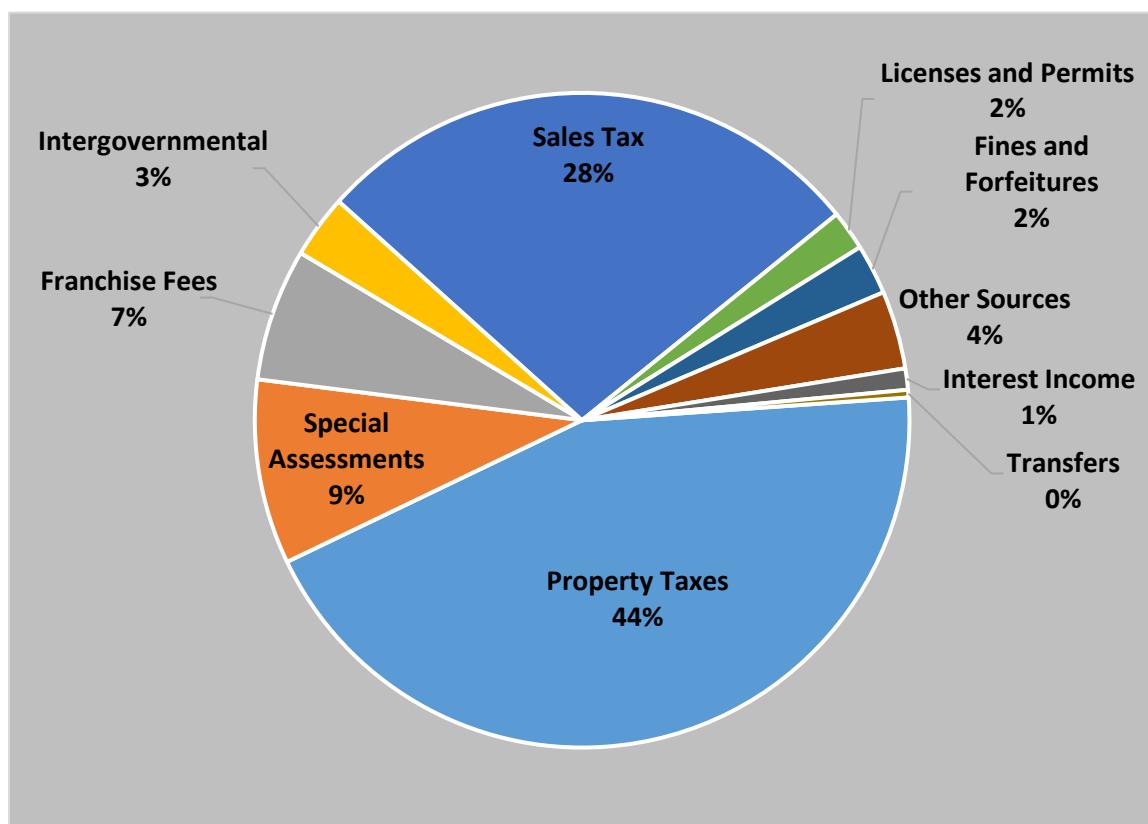
During Governing Body discussions in 2013 there was a consensus to hold reserves at no less than the 16.7% of operating expenditures (City policy) for three years. Recently the Governing Body has updated the Reserve Policy to set new thresholds stating that in uncertain economic times where significant revenue fluctuations may exist, it is prudent to target reserves at three months operating expenses or higher. Due to the potential loss of any one of the 6 major retailers located in Roeland Park the City accumulated and maintains reserves (\$1.41 million) enough to endure a two-year vacancy for one of these major retailers. This is a real possibility, as large retailers will vacate space for a new location and continue to pay rent at two sites in order tie up the old property and limit competition in the market. Twenty-five percent of 2024 General Fund operating expenditures is \$1.48 million, adding \$1.41 million to cover a significant and sustained reduction in sales tax revenues brings the General Fund reserve goal to \$2.89 million. The estimated ending General Fund balance for 2024 is \$2.94 million, keeping us just above our goal. To continue the process of pay-as-you-go financing of capital and not issue new debt, the Governing Body approved the use of funds in excess of the above stated reserve goal to finance capital projects. The graph below reflects the projected General Fund ending balance continuing to meet our goals looking out through 2026.



2024 General Fund Revenues

Revenues generated in 2024 are projected to be \$7.195 million. With the inclusion of fund balances and Special Law Enforcement funds, total 2024 resources available are projected at \$10.04 million. Current revenues are collected from six primary sources: property tax (44%), sales tax (28%), special assessments (9%), franchise fees (7%), other sources (4%), intergovernmental (3%), and fines and forfeitures (2%). Property tax collections reflect only the general operations portion of the mill levy (25.1). Sales tax collections include 3 /8 cents of the City's total sales taxes and all the County's share of sales taxes. The total City sales tax rate increased from 1.25% to 1.50% as of April 1, 2021 following voter approval in the fall of 2020. Franchise fees are 5% of gas, electric, telephone, cable and internet service charges. Other Sources includes lease revenue, the reimbursement for the school resource officer and other miscellaneous sources. Property tax is revenue generated from ad valorem taxes on real estate only.

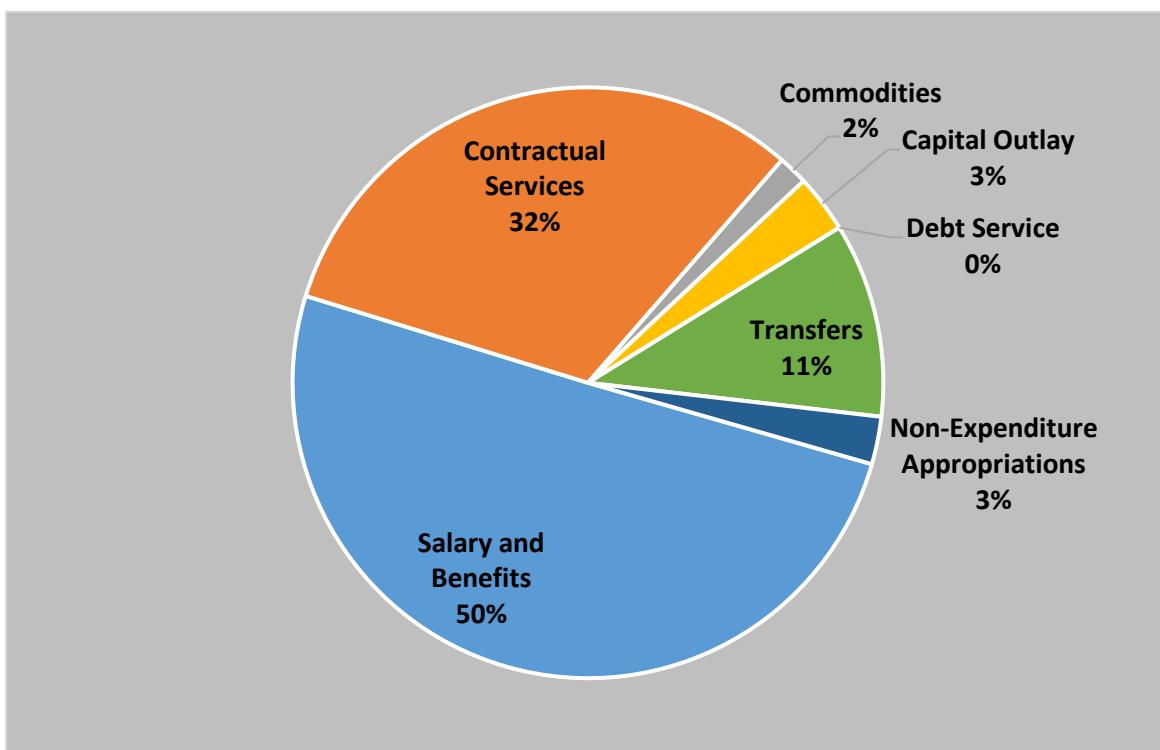
2024 General Fund Revenues - \$7,195,220



2024 General Fund Expenditures

2024 budgeted expenditures in the General Fund total \$7.28 million. Operating expenses make up \$5.93 million. These expenditures are allocated among major activities as illustrated in the chart below.

2024 General Fund Expenditures - \$7,099,520



The above chart includes all departments but separates transfers out to other funds and non-expenditure appropriations (TIF property tax reductions). These are not actual expenditures but do impact total resources in the General Fund. Transfers out represent 11% of the total General Fund outlay and non-expenditure appropriations represent 3% of the overall outlay.

The Police Department is the largest department followed by Employee Benefits, which is where insurance, pension and social security expenses are budgeted for all employees. The General Overhead department has the third largest budget and covers a broad range of service expenses such as street lighting, traffic signals, audit fees, attorney fees, and liability insurance. The Public Works Department is the fourth largest department and accounts for contract street maintenance, contract tree trimming and mowing services, street light electric, as well as personnel expenses. The Solid Waste department is the next largest and accounts for contractual expenses for trash, recycling – including the new curbside glass recycling program- and yard waste, as well as direct expenses for the leaf collection service.

Summary of Financial Policies

Overview

The City of Roeland Park's financial policies and provisions provide a basic framework for the overall financial management of the City. The policies guide the decision-making process of the City Council and Administration and provide guidelines for analyzing proposed programs and budgets. Some policies have been formally adopted by Council, others are planned for future development into formal policies and others provide administrative guidelines for the fiscal management of the City.

Budget Provisions:

The City defines a balanced budget as total resources equal to total obligations. Total resources include beginning fund balances and total obligations include contingency non-expenditure appropriations. Non-expenditure appropriations are those that will or may reduce available resources. In the City's budget, this includes TIF expenditures (i.e. resources diverted to TIF funds) in the General and Debt Service funds and possible Property Tax reductions due to appeals in some of our TIF funds. The budget presented is considered a structurally balanced budget. The budget adoption and amendment process is explained later in this document.

Reserve Policy

Roeland Park has identified specific fund balance minimums that it intends to maintain specifically for the General Fund, Bond & Interest (Debt Service) Fund and the Equipment and Building Reserve Fund. The City defines fund balance as excess assets over liabilities in a fund. We also refer to this as the reserves in a fund. This policy is designed to establish guidelines to provide the structure of continuing fiscal stability, reduce financial risk and maintain adequate reserves for current and future requirements.

The Reserves policy states that the City will maintain reserves of at least two months (16.6%) of annual General Fund operating expenses or 16.6% of annual budgeted General Revenues, whichever is greater. However, since adoption, the Council and staff have made it a goal to achieve at least three months (25%) of annual General Fund operating expenses as reserves. The current policy is to maintain reserves of 25% of operating expenses in the General Fund above and beyond the \$1.41 million established in the same fund as a Sales Tax Reserve, which is a committed fund balance. The Sales Tax Reserve is described in greater detail in the Revenue section. These two reserves combined in 2022 total \$2.706 million or effectively 55% of operating expenditures in the General Fund for 2021.

The Debt Service Fund policy is to maintain between 10% and 15% of annual principal and interest payments for bonds and temporary notes within the fund. Debt is to be used to finance capital projects with a life expectancy of at least seven years or greater. Debt is to be used in such a way that the term of financing does not exceed the useful life of the asset. In the budget presented, this policy is met in all years.

The City will also fund capital asset replacement and debt retirement of leases at an amount necessary to finance the acquisition of new equipment needed in the following year; and to finance needed future replacements and acquisitions by setting aside a reserve amount for some of the larger purchases. This reserve for equipment will be maintained in the Equipment and Building Reserve Fund. The same fund will maintain reserves for public works, and city hall equal to approximately 2-4% of the replacement value of all City owned capital building assets. Minor repairs and replacements (typically \$5,000 or less) in public buildings will be taken from departmental operating budgets whenever possible.

Revenue Provisions:

Non-Recurring Revenue Policy

One-time or limited term resources, such as proceeds for asset sales, debt refinancing, one-time grants, legal settlements, budget savings and similar non-recurring resources shall not be used for current or new ongoing operating expenses. Appropriate uses of one-time resources including building and maintaining fund balances, the early retirement of debt, capital improvements or maintenance and other nonrecurring expenditures.

The City also attempts to maintain diversified and stable revenue streams to safeguard against fluctuations and market downturns.

The City establishes user fees using market research and attempts to charge fees equivalent to the cost of the service when possible. All user fees and charges are reviewed annually and amended as needed through a fee resolution.

Expenditure Provisions:

Purchasing Policy

The City's Purchasing Policy provides guidance to City officials on the expenditure of public funds. Ultimately the City Administrator, with the assistance of the Finance Director, is responsible for ensuring the provisions of the policy are adhered to by those purchasing goods, services and capital items on behalf of the City. The policy was updated in 2020 and included increases to spending thresholds for the City Administrator and Department heads. The revised policy sets limits on the purchase of single items for the City Administrator (\$15,000) and Department Directors (\$5,000), with exceptions for regular expenses and contractual agreements (lease payments, debt service, payroll, etc.), repetitive purchases (office supplies, auto parts/repairs, asphalt, etc.), and emergency purchases.

Another change made to the policy in 2020 includes revisions to the requirements for price quotes or bids. The policy now states that bids or price quotes will be taken for any single item purchased as follows:

- *Open Market Purchases:* No bids required for items costing less than \$2,500. Departments are encouraged to get three informal quotes, however.
- *Competitive Informal Quotes:* Three informal quotes required for any item between \$2,501 and \$10,000.
- *Competitive Formal Quotes:* Formal quotes will be required for any single item costing \$10,001 or more. Notice will be posted on the City website and solicited from known qualified vendors and/or service providers that have registered with the city to receive such quotes.

Council can modify these provisions if an opportunity for greater competition exists, the item being purchased is highly specialized or unique circumstances or changes in the marketplace would justify a variation. Sealed bids will not be required unless specifically mandated by Federal or State law, such as when grants are involved.

The final update to the 2020 purchasing policy was adding a procedure for the purchase of public art. The City has budgeted the purchase and maintenance of art and this policy states that all purchases for new art and the placement of said art will be at the recommendation of the Arts Advisory Committee and approved by Council.

Investment Provisions:

The City's investment policy guides the investment of idle funds. The policy emphasizes the preservation of principal while striving to hold all investments to maturity to avoid penalty. The City's investment portfolio is actively managed by our Financial Advisory firm, Columbia Capital, and the Finance Director oversees the contract and approves the purchase of investments and the transfers of funds in and out of the investment account.

Fund Description

General Fund: This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review, property maintenance code compliance, and public works. The Special Law Enforcement fund is a function of the General Fund but is restricted specifically for law enforcement equipment purchase. The budget outlines this element of the General Fund separately throughout the budget unless otherwise noted.

Debt Service Funds: Used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

Debt Service: Used to pay for the general obligation long-term debt of the City.

Bella Roe/Wal-Mart TIF (TIF 1): A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020.

Valley State Bank TIF (TIF 2c): Created to account for monies received to retire special obligation tax increment revenue bonds. 2020 was the last year for this fund and this TIF project area has been closed.

TDD #1 - Price Chopper: Created to account for transportation development district resources. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center apart from Lowe's.

TDD #2 - Lowe's: Created to account for transportation development district resources. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

Special Revenue Funds: Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

Sales Tax Revenue Funds:

Combined Street and Highway: Established in 2020, this fund is a combination of the Special Street fund consisting of the $\frac{1}{2}$ cent sales tax for street, sidewalk and roadway improvements, and the

Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

Community Center: Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

Special Infrastructure: Established to account for public infrastructure projects including buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sunsetting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City. On November 3, 2020, voters approved an increase in this sales tax to ½ cent. The new ½ cent tax will begin April 1, 2021 and sunset March 31, 2031.

Other Funds (Special Purpose):

Special Highway: Established to account for motor fuel tax monies sent quarterly from the Kansas State Treasurer's office, which are the Special City and County Highway Funds distributed and computed in compliance with K.S.A 79-3425CC. This fund will be rolled into a combined Street and Highway fund in 2020 along with the Special Street Fund and 2019 represented the last year of use for this fund.

City Hall TIF (TIF 2): Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel, Granada Park improvements, roadway and storm water improvements. This TIF expired at the end of 2021.

CID #1 – Roeland Park Shopping Center: Created to establish a community improvement district that includes all the Roeland Park Shopping Center, Wal-Mart, CVS and PAD site out parcels and imposes a 1% sales tax.

Roeland Park City Hall Property Owners Association Fund: Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

Aquatics Center Fund: Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

American Rescue Plan Act (ARPA) Fund: Established in 2021 to account for the revenue and expenditures of the federal American Rescue Plan Act monies.

Stormwater Fund: Established in 2024 to account for funds collected from a new citywide stormwater assessment. The assessment is a flat rate per residential parcel and based off impervious surface for commercial properties. Properties that are already a part of a stormwater assessment district will not receive the citywide assessment until their current stormwater district fee retires. Funding from this special assessment will go toward improvements to the stormwater system.

The Rocks TIF (TIF 4): TIF 4 will begin collecting property taxes for the area of The Rocks Development at 48th and Roe Boulevard May 1, 2025 and expire May 1, 2045. Proceeds will go toward reimbursing the developer for eligible project costs of The Rocks development. This fund will also collect a 2% CID sales tax which will begin in 2025 and expire in 2046.

Capital Project Funds: These funds are used to account for all resources which are restricted, committed or assigned for the acquisition and construction of capital facilities and other capital assets.

Equipment and Building Reserve: A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

Boulevard Apartments/The Rocks TIF (TIF 3): Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

The City uses the modified accrual basis of accounting and budgeting for all funds.

Explanations of 2023 Fund Balance Changes Greater than 10%

The ARPA Fund

The 2024 ending fund balance is budgeted to be \$0. This fund consists solely of federal grant revenue from the American Rescue Plan Act. The dollars must be obligated by December 2024 and spent by December 2026. The Governing Body has authorized the expenditure of these funds on a mix of capital investment and one-time projects and anticipates the completion of these planned expenditures by the end of 2024.

Combined Special Highway and Street Fund

The 2024 ending fund balance is budgeted to be \$2,317,281 up from the 2023 projected ending fund balance of \$1,683,841 – a 37% decrease. This is due to funding components of four CARS street projects in 2023 and the reconstruction of Canterbury Road for two blocks through the Residential Street Reconstruction program. The Governing Body has elected to cash fund the majority of capital projects so fund balances rise as we accumulate resources to complete major projects and drop in the years that the major projects are completed.

Community Center Fund

The 2024 ending fund balance is budgeted at \$367,243 compared to the projected 2023 ending fund balance of \$305,588, a 20% increase. The reason is for the purchase of new furniture for the community center in 2023 and an expected increase in rental revenue in 2024 after the completion of the major renovation.

Special Infrastructure Fund

The 2024 ending fund balance is budgeted to be \$1,137,797, up from a 2023 projected ending fund balance of \$1,032,917, a 10% increase. This is due to the scheduled completion of Phase 1 Community Center Renovations budgeted in 2023. This project is estimated to cost \$1.4M. In addition, \$100,000 was budgeted in 2023 for stormwater pipe replacement.

Equipment and Building Reserve Fund

The 2024 ending fund balance is budgeted to be \$220,659, up from a 2023 projected ending fund balance of \$151,584, a 46% increase. This is due to the budgeted acquisition of a new Public Works facility which will be funded from the land sale proceeds of the Rocks site which are accounted for in this fund.

TIF 1 Fund

The 2024 ending fund balance is budgeted to be \$0, down from a 2023 projected ending fund balance of \$877,808. The TIF 1 fund will expire on May 18, 2024 and all resources must be spent by that time. Staff has budgeted \$1.8M to assist with public infrastructure improvements and site redevelopment costs including replacing storm pipe lining in 2023 and 2024.

CID Fund

The 2024 ending fund balance is budgeted to be \$0, down from a 2023 projected ending fund balance of

\$3,018,959. The CID fund resources may be requested for eligible development and infrastructure projects in the designated area. Staff budgets the use of these resources annually in case an eligible request is submitted and approved by Council.

TIF 3 Fund

The 2024 ending fund balance is budgeted to be \$933,095, down from a 2023 projected ending fund balance of \$1,491,420. The TIF 3 Fund will expire on May 17, 2025 and all resources must be spent by that time. A \$1.825M major extension and improvement to Roe Parkway is scheduled for 2023 and 2024 and will account for the majority of the remaining resources.

Use of Funds by City Departments

The following table shows the list of City operating departments and the funds they use by percentage. For Capital funds, only the operational pieces of those funds are represented below. Debt service and Economic Development funds are excluded as they do not have operational components.

| Department | Approximate Percent of Expenditures Associated with Funds | | | | | |
|-----------------------|---|--------------|-----------------|------------------|------------------|--------------------|
| | General | Aquatic Fund | Stormwater Fund | Combined Str/Hwy | Community Center | Sp. Infrastructure |
| General Overhead | 100 | | | | | |
| Police | 100 | | | | | |
| Court | 100 | | | | | |
| Neighborhood Services | 100 | | | | | |
| Administration | 100 | | | | | |
| Public Works | 76 | | 5 | 16 | | 3 |
| Employee Benefits | 100 | | | | | |
| Governing Body | 100 | | | | | |
| Parks & Recreation | 29 | 39 | | | 32 | |
| Solid Waste | 100 | | | | | |

2024 Budget Process and Calendar

Annual Budget Development and Adoption Process

As the City's budget follows the calendar year, the annual budget development process begins in the first quarter of the year, almost a year prior to the start of that fiscal year. The City Administrator coordinates the budget process in conjunction with the Assistant City Administrator/Finance Director.

One of the first steps in the process is the annual budget retreat with department directors and the Governing Body. This off-site meeting is held in the evening in February to review factors that will influence Budget Objectives for the year including Council adopted Goals, the latest Citizen's Survey results, a cost-of-living comparison which provides metro-wide comparisons on taxes and utility rates, and the strategic plan.

In March, the Council reviews the Budget Objectives submitted by Department Directors and members of the Governing Body. These Objectives reflect projects, programs, policies, or equipment that the submitter justifies by showing how the objective progresses the City toward accomplishing one of our 7 adopted Goals. For the first review, the Governing Body is encouraged not to focus on program cost, but to indicate whether they feel each objective has merit and should be further explored. After each department director submits their respective line-item budget proposals, the preliminarily approved Objectives are incorporated into the operating budget where the Administrator and Assistant Administrator can review ending fund balances to determine what deficits may exist and what adjustments to proposed expenses are warranted.

March through April, staff prepares and reviews the Capital Improvement Plan (CIP) including equipment replacement schedule, solid waste assessments (solid waste and City leaf pickup are assessed to residents' property taxes), the pay scale and employee benefits. The City updates its pay scale annually with small increases in the minimum and maximum compensation for each pay class based on market rates. This minimizes the need for periodic position reclassifications. In April, the Governing Body also hears a presentation from the City Auditor on the prior year audit and presentations from staff on City reserves,

outstanding debt and trends in primary revenues.

In May, the City presents the preliminary budget and CIP at a Council Workshop. We hold a community forum on the budget at the Community Center where we discuss the preliminary budget including Capital Improvement Plan and Objectives with residents and encourage their questions and address concerns. While this meeting is specifically intended to inform residents, the public is encouraged to attend all Budget meetings and are welcome to provide input at any budget related meeting. The Budget was adopted on September 18, 2023 at the regular Council meeting and subsequently submitted to the County Clerk in late September.

Legal Requirements

State Law dictates that each City hold a public hearing prior to approving the annual budget. The budget requires a notice in the City's newspaper of record (The Legal Record) notifying the public at least 10 days prior to the hearing. The publication notice includes the proposed property tax assessment and mill levy rate for the budget. Per state statute, the Council may reduce the property tax assessment at budget adoption, but they cannot increase the assessment without repeating the publication and public hearing process. The state requires cities to hold a public hearing and pass a resolution to exceed the Revenue Neutral Rate (the rate of property taxes levied the year prior). Roeland Park did exceed the Revenue Neutral Rate and followed the publication and public hearing requirements accordingly. A budget adoption process that does not exceed the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before August 25. A Budget adoption process that exceeds the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before October 1.

Budget Amendment Process

The process of amending the City's budget is outlined and authorized by K.S.A. 79-2929a. Amendments to the City's budget are typically used when there is an increase in the original budget for previously unbudgeted increases in revenues other than ad valorem property taxes, or encumbrances on capital projects that weren't completed in the prior year. To amend the budget, the City is required to hold a public hearing and publish a notice in the Legal Record 10 days prior to the hearing. The City then must hold a public hearing and forward amended budget forms to the County Clerk for certification. When called for, the City of Roeland Park completes budget amendments in concert with adoption of the budget for the upcoming year or in the fourth quarter of the fiscal year being amended.



2024 Budget Calendar

Schedule of Meetings and Deadlines

(All dates are subject to change; additional dates may be added)

Public Input Opportunities on the Budget Are Available at Each Workshop

JANUARY 23RD

- Notice to Department Heads to begin updating the Capital Improvement Plan (CIP) (including Equipment Replacement), prior year document to serve as starting point

JANUARY 30TH

- Solicit Objectives in standard format from Committee Chairs, Department Heads and Elected Officials

FEBRUARY 5TH

- Discuss setting limitations (number per person and amount) on 2024 Objectives

FEBRUARY 12TH

- Budget Kick-Off Meeting - Department Heads and Elected Officials: Review Citizen Survey, Cost of Living Comparison and Goals to aid us in setting Priorities for the next budget cycle

FEBRUARY 16TH

- Staff Finalize Updates to CIP-Equipment Replacement Schedule
- Distribute Department Budget Worksheets to Staff

MARCH 4TH

- Objectives Due to City Administrator in standard format
- City Administrator meets with Staff to review and refine Objectives during the next two weeks
- City Administrator work with Elected officials and Committee Chairs to refine their Objectives during the next two weeks

MARCH 18TH

- Council Workshop - Review and Preliminary Approval of Objectives

MARCH 28TH

- City Administrator compile inflation and compensation indexes and develop proposed 2024 Pay Scale
- City Administrator and Public Works Director update solid waste service costs and develop proposed 2024 solid waste assessment
- City Administrator develop 2024 storm water utility fee and corresponding property tax reduction

APRIL 1ST

- Department Head Budget Requests due to City Administrator to reflect Preliminarily Approved Objectives
- Council Workshop- Review Proposed 2024 Pay Scale
- Council Workshop- Review Solid Waste Assessment for 2024
- Council Workshop- Review Storm Water Utility Fee and Corresponding property tax reduction

APRIL 15TH

- City Administrator Meet with Department Heads to review budget requests and make edits
- Council Workshop - Review and Preliminary Approval to CIP-Equipment Replacement Schedule

MAY 6TH

- Council Meeting - Adopt Proposed 2024 Pay Scale
- Council Meeting – Adopt Proposed 2024 Solid Waste Assessment

MAY 20TH

- Council Workshop - 2022 Audit Presentation by Auditors
- Council Workshop - Review Primary Revenues, Fund Balances, Outstanding Debt & Pay/Benefit Assumptions
- Council Workshop - Review Proposed 2023-24 Employee Benefits Package (if applicable)

JUNE 3RD

- Council Meeting - Adopt Proposed 2023-24 Employee Benefits Package (if applicable)
- Council Workshop - Budget Presentation - All Funds and Departments reflecting Preliminarily Approved: Objectives and CIP-Equipment Replacement Schedule

JUNE 17TH

- County Clerk to calculate and notify City of revenue neutral rate (Per SB 13 this must be done on or before July 15)

JUNE 24TH BUDGET COMMUNITY FORUM MEETING (AT CITY HALL)

- City statistical information Overview
- Single Family Cost of Living Comparison Overview
- Citizen Satisfaction Survey Overview
- Budget Presentation

JULY 1ST

- Council Workshop - Revised Budget Presentation (If Needed) - If major revisions occur following Community Forum and June 6th Budget Presentation
- Council Workshop - Consent of Council to Publish Notice of Public Hearing on the Intent to Exceed Revenue Neutral Rate and a Notice of Public Hearing on the Adoption of the 2024 Budget and Amendment of the 2023 Budget (if applicable) to be held on August 21
- Notify County Clerk of Intent to Exceed Revenue Neutral Rate by July 15th, if applicable

JULY 28TH PUBLISH NOTICE OF INTENT TO EXCEED REVENUE NEUTRAL RATE AND A NOTICE OF PUBLIC HEARING ON THE ADOPTION OF THE 2024 BUDGET AND AMENDMENT OF THE 2023 BUDGET (IF APPLICABLE) IN LEGAL RECORD AND ON CITY WEB SITE

- Notice to include the date, time, and location of the public hearings

AUGUST 10TH COUNTY CLERK TO MAIL CONSOLIDATED TAX NOTICE FOR ALL TAXING UNITS TO ALL TAXPAYERS. MUST BE SENT 10 DAYS PRIOR TO PUBLIC HEARING ON EXCEEDING REVENUE NEUTRAL RATE

AUGUST 21ST (SPECIAL COUNCIL MEETING) PUBLIC HEARING ON INTENT TO EXCEED REVENUE NEUTRAL MILL RATE, PUBLIC HEARING ON ADOPTION OF THE 2024 BUDGET AND PUBLIC HEARING ON AMENDMENT TO 2023 BUDGET (IF APPLICABLE)

- *Consider Adoption of Resolution Setting Mill Above Revenue Neutral Rate*
- *Consider Adoption of 20224 Proposed Budget - Including Objectives and Capital Improvement Plan*
- *Consider Amending 2023 Budget (if applicable)*

AUGUST 25 CITY BUDGET DUE TO COUNTY CLERK ONLY IF CITY DOES NOT INTEND TO INCREASE REVENUE NEUTRAL RATE

OCTOBER 1 DEADLINE FOR CITY TO CERTIFY AMOUNT OF AD VALOREM TAX TO BE LEVIED TO COUNTY CLERK



2024-2026 **DEBT**



THIS SECTION INCLUDES

- Legal Debt Limit
- Current Outstanding Debt
- 2024 Debt Service Schedule



Debt

As part of the FY 2017 Budget process, the Governing Body decided to fund current and future capital improvements using cash on hand and existing revenue streams. As a result, the City adjusted its Capital Improvements plan to remove any issuance of debt. The City has been successful using the pay-as-you-go method to date through the creative use of several resources including grants, private donations, additional resources available in the General Fund, and TIF resources. In addition, the City's portion of a new county-wide sales tax to construct a new courthouse has been dedicated to capital improvements. That resource is expected to generate approximately \$1.8 million over the course of 10 years.

During the 2020 Budget development, the Governing Body adopted an approach to fund the Aquatic Center and the R Park improvements which employs partial borrowing (\$1.25 million out of \$3.3 million total project costs) with a short (10 year) maturity. The borrowing occurred in the 3rd quarter in 2020 and debt service began in 2021. The City's bonds are unrated.

In addition to the new money, the city's financial advisor found that refunding the 2010-1 and 2011-2 GO Bonds would achieve an overall savings for the City. The 2020-1 GO Bond debt was issued with a 1.51% interest rate which created savings of more than \$53,790, or 4.8% on the amount of principal refunded. Both 2010-1 and 2011-2 included stormwater projects that are funded via special assessment to the benefiting homeowners. The bond savings subsequently reduced the special assessments proportionally for each homeowner as a result by an average of \$42 - \$46 per homeowner for the balance of the assessments.

The City follows these principals when issuing debt:

- Financing of improvements would not exceed the useful life of the asset.
- Staff would conservatively project revenue sources to pay off debt.
- Debt would only be used to finance essential and necessary capital improvements and major equipment purchases beyond our ability to cash finance these purchases. Debt will never be used to finance operations or to assist with short-term cash flow issues.

The City does not have a bond rating due to the limited amount of debt that we have issued. This remained the prudent choice with the 2020-1 bond issuance.

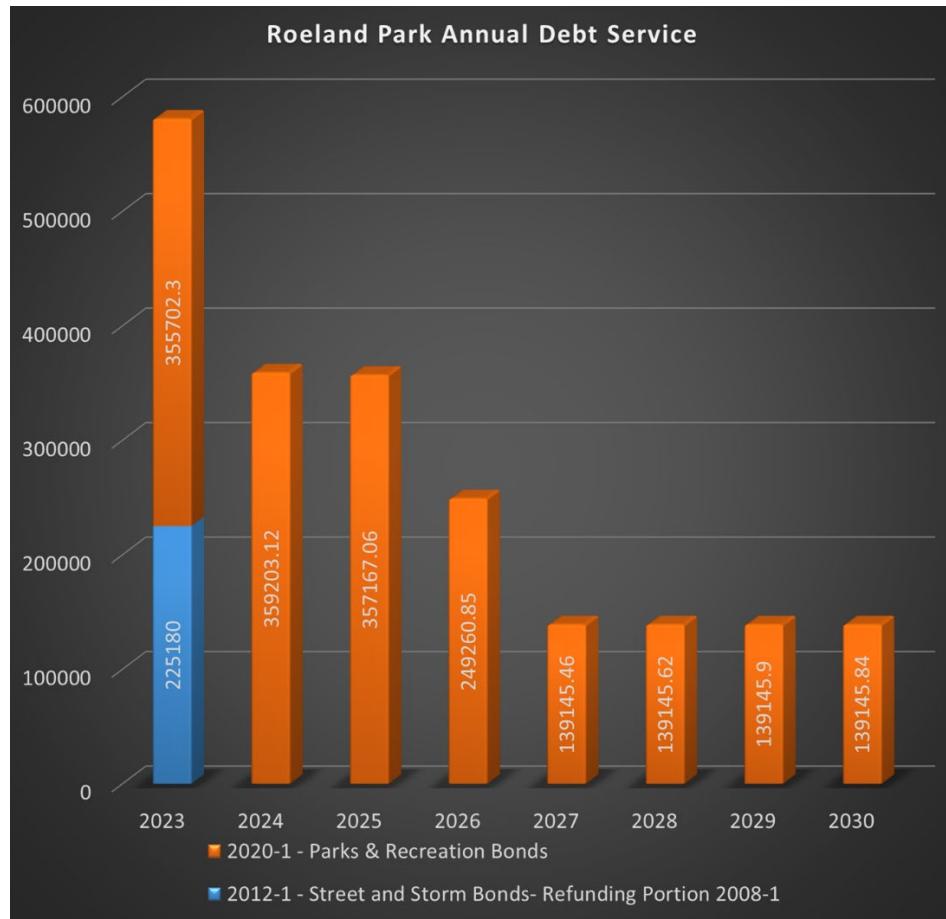
Legal Debt Limit

The legal debt limit indicates the City's ability to issue bonded debt based upon existing debt issued. Direct bonded debt is debt for which the City has pledged its full faith and credit. The debt limit establishes a maximum dollar limitation calculated under existing law. The debt limitation provided by Kansas statute is 30% of assessed valuation. The City's debt margin is approximately \$37.8 million as of the FY 2022 audit (see calculation below).

| | |
|---|--------------------|
| Assessed Value Including Motor Vehicles | \$126,060,942 |
| Debt limit (30% of assessed value) | \$37,818,283 |
| Debt applicable to limit: | |
| General obligation bonds outstanding | \$1,987,605 |
| Legal debt margin | <hr/> \$35,830,678 |

Outstanding Debt

The following chart provides an overview of the City's outstanding debt service FY 2023 – 2030. This includes debt paid through special assessments for storm sewer related projects.



| Debt Issue | Approved by Council | Date Issued | Original Amount | Interest Rate | 1/1/2024 balance (w/interest) | Expiration Date | 2024 Total Payment |
|--|---|-------------|-----------------|---------------|-------------------------------|-----------------|--------------------|
| General Obligation Bonds: 2020-1 Bond Issue: Refunding of 2010-1 and 2011-2, R Park and Pool | | | | | | | |
| | 2020 | Sep-20 | \$214,209 | 1.51 | \$1,522,424 | 12/31/2030 | \$359,203 |
| | | | | | \$1,522,424 | | \$359,203 |
| Revenue Bonds: | <i>*Debt service resources are limited to TDD revenues received - City is not liable for debt</i> | | | | | | |
| Transportation Development District: | <i>*The interest payments due are unknown as they are determined by the trustee as debt is repaid. The balance for TDDs reflect principal only.</i> | | | | | | |
| Sales Tax Revenue Bonds, 2005 and 2006A - Price | | Nov-05 | \$3,555,000 | 4.50-5.875 | \$1,641,113 | 12/1/2025 | \$1,641,113 |
| Sales Tax Revenue Bonds, 2006A - Price | | Jan-06 | \$1,090,000 | 5.875 | \$605,815 | 12/1/2025 | \$605,815 |
| Sales Tax Revenue Bonds, 2006B - Lowe's | | May-12 | \$1,690,000 | 5.125-5.875 | \$588,139 | 12/1/2025 | \$588,139 |



2024-2026 REVENUE OVERVIEW

THIS SECTION INCLUDES

- Sales & Use Taxes
- Ad Valorem Property Taxes
- TIF Property Taxes
- Special Assessments
- Franchise Fees
- Fines and Forfeitures
- Other Sources





Revenue Sources

The City of Roeland Park has developed a diverse base of revenues to fund its operational and capital needs. The purpose of this section is to describe the major revenue sources and trends and how these affect the City. Special emphasis is placed on 8 major revenue sources that comprise 95% of the City's projected revenues in 2024. The revenues outlined below do not include interfund transfers, fund balance or restricted revenue sources such as those in the Special Law Enforcement Fund. Excluding these sources, the City projects total revenues of \$12,513,609 including TDD funds. Without TDD funds, the total revenue is \$12,047,124.

| Major Revenue Source - All Funds | Percent of Total Revenues | 2024 Budget |
|---|---------------------------|-------------|
| Sales/Use Taxes | 39% | 4,852,430 |
| Property Taxes | 26% | 3,277,729 |
| Special Assessments | 9% | 1,092,440 |
| Intergovernmental (including gov. grants) | 8% | 1,050,450 |
| TIF Property Taxes | 6% | 755,730 |
| Franchise Fees | 4% | 470,150 |
| Other Sources | 3% | 348,140 |
| Interest | 2% | 205,455 |
| <i>Subtotal of Major</i> | 95% | 12,052,524 |
| All Other Revenues | 5% | 461,085 |
| Total Revenues | 100% | 12,513,609 |

Sales & Use Taxes

Sales and Use taxes from the City and the County and have been segregated into their own category for the purposes of illustration. Combined, all sales and use taxes comprise 39% of our total budget, the largest category of revenue for the City. A more detailed explanation of City, Special District and County sales and use taxes follows.

Revenue Assumptions and Trend Analysis

The City generally projects a 1% increase in sales tax year-over-year. This is based on historical trends in revenue (shown in charts below) and management's desire for the budget to reflect a conservative position. 2024 sales

tax is budgeted at 1% over the 2023 projected amount. Starting in 2020, in addition to the COVID crisis having unusual impacts upon sales tax collection, the main artery running through Roeland Park, Roe Boulevard, was under construction for most of the year. COVID impacts upon sales tax collections continued into 2021 and the first half of 2022. Sales taxes have showed some signs of slowing in 2023 after two years of 15% and 8% increases in 2021 and 2022 respectively.

For Projected FY 2023, the City adjusted sales/use tax projections to reflect actual collections for the first half of 2023, but those projections remain conservative and actually reflect a 2% decline from 2022. Roeland Park has seen higher than normal growth in sales and use tax collections throughout the pandemic. The County's shared sales and use taxes with Roeland Park have also seen abnormally high growth. In 2020, the City's share of sales and use taxes were up 12% from 2019, higher than they have been for the last five years by at least 7%; County sales and use taxes were unchanged between 2019 and 2020.

Sales tax collections YTD in 2023 have slowed down slightly with year-to-date posting through third quarter a 3% increase over Q3 2022. It's still too early to tell if this trend marks a return to more precedented sales tax growth rates. The City will continue to budget 1% growth for the time being.

Sales Tax Reserve. In 2017, the Council approved Resolution 653 which established a \$1.41 million committed fund balance for use if sales taxes see a significant (at least 25%) and sustained (longer than six months) decline. These reserves were built up over the course of four years when the City Council increased the property tax mill levy 7.5 mills to prepare the City for the planned loss of a major retailer which never came to fruition (more detail in the Property Tax revenue analysis section).

City Sales/Use Tax

In November 2020, the citizens approved an increase in the Special Infrastructure Fund (27D) sales tax from 0.25% to 0.5%. This went into effect on April 1, 2021. At that point the City's sales tax rate increased from 1.25% to 1.5%. The distribution of the sales tax is as follows:

- Special Street Fund (27A) – 0.5% funds street and sidewalk improvements and maintenance city-wide.
- General Fund (27B) – 0.375% funds general governmental operations.
- Community Center Fund (27C) – 0.125% funds Community Center operations and improvements.
- Special Infrastructure Fund (27D) – 0.5% funds infrastructure improvements and maintenance city-wide, including street improvements. This sales tax is set to sunset March 2031 unless renewed by voters.

In 2024, City sales taxes are budgeted at \$2,928,815 for the funds listed above.

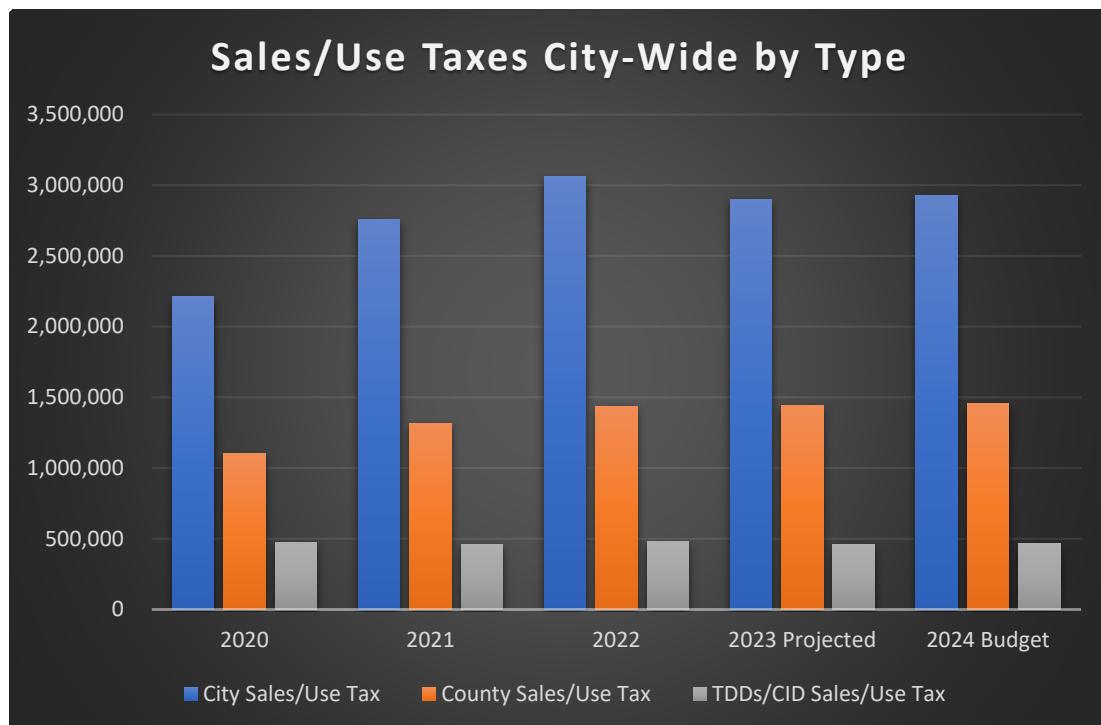
County Sales/Use Tax

The City's allocation of the countywide sales tax is made up of four components: 1) the City's share of the countywide 0.6% sales tax, 2) the City's share of the original countywide 0.25% Public Safety sales tax (effective 2009), 3) the City's share of the countywide 0.25% Jail Sales Tax (effective 2011), and 4) the City's share of the countywide 0.25% County Courthouse Sales Tax (effective April 1, 2017), which will sunset in 2027. The proceeds are distributed by the state department of revenue and are shared amongst Johnson County cities based on a formula that considers population and mill levy rate for each entity. Total County sales and use taxes anticipated for 2024 are \$1,457,830.

Special Taxing Districts

The City has three special taxing districts which collect sales taxes specifically to fund improvements within those districts. The CID sales tax ended in 2019 after reaching the \$3 million revenue threshold established in the redevelopment agreement for the Roeland Park Shopping Center-Walmart site. Two TDDs are projected to collect a total of \$465,785 in sales taxes in 2024. Details for these revenue sources are provided below.

- TDD #1: Price Chopper and Bella Roe Shops – 1% This Transportation Development District was established in 2005 which levies an additional 1 cent sales tax to cover transportation related improvements serving the shopping Center.
- TDD #2: Lowes – 0.5%. This TDD was established in 2006 and levies ½ cent sales tax to cover transportation related improvements at the Lowes development within the Bella Roe Shops.
- CID #1: Roeland Park Shopping Center/Wal-Mart – 1%. This CID was established in 2012 and revenue from the 1 cent sales tax began being collected in early 2013. The CID was established to help cover the cost of reconfiguring the shopping center and related parking lot and infrastructure improvements with the expectation that Wal-Mart was moving to Mission. However, the retailer announced their intention to stay in Roeland Park in 2016 after the Mission Gateway development prospect fell through. Approved expenses may be reimbursed to the developer with these resources, for every \$2 dollars of investment the developer is eligible for \$1 of reimbursement. The agreement also states that the CID sales tax will terminate once the CID has collected \$3,030,000 in sales tax. Collections reached this limit in the 2nd quarter of 2019 and collections ceased at that time. No collections are anticipated going forward. The resources in this fund will remain available for use under the approved terms of the CIDagreement.



Ad Valorem Real Estate Property Taxes

Property taxes are collected on the assessed valuation of taxable real property, personal property and state assessed utilities. The County Clerk provides an estimated assessed valuation used to calculate property taxes necessary to fund the budget. The assessed valuation established, and the mill levy set in 2023 will fund the 2024 Budget.

The City's total mill rate submitted to the County for the 2024 Budget is 26.000 with the estimated assessed valuation of \$125,692,735 which is a 7% increase from the prior year. Property taxes support two funds, the General Fund with a mill levy of 25.120 and the Bond & Interest Fund with a mill levy of 0.88.

In FY 2014, the Governing Body decided to increase the mill levy 7.5 mills to prepare for the planned departure of Wal-Mart, the City's largest retailer, which was intending to move to the Mission Gateway site in a neighboring City. In addition, the City had faced three consecutive years of declining assessed valuations from the FY 2012 – FY 2014 budget years. In 2016, Wal-Mart announced their plans to remain in Roeland Park for at least five years. In 2017, the Governing Body approved Resolution 653 which set aside reserves of \$1.41 million that had accumulated from the increased property tax collections due to a higher mill levy and the increase in assessed valuation the City has experienced in recent years.

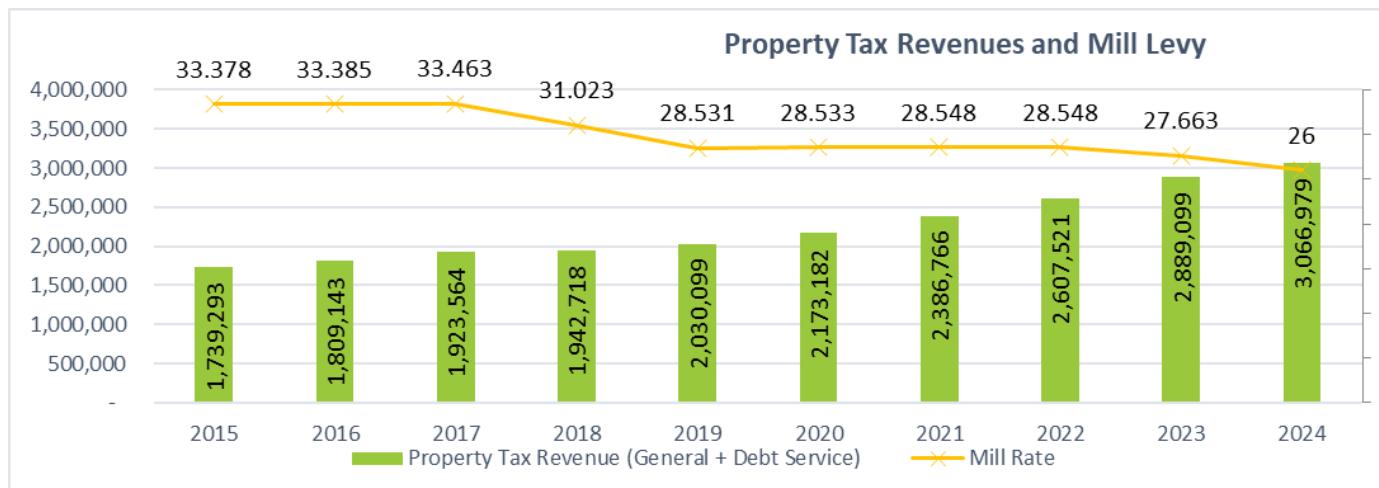
The Governing Body decided to reduce the mill levy incrementally over time. Since 2017, the City's mill levy has been lowered 7.5 mills from the City's FY 2017 mill levy of 33.5 to 26.0 mills in 2024. For 2024 the Council has approved a 1.663 mill reduction.

Senate Bill 13

The 2023 budget cycle marked the second year of the implementation of the revenue neutral rate law, or SB 13 as enacted by the Kansas Legislature. The law requires taxing units to hold a public hearing if they intend to set a mill levy which would lead to more revenue from property taxes than the prior budget (the revenue neutral rate). Taxing units that wish to exceed the revenue neutral rate must hold a public hearing, pass a resolution, and certify their budget and mill rate to the County Clerk by August 25. A Bill summary can be found as an appendix to this document. The City elected to exceed the revenue neutral rate for 2023 completing all statutory steps required.

Revenue Assumptions and Trend Analysis

Ad valorem property tax revenues are based on a 2% annual growth estimate. Historical growth and our current trajectory exceeds this modest increase, however the City consistently employs conservative revenue projections in order to build resiliency into long term capital plans which rely heavily upon those future revenue projections.



Intergovernmental Revenue

Intergovernmental revenue consists of any revenue received from another state, federal or local entity, including personal property taxes for motor vehicles, etc. For Roeland Park, the largest component of this is motor vehicle taxes, special highway funds, and government grants. Smaller components include Transient Guest Taxes that the City receives from short-term rentals, taxes for RVs, heavy trucks, commercial vehicles and alcohol taxes. Intergovernmental revenue comprises 8% of all revenue in 2024, which is smaller than usual due to the City not scheduled to receive any CARS funding in 2024 from the County. This is due to taking part in three different CARS (County Assistance Road System) grant projects in 2023.

Tax Increment Financing Property Taxes

The revenue that funds TIF district improvements are property tax revenues generated in excess of the base year property taxes within the district at the time the district was established. The City of Roeland Park has three TIF districts and four separate TIF funds as TIF 2 has two separate funds. TIF 2c reached the end of its life in February 2020 and was discontinued. TIF 2D reached the end of its life at the end of 2021 and was discontinued. In 2023 the City established a fourth TIF district, in 2023 to support The Rocks Development, which will begin accruing tax revenue in 2025. The table below shows the assessed value by district for established districts from inception or "base year" to the 2023 Tax year (for revenues funding the 2024 Budget). The TIF revenue is generated from taxes assessed to all taxing districts except the state of Kansas, which is exempt. This revenue accounts for 6% of all revenue at \$755,530. TIF 1 is set to expire in 2024 and TIF 3 is set to expire in 2025.

| Fund | Inception Year | Base AV | 2023 AV | TIF Tax \$\$* |
|----------|----------------|-----------|-----------|---------------|
| TIF 1 1A | 1991 | 577,501 | 3,160,853 | 126,215 |
| TIF 1 1B | 1991 | 1,777,992 | 6,180,345 | 209,210 |
| TIF 2 2C | 2000 | 29,605 | Expired | Expired |
| TIF 2 2D | 2001 | 56,214 | Expired | Expired |
| TIF 3 3A | 1998 | 813,418 | 4,635,526 | 365,140 |
| TIF 3 3C | 2005 | 447,048 | 1,015,501 | 55,990 |

**The TIF funds do not receive the increment on 20 mills from the school district's General Fund. This is an estimate for total taxes the district will receive in 2024.*

Revenue Assumptions and Trend Analysis

The growth in the TIF revenues are projected at 1.5% annually. Historical growth and our current trajectory exceeds this modest increase, however the City consistently employs conservative revenue projections as a practice. TIF 1 will expire May 1, 2025 and the revenue project reflects that change mid-year. TIF 3 will expire after both property tax payments are received in 2025.

Special Assessments

Special assessments include three primary sources: solid waste and leaf collection assessments collected in the General Fund, storm water improvement district assessments collected in the Bond and Interest Fund, and starting in 2024, a new citywide stormwater assessment will be collected in the Storm Water Fund. Special Assessments account for \$1,092,440 in 2024, 9% of all revenue.

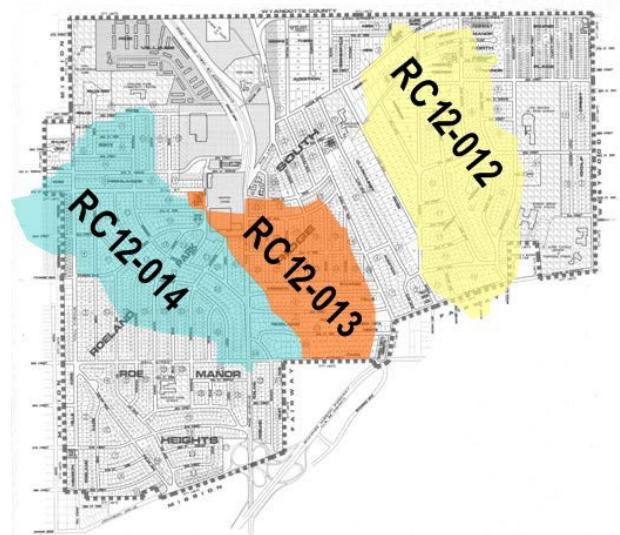
The solid waste assessment is based on a contract for weekly trash, recycling and yard waste collection with Green for Life (GFL). In 2023, service with GFL cost each single-family household \$196.25 per year with the City assessing an administrative charge of \$1.53 per household/year. In addition, our fall leaf collection program provided by the Public Works Department is assessed at a rate of \$14.68/household/year. This rate includes maintenance/repair of equipment, fuel, and leaf composting fees. It does not include staff expenses or overtime. In 2023 the City began contracting with Ripple Glass to provide curbside glass recycling services. 54% of the service in 2024 – or \$16.60 annually – will be assessed via the solid waste assessment. The total solid waste assessment for 2024 is \$229.05 or \$19.09 / household/month.

The stormwater assessments pay for the debt service associated with stormwater improvements in three separate drainage systems in the City. The fees are assessed to each property within the district based upon the size of the lot.

RC12-013 was issued in 2008 and includes new inlets and pipes, drainage improvements, curbing, guttering, repaving and related improvements. The final year of special assessments is 2024. RC12-012 was issued in 2010 and includes new storm sewers, channels and retention basins. The debt was refinanced along with the 2020-1 debt issuance. The final year of special assessment is 2025. RC12-014 was issued in 2011 with the final assessment collected in 2026. Improvements included construction of storm sewers, channels and retention basins for managing storm draining in the area.



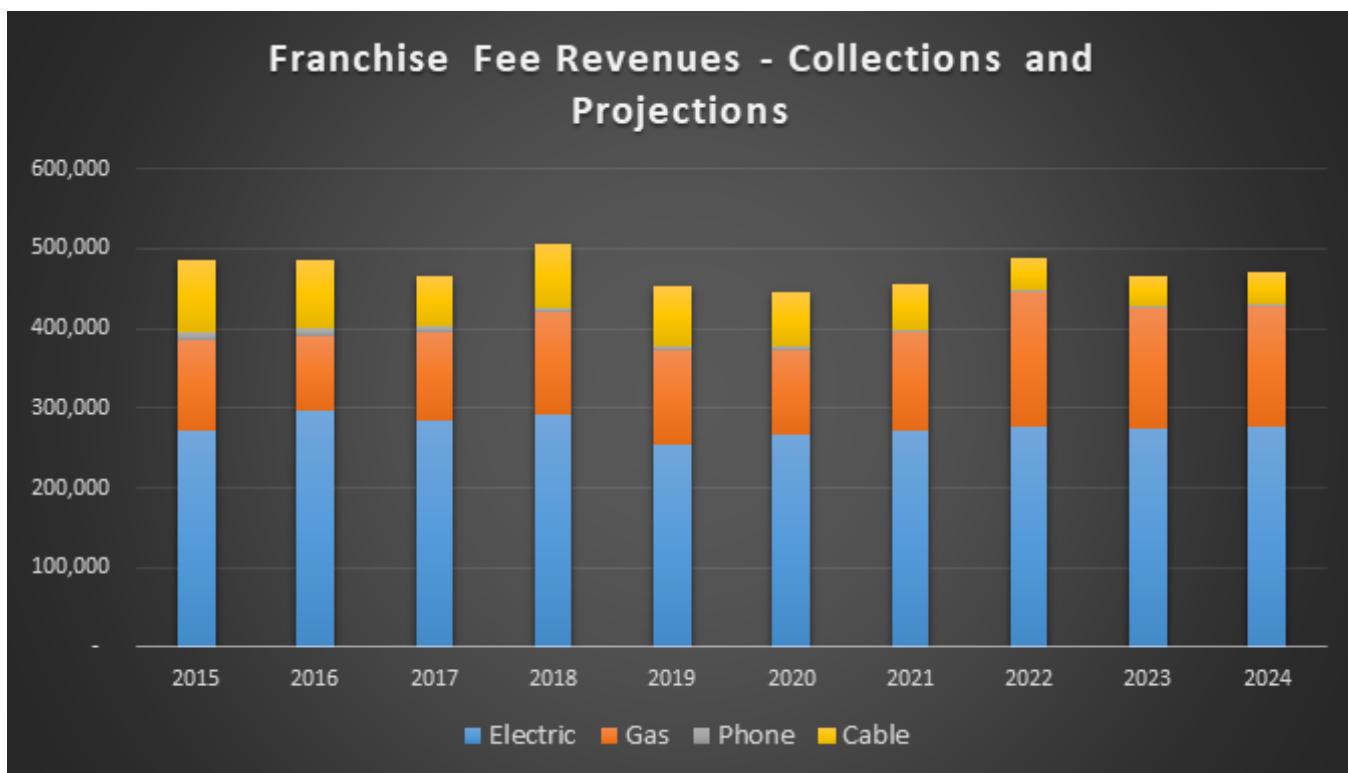
Leaf Vacuum Truck Deployed in 2018



With the adoption of the 2024 Budget, the City Council approved a citywide stormwater assessment along with a 1.45 reduction in the city's property tax mill rate (of the 1.663 total mill reduction). These funds will be used specifically to maintain stormwater infrastructure which includes curbs and gutters, storm inlets, in-ground piping, detention basins and open drainage channels. Each residential property not already subject to a special stormwater assessment will be levied \$57.75 in 2024. Commercial properties are assessed at \$0.025/ per square foot of impervious surface area. Households currently in a stormwater improvement district will not be subject to the citywide assessment until their current assessment expires according to the schedule detailed above. Effective 2027 all residential properties will be subject to the citywide stormwater utility fee.

Franchise Fees

Franchise fees are charged to utility companies for the use of City right-of-way at a rate of 5% for electric, natural gas, cable, and land line telephone service. Franchise fees in 2024 total \$470,150 or 4% of overall revenues in all funds. In 2018, the City authorized a new franchise agreement for small cell service towers to be mounted to City-owned light poles. However, any revenue generated from this service will be limited. Telephone and cable franchise fees are based on gross receipts generated by fees charged to subscribers. Due to the reduction in landlines and more residents opting for alternatives to cable television (such as YouTube, Netflix, etc.) these revenue sources have trended downward for the past several years. We anticipate this trend continuing at a rate of about 10%-14% until it levels out after 2024. Electric and gas franchise fees are influenced by weather conditions and are based on commodity rates (the cost of a unit of energy). Electric rates have shown overall growth of about 4% over the long term. 1% growth in electric franchise fees is projected for 2024 and in out years. Natural Gas franchise collections have shown much more volatility over time with large swings from year to year and 2022 marked a particularly high year for natural gas collections, and 2023 is showing the same type of higher growth than normal. We project growth in 2024 to return to more historical and conservative levels.



Other Sources

Other sources consist of miscellaneous revenues including cell tower lease payments, leases of city property in city hall, the community center, and on Johnson Drive, sale of assets, police reports, private donations for park assets, and revenues for the property owner's association. In 2024, other sources are budgeted at \$348,140 or 4% of all revenues. The remainder of other sources revenue are based on projections from contract information (leases and property owner's association), historical trends, projected plans for retiring and selling off assets and borrowing plans.

Interest

Interest consists of investment income on the City's idle funds. Due to high interest rates, the City's investment income has shown a marked increase in 2023 with projected revenue of \$198,585, which is significantly higher than in 2023. In 2024, the City projects a total of \$205,445 in interest, representing 2% of the City's overall revenue. Due to unrealized market losses that must be reflected on an annual basis, along with low interest rates, the City's interest revenue was significantly lower in 2022 at \$32,633.



2024-2026 **BUDGET BY DEPARTMENT**

EACH DEPARTMENT INCLUDES

- Org chart (if applicable)
- Department and program description
- Budget summary
- Line item budget by fund/department
- Summary of notable budgetary items and significant changes

DEPARTMENTS

ADMINISTRATION

CAPITAL PROJECTS

POLICE

ECONOMIC

PUBLIC WORKS

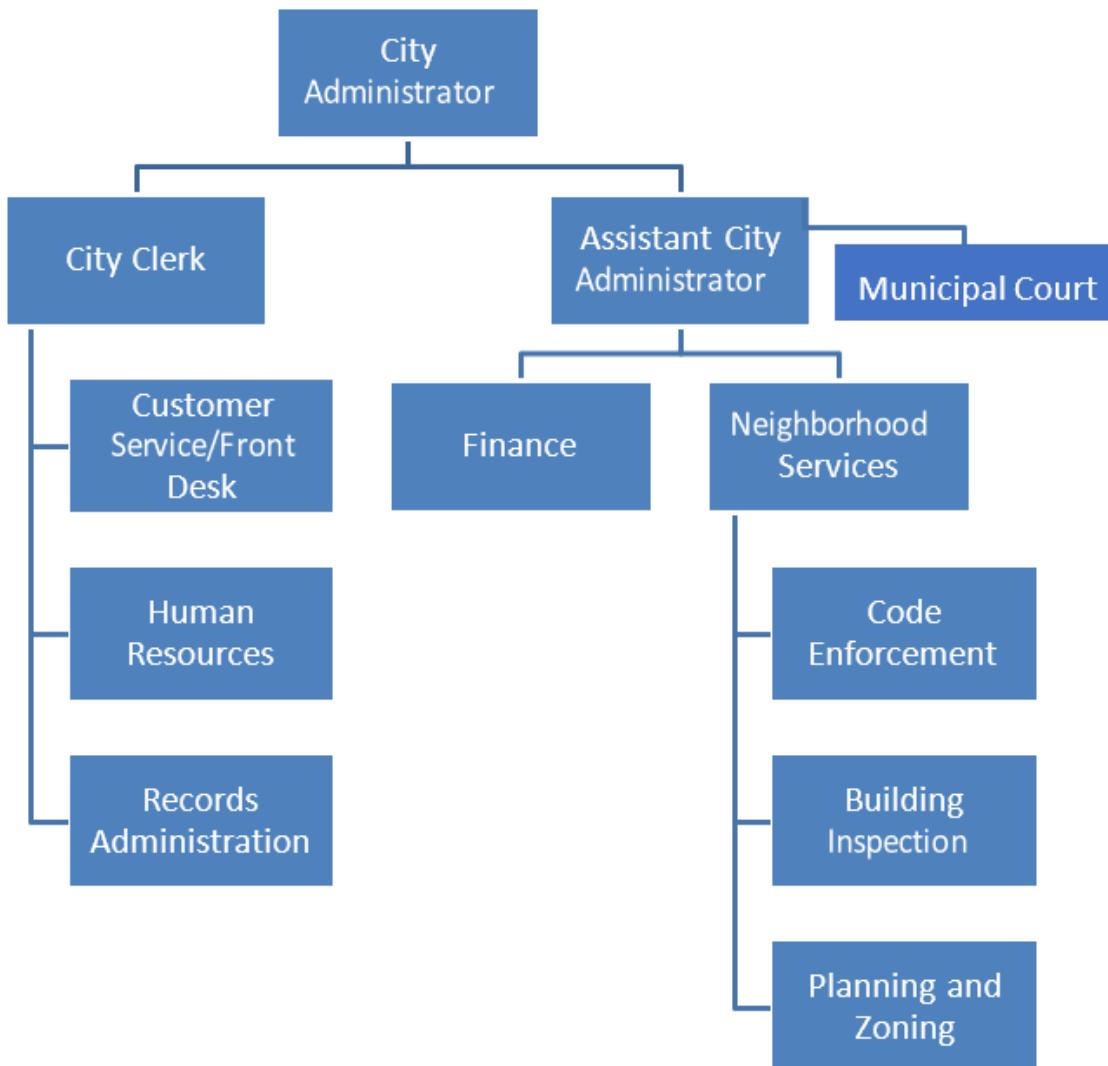
DEVELOPMENT

GOVERNING BODY



Administration

Organizational Chart



Department Description

The Administration Department is headed by the City Administrator and includes the City Clerk, the Assistant City Administrator, two part-time Administrative Assistants, a part-time management intern, a Code Enforcement Officer and a Building Official. The Department oversees the back-office administrative duties associated with running the City.

Program Areas

- **Human Resources** – The City Clerk ensures proper records and accounting for all current and former City Employees. She also manages the onboarding process and employee benefits administration.

- **Payroll** – the City Clerk manages the payroll process. The City recently hired ADP for time keeping and uses a third party, Miller Management, to process payroll.
- **Customer Service** – The City Clerk is responsible for ensuring excellent customer service at City Hall with the assistance of two part-time administrative assistants who answer phones, greet and assist customers and residents.
- **Records Administration** – The City Clerk is responsible for maintaining the official records of the City including all ordinances, resolutions, minutes from the Council and Citizen Committees, and contracts. She also responds to public records requests.
- **City Communications** – Includes social media management, City branding and marketing efforts, producing the Roeland Parker newsletter and City website. This is a collaborative effort in the Administration Department with contributions from the City Clerk, Asst. City Administrator, Administrative Assistants, and Management Intern. The City also uses a third party contractor to provide social media management and provide regular communications updates. That contract is managed by the Asst. City Administrator.
- **Finance** – The Asst. City Administrator oversees finance including providing monthly financial reports to City Council, processing all journal entries and debt service payments, and managing the annual audit process. The City outsources all accounting functions to Miller Management services which will process accounts payable and receivables and bank reconciliation based on direction from the Finance Director and City Clerk. The Asst. City Administrator also oversees the City's investment portfolio, which is managed by the City's Financial Advisory firm Columbia Capital.
- **Budget** – The City Administrator and Asst. City Administrator prepare and manage the annual operating and capital improvement budget process for the City.
- **Economic Development** – The City Administrator is responsible for economic development for the City including staffing the Ad Hoc Economic Development Committee made up of City Council members and citizen representatives and working with the City's consultant to market City owned vacant land for future development
- **Municipal Court** – The Assistant City Administrator in conjunction with the Municipal Judge and Prosecutor is responsible for municipal court operations and reporting. The Municipal Court adjudicates all cases docketed and orders probation when appropriate. It ensures City ordinance violations are properly processed and that all fines, forfeitures, and ticket amendments are properly assessed. The Assistant City Administrator oversees the municipal court clerk who manages the day-to-day operations including preparing the court docket, providing customer service to court clients and works with the judge to track warrants and send delinquent accounts to collections. Court payments are handled by the Admin Division and no cash is transacted at the court level.
- **Neighborhood Services Division:**
 - **Code Enforcement** – The Code Enforcement Officer ensures the City's property maintenance code is adhered to and conducts both proactive and reactive enforcement activities. They also take an active role in recommending code and policy change to Council when a deficiency exists.
 - **Building Inspection** – The Building Inspector ensures all permitted building work follows the International Building Code guidelines adopted by the City and inspects the work of those performing improvements on commercial and residential property. They also are responsible for development review when major renovations or new structures are built.
 - **Planning and Zoning** – The Assistant City Administrator in conjunction with the Building Official and City Administrator ensure that new development follows the City's zoning and land use guidelines, work with developers on new development opportunities and staff the Planning Commission.

Administration - Summary of Resources and Appropriations

| | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues & Resources | | | | | | | |
| Property Taxes | \$ 2,190,922 | \$ 2,405,800 | \$ 2,615,487 | \$ 2,901,349 | \$ 3,277,729 | \$ 3,328,443 | \$ 3,357,620 |
| Franchise Taxes | 447,629 | 456,259 | 491,353 | 466,000 | 470,150 | 474,350 | 478,595 |
| Special Assessments | 826,722 | 822,853 | 819,799 | 858,754 | 907,440 | 877,510 | 824,065 |
| Sales Taxes | 1,608,169 | 1,853,130 | 1,993,047 | 1,960,000 | 1,979,600 | 1,925,435 | 1,944,685 |
| Intergovernmental | 446,302 | 748,061 | 234,285 | 229,125 | 233,490 | 237,945 | 242,490 |
| Licenses and Permits | 190,300 | 156,833 | 143,643 | 141,150 | 141,350 | 141,350 | 141,350 |
| Fines and Forfeitures | 217,659 | 208,003 | 175,093 | 176,170 | 177,920 | 179,690 | 181,475 |
| Bond Proceeds | 617,873 | - | - | - | - | - | - |
| Other Sources | 306,092 | 282,934 | 442,033 | 356,174 | 306,340 | 329,210 | 386,740 |
| Interest | 34,803 | 10,504 | 9,552 | 80,210 | 76,675 | 78,435 | 79,735 |
| Total Revenues | 6,886,471 | 6,944,377 | 6,924,292 | 7,168,932 | 7,570,694 | 7,572,368 | 7,636,755 |
| Transfers In | 713,389 | 388,865 | 309,819 | 160,810 | 26,840 | 27,915 | 29,030 |
| Total Resources | 7,599,860 | 7,333,242 | 7,234,111 | 7,329,742 | 7,597,534 | 7,600,283 | 7,665,785 |
| Expenditures & Appropriations | | | | | | | |
| Summary by Program | | | | | | | |
| 101- General Overhead | \$ 2,019,812 | \$ 1,561,051 | \$ 2,441,009 | \$ 1,763,617 | \$ 1,859,975 | \$ 1,926,145 | \$ 1,488,421 |
| 103 - Court | 151,649 | 111,389 | 110,413 | 127,440 | 135,570 | 136,950 | 140,155 |
| 104 - Neighborhood Services | 121,405 | 151,841 | 140,160 | 145,700 | 158,200 | 161,500 | 167,530 |
| 105 - Administration | 328,443 | 360,732 | 352,257 | 403,310 | 448,880 | 464,580 | 481,945 |
| 107 - Employee Benefits | 966,243 | 966,669 | 1,007,490 | 1,133,200 | 1,266,200 | 1,328,100 | 1,393,482 |
| 200 - Bond & Interest | 1,367,099 | 576,976 | 581,870 | 584,083 | 375,803 | 363,433 | 252,361 |
| 520 - Property Owner's Assoc. | 31,935 | 31,935 | 31,960 | 33,847 | 27,000 | 27,870 | 28,765 |
| 550 - ARPA | - | 1,904 | 401,468 | 577,278 | 40,000 | - | - |
| Total | 4,986,586 | 3,762,497 | 5,066,627 | 4,768,475 | 4,311,628 | 4,408,578 | 3,952,659 |
| Summary by Appropriation Unit | | | | | | | |
| Salary & Benefits | \$ 1,469,650 | \$ 1,472,528 | \$ 1,510,827 | \$ 1,703,100 | \$ 1,894,700 | \$ 1,981,020 | \$ 2,071,802 |
| Contractual Services | 889,362 | 807,957 | 1,164,064 | 1,269,199 | 1,221,155 | 1,079,495 | 1,091,681 |
| Commodities | 175,692 | (11,947) | 34,485 | 27,715 | 31,525 | 31,725 | 31,725 |
| Capital Outlay | 45,533 | - | 218,381 | 442,278 | 6,500 | - | - |
| Debt Service | 1,367,099 | 576,976 | 581,870 | 580,983 | 359,203 | 357,168 | 249,261 |
| Total Expenditures | 3,947,336 | 2,845,514 | 3,509,627 | 4,023,275 | 3,513,083 | 3,449,408 | 3,444,469 |
| Non-Expenditure Appropriations | - | - | - | - | 198,500 | 127,880 | 164,950 |
| Transfers Out | 1,039,250 | 916,983 | 1,557,000 | 745,200 | 600,045 | 831,290 | 343,240 |
| Total Appropriations | 4,986,586 | 3,762,497 | 5,066,627 | 4,768,475 | 4,311,628 | 4,408,578 | 3,952,659 |
| Summary by Fund | | | | | | | |
| General Fund | \$ 3,587,552 | \$ 3,151,682 | \$ 4,051,329 | \$ 3,573,267 | \$ 3,868,825 | \$ 4,017,275 | \$ 3,671,533 |
| Bond & Interest | 1,367,099 | 576,976 | 581,870 | 584,083 | 375,803 | 363,433 | 252,361 |
| Property Owner's Assoc. | 31,935 | 31,935 | 31,960 | 33,847 | 27,000 | 27,870 | 28,765 |
| ARPA | - | 1,904 | 401,468 | 577,278 | 40,000 | - | - |
| Total | 4,986,586 | 3,762,497 | 5,066,627 | 4,768,475 | 4,311,628 | 4,408,578 | 3,952,659 |
| Personnel | | | | | | | |
| Classifications (FTEs) | | | | | | | |
| City Administrator | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Asst. City Administrator/Finance Director | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Code Enforcement Officer | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Building Official | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Management Intern | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 |
| Court Clerk | 0 | 0 | 1 | 1 | 1 | 1 | 1 |
| Total | 6.4 | 6.4 | 7.4 | 7.4 | 7.4 | 7.4 | 7.4 |

City of Roeland Park

Line Item Budget- 100 General Fund

General Fund Revenues

| | | | | | 2023 | | | | | | |
|----------------------------------|--|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------|--------------|
| | | | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| Revenues | | | | | | | | | | | |
| 4010 | Beginning Fund Balance | | | | \$ 2,605,408 | \$ 2,685,403 | \$ 2,995,245 | \$ 2,810,070 | \$ 2,847,975 | \$ 2,943,670 | \$ 2,957,840 |
| Taxes | | | | | | | | | | | |
| 4050 | Ad Valorem Tax | | 2,027,323 | 2,226,579 | 2,429,428 | 2,720,259 | 3,154,870 | 3,201,160 | 3,225,735 | | |
| 4070 | Personal Property Tax-delinquent | | - | - | - | 200 | 200 | 200 | 200 | 200 | 200 |
| 4080 | Real Property Tax - Delinquent | | 16,179 | 17,661 | 7,468 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000.00 |
| | Total Taxes | | 2,043,502 | 2,244,240 | 2,436,896 | 2,730,459 | 3,165,070 | 3,211,360 | 3,235,935 | | |
| Franchise Fees | | | | | | | | | | | |
| 4310 | Franchise Tax - Electric | | 267,561 | 272,752 | 277,991 | 275,000 | 277,750 | 280,530 | 283,335 | | |
| 4320 | Franchise Tax - Gas | | 105,624 | 122,387 | 167,889 | 150,000 | 151,500 | 153,015 | 154,545 | | |
| 4330 | Franchise Tax - Telephone | | 3,610 | 3,104 | 2,421 | 2,000 | 1,900 | 1,805 | 1,715 | | |
| 4340 | Franchise Tax - Cable and Internet | | 69,422 | 58,016 | 40,989 | 39,000 | 39,000 | 39,000 | 39,000 | | |
| 4350 | Franchise Tax - Cellular | | 1,413 | - | 2,063 | - | - | - | - | | |
| | Total Franchise Fees | | 447,629 | 456,259 | 491,353 | 466,000 | 470,150 | 474,350 | 478,595 | | |
| Special Assessments | | | | | | | | | | | |
| 4610 | Special Assessments | | - | - | - | 750 | 750 | 750 | 750 | | |
| 4770 | Solid Waste Service Assessment | | 565,149 | 565,661 | 574,195 | 610,540 | 655,540 | 687,540 | 722,510 | | |
| | Total Special Assessments | | 565,149 | 565,661 | 574,195 | 611,290 | 656,290 | 688,290 | 723,260 | | |
| Sales Tax | | | | | | | | | | | |
| 4110 | County Sales & Use Tax | | 629,527 | 752,647 | 812,714 | 815,000 | 823,150 | 831,380 | 839,695 | | |
| 4115 | Sales Tax 27B | | 663,376 | 724,137 | 761,907 | 725,000 | 732,250 | 665,615 | 672,270 | | |
| 4120 | County Jail Tax | | 157,633 | 188,173 | 209,213 | 210,000 | 212,100 | 214,220 | 216,360 | | |
| 4130 | Safety Sales Tax | | 157,633 | 188,173 | 209,213 | 210,000 | 212,100 | 214,220 | 216,360 | | |
| | Total Sales Tax | | 1,608,169 | 1,853,130 | 1,993,047 | 1,960,000 | 1,979,600 | 1,925,435 | 1,944,685 | | |
| Intergovernmental Revenue | | | | | | | | | | | |
| 4020 | Recreational Vehicle Tax | | 1,171 | 1,406 | 1,255 | 1,120 | 1,120 | 1,120 | 1,120 | | |
| 4021 | Commercial Vehicle Tax | | - | - | - | 215 | 215 | 215 | 215 | | |
| 4040 | Heavy Trucks Tax | | 721 | 745 | 647 | 330 | 330 | 330 | 330 | | |
| 4060 | Motor Vehicle Tax | | 209,534 | 213,691 | 208,172 | 210,000 | 214,200 | 218,485 | 222,855 | | |
| 4141 | City/County Alcohol Tax Distrib | | 40 | 224 | - | 100 | 100 | 100 | 100 | | |
| 4145 | Transient Guest Tax | | 2,932 | 6,141 | 9,097 | 9,000 | 9,000 | 9,000 | 9,000 | | |
| 4157 | CARES Act Funding | | 215,288 | - | - | - | - | - | - | | |
| 4180 | Sunflower Foundation Grant | | - | - | - | - | - | - | - | | |
| | Total Intergovernmental Revenue | | 429,686 | 222,207 | 219,171 | 220,765 | 224,965 | 229,250 | 233,620 | | |
| Licenses and Permits | | | | | | | | | | | |
| 4210 | Street Cutting Permit | | 19,165 | 19,355 | 16,138 | 10,000 | 10,000 | 10,000 | 10,000 | | |
| 4215 | Building Permit | | 71,247 | 46,690 | 35,974 | 40,000 | 40,000 | 40,000 | 40,000 | | |
| 4220 | Electrical Permit | | 4,138 | 2,438 | 3,162 | 3,000 | 3,000 | 3,000 | 3,000 | | |
| 4225 | Mechanical Permit | | 5,049 | 4,050 | 4,060 | 4,000 | 4,000 | 4,000 | 4,000 | | |
| 4230 | Plumbing Permit | | 1,565 | 860 | 1,069 | 1,500 | 1,500 | 1,500 | 1,500 | | |
| 4235 | Garage Sale Permit | | 160 | 200 | 135 | 200 | 200 | 200 | 200 | | |
| 4240 | Sign Permit | | 765 | 410 | 300 | 400 | 600 | 600 | 600 | | |
| 4245 | Cereal Malt Beverage License | | 400 | 850 | 275 | 550 | 550 | 550 | 550 | | |
| 4250 | Animal Licenses | | 3,770 | 3,300 | 2,581 | 2,500 | 2,500 | 2,500 | 2,500 | | |
| 4255 | Home Occupational Licenses | | 880 | 1,320 | 840 | 1,000 | 1,000 | 1,000 | 1,000 | | |
| 4260 | Rental Licenses | | 28,308 | 24,633 | 26,335 | 25,000 | 25,000 | 25,000 | 25,000 | | |
| 4265 | Business Occupational Licenses | | 54,853 | 52,727 | 52,774 | 53,000 | 53,000 | 53,000 | 53,000 | | |
| | Total Licenses and Permits | | 190,300 | 156,833 | 143,643 | 141,150 | 141,350 | 141,350 | 141,350 | | |

City of Roeland Park

Line Item Budget- 100 General Fund

General Fund Revenues

| | | | | | 2023 | | | |
|------------------------------|------------------------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|-------------------|
| | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| Fines and Forfeitures | | | | | | | | |
| 4410 | Fine | 182,548 | 183,188 | 148,428 | 150,000 | 151,500 | 153,015 | 154,545 |
| 4415 | Court Costs | 14,388 | 5,781 | 7,653 | 8,000 | 8,080 | 8,160 | 8,240 |
| 4420 | State Fees | 19,582 | 18,534 | 19,012 | 17,170 | 17,340 | 17,515 | 17,690 |
| 4430 | Bonds & Forfeitures | 1,140 | 500 | - | 1,000 | 1,000 | 1,000 | 1,000 |
| | Total Fines and Forfeitures | 217,659 | 208,003 | 175,093 | 176,170 | 177,920 | 179,690 | 181,475 |
| Other Sources | | | | | | | | |
| 4279 | Facility Rental | - | 2,722 | 5,759 | 7,500 | 7,500 | 7,500 | 7,500 |
| 4283 | Pavilion Rental | - | 4,733 | - | - | - | - | - |
| 4393 | Bullet Proof Vest Grant | 1,946 | 440 | - | 1,500 | 1,500 | 1,500 | 1,500 |
| 4530 | Reimbursed Expense | 35,956 | 1,284 | 18,897 | 1,490 | 1,490 | 1,490 | 1,490 |
| 4531 | SRO Reimbursement | 73,144 | 89,208 | 83,136 | 87,550 | 90,175 | 92,880 | 95,665 |
| 4710 | Apt Tower Lease Payment | 24,491 | 65,004 | 25,918 | 26,695 | 27,495 | 28,320 | 29,170 |
| 4713 | Voicestream Wireless Payment | 24,491 | 2,096 | 25,918 | 26,695 | 27,495 | 28,320 | 29,170 |
| 4716 | Clearwire Tower Lease Paymt | 24,491 | 2,096 | 25,918 | 26,695 | 27,495 | 28,320 | 29,170 |
| 4720 | Plans & Spec's | 15,769 | 1,300 | 946 | 2,000 | 2,000 | 2,000 | 2,000 |
| 4725 | Police Reports | 1,758 | 2,005 | 1,385 | 3,000 | 3,000 | 3,000 | 3,000 |
| 4755 | 3rd Floor Lease Revenues | 21,522 | 21,672 | 21,696 | 21,855 | 33,690 | 45,140 | 46,045 |
| 4767 | 1% for Art | - | - | 39,622 | - | - | - | - |
| 4768 | Service Line Agreement | 2,643 | 2,539 | - | 2,500 | 2,500 | 2,500 | 2,500 |
| 4775 | RPPOA Contract | 31,875 | 31,875 | 31,875 | 33,847 | 27,000 | 27,870 | 28,765 |
| 4780 | Sale of Assets | 5,765 | 15,273 | 89,451 | 68,500 | 16,000 | 20,500 | 70,000 |
| 4787 | RP Community Foundation Donations | 7,330 | (275) | 1,045 | 7,500 | 5,000 | 5,000 | 5,000 |
| 4793 | Insurance Payments | - | - | 22,349 | - | - | - | - |
| 4795 | Miscellaneous | 1,064 | 7,115 | 14,272 | 5,000 | 5,000 | 5,000 | 5,000 |
| | Total Other Sources | 272,245 | 249,087 | 408,186 | 322,327 | 277,340 | 299,340 | 355,975 |
| Interest | | | | | | | | |
| 4511 | Interest on Investment | 28,001 | 8,417 | 28,691 | 74,210 | 75,695 | 77,210 | 78,755 |
| | Total Interest | 28,001 | 8,417 | 28,691 | 74,210 | 75,695 | 77,210 | 78,755 |
| Transfer-In | | | | | | | | |
| 4865 | Transfer in from TIF Funds | 337,810 | 250,000 | - | - | - | - | - |
| 4870 | Transfer from 27C Fund | 21,829 | 23,865 | 174,819 | 25,810 | 26,840 | 27,915 | 29,030 |
| | Total Transfer-In | 359,639 | 273,865 | 174,819 | 25,810 | 26,840 | 27,915 | 29,030 |
| | Total | 6,161,979 | 6,237,702 | 6,645,094 | 6,728,181 | 7,195,220 | 7,254,190 | 7,402,680 |
| | Total Resources | 8,767,387 | 8,923,104 | 9,640,339 | 9,538,251 | 10,043,195 | 10,197,860 | 10,360,520 |

Notes:

*The property tax levy in the General Fund reflects 26 mills in 2024. The property tax revenue reflected in the budget column includes the amount captured by TIF'S.

* Property tax revenue reflects a \$100k increase over normal projections in 2024 due to debt service requiring that much less funding.

*Walmart's current lease runs through 12/31/31.

*One of the two condo units on the third floor of City Hall that the City leases has been vacant since 2018.

*Scenic Road, 3rd floor tenant, was provided a rent reduction during 2020 due to their business suffering from the COVID-19 shut-down.

*The 2021 budget included an Objective to reduce fines by 25%.

City of Roeland Park

Line Item Budget- 100 General Fund

101- General Overhead Department

| | B | Contracted Services | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|------|-----------------------------------|---------|---------|---------|-------------------|----------------|----------------|----------------|
| | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| 101 | 5201 | Electric | 19,898 | 17,322 | 18,174 | 12,510 | 12,885 | 13,270 | 13,670 |
| 101 | 5202 | Telephone | | 712 | 874 | 2,168 | 2,500 | 2,500 | 2,500 |
| 101 | 5203 | Printing & Advertising | 1,701 | 5,376 | 2,860 | 8,800 | 1,800 | 1,800 | 1,800 |
| 101 | 5204 | Legal Printing | 1,575 | 1,568 | 2,178 | 3,000 | 3,000 | 3,000 | 3,000 |
| 101 | 5205 | Postage & Mailing Permits | 4,332 | 3,169 | 5,106 | 5,000 | 5,000 | 5,000 | 5,000 |
| 101 | 5206 | Travel Expense & Training | - | - | 13,186 | 10,000 | 5,000 | 5,000 | 5,000 |
| 101 | 5207 | Medical Expense & Drug Testing | 326 | 250 | 50 | 100 | 100 | 100 | 100 |
| 101 | 5208 | Newsletter | 15,076 | 15,497 | 14,106 | 15,500 | 15,500 | 15,500 | 15,500 |
| 101 | 5209 | Professional Services | 92,069 | 58,723 | 50,834 | 101,370 | 128,400 | 78,400 | 68,400 |
| 101 | 5210 | Maintenace & Repair Building | 11,236 | 14,625 | 18,891 | 18,100 | 18,100 | 18,100 | 18,100 |
| 101 | 5211 | Maintenace & Repair Equipment | 1,238 | 140 | 748 | 200 | 200 | 200 | 200 |
| 101 | 5212 | Utility Asst & Rental Assistance | - | - | 18,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 101 | 5213 | Audit Fees | 36,225 | 38,585 | 40,160 | 39,700 | 40,600 | 41,820 | 43,075 |
| 101 | 5214 | Other Contracted Services | 55,584 | 79,499 | 78,395 | 82,000 | 84,745 | 84,745 | 84,745 |
| 101 | 5215 | City Attorney | 101,517 | 114,848 | 135,799 | 104,000 | 106,080 | 108,200 | 110,365 |
| 101 | 5216 | Special Prosecutor Fees | 31,410 | 300 | 1,925 | 6,000 | 6,000 | 6,000 | 6,000 |
| 101 | 5217 | Public Art Purchase | - | 5,248 | 17,309 | 89,000 | 20,000 | 20,000 | 20,000 |
| 101 | 5218 | IT & Communication | 27,624 | 31,229 | 32,578 | 35,300 | 38,200 | 48,965 | 59,945 |
| 101 | 5219 | Meeting Expense | 320 | - | 253 | 700 | 700 | 700 | 701 |
| 101 | 5220 | Street Light Repair & Maintenance | 57,521 | 34,240 | 82,923 | 44,000 | 50,500 | 52,015 | 53,575 |
| 101 | 5222 | Traffic Signal Expense | 166,236 | 80,687 | 75,584 | 76,510 | 76,825 | 77,975 | 79,145 |
| 101 | 5230 | Art Commissioner | 1,200 | 1,100 | 1,200 | 2,400 | 2,400 | 2,400 | 2,400 |
| 101 | 5232 | United Community Services | 4,771 | 4,771 | 6,000 | 6,060 | 6,360 | 6,360 | 6,360 |
| 101 | 5233 | JoCo Home Repair - Minor | 9,000 | - | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 101 | 5234 | JoCo Home Repair - Major | 8,000 | - | 15,500 | 15,500 | 16,000 | 16,500 | 17,000 |
| 101 | 5237 | Community Events | 4,861 | 5,022 | 9,653 | 9,500 | 9,500 | 9,500 | 8,700 |
| 101 | 5239 | Public Art Maintenance | - | - | - | - | 5,000 | 5,000 | 5,000 |
| 101 | 5245 | Home Energy Audit & Impr. Program | - | - | 1,596 | 15,000 | 15,000 | 15,000 | 15,000 |
| 101 | 5248 | Strategic Planning | - | - | - | - | - | - | - |
| 101 | 5249 | Branding Implementation | 4,485 | 1,588 | - | 3,000 | 3,000 | 3,000 | 3,000 |
| 101 | 5250 | Insurance & Surety Bonds | 45,725 | 51,855 | 62,865 | 74,720 | 78,455 | 82,380 | 86,500 |
| 101 | 5251 | Mayor Expenses | | | 381 | | | | |
| 101 | 5252 | Elections - City | - | - | - | 6,370 | - | 9,000 | - |
| 101 | 5253 | Public Relations | 1,652 | 4,602 | 6,900 | 3,000 | 18,000 | 3,000 | 3,000 |
| 101 | 5254 | Miscellaneous Charges | 280 | 12,925 | 9,103 | 8,000 | 8,000 | 8,000 | 8,000 |
| 101 | 5256 | Committee Funds | 4,000 | 4,959 | 3,141 | 5,000 | 5,000 | 5,000 | 5,000 |
| 101 | 5257 | Property Tax Payments | 6,362 | 6,629 | 23,069 | 23,225 | 24,385 | 25,605 | 26,885 |
| 101 | 5258 | RPOA Common Area Expenses | 33,847 | 33,847 | 33,847 | 33,847 | 29,000 | 29,870 | 30,765 |
| 101 | 5265 | Computer System R&M | - | - | 13 | 500 | 500 | 500 | 5,000 |
| 101 | 5266 | Computer Software | 28,176 | 27,621 | 25,910 | 28,955 | 29,600 | 30,490 | 31,405 |
| 101 | 5267 | Employee Related Expenses | 3,214 | 3,887 | 5,176 | 5,000 | 5,500 | 5,500 | 5,500 |
| 101 | 5268 | Bikeshare Program | - | - | - | - | 50,000 | - | - |
| 101 | 5269 | Electric Vehicle Charging Program | - | - | - | 5,200 | 30,200 | 6,700 | 6,700 |
| 101 | 5273 | Neighbors Helping Neighbors | 8,875 | 10,150 | 11,400 | 20,000 | 20,000 | 20,000 | 20,000 |
| 101 | 5282 | Property Tax Rebate Program | 7,533 | 11,480 | 15,136 | 30,000 | 30,000 | 30,000 | 30,000 |
| 101 | 5283 | RP Com Foundation Grant Exp. | 6,959 | 560 | (2,368) | 5,000 | 5,000 | 5,000 | 5,000 |
| 101 | 5287 | Water | 886 | 1,040 | 939 | 1,300 | 1,325 | 1,350 | 1,375 |
| 101 | 5288 | Waste Water | 822 | 1,281 | 1,756 | 1,625 | 1,655 | 1,690 | 1,720 |
| 101 | 5289 | Natural Gas | 2,911 | 3,019 | 4,449 | 4,500 | 4,590 | 4,680 | 4,775 |
| 101 | 5292 | Fireworks | - | - | 2,153 | 3,000 | 3,000 | 3,000 | 3,000 |
| 101 | 5293 | Platting Fees | - | - | (133) | - | - | - | - |
| | B | Contracted Services Total | 808,158 | 688,516 | 863,913 | 994,992 | 1,047,605 | 942,815 | 952,906 |

City of Roeland Park

Line Item Budget- 100 General Fund

101- General Overhead Department

| | | | | | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|--|------|---|--|------------------|-------------------|------------------|------------------|------------------|
| | | | | | 2020 | 2021 | 2022 | |
| C Commodities | | | | | | | | |
| 101 | 5301 | Office Supplies | | 6,958 | 5,647 | 6,450 | 6,500 | 6,500 |
| 101 | 5304 | Janitorial Supplies | | 2,028 | 1,673 | 1,105 | 2,000 | 2,000 |
| 101 | 5305 | Dues, Subscriptions, & Books | | 14,480 | 16,451 | 22,541 | 14,925 | 18,825 |
| 101 | 5306 | Materials | | 190 | - | - | - | - |
| 101 | 5307 | Other Commodities | | 148,747 | (38,219) | - | - | - |
| | | C Commodities Total | | <u>172,403</u> | <u>(14,448)</u> | <u>30,096</u> | <u>23,425</u> | <u>27,325</u> |
| N Non-Expenditure Appropriation | | | | | | | | |
| 101 | 5751 | TIF Fund Expenditure | | - | - | - | 185,000 | 124,715 |
| | | N Non-Expen. Appropriation Total | | <u>-</u> | <u>-</u> | <u>-</u> | <u>185,000</u> | <u>124,715</u> |
| | | | | | | | | <u>164,950</u> |
| T Transfers | | | | | | | | |
| 101 | 5801 | Transfer of Funds | | - | - | - | - | - |
| 101 | 5822 | Transfer to Sp Street and Hwy Fund | | - | - | 365,000 | 145,000 | 25,000 |
| 101 | 5817 | Transfer to Community Center Fund | | | 289,500 | | | |
| 101 | 5818 | Transfer to Debt Service Fund | | 685,600 | 115,000 | - | - | - |
| 101 | 5819 | Transfer to TIF 1 Fund-370 | | 250,000 | - | | | |
| 101 | 5823 | Trans to Sp Infrastructure Fund | | - | 203,183 | 365,000 | 150,000 | 25,000 |
| 101 | 5825 | Transfer to Equip Reserve Fund | | 43,650 | 16,800 | 647,000 | 225,200 | 348,800 |
| 101 | 5826 | Transfer To Aquatic Fund- 220 | | 60,000 | 262,500 | 170,000 | 225,000 | 201,245 |
| | | T Transfers Total | | <u>1,039,250</u> | <u>886,983</u> | <u>1,547,000</u> | <u>745,200</u> | <u>600,045</u> |
| | | | | | | | | <u>831,290</u> |
| | | | | | | | | <u>343,240</u> |
| | | Total General Overhead | | <u>2,019,812</u> | <u>1,561,051</u> | <u>2,441,009</u> | <u>1,763,617</u> | <u>1,859,975</u> |
| | | | | 980,562 | 674,068 | 894,009 | 1,018,417 | 1,259,930 |
| | | | | | | | | 1,094,855 |
| | | | | | | | | 1,145,181 |

Notes:

*The 2024 Budget reflects the Budget Engagement Objective in this department.

*Pool operations historically been paid from this fund, were shifted to fund 220 - Aquatic Center Fund starting in 2019 when the City assumed full ownership of the pool.

*TIF Expenses are the amount of property tax captured and diverted to applicable TIF District Funds from the City's General Fund.

*Transfers to the Aquatic Center cover both capital needs and the operating deficit. The amount varies by year depending on these two variables.

*Transfers to the Special Street and Special Infrastructure Funds are General Fund reserves in excess of target benchmarks; used to fund the CIP.

*Transfers to the Equipment Reserve Fund cover capital replacements, see CIP budget for details.

City of Roeland Park

Line Item Budget- 100 General Fund

103- Municipal Court Department

| | | | 2026 | | | | | | |
|-----|--------------------|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | Budget |
| | A | Salaries & Benefits | | | | | | | |
| 103 | 5101 | Salaries - Regular | 44,144 | 39,325 | 39,459 | 48,000 | 52,000 | 54,080 | 56,245 |
| 103 | 5102 | Salaries-Overtime | 1,747 | 2,101 | 1,549 | 1,400 | 1,500 | 1,500 | 1,500 |
| 103 | 5108 | Salaries - Judge | 15,655 | - | - | - | - | - | - |
| 103 | 5109 | Salaries - Prosecutor | 12,930 | - | - | - | - | - | - |
| | A | Salaries & Benefits Total | 74,476 | 41,426 | 41,008 | 49,400 | 53,500 | 55,580 | 57,745 |
| | B | Contracted Services | | | | | | | |
| 103 | 5202 | Telephone | - | - | - | - | - | 0 | 0 |
| 103 | 5203 | Printing & Advertising | - | - | 89 | 125 | 125 | 125 | 125 |
| 103 | 5206 | Travel Expense & Training | 100 | 299 | 1,056 | 2,500 | 750 | 750 | 300 |
| 103 | 5207 | Medical Expense & Drg Testing | | | 67 | | | | |
| 103 | 5209 | Professional Services | 2,865 | 7,325 | 5,466 | 7,000 | 7,000 | 7,000 | 7,000 |
| 103 | 5211 | Maintenance & Repair Equipment | - | - | - | - | - | 0 | 0 |
| 103 | 5214 | Other Contractual Services | 98 | 31,000 | 31,000 | 31,620 | 33,200 | 34,860 | 35,905 |
| 103 | 5219 | Meeting Expense | - | - | - | 100 | 100 | 100 | 100 |
| 103 | 5227 | Prisoner Care | 1,700 | 2,795 | 6,210 | 6,000 | 6,800 | 6,800 | 6,800 |
| 103 | 5228 | Fees Due State of Kansas | 19,856 | 11,268 | 13,148 | 17,170 | 17,340 | 17,515 | 17,690 |
| 103 | 5242 | Restitution | 1,371 | 1,451 | | | | | |
| 103 | 5250 | Insurance & Surety Bonds | 75 | - | - | 25 | 25 | 25 | 25 |
| 103 | 5254 | Miscellaneous Charges | - | - | - | - | - | 0 | 0 |
| 103 | 5266 | Computer Software | 6,071 | 15,800 | 11,918 | 13,100 | 13,330 | 13,595 | 13,865 |
| 103 | 5269 | Alcohol / Drug State Fees | - | - | - | - | - | - | - |
| | B | Contracted Services Total | 32,136 | 69,938 | 68,954 | 77,640 | 78,670 | 80,770 | 81,810 |
| | C | Commodities | | | | | | | |
| 103 | 5301 | Office Supplies | 191 | - | - | 50 | 50 | 50 | 50 |
| 103 | 5305 | Dues, Subscriptions, & Books | 511 | 25 | 451 | 300 | 300 | 300 | 300 |
| 103 | 5308 | Clothing & Uniforms | - | - | - | 50 | 50 | 250 | 250 |
| | C | Commodities Total | 702 | 25 | 451 | 400 | 400 | 600 | 600 |
| | E | Capital Outlay | | | | | | | |
| 103 | 5403 | Office Equipment | 846 | - | - | | 3,000 | | |
| 103 | 5410 | Technology Upgrades | 43,489 | - | - | - | - | - | - |
| | E | Capital Outlay Total | 44,335 | - | - | - | 3,000 | - | - |
| | Total Court | | 151,649 | 111,389 | 110,413 | 127,440 | 135,570 | 136,950 | 140,155 |

Notes:

*Municipal Court oversight was moved to the Administration Department in 2022. The Police Chief previously supervised this department. This change was implemented to provide separation between the police and judicial services.

*2020 included the implementation of the new Incode court software, which marks the second year of payments for total implementation.

City of Roeland Park

Line Item Budget - 100 General Fund

104- Neighborhood Services Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Neighborhood Services | | | | | | | | |
| | A Salaries & Benefits | | | | | | | |
| 104 | 5101 Salaries - Regular | 112,954 | 119,023 | 124,739 | 135,000 | 145,000 | 150,800 | 156,830 |
| 104 | 5102 Salaries-Overtime | 1 | - | - | 500 | 500 | 500 | 500 |
| | A Salaries & Benefits Total | <u>112,955</u> | <u>119,023</u> | <u>124,739</u> | <u>135,500</u> | <u>145,500</u> | <u>151,300</u> | <u>157,330</u> |
| | B Contracted Services | | | - | | | | |
| 104 | 5202 Telephone | 1,600 | 1,350 | 1,160 | 1,500 | 1,500 | 1,500 | 1,500 |
| 104 | 5203 Printing & Advertising | - | - | - | 500 | 500 | 500 | 500 |
| 104 | 5206 Travel Expense & Training | 51 | 60 | 1,345 | 1,100 | 1,100 | 1,100 | 1,100 |
| 104 | 5207 Medical & Drug Testing | - | - | - | | | | |
| 104 | 5214 Other Contracted Services | 5,150 | - | - | 5,500 | 5,500 | 5,500 | 5,500 |
| 104 | 5219 Meeting Expense | - | - | - | 200 | 200 | 200 | 200 |
| 104 | 5260 Vehicle Maintenance | - | 482 | 863 | 600 | 600 | 600 | 600 |
| | B Contracted Services Total | <u>6,802</u> | <u>1,892</u> | <u>3,368</u> | <u>9,400</u> | <u>9,400</u> | <u>9,400</u> | <u>9,400</u> |
| | C Commodities | | | | | | | |
| 104 | 5301 Office Supplies | - | - | - | - | - | - | - |
| 104 | 5302 Motor Fuels & Lubricants | 391 | 510 | 852 | - | - | - | - |
| 104 | 5305 Dues, Subscriptions, & Books | 60 | 416 | 1,201 | 500 | 500 | 500 | 500 |
| 104 | 5308 Clothing & Uniforms | - | - | - | 300 | 300 | 300 | 300 |
| | C Commodities Total | <u>451</u> | <u>926</u> | <u>2,053</u> | <u>800</u> | <u>800</u> | <u>800</u> | <u>800</u> |
| | E Capital Outlay | | | - | | | | |
| 104 | 5403 Office Equipment | 1,198 | - | - | - | 2,500 | - | - |
| | E Capital Outlay Total | <u>1,198</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>2,500</u> | <u>-</u> | <u>-</u> |
| | T Transfers | | | | | | | |
| 104 | 5825 Transfer to Equip Reserve Fund | - | 30,000 | 10,000 | - | - | - | - |
| | T Transfers Total | <u>-</u> | <u>30,000</u> | <u>10,000</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | Total Neighborhood Services | 121,405 | 151,841 | 140,160 | 145,700 | 158,200 | 161,500 | 167,530 |

Notes:

*2021 included the Objective of purchasing used all-electric vehicles for the code enforcement officer and building official.

City of Roeland Park

Line Item Budget - 100 General Fund

105- Administration Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|----------------------------------|------|--|----------------|----------------|----------------|----------------|----------------|----------------|
| Administration | | | | | | | | |
| A Salaries & Benefits | | | | | | | | |
| 105 | 5101 | Salaries - Regular | 268,734 | 288,904 | 284,506 | 321,000 | 361,000 | 375,440 |
| 105 | 5102 | Salaries-Overtime | - | - | - | - | - | - |
| 105 | 5104 | Salaries - Part-time | 39,550 | 41,597 | 44,029 | 48,000 | 52,500 | 54,600 |
| 105 | 5107 | Salaries - Intern | 7,692 | 14,909 | 9,055 | 16,000 | 16,000 | 16,000 |
| | | A Salaries & Benefits Total | 315,976 | 345,410 | 337,590 | 385,000 | 429,500 | 446,040 |
| | | | | | | | | |
| B Contracted Services | | | | | | | | |
| 105 | 5202 | Telephone | 1,920 | 1,890 | 1,920 | 1,920 | 1,920 | 1,920 |
| 105 | 5203 | Printing & Advertising | - | 13 | - | - | - | - |
| 105 | 5205 | Postage & Mailing Permits | - | - | - | - | - | - |
| 105 | 5206 | Travel Expense & Training | 1,851 | 4,485 | 3,540 | 5,400 | 5,510 | 5,620 |
| 105 | 5207 | Medical Expense & Drug Testing | - | 71 | 117 | - | - | - |
| 105 | 5214 | Other Contracted Services | 1,160 | 1,913 | 1,805 | 2,500 | 2,550 | 2,600 |
| 105 | 5219 | Meeting Expense | - | - | - | - | - | - |
| 105 | 5226 | Car Allowance | 5,400 | 5,400 | 5,400 | 5,400 | 5,400 | 5,400 |
| 105 | 5250 | Insurance & Surety Bonds | - | - | - | - | - | - |
| 105 | 5254 | Miscellaneous Charges | - | - | - | - | - | - |
| | | B Contracted Services Total | 10,331 | 13,772 | 12,782 | 15,220 | 15,380 | 15,540 |
| | | | | | | | | |
| C Commodities | | | | | | | | |
| | 5301 | Office Supplies | - | - | - | - | - | - |
| 105 | 5305 | Dues, Subscriptions, & Books | 2,064 | 1,550 | 1,885 | 2,590 | 2,500 | 2,500 |
| 105 | 5308 | Clothing & Uniforms | 72 | - | - | 500 | 500 | 500 |
| | | C Commodities Total | 2,136 | 1,550 | 1,885 | 3,090 | 3,000 | 3,000 |
| | | | | | | | | |
| E Capital Outlay | | | | | | | | |
| 105 | 5403 | Office Equipment | - | - | - | - | 1,000 | - |
| | | E Capital Outlay Total | - | - | - | - | 1,000 | - |
| | | | | | | | | |
| Total Administration | | | | | | | | |
| | | 328,443 | 360,732 | 352,257 | 403,310 | 448,880 | 464,580 | 481,945 |

Notes:

*Salaries include two part-time Administrative Assistants and one part-time management intern enrolled in an MPA program.

City of Roeland Park

Line Item Budget - 100 General Fund

107- Employee Benefits Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|--|------|--------------------------------|----------------|------------------|------------------|------------------|------------------|------------------|
| Employee Benefits | | | | | | | | |
| A Salaries & Benefits | | | | | | | | |
| 107 | 5122 | FICA City Contribution | 149,953 | 161,072 | 161,946 | 193,000 | 205,700 | 213,930 |
| 107 | 5123 | KPERS City Contribution | 96,202 | 95,857 | 96,649 | 111,000 | 131,000 | 136,240 |
| 107 | 5124 | Ks Unemployment Insurance | 1,798 | 1,922 | 66 | 25,000 | 25,000 | 25,000 |
| 107 | 5125 | Worker's Compensation | 28,706 | 49,966 | 59,643 | 72,000 | 80,000 | 83,200 |
| 107 | 5126 | Health/Dental/Vision Insurance | 449,410 | 416,500 | 439,696 | 440,000 | 479,000 | 512,530 |
| 107 | 5127 | Health Savings Account | 45,335 | 36,924 | 36,567 | 37,000 | 40,000 | 40,000 |
| 107 | 5128 | 401A City Contribution | 7,175 | 7,555 | 8,033 | 8,700 | 40,000 | 41,600 |
| 107 | 5130 | City Paid Life/ST Disability | 8,261 | 10,198 | 10,695 | 11,000 | 11,000 | 11,000 |
| 107 | 5131 | KP&F City Contribution | 179,102 | 186,675 | 194,195 | 233,500 | 252,500 | 262,600 |
| 107 | 5133 | Wellness Incentive | 300 | - | - | 2,000 | 2,000 | 2,000 |
| A Salaries & Benefits Total | | 966,243 | 966,669 | 1,007,490 | 1,133,200 | 1,266,200 | 1,328,100 | 1,393,482 |
| Total Employee Benefits | | 966,243 | 966,669 | 1,007,490 | 1,133,200 | 1,266,200 | 1,328,100 | 1,393,482 |

Notes:

*The City's employee benefit plan year runs from July 1 - June 30 annually. The 2024 Budget reflects the known increase in employee benefits in the first half of 2024, plus an estimated 7% premium increase in the second half of the year.

*KP&F pension rate will increase in 2024 by .24 percentage points and KPERS will increase by .83 percentage points.

*The City's work comp insurance experience mod is 1.26 for 2023 due to injuries in the police department.

City of Roeland Park

Line Item Budget- 200 Debt Service Fund

| | | | 2023 | | | | | | |
|------------------------------|------|------------------------------------|------------------|----------------|-----------------|----------------|----------------|----------------|----------------|
| | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| 200 | 4010 | Beginning Fund Balance | \$ 96,946 | \$ 133,881 | \$ 108,273 | \$ 81,573 | \$ 65,204 | \$ 81,573 | \$ 65,204 |
| Taxes | | | | | | | | | |
| 200 | 4050 | Ad Valorem Tax | 145,859 | 160,188 | 178,093 | 168,840 | 110,609 | 115,033 | 119,635 |
| 200 | 4070 | Personal Property Tax-delinquent | - | - | - | 50 | 50 | 50 | 50 |
| 200 | 4080 | Real Property Tax - Delinquent | 1,561 | 1,372 | 498 | 2,000 | 2,000 | 2,000 | 2,000 |
| | | Total Taxes | <u>147,420</u> | <u>161,560</u> | <u>178,591</u> | <u>170,890</u> | <u>112,659</u> | <u>117,083</u> | <u>121,685</u> |
| Special Assessments | | | | | | | | | |
| 200 | 4610 | Special Assessments | - | - | - | 300 | 300 | 300 | 300 |
| 200 | 4620 | Special Assmnt Tax - Delinquent | - | - | - | - | - | - | - |
| 200 | 4630 | Storm Drainage RC12-013 | 63,158 | 61,666 | 57,532 | 60,750 | 63,000 | - | - |
| 200 | 4640 | Storm Drainage RC12-012 | 92,571 | 96,130 | 88,931 | 85,904 | 87,290 | 88,460 | - |
| 200 | 4650 | Storm Drainage RC12-014 | 105,844 | 99,396 | 99,141 | 100,510 | 100,560 | 100,460 | 100,505 |
| | | Total Special Assessments | <u>261,573</u> | <u>257,192</u> | <u>245,604</u> | <u>247,464</u> | <u>251,150</u> | <u>189,220</u> | <u>100,805</u> |
| Intergovernmental | | | | | | | | | |
| 200 | 4020 | Recreational Vehicle Tax | 90 | 101 | 90 | 40 | 40 | 40 | 40 |
| 200 | 4021 | Commercial Vehicle Tax | - | - | - | - | - | - | - |
| 200 | 4040 | Heavy Trucks Tax | 65 | 54 | 47 | 10 | 10 | 10 | 10 |
| 200 | 4060 | Motor Vehicle Tax | 16,461 | 15,374 | 14,977 | 8,310 | 8,475 | 8,645 | 8,820 |
| | | Total Intergovernmental | <u>16,616</u> | <u>15,529</u> | <u>15,114</u> | <u>8,360</u> | <u>8,525</u> | <u>8,695</u> | <u>8,870</u> |
| Interest | | | | | | | | | |
| 200 | 4511 | Interest on Investment | 6,802 | 2,087 | (19,139) | 6,000 | 980 | 1,225 | 980 |
| | | Total Interest | <u>6,802</u> | <u>2,087</u> | <u>(19,139)</u> | <u>6,000</u> | <u>980</u> | <u>1,225</u> | <u>980</u> |
| Transfers | | | | | | | | | |
| 200 | 4830 | Transfer from 27A Fund | 353,750 | - | 135,000 | 135,000 | - | - | - |
| 200 | 4840 | Transfer from General Fund | - | 115,000 | - | - | - | - | - |
| 200 | 4880 | Transfer from Streetlights Fund | - | - | - | - | - | - | - |
| | | Total Transfers | <u>353,750</u> | <u>115,000</u> | <u>135,000</u> | <u>135,000</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Other | | | | | | | | | |
| 200 | 4791 | Bond Proceeds | 617,873 | - | - | - | - | - | - |
| | | Total Other | <u>617,873</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | Total Revenues | <u>1,404,034</u> | <u>551,368</u> | <u>555,170</u> | <u>567,714</u> | <u>373,314</u> | <u>316,223</u> | <u>232,340</u> |
| B Contracted Services | | | | | | | | | |
| 200 | 5209 | Professional Services | - | - | - | 3,100 | 3,100 | 3,100 | 3,100 |
| 200 | 5214 | Other Contracted Services | - | - | - | - | - | - | - |
| | | B Contracted Services Total | <u>-</u> | <u>-</u> | <u>-</u> | <u>3,100</u> | <u>3,100</u> | <u>3,100</u> | <u>3,100</u> |
| E Debt Service | | | | | | | | | |
| 200 | 5607 | Principal Bonds (2008-A Issue) | - | - | - | - | - | - | - |
| 200 | 5608 | Principal Bonds - 2010-1 | 290,000 | - | - | - | - | - | - |
| 200 | 5609 | Interest Bonds - 2010-1 | 25,575 | - | - | - | - | - | - |
| 200 | 5610 | Interest Bonds (2008-A Issue) | - | - | - | - | - | - | - |
| 200 | 5614 | Bond Principal 2014-1 | 114,001 | - | - | - | - | - | - |
| 200 | 5615 | Bond Interest 2014-1 | 2,565 | - | - | - | - | - | - |
| 200 | 5616 | Bond Principal 2020-1 | - | 314,021 | 324,964 | 328,821 | 337,287 | 340,344 | 243,419 |
| 200 | 5617 | Bond Interest 2020-1 | - | 43,532 | 31,788 | 26,882 | 21,916 | 16,824 | 5,842 |
| 200 | 5628 | Principal Bonds - 2011-2 | 690,000 | - | - | - | - | - | - |
| 200 | 5629 | Interest Bonds - 2011-2 | 21,640 | - | - | - | - | - | - |

City of Roeland Park
Line Item Budget- 200 Debt Service Fund

| | | | 2023 | | | | | | |
|-----|----------|---|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|
| | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| 200 | 5630 | Bond Principal - 2011-1 | - | - | - | - | - | - | - |
| 200 | 5631 | Bond Interest - 2011-1 | - | - | - | - | - | - | - |
| 200 | 5644 | Principal Bonds - 2012-1 | 205,000 | 205,000 | 215,000 | 220,000 | - | - | - |
| 200 | 5645 | Interest Bonds - 2012-1 | 18,318 | 14,423 | 10,118 | 5,280 | - | - | - |
| | E | Debt Service Total | 1,367,099 | 576,976 | 581,870 | 580,983 | 359,203 | 357,168 | 249,261 |
| | N | Non-Expenditures Appropriation | | | | | | | |
| 200 | 5751 | TIF Fund Expenditure | - | - | 0 | - | 13,500 | 3,165 | - |
| | N | Non-Appropriation Expenditures Total | | | 0 | - | 13,500 | 3,165 | - |
| | | Total Expenditures | 1,367,099 | 576,976 | 581,870 | 584,083 | 375,803 | 363,433 | 252,361 |
| 200 | | Ending Fund Balance | \$ 133,881 | \$ 108,273 | \$ 81,573 | \$ 65,204 | \$ 62,715 | \$ 34,363 | \$ 45,182 |

Reserve Benchmark = 10% to 15% of Total Annual Debt Service

10% 19% 14% 11% 17% 10% 18%

Notes:

* In 2024 \$100,000 in Property Tax Revenue is being moved from the Debt Service Fund to the General Fund due to the significant decline in debt service.

* The fund balance policy states that the Bond & Interest Fund will maintain reserves between 10%-15% of annual principal and interest payments.

* The City issued the 2020-1 bonds in FY 2020 to pay a portion of the R Park and Aquatic Center improvements. In addition to the \$1.25 million in new debt, the issuance re-financed the 2010-1 and 2011-2 debt issuances which will save the City \$53,790 in interest over the life of the bonds.

* The City retired the 2014-1 bonds in FY 2020 and the 2012-1 bonds in FY 2023, leaving only the 2020-1 bond issue outstanding starting in 2024.

City of Roeland Park

Line Item Budget- 520 Property Owners Association

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 520 | 4010 | Beginning Fund Balance | \$ 20,298 | \$ 22,210 | \$ 24,122 | \$ 26,009 | \$ 26,009 | \$ 28,009 | \$ 30,009 |
| | | Other | | | | | | | |
| 520 | 4795 | Miscellaneous | 33,847 | 33,847 | 33,847 | 33,847 | 29,000 | 29,870 | 30,765 |
| | | Total Other | <u>33,847</u> | <u>33,847</u> | <u>33,847</u> | <u>33,847</u> | <u>29,000</u> | <u>29,870</u> | <u>30,765</u> |
| | | Total Revenues | <u>33,847</u> | <u>33,847</u> | <u>33,847</u> | <u>33,847</u> | <u>29,000</u> | <u>29,870</u> | <u>30,765</u> |
| | | B Contracted Services | | | | | | | |
| 520 | 5254 | Miscellaneous Charges | 60.00 | 60 | 85 | | - | - | - |
| 520 | 5258 | RPOA Common Area Expenses | 31,875 | 31,875 | 31,875 | 33,847 | 27,000 | 27,870 | 28,765 |
| | | B Contracted Services Total | <u>31,935</u> | <u>31,935</u> | <u>31,960</u> | <u>33,847</u> | <u>27,000</u> | <u>27,870</u> | <u>28,765</u> |
| | | Total Expenditures | <u>31,935</u> | <u>31,935</u> | <u>31,960</u> | <u>33,847</u> | <u>27,000</u> | <u>27,870</u> | <u>28,765</u> |
| 520 | | Ending Fund Balance | <u>\$ 22,210</u> | <u>\$ 24,122</u> | <u>\$ 26,009</u> | <u>\$ 26,009</u> | <u>\$ 28,009</u> | <u>\$ 30,009</u> | <u>\$ 32,009</u> |

Notes:

* The revenues in the Property Owner's Association fund are collected to cover the cost of maintaining the common areas and condominiums within City Hall. These fees are paid from the General Fund. The Property Owner's Association then issues a check to the City of Roeland Park to cover fees associated with maintenance of said common areas as all of these expenses are paid out of the City's General Fund. This process was established as part of condoing City Hall space that is leased on the third floor. The condoing also preserves the tax-exempt status of the space used for government purposes as well as space leased to non-profits.

* The fund is managed by a Board of Directors which is the City Council and is required to meet annually.

* The ending fund balance changes around 10% annually strictly due to the fact that the fund is very small and grows by roughly \$2,000/year per the annual adopted budget and Association bylaws.

City of Roeland Park

Line Item Budget- 550 American Rescue Plan Act (ARPA) Fund

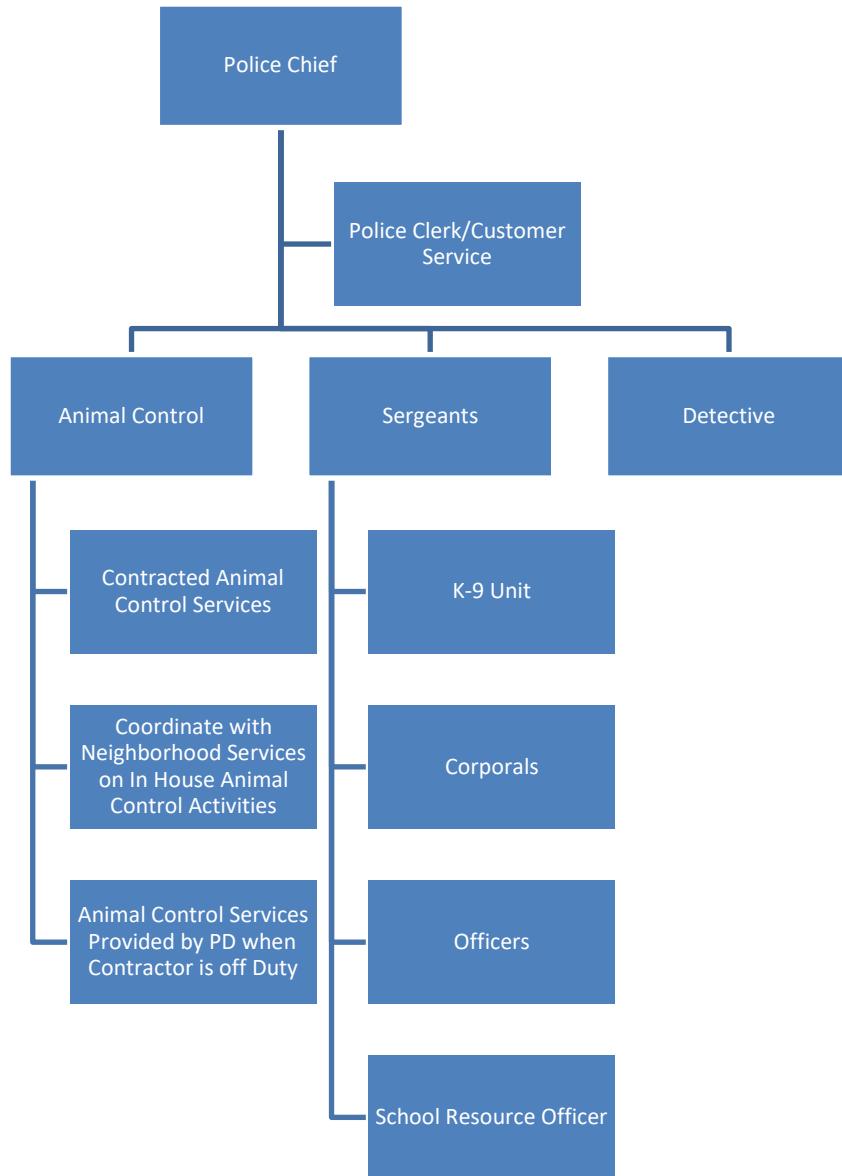
| | | | 2024 | | | | | | |
|-----|------|---|------|------------|------------|----------------|-----------|-------------|-------------|
| | | | 2020 | 2021 | 2022 | 2023 Projected | Budget | 2025 Budget | 2026 Budget |
| 550 | 4010 | Beginning Fund Balance | \$ - | \$ - | \$ 508,421 | \$ 617,278 | \$ 40,000 | \$ - | \$ - |
| | | Intergovernmental | | | | | | | |
| 550 | 4159 | Rescue Act Grant | — | 510,325 | 510,325 | — | — | — | — |
| | | Total Intergovernmental | — | 510,325 | 510,325 | — | — | — | — |
| | | Total Revenues | — | 510,325 | 510,325 | — | — | — | — |
| | B | Contracted Services | | | | | | | |
| 550 | 5209 | Professional Services | | 1,060.00 | 905 | | 40,000 | — | — |
| 550 | 5214 | Other Contractual Services | | 844 | 136,338 | 45,000 | | — | — |
| 550 | 5244 | General Contractor | — | — | 27,000 | 90,000 | | — | — |
| 550 | 5274 | Personal Protective Equipment | | | 345 | | | | |
| 550 | 5275 | Education and Outreach | | | 1,140 | | | | |
| 550 | 5277 | Testing | — | — | 17,359 | — | — | — | — |
| | B | Contracted Services Total | — | 1,904 | 183,087 | 135,000 | 40,000 | — | — |
| | N | Non-Expenditures Appropriation | | | | | | | |
| 520 | 5750 | Contingency | — | — | — | — | — | — | — |
| | N | Non-Expenditures Appropriation Total | — | — | — | — | — | — | — |
| | D | Capital Outlay | | | | | | | |
| 550 | 5442 | Other Capital Outlay | — | — | 218,381 | 442,278 | — | — | — |
| | D | Capital Outlay Total | — | — | 218,381 | 442,278 | — | — | — |
| | | Total Expenditures | — | 1,904 | 401,468 | 577,278 | 40,000 | — | — |
| 520 | | Ending Fund Balance | \$ - | \$ 508,421 | \$ 617,278 | \$ 40,000 | \$ - | \$ - | \$ - |

Notes:

* ARPA resources are accounted for in this fund. Resources can only be used in accordance with Federal guidelines. Resources must be encumbered by the end of 2024 and spent by the end of 2026.

* Council has adopted a list of projects to employ use of all ARPA funds by the end of 2024.

Police Organizational Chart



Department Description

The Police Chief leads the Police Department. The department's primary duties are responding to calls for service and crime prevention in the city. The department philosophy is associated with community policing as its basis of operation along with commitment to excellence. The Department includes one Police Clerk, one detective, three sergeants, three corporals, 7 officers and five part-time/on-call officers. The Chief is responsible for Animal Control Services, provided through a combination of efforts consisting of in Roeland Park Officers and the Neighborhood Services Officer as well as a contract service with the City of Mission Community Service staff.

Program Areas

- **Patrol Division** – The patrol division is the backbone of the department. They respond to all calls for service that include investigation of criminal activity, traffic enforcement, community policing, crime prevention, and assigned tasks from the Chief of Police. The department added a bicycle patrol unit in 2020 to help increase accessibility to officers in the community.
- **School Resource Officer** – Starting in 2018, the City contracted with the local private high school, Bishop Miege to provide a full-time School Resource Officer (SRO) to provide a police presence for the students, faculty and staff. This position is fully funded by Bishop Miege.
- **Mental Health Co-responder** – Starting in 2017, the City of Roeland Park collaborated with several of our neighboring Johnson County cities to jointly fund a trained mental health co-responder who can provide mental health interventions on the spot when a critical need arises where mental health concerns may be at play. Due to the high volume of calls in Leawood and Prairie Village, these two cities choose to team up to fully fund one mental health co-responder and the remaining northeast Johnson County communities, including Roeland Park, jointly fund a second co-responder.
- **K-9 Unit** – Originally a 2019 Budget Objective, the K-9 Unit was implemented in 2018 early because the concerted efforts of the department, led by a Sergeant to raise money to support the K-9. Thanks to the generous donations of many individuals and businesses, the K-9 unit was fully paid for along with donated in-kind services of veterinary care and kenneling needs. The K-9 unit is the first in northeast Johnson County and will be used for drug detection and tracking.
- **Investigations** – Police investigations are led by the Detective who is responsible for investigation of reported crimes leading to identification, apprehension and prosecution of persons responsible for crimes against people, crimes related to deceit, fraud or forgery and those involved in the possession and distribution of illegal narcotics.
- **Communications** – An officer assigned as the Public Information Officer for the department handles all social media posts, interactions and responses. He is also responsible for helping to promote the department through social media, the City website and community events.
- **Animal Control** – The care and proper treatment of domesticated animals is overseen by Community Service Officers employed by Mission. The Roeland Park Neighborhood Services Officer handles permitting activities related to domesticated animals. Roeland Park Police Officers respond to animal control related calls when the contracted service provider is not on duty.

Police - Summary of Resources and Appropriations

| | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues & Resources | | | | | | | |
| Sp. Law Enforcement | 9,495 | 29,330 | 12,160 | 20,915 | 1,000 | 1,000 | 1,000 |
| Total Revenues | 9,495 | 29,330 | 12,160 | 20,915 | 1,000 | 1,000 | 1,000 |
| Total Resources (includes fund balance) | 28,151 | 47,825 | 36,364 | 41,253 | 32,433 | 26,613 | 20,793 |
| Expenditures & Appropriations | | | | | | | |
| Summary by Program | | | | | | | |
| 102 - Police Department | \$ 1,128,954 | \$ 1,215,692 | \$ 1,327,169 | \$ 1,424,445 | \$ 1,445,345 | \$ 1,425,845 | \$ 1,531,520 |
| 109 - Special Law Enforcement | 9,656 | 23,621 | 16,026 | 9,820 | 6,820 | 6,820 | 6,820 |
| Total | 1,138,610 | 1,239,313 | 1,343,195 | 1,434,265 | 1,452,165 | 1,432,665 | 1,538,340 |
| Summary by Appropriation Unit | | | | | | | |
| Salary & Benefits | \$ 949,498 | \$ 952,784 | \$ 994,258 | \$ 1,094,330 | \$ 1,175,325 | \$ 1,221,585 | \$ 1,269,670 |
| Contractual Services | 117,140 | 114,773 | 100,128 | 129,475 | 139,245 | 142,240 | 145,325 |
| Commodities | 43,730 | 64,389 | 77,314 | 63,835 | 53,635 | 53,940 | 54,245 |
| Capital Outlay | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - |
| Total Expenditures | 1,110,368 | 1,131,946 | 1,171,700 | 1,287,640 | 1,368,205 | 1,417,765 | 1,469,240 |
| Transfers Out | 28,242 | 107,367 | 171,495 | 146,625 | 83,960 | 14,900 | 69,100 |
| Total Appropriations | 1,138,610 | 1,239,313 | 1,343,195 | 1,434,265 | 1,452,165 | 1,432,665 | 1,538,340 |
| Summary by Fund | | | | | | | |
| General Fund - Unrestricted | \$ 1,128,954 | \$ 1,215,692 | \$ 1,327,169 | \$ 1,424,445 | \$ 1,445,345 | \$ 1,425,845 | \$ 1,531,520 |
| General Fund - Restricted | 9,656 | 23,621 | 16,026 | 9,820 | 6,820 | 6,820 | 6,820 |
| Total | 1,138,610 | 1,239,313 | 1,343,195 | 1,434,265 | 1,452,165 | 1,432,665 | 1,538,340 |
| Personnel | | | | | | | |
| Classifications (FTEs) | | | | | | | |
| Police Chief | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Sergeant | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Detective | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Corporal | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Officer | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 |
| Police Clerk | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Court Clerk | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| Judge | 0.1 | 0.1 | 0 | 0 | 0 | 0 | 0 |
| Prosecutor | 0.1 | 0.1 | 0 | 0 | 0 | 0 | 0 |
| Total | 17.7 | 17.7 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 |

City of Roeland Park
Line Item Budget - 100 General Fund
102- Police Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------|---------------------|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Police | | | | | | | | |
| | A | Salaries & Benefits | | | | | | |
| 102 | 5101 | Salaries - Regular | 889,587 | 905,101 | 922,476 | 1,023,500 | 1,100,000 | 1,144,000 |
| 102 | 5102 | Salaries-Overtime | 36,980 | 29,744 | 45,073 | 43,000 | 46,325 | 47,715 |
| 102 | 5104 | Salaries - Part-time | 22,931 | 17,939 | 26,709 | 27,830 | 29,000 | 29,870 |
| | A | Salaries & Benefits Total | 949,498 | 952,784 | 994,258 | 1,094,330 | 1,175,325 | 1,221,585 |
| | B | Contracted Services | | | | | | |
| 102 | 5202 | Telephone | 7,594 | 6,804 | 7,271 | 7,500 | 7,500 | 7,500 |
| 102 | 5203 | Printing & Advertising | 150 | - | - | 200 | 200 | 200 |
| 102 | 5205 | Postage & Mailing Permits | - | - | 78 | 100 | 100 | 100 |
| 102 | 5206 | Travel Expense & Training | 3,293 | 4,008 | 4,288 | 8,000 | 8,000 | 8,000 |
| 102 | 5207 | Medical Expense & Drug Testing | 733 | 662 | 2,324 | 2,000 | 1,000 | 1,000 |
| 102 | 5210 | Maintenance & Repair Building | 70 | 172 | - | 200 | 200 | 200 |
| 102 | 5211 | Maintenace & Repair Equipment | 1,586 | 1,038 | 2,091 | 3,000 | 3,000 | 3,000 |
| 102 | 5214 | Other Contracted Services | 26,127 | 20,643 | 31,022 | 30,760 | 37,500 | 38,625 |
| 102 | 5219 | Meeting Expense | - | - | - | 150 | 150 | 150 |
| 102 | 5224 | Laundry Service | 133 | 1,976 | 1,806 | 2,000 | 2,000 | 2,000 |
| 102 | 5225 | Mental Health Correspondent | 2,498 | 17,954 | 9,875 | 24,000 | 27,000 | 27,810 |
| 102 | 5236 | Community Policing | 21,434 | - | 657 | 500 | 500 | 500 |
| 102 | 5238 | Animal Control | (169) | 31,500 | 22,050 | 34,265 | 35,295 | 36,355 |
| 102 | 5250 | Insurance & Surety Bonds | 31,500 | 225 | - | 150 | 150 | 150 |
| 102 | 5254 | Miscellaneous Charges | 75 | 148 | 36 | 150 | 150 | 150 |
| 102 | 5260 | Vehicle Maintenance | 128 | 27,571 | 18,579 | 15,000 | 15,000 | 15,000 |
| 102 | 5265 | Computer System R&M | 20,862 | - | - | - | - | - |
| 102 | 5267 | Employee Related Expenses | | 572 | - | | | |
| 102 | 5266 | Computer Software | | 1,125 | 1,500 | 51 | 1,500 | 1,500 |
| | B | Contracted Services Total | | 117,140 | 114,773 | 100,128 | 129,475 | 139,245 |
| | C | Commodities | | | | | | |
| 102 | 5301 | Office Supplies | 172 | 621 | 1,063 | 600 | 600 | 600 |
| 102 | 5302 | Motor Fuels & Lubricants | 16,781 | 25,692 | 35,469 | 30,000 | 30,300 | 30,605 |
| 102 | 5305 | Dues, Subscriptions, & Books | 853 | 913 | 1,003 | 1,065 | 1,065 | 1,065 |
| 102 | 5306 | Materials | - | 438 | - | 500 | 500 | 500 |
| 102 | 5307 | Other Commodities | 3,363 | 1,434 | 304 | 1,350 | 1,350 | 1,350 |
| 102 | 5308 | Clothing & Uniforms | 11,387 | 9,288 | 22,067 | 15,000 | 10,000 | 10,000 |
| 102 | 5309 | Ammunition | 1,518 | 2,382 | 1,382 | 5,000 | 2,500 | 2,500 |
| 102 | 5310 | Training Supplies | - | - | - | 500 | 500 | 500 |
| | C | Commodities Total | | 34,074 | 40,768 | 61,288 | 54,015 | 46,815 |
| | T | Transfers | | | | | | |
| 102 | 5825 | Transfer to Equip Reserve Fund | 28,242 | 107,367 | 171,495 | 146,625 | 83,960 | 14,900 |
| | T | Transfers Total | | 28,242 | 107,367 | 171,495 | 146,625 | 83,960 |
| | Total Police | | 1,128,954 | 1,215,692 | 1,327,169 | 1,424,445 | 1,445,345 | 1,425,845 |
| | | | | | | | | 1,531,520 |

Notes:

*Transfers to the Equipment Reserve Fund cover planned Police Department Equipment replacements. See CIP for more detail.

* Council approved elimination of the detective position and implementation of an Assistant Chief position for one year after adoption of the 2024 budget.

City of Roeland Park

Line Item Budget - 100 General Fund

109- Special Law Enforcement Funds

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|------|----------------------------------|-----------|-----------|-----------|----------------|-------------|-------------|-------------|
| 109 | 4010 | Beginning Fund Balance | \$ 18,656 | \$ 18,495 | \$ 24,204 | \$ 20,338 | \$ 31,433 | \$ 25,613 | \$ 19,793 |
| | | Revenues | | | | | | | |
| | | Other | | | | | | | |
| 109 | 4432 | Spec. Law Enforcement Revenues | 9,420 | \$ 25,790 | \$ 525 | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 |
| 109 | 4433 | K9 Contributions | 75 | 3,540 | 10,000 | 4,500 | - | - | - |
| 109 | 4434 | Opioid Settlement Funds | - | - | 1,635 | 15,415 | - | - | - |
| | | Other Total | \$ 9,495 | \$ 29,330 | \$ 12,160 | \$ 20,915 | \$ 1,000 | \$ 1,000 | \$ 1,000 |
| | | Total Revenues | \$ 9,495 | \$ 29,330 | \$ 12,160 | \$ 20,915 | \$ 1,000 | \$ 1,000 | \$ 1,000 |
| | | Total Resources | \$ 28,151 | \$ 47,825 | \$ 36,364 | \$ 41,253 | \$ 32,433 | \$ 26,613 | \$ 20,793 |
| | | Expenditures | | | | | | | |
| | | C Commodities | | | | | | | |
| 109 | 5316 | K9 Expenses | 601 | 2,056 | 14,366 | 6,820 | 6,820 | 6,820 | 6,820 |
| 109 | 5317 | Special Law Enforcement Expenses | 9,055 | 21,565 | 1,660 | 3,000 | - | - | - |
| | | Commodities Total | 9,656 | 23,621 | 16,026 | 9,820 | 6,820 | 6,820 | 6,820 |
| | | Total Expenditures | \$ 9,656 | \$ 23,621 | \$ 16,026 | \$ 9,820 | \$ 6,820 | \$ 6,820 | \$ 6,820 |
| 109 | | Ending Fund Balance | \$ 18,495 | \$ 24,204 | \$ 20,338 | \$ 31,433 | \$ 25,613 | \$ 19,793 | \$ 13,973 |

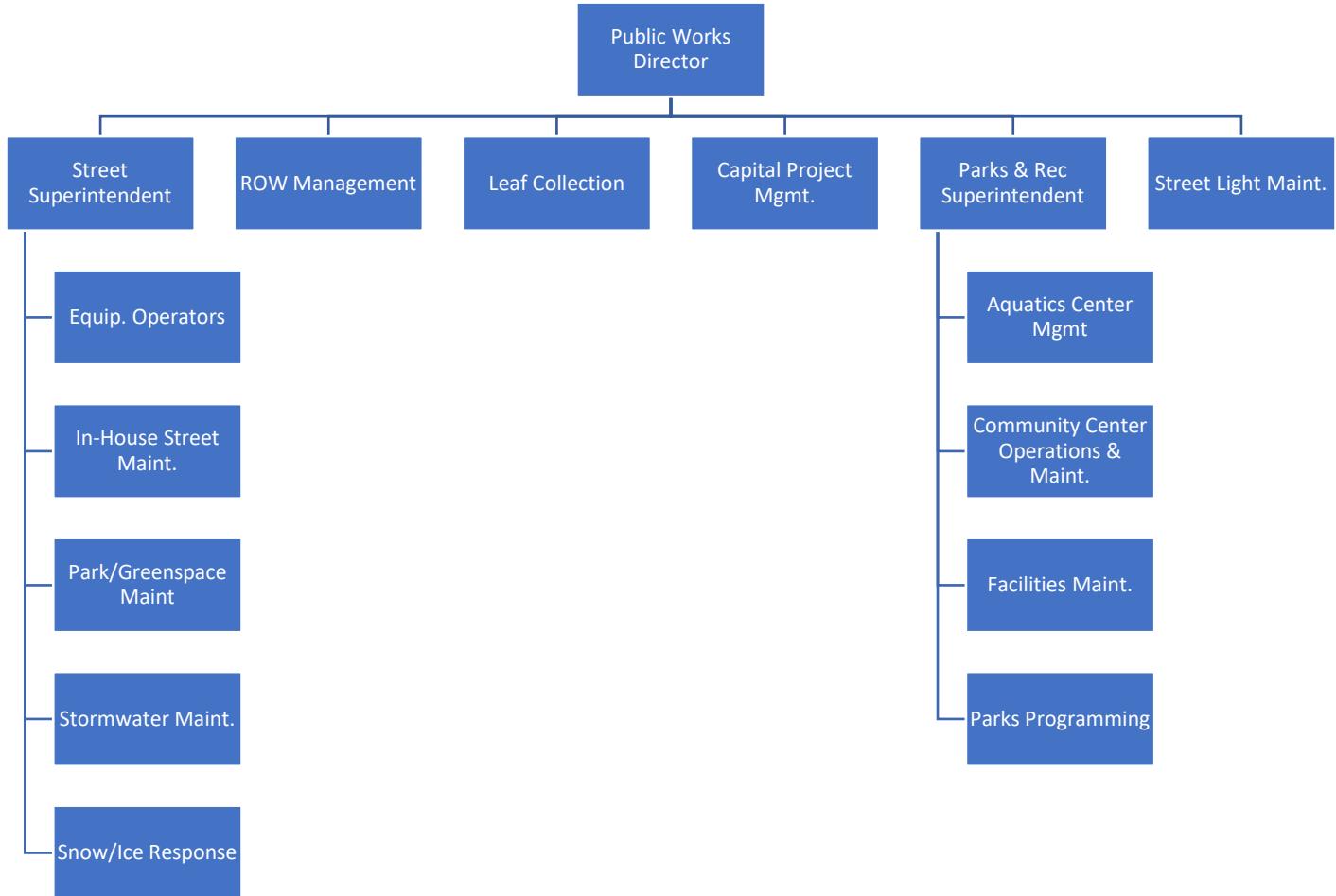
Notes:

* Opioid settlement funds are being accounted for in this fund. These resources are to be used in support of drug related services.

* Special Law Enforcement Funds are restricted for police equipment. Resources come from state forfeitures and seizures within Roeland Park. In 2023 these Special Law Enforcement Funds began being used to support the K-9.

Public Works

Organizational Chart



Department Description

The Public Works Department is tasked with effectively maintaining, developing and enhancing public infrastructure and facilities. The Department is led by the Director, Street Superintendent and Parks and Recreation Superintendent. The Street Superintendent oversees daily activities of the five equipment operators. In 2019 the Facility Maintenance Supervisor and Community Attendants located at the Community Center transitioned from Johnson County Parks and Recreation District employment to City employees. The City added a new position, Parks and Recreation Superintendent, in 2020. This position assumed responsibility for maintenance at the Community Center and in the parks, as well as supervision/maintenance of the Aquatic Center. The position will work closely with JCPRD on recreation programs offered here in Roeland Park.

Program Areas:

- **In house street maintenance** – The department crews perform certain street maintenance activities in-house including pothole patching, curb repair, and crack sealing of streets. This program is managed by the Public Works Superintendent.
- **Park and Greenspace Maintenance and Programming** - Public Works staff are responsible for planting new trees and landscaping and ensuring all vegetation is well cared for. This includes all parks,

boulevard medians, the community center and aquatics center and traffic islands. All mowing services are now contracted with a third-party company. Staff also installs new and repairs existing amenities such as benches, trash/recycling receptacles, playground equipment, etc. They also perform safety inspections for parks. The Parks and Recreation Superintendent will supervise/coordinate maintenance and programming at the parks.

- **Stormwater Maintenance** – Program includes monthly street sweeping, maintaining, and cleaning City-owned stormwater streams and ditches.
- **Snow and Ice Control and Response** – In the event of inclement weather, public works crews are mobilized, including the director, to treat the streets and remove snow and ice. They prioritize arterial streets followed by collectors then residential roadways. The City's snow/ice removal program has some of the highest citizen satisfaction scores in the metro area, with 93% satisfied with the service.
- **Right-of-Way Management** – The Public Works Director ensures that any work completed by private contractors, including public utilities that are outside the City such as Water One, Johnson County Waste, Water, etc., are properly permitted and completing the work in accordance to City standards for curb cuts, inlets and street work. The Building Official works with the Public Works Department on right-of-way inspections.
- **Leaf Collection** – The City of Roeland Park is the only City in the area that provides leaf collection in- house that allows residents to rake leaves to the curb without bagging. In 2018, the City invested in a leaf vacuum truck where residents are asked to rake leaves to the curb for collection via a vacuum mechanism. This service is provided annually in the fall.
- **Capital Improvements and Maintenance Project Management** – The City's CIP program is robust and includes improvements to public infrastructure such as street repair and resurfacing, new sidewalks, curbs and inlets, streetscape improvements, storm water pipe repair and replacement, new park facilities. All of this is managed by the Public Works Department. In addition, the Department recently began proactively inspecting stormwater pipe and conducting street and sidewalk grading to prioritize repair and replacement of these assets.
- **Street Light Maintenance** – In 2014, the City of Roeland Park purchased all streetlights within the City from Kansas City Power & Light (now Evergy). With that purchase, the City upgraded all bulbs to LEDs to reduce energy consumption. The City contracts the repair and maintenance of streetlights to Black & McDonald.
- **Community Center, City Hall, Public Works and Aquatic Center Maintenance** - In 2019 the Facility Maintenance Supervisor and Attendants, who did work for Johnson County Parks & Recreation, were brought in-house as City employees. They provide maintenance primarily at the Community Center. The Maint. Supervisor, who is managed by the Parks & Rec Superintendent, is also tasked with assisting with maintenance projects at other city facilities and supervising the maintenance staff. Budgeting for the Parks and Recreation Superintendent as well as maintenance staff is reflected in the Community Center Fund. The Facility Maintenance Supervisor is budgeted at 70% in the Community Center Fund and 30% at the Aquatics Center Fund.
- **Aquatic Center Operations/Maintenance** - The Parks and Recreation Superintendent assumes responsibility for the maintenance, operation and programming of the Aquatic Center.
- **Community Center** – The Community Center operations are outsourced to Johnson County Parks and Recreation (JCPRD) which administers all programs, sets fees and recommends facility improvements. The Park & Recreation Superintendent oversees the management of the contract.

Public Works - Summary of Resources and Appropriations

| | 2023 | | | | | | |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| Revenues & Resources | | | | | | | |
| Sales Taxes | 1,705,510 | 2,219,193 | 2,503,454 | 2,381,170 | 2,407,045 | 2,211,368 | 2,235,630 |
| Intergovernmental | 1,600,446 | 195,156 | 938,264 | 1,074,320 | 380,960 | 1,886,580 | 499,270 |
| Program Revenue | - | 94,970 | 112,558 | 117,925 | 141,815 | 143,502 | 145,217 |
| Special Assessments | - | - | - | | 185,000 | 224,700 | 262,900 |
| Bond Proceeds | 1,288,428 | - | - | - | - | - | - |
| Other Sources | 81,096 | - | 57,805 | 516,635 | - | 421,000 | - |
| Interest | 10,793 | 5,160 | (3,432) | 44,325 | 44,985 | 56,087 | 56,985 |
| Total Revenue | 4,686,273 | 2,514,479 | 3,608,649 | 4,134,375 | 3,159,805 | 4,943,237 | 3,200,001 |
| Transfers In | 1,160,116 | 755,183 | 900,000 | 520,000 | 251,245 | 830,490 | 340,840 |
| Total Resources | 5,846,389 | 3,269,662 | 4,508,649 | 4,654,375 | 3,411,050 | 5,773,727 | 3,540,841 |
| Expenditures | | | | | | | |
| Summary by Program | | | | | | | |
| 106 - Public Works | \$ 677,857 | \$ 807,748 | \$ 702,622 | \$ 835,665 | \$ 906,655 | \$ 899,780 | \$ 1,251,420 |
| 110 - Parks & Recreation | 89,063 | 94,796 | 86,543 | 118,038 | 123,180 | 127,015 | 114,970 |
| 115 - Solid Waste | 546,289 | 601,379 | 587,037 | 682,035 | 698,235 | 712,375 | 728,625 |
| 220 - Aquatic Center | 73,257 | 256,187 | 386,857 | 336,950 | 326,120 | 346,465 | 337,925 |
| 250 - Stormwater | - | - | - | - | 185,000 | 224,450 | 262,023 |
| 270 - Combined Street & Hwy | 2,221,251 | 1,198,357 | 2,269,010 | 2,165,970 | 962,880 | 3,212,515 | 1,865,275 |
| 290 - Community Center | 163,577 | 200,008 | 1,147,451 | 212,045 | 191,575 | 197,020 | 202,660 |
| 300 - Special Infrastructure | 2,506,600 | 1,167,554 | 1,144,725 | 2,372,640 | 945,500 | 1,700,000 | 1,218,500 |
| Total | 6,277,895 | 4,326,029 | 6,324,245 | 6,723,343 | 4,339,145 | 7,419,620 | 5,981,398 |
| Summary by Appropriation Unit | | | | | | | |
| Salary & Benefits | \$ 496,053 | \$ 623,915 | \$ 591,840 | \$ 717,773 | \$ 852,440 | \$ 884,920 | \$ 902,633 |
| Contractual Services | 923,491 | 1,061,332 | 1,021,654 | 1,237,900 | 1,251,365 | 1,263,845 | 1,286,895 |
| Commodities | 49,357 | 75,866 | 78,760 | 103,715 | 107,500 | 109,440 | 110,840 |
| Capital Outlay | 4,420,915 | 2,467,051 | 4,314,172 | 4,498,145 | 2,029,500 | 5,078,500 | 3,265,500 |
| Total Expenditures | 5,889,816 | 4,228,164 | 6,006,426 | 6,557,533 | 4,240,805 | 7,336,705 | 5,565,868 |
| Transfers Out | 388,079 | 97,865 | 317,819 | 165,810 | 98,340 | 82,915 | 415,530 |
| Total Appropriations | 6,277,895 | 4,326,029 | 6,324,245 | 6,723,343 | 4,339,145 | 7,419,620 | 5,981,398 |
| Summary by Fund | | | | | | | |
| General Fund | \$ 1,313,209 | \$ 1,503,923 | \$ 1,376,202 | \$ 1,635,738 | \$ 1,728,070 | \$ 1,739,170 | \$ 2,095,015 |
| Aquatic Center Fund | 73,257 | 256,187 | 386,857 | 336,950 | 326,120 | 346,465 | 337,925 |
| Stormwater | - | - | - | - | 185,000 | 224,450 | 262,023 |
| Special Street | 2,221,251 | 1,198,357 | - | - | - | - | - |
| Combined Sp. Street & Highway | - | - | 2,269,010 | 2,165,970 | 962,880 | 3,212,515 | 1,865,275 |
| Community Center | 163,577 | 200,008 | 1,147,451 | 212,045 | 191,575 | 197,020 | 202,660 |
| Special Infrastructure | 2,506,600 | 1,167,554 | 1,144,725 | 2,372,640 | 945,500 | 1,700,000 | 1,218,500 |
| Total | 6,277,895 | 4,326,029 | 6,324,245 | 6,723,343 | 4,339,145 | 7,419,620 | 5,981,398 |

Personnel**Classifications (FTEs)**

| | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Director | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Public Works Superintendent | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Parks Superintendent | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Equipment Operator | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Community Center Maintenance Supervisor | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Community Center Attendents | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 | 0.9 |
| Pool Manager | 0 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| Assistant Pool Manager | 0 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Head Lifeguard | 0 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 |
| Lifeguards | 0 | 4.6 | 4.6 | 4.6 | 4.6 | 4.6 | 4.6 |
| Front desk attendants | 0 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 |
| Concessions | 0 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 |
| Engineering Intern | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 | 0.23 |
| Total | 10.13 | 16.73 | 16.73 | 16.73 | 16.73 | 16.73 | 16.73 |

City of Roeland Park
Line Item Budget - 100 General Fund
106- Public Works Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|---------------------------|--------------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | A | Salaries & Benefits | | | | | | |
| 106 | 5101 | Salaries - Regular | 286,109 | 346,508.00 | 273,427 | 346,635 | 327,100 | 340,185 |
| 106 | 5102 | Salaries-Overtime | 8,032 | 7,466.00 | 13,188 | 9,500 | 10,000 | 10,400 |
| 106 | 5107 | Intern | - | - | - | 8,250 | 8,250 | 8,250 |
| | A | Salaries & Benefits Total | <u>294,141</u> | <u>353,974</u> | <u>286,615</u> | <u>364,385</u> | <u>345,350</u> | <u>358,835</u> |
| | B | Contracted Services | | | | | | |
| 106 | 5201 | Electric | 7,543 | 21,386 | 10,800 | 11,000 | 11,220 | 11,445 |
| 106 | 5202 | Telephone | 2,075 | 2,160 | 2,078 | 2,075 | 2,075 | 2,075 |
| 106 | 5203 | Printing & Advertising | 224 | 191 | 495 | 300 | 300 | 300 |
| 106 | 5206 | Travel Expense & Training | 2,785 | 17 | 3,649 | 7,000 | 7,000 | 7,000 |
| 106 | 5207 | Medical Expense & Drug Testing | 2,334 | 315 | 126 | 800 | 800 | 800 |
| 106 | 5210 | Maintenance & Repair Building | 6,569 | 10,108 | 2,002 | 3,500 | 8,000 | 8,000 |
| 106 | 5211 | Maintenace & Repair Equipment | 28,229 | 31,585 | 33,210 | 30,000 | 30,000 | 30,000 |
| 106 | 5214 | Other Contracted Services | 30,243 | 37,512 | 30,791 | 44,000 | 64,955 | 64,955 |
| 106 | 5219 | Meeting Expense | 320 | 335 | 802 | 300 | 300 | 300 |
| 106 | 5240 | Equipment Rental | - | 3,197 | 4,582 | 6,000 | 6,000 | 6,000 |
| 106 | 5259 | Traffic Control Signs | 2,458 | 1,773 | 1,760 | 10,000 | 10,000 | 3,000 |
| 106 | 5260 | Vehicle Maintenance | 1,340 | 5,745 | 5,925 | 7,500 | 7,500 | 7,500 |
| 106 | 5262 | Grounds Maintenance | - | - | - | - | - | - |
| 106 | 5263 | Tree Maintenance | 35,360 | 46,792 | 19,513 | 46,000 | 46,000 | 46,000 |
| 106 | 5266 | Computer Software | 400 | 400 | - | 400 | 400 | 3,300 |
| 106 | 5287 | Water | 6,067 | 5,867 | 6,196 | 6,375 | 6,505 | 6,635 |
| 106 | 5288 | Waste Water | 2,544 | 1,295 | 1,607 | 2,805 | 2,860 | 2,915 |
| 106 | 5289 | Natural Gas | 4,351 | 6,106 | 6,003 | 10,000 | 10,200 | 10,405 |
| 106 | 5290 | Street Light Electric | <u>20,313</u> | <u>22,232</u> | <u>30,412</u> | <u>23,000</u> | <u>23,460</u> | <u>23,930</u> |
| | B | Contracted Services Total | <u>153,155</u> | <u>197,016</u> | <u>159,951</u> | <u>211,055</u> | <u>237,575</u> | <u>231,660</u> |
| | C | Commodities | | | | | | |
| 106 | 5302 | Motor Fuels & Lubricants | 14,638 | 14,946 | 23,160 | 20,075 | 21,080 | 22,135 |
| 106 | 5304 | Janitorial Supplies | 1,080 | 835 | 250 | 750 | 750 | 750 |
| 106 | 5305 | Dues, Subscriptions, & Books | 783 | 760 | 780 | 800 | 800 | 800 |
| 106 | 5306 | Materials | 2,474 | 3,568 | 3,044 | 4,500 | 4,500 | 4,500 |
| 106 | 5308 | Clothing & Uniforms | 3,884 | 3,619 | 3,540 | 4,000 | 4,000 | 4,000 |
| 106 | 5318 | Tools | 2,759 | 2,599 | 2,354 | 2,500 | 2,500 | 2,500 |
| 106 | 5319 | Rain Barrel Reimbursement | 150 | 1,268 | - | 100 | 100 | 100 |
| | C | Commodities Total | <u>25,769</u> | <u>27,595</u> | <u>33,128</u> | <u>32,725</u> | <u>33,730</u> | <u>34,785</u> |
| | E | Capital Outlay | | | | | | |
| 106 | 5403 | Office Equipment | 1,408 | - | - | 1,500 | 1,500 | 1,500 |
| 106 | 5421 | Maintenance Streets-contract | 190,612 | 151,989 | 213,367 | 213,000 | 214,000 | 215,000 |
| 106 | 5425 | Other Capital Outlay | 272 | 3,174 | 1,561 | 8,000 | 3,000 | 3,000 |
| | E | Capital Outlay Total | <u>192,292</u> | <u>155,163</u> | <u>214,928</u> | <u>222,500</u> | <u>218,500</u> | <u>219,500</u> |
| | T | Transfers | | | | | | |
| 106 | 5825 | Transfer to Equip Reserve Fund | <u>12,500</u> | <u>74,000</u> | <u>8,000</u> | <u>5,000</u> | <u>71,500</u> | <u>55,000</u> |
| | T | Transfers Total | <u>12,500</u> | <u>74,000</u> | <u>8,000</u> | <u>5,000</u> | <u>71,500</u> | <u>55,000</u> |
| | Total Public Works | | 677,857 | 807,748 | 702,622 | 835,665 | 906,655 | 899,780 |
| | | | | | | | | 1,251,420 |

Notes:

* Snow removal and street repair wages are charged to the Combined Special Street and Highway Fund.

* Leaf collection wages are charged to the Solid Waste Department.

* Starting in 2024 storm water maintenance wages will be charged to the Storm Water Fund.

*Transfers to the Equipment Reserve Fund reflect equipment and vehicle replacements and improvements. See CIP for more detail.

City of Roeland Park

Line Item Budget - 100 General Fund

110- Parks & Recreation Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-------------------------------|-------------------------------------|--------------------------------------|---------------|---------------|----------------|----------------|----------------|----------------|
| Parks & Recreation | | | | | | | | |
| | A | | | | | | | |
| | Salaries & Benefits | | | | | | | |
| 110 | 5101 | Salaries - Regular | 63,857 | 68,750 | 70,977 | 76,000 | 81,000 | 84,240 |
| 110 | 5102 | Salaries - Overtime | - | - | - | - | - | - |
| 110 | 5104 | Salaries - Part-time | - | - | - | 14,678 | 14,820 | 15,415 |
| | A | Salaries & Benefits Total | 63,857 | 68,750 | 70,977 | 90,678 | 95,820 | 99,655 |
| | B | | | | | | | |
| | Contracted Services | | | | | | | |
| 110 | 5202 | Telephone | 330 | 360 | 330 | 360 | 360 | 360 |
| 110 | 5203 | Printing & Advertising | 1,657 | - | - | - | - | - |
| 110 | 5206 | Travel and Training | 35 | - | - | 1,500 | 1,500 | 1,500 |
| 110 | 5211 | Maintenace & Repair Equipment | - | - | - | - | - | - |
| 110 | 5214 | Other Contractual Services | - | 203 | 899 | - | - | - |
| 110 | 5240 | Equipment Rental | - | - | - | - | - | - |
| 110 | 5241 | Community Garden | 1,000 | 924 | - | 1,000 | 1,000 | 1,000 |
| 110 | 5260 | Vehicle Maintenance | | | 183 | | | |
| 110 | 5262 | Grounds Maintenance | 22,184 | 24,559 | 14,103 | 24,000 | 24,000 | 24,000 |
| | B | Contracted Services Total | 25,206 | 26,046 | 15,515 | 26,860 | 26,860 | 26,860 |
| | C | | | | | | | |
| | Commodities | | | | | | | |
| 110 | 5302 | Motor Fuels & Lubricants | - | - | 51 | 500 | 500 | 500 |
| 110 | 5825 | Transfer to Equip Reserve Fund | - | - | - | - | - | - |
| | C | Commodities Total | - | - | 51 | 500 | 500 | 500 |
| | Total Parks & Recreation | | 89,063 | 94,796 | 86,543 | 118,038 | 123,180 | 127,015 |
| | | | | | | | | 114,970 |

Notes:

*The Parks and Recreation department was created in 2020 after the decision to hire a Parks & Rec Superintendent and to better account for related expenditures.

City of Roeland Park

Line Item Budget - 100 General Fund

115- Solid Waste Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|--------------------|--------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Solid Waste | | | | | | | | |
| | A | | | | | | | |
| | Salaries & Benefits | | | | | | | |
| 115 | 5101 | Salaries - Regular | 2,276 | 12,001 | 12,500 | 13,000 | 13,520 | 14,060 |
| 115 | 5102 | Salaries - Overtime | 572 | - | - | - | - | - |
| | A | Salaries & Benefits Total | 2,848 | 12,001 | 12,500 | 13,000 | 13,520 | 14,060 |
| | | | | | - | | | |
| | B | Contracted Services | | - | | | | |
| 115 | 5203 | Printing & Advertising | - | - | - | - | - | |
| 115 | 5211 | Maintenace & Repair Equipment | - | 1,635 | 1,496 | 3,500 | 3,500 | 3,500 |
| 115 | 5235 | Disposal Fees | 19,935 | 13,971 | 22,657 | 25,000 | 25,750 | 26,525 |
| 115 | 5240 | Equipment Rental | - | - | - | 500 | 500 | 500 |
| 115 | 5271 | Compost Bin Rebate Program | 940 | 150 | 190 | 1,000 | 1,000 | 1,000 |
| 115 | 5272 | Solid Waste Contract | 521,711 | 573,182 | 549,265 | 637,035 | 651,905 | 664,670 |
| | B | Contracted Services Total | 542,586 | 588,938 | 573,608 | 667,035 | 682,655 | 696,195 |
| | | | | | - | | | |
| | C | Commodities | | - | | | | |
| 115 | 5302 | Motor Fuels & Lubricants | 855 | 440 | 929 | 2,000 | 2,060 | 2,120 |
| 115 | 5825 | Transfer to Equip Reserve Fund | - | - | - | - | - | - |
| | C | Commodities Total | 855 | 440 | 929 | 2,000 | 2,060 | 2,120 |
| | | | | | | | | |
| | | Total Solid Waste | 546,289 | 601,379 | 587,037 | 682,035 | 698,235 | 712,375 |
| | | | | | | | | 728,625 |

Notes:

* Public Works Department personnel costs for the leaf collection service are accounted for in this department. Those costs are not included in the solid waste assessment.

* The solid waste contract with GFL was renewed in 2020 for five years with the option of two one-year renewals. A \$0.35/month annual rate increase is included in the contract.

* Curbside glass recycling service began in 2023 with Ripple Glass. That service contract is for an initial 3 year period and includes the price for each year. 2023 price is \$2.50, 2024 price is \$2.56 and 2025 price is \$0.62.

City of Roeland Park
Line Item Budget- 220 Aquatic Center Fund

| | | | 2023 | | | | 2026 | |
|------------------------------|------|-------------------------------------|------------|------------|------------|------------|-------------|-------------|
| | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget |
| 220 | | Beginning Fund Balance | \$ 189,116 | \$ 177,377 | \$ 280,150 | \$ 175,918 | \$ 175,388 | \$ 175,388 |
| Program Fees | | | | | | | | |
| 220 | 4274 | Daily Admissions | - | 29,263 | 56,426 | 44,625 | 65,000 | 65,650 |
| 220 | 4275 | Program Fees-Season Pass | - | 29,525 | 32,719 | 44,400 | 44,845 | 45,295 |
| 220 | 4276 | Superpass | - | - | 2,355 | - | - | - |
| 220 | 4277 | Participation Fees | - | 23,803 | 8,459 | - | - | - |
| 220 | 4278 | Advertising Sponsorship | - | - | - | - | - | - |
| 220 | 4279 | Facility Rental | - | 890 | 304 | 9,500 | 2,500 | 2,500 |
| 220 | 4280 | Swim Lessons | - | - | 2,711 | - | - | - |
| 220 | 4281 | Swim Team | - | 363 | - | - | - | - |
| 220 | 4282 | Water Aerobics | - | - | - | - | - | - |
| 220 | 4290 | Concession Revenue | - | 11,126 | 9,584 | 9,900 | 9,900 | 9,900 |
| 220 | 4291 | Retail Sales - Taxable | - | - | - | - | - | - |
| 220 | 4292 | Taxable Sales Discounts (contract) | - | - | - | - | - | - |
| | | Total Program Fees | - | 94,970 | 112,558 | 108,425 | 122,245 | 123,345 |
| | | | | | | | | 124,455 |
| Intergovernmental | | | | | | | | |
| 220 | 4155 | CDBG Grant | 1,518 | - | - | - | - | - |
| | | Total Intergovernmental | 1,518 | - | - | - | - | - |
| Interest | | | | | | | | |
| 220 | 4511 | Interest on Investment | - | 1,490 | 67 | 2,995 | 2,630 | 2,630 |
| | | Total Interest | - | 1,490 | 67 | 2,995 | 2,630 | 2,630 |
| Transfer-In | | | | | | | | |
| 220 | 4840 | Transfer from the General Fund | 60,000 | 262,500 | 170,000 | 225,000 | 201,245 | 220,490 |
| 220 | 4843 | Transfer from Equip Reserve Fund | - | - | - | - | - | - |
| | | TOTAL Transfers-In | 60,000 | 262,500 | 170,000 | 225,000 | 201,245 | 220,490 |
| | | | | | | | | 210,840 |
| | | Total Revenues | 61,518 | 358,960 | 282,625 | 336,420 | 326,120 | 346,465 |
| | | | | | | | | 337,925 |
| 220 | A | Salaries | | | | | | |
| 220 | 5101 | Full Time Salaries | 14,534 | 13,910 | 9,614 | 17,200 | 18,500 | 19,240 |
| 220 | 5102 | Overtime | 38 | 3,670 | 167 | 600 | 700 | 700 |
| 220 | 5104 | Part Time Salaries | - | 113,363 | 97,567 | 88,000 | 174,500 | 179,735 |
| 220 | 5122 | FICA/SSI | - | - | - | - | - | - |
| 220 | 5123 | KPERS | - | - | - | - | - | - |
| 220 | 5126 | Benefits (includes medical premium) | - | - | - | - | - | - |
| 220 | 5120 | Cell phone allowance | - | - | - | 120 | 120 | 120 |
| | A | Salaries Total | 14,572 | 130,943 | 107,348 | 105,920 | 193,820 | 199,795 |
| | | | | | | | | 205,955 |
| B Contracted Services | | | | | | | | |
| 220 | 5201 | Electric | 5,631 | 11,548 | 10,285 | 10,000 | 10,100 | 10,200 |
| 220 | 5202 | Telephone | - | - | - | 600 | 600 | 600 |
| 220 | 5203 | Printing and Advertising | | 851 | - | 1,500 | 1,500 | 1,500 |
| 220 | 5205 | Postage | - | - | - | 1,000 | 1,000 | 1,000 |
| 220 | 5206 | Travel & Training | 325 | 2,265 | 5,300 | 2,000 | 2,000 | 2,000 |
| 220 | 5207 | Medical Expense & Drug Testing | | 2,035 | 2,261 | 1,800 | 1,800 | 1,800 |
| 220 | 5209 | Professional Services | | 788 | 6,913 | 5,500 | 5,500 | 5,500 |
| 220 | 5210 | Maintenance & Repair of Bldg. | 5,956 | 29,058 | 21,526 | 10,000 | 11,000 | 12,000 |
| 220 | 5211 | Maintenance & Repair of Equip | | 5,945 | 2,285 | 10,000 | 10,000 | 10,000 |
| 220 | 5214 | Other Contractual Services | 516 | 5,317 | 8,455 | 5,500 | 5,500 | 5,500 |
| 220 | 5223 | Pool Management Fee | 7,000 | - | - | - | - | - |
| 220 | 5229 | State fees, permits/Sales tax | 785 | 920 | 815 | 1,000 | 1,000 | 1,000 |
| 220 | 5240 | Rentals | - | - | 243 | 3,200 | 3,200 | 3,200 |
| 220 | 5250 | Insurance & Surety Bonds | | - | - | - | - | - |
| 220 | 5266 | Computer Software | 11,825 | 4,717 | 9,409 | - | 4,575 | 4,620 |
| 220 | 5287 | Water | 819 | 9,018 | 19,029 | 12,000 | 12,360 | 12,730 |
| 220 | 5288 | Waste Water/Trash | 858 | 12,955 | 26,117 | 14,000 | 14,420 | 14,855 |
| 220 | 5289 | Natural Gas | 1,275 | 2,898 | 733 | 3,090 | 3,185 | 3,280 |
| | B | Contracted Services Total | 34,990 | 88,315 | 113,371 | 81,190 | 87,740 | 89,785 |
| | | | | | | | | 91,855 |

City of Roeland Park
Line Item Budget- 220 Aquatic Center Fund

| | | | | 2020 | 2021 | 2022 | 2023 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|-------------|--|--|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|
| | C | Commodities | | | | | | | | | |
| 220 | 5301 | Office Supplies | | 500 | 95 | 87 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 220 | 5302 | Motor Fuels and Lubricants | | - | - | - | 200 | 200 | 300 | 300 | 300 |
| 220 | 5304 | Janitorial Supplies | | 492 | 1,733 | 536 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 220 | 5305 | Dues, Subscriptions & Books | | 75 | 75 | - | 500 | 500 | 500 | 500 | 500 |
| 220 | 5306 | Building Supplies and Materials | | 529 | 3,256 | 372 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 220 | 5307 | Other Commodities | | - | 699 | 3,388 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 220 | 5308 | Clothing/Uniforms | | - | 2,551 | 1,438 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 220 | 5311 | Pool Equipment | | - | 562 | - | 3,325 | 3,325 | 3,325 | 3,325 | 3,325 |
| 220 | 5312 | Grounds supplies and equipment | | - | 423 | 154 | 2,050 | 2,050 | 2,050 | 2,050 | 2,050 |
| 220 | 5313 | Safety Supplies/Equip | | - | 2,075 | 236 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 220 | 5314 | Operating Supplies/Personal Care | | - | - | 164 | 500 | 500 | 500 | 500 | 500 |
| 220 | 5318 | Tools | | 41 | 17 | 56 | 200 | 200 | 200 | 200 | 200 |
| 220 | 5325 | Concessions food and supplies | | - | 4,549 | 7,513 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 220 | 5326 | Chemicals | | - | 10,933 | 10,215 | 11,065 | 11,285 | 11,510 | 11,740 | |
| 220 | 5330 | Aquatics Center Reconciliation | | - | (51) | (606) | - | - | - | - | - |
| | 5801 | Commodities | | <u>1,637</u> | <u>26,917</u> | <u>23,553</u> | <u>38,340</u> | <u>38,560</u> | <u>38,885</u> | <u>39,115</u> | |
| | D | Capital Outlay | | | | | | | | | |
| 220 | 5403 | Office Equipment | | 899 | 4,655 | - | 3,000 | - | - | - | - |
| 220 | 5404 | Furnishings & Appliances | | 20,859 | 209 | - | 1,500 | 1,000 | 1,000 | 1,000 | 1,000 |
| 220 | 5442 | Buildings and Pool Improvements | | 300 | 5,148 | 142,585 | 107,000 | 5,000 | 17,000 | | |
| | D | Capital Outlay Total | | <u>22,058</u> | <u>10,012</u> | <u>142,585</u> | <u>111,500</u> | <u>6,000</u> | <u>18,000</u> | <u>1,000</u> | |
| | | Total Expenditures | | <u>73,257</u> | <u>256,187</u> | <u>386,857</u> | <u>336,950</u> | <u>326,120</u> | <u>346,465</u> | <u>337,925</u> | |
| 220 | | Ending Fund Balance | | <u>\$ 177,377</u> | <u>\$ 280,150</u> | <u>\$ 175,918</u> | <u>\$ 175,388</u> | <u>\$ 175,388</u> | <u>\$ 175,388</u> | <u>\$ 175,388</u> | |
| | | Operating Income or (Loss) | | <u>(\$51,199)</u> | <u>(\$149,715)</u> | <u>(\$131,647)</u> | <u>(\$114,030)</u> | <u>(\$195,245)</u> | <u>(\$202,490)</u> | <u>(\$209,840)</u> | |
| | | Fund Balance as a % of Operating Expenses | | 346% | 114% | 72% | 78% | 55% | 53% | 52% | |

Notes:

- * The Aquatic Center was not open during 2020 due to Covid. 2021, 2022, and 2023 seasons have not operated on a 7 day a week schedule due to life guard shortages.
- * The City does not have a formal reserve target for the Aquatic Center Fund, but the reserve balance is well above 25% of Operating Expenses.
- * The Aquatic Center Fund was created in 2019 when the City took over ownership of the aquatic center from Johnson County Parks & Recreation.
- * The operations and capital investment of the Aquatic Center will be subsidized by the General Fund on an annual basis in the form of a transfer.
- * A major renovation to the Aquatic Center was completed in 2020, followed with parking/storm/ADA improvements in 2022 and ladies locker room renovation in 2023.

City of Roeland Park

Line Item Budget- 250 Storm Water Fund

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|----------|--------------------------------------|-------------|-------------|-------------|----------------|-------------------|-------------------|-------------------|
| 250 | 4010 | Beginning Fund Balance | \$ - | \$ - | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 250 |
| | | Interest | | | | | | | |
| 250 | 4511 | Interest on Investment | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | \$ 5 |
| | | Total Interest | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - |
| | | Special Assessments | | | | | | | |
| 250 | 4610 | Special Assessments- Storm Water Fee | -\$ - | -\$ - | -\$ - | -\$ - | \$ 185,000 | \$ 224,700 | \$ 262,900 |
| | | Total Special Assessments | -\$ - | -\$ - | -\$ - | -\$ - | \$ 185,000 | \$ 224,700 | \$ 262,900 |
| | | Total Revenues | -\$ - | -\$ - | -\$ - | -\$ - | \$ 185,000 | \$ 224,700 | \$ 262,900 |
| | A | Salaries & Benefits | | | | | | | |
| 250 | 5101 | Salaries - Regular | -\$ - | -\$ - | -\$ - | -\$ - | \$ 49,000 | \$ 51,450 | \$ 54,023 |
| | A | Salaries & Benefits Total | -\$ - | -\$ - | -\$ - | -\$ - | \$ 49,000 | \$ 51,450 | \$ 54,023 |
| | B | Contracted Services | | | | | | | |
| 250 | 5221 | Maintenace & Repair of Storm Sewers | -\$ - | -\$ - | -\$ - | -\$ - | \$ 4,000 | \$ 5,000 | \$ 5,000 |
| 250 | 5260 | Vehicle Maintenance | -\$ - | -\$ - | -\$ - | -\$ - | \$ 4,500 | \$ 5,000 | \$ 5,000 |
| | B | Contracted Services Total | -\$ - | -\$ - | -\$ - | -\$ - | \$ 8,500 | \$ 10,000 | \$ 10,000 |
| | C | Commodities | | | | | | | |
| 250 | 5302 | Motor Fuels & Lubricants | | | | | \$ 2,500 | \$ 3,000 | \$ 3,000 |
| 250 | 5315 | Machinery & Auto Equipment | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - |
| | C | Commodities Total | -\$ - | -\$ - | -\$ - | -\$ - | \$ 2,500 | \$ 3,000 | \$ 3,000 |
| | E | Capital Outlay | | | | | | | |
| 250 | 5442 | Building Improvments | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - |
| 250 | 5469 | Stormwater Improvements | -\$ - | -\$ - | -\$ - | -\$ - | \$ 125,000 | \$ 160,000 | \$ 195,000 |
| | E | Capital Outlay Total | -\$ - | -\$ - | -\$ - | -\$ - | \$ 125,000 | \$ 160,000 | \$ 195,000 |
| | T | Transfers | | | | | | | |
| 250 | 5809 | Transfer to Equipment Reserve Fund | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - |
| 250 | 5822 | Transfer to Special Street Fund | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - |
| | T | Transfers Total | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - | -\$ - |
| | | Total Expenditures | -\$ - | -\$ - | -\$ - | -\$ - | \$ 185,000 | \$ 224,450 | \$ 262,023 |
| 250 | | Ending Fund Balance | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 250 | \$ 1,128 |

Notes:

* In 2024 the 250 fund was re-named the Storm Water Fund. A storm water fee will begin being collected in 2024 from properties that are not currently subject to a storm water improvement special assessment. The fee will be applied to properties as their storm water improvement assessment retires. This implementation will occur during 2024, 2025, 2026, and 2027. A corresponding reduction in the property tax mill is anticipated which will make this new fee revenue neutral. In order to sustain this revenue neutral approach the storm water fee will need to increase each year in an amount equal to the annual growth rate for property values. A two mill total reduction is anticipated at full implementation of the storm water fee in 2027.

* Operating costs related to storm water are accounted for in this fund as well as capital investments related to storm water.

City of Roeland Park

Line Item Budget- 270 Combined Special Highway & Street Fund 27A

| | | | 2023 | | | | | |
|----------------------------------|------|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget |
| 270 | 4010 | Beginning Fund Balance | \$ 377,360 | \$ 1,217,461 | \$ 1,368,420 | \$ 1,391,331 | \$ 1,683,841 | \$ 2,317,281 |
| Sales Tax | | | | | | | | |
| 270 | 4110 | City Sales & Use Tax | 884,502 | 965,514 | 994,918 | 945,170 | 954,620 | 867,750 |
| 270 | 4135 | County Courthouse Sales Tax | 157,632 | 188,155 | 206,355 | 206,355 | 210,480 | 214,690 |
| | | Total Sales Tax | 1,042,134 | 1,153,669 | 1,201,273 | 1,151,525 | 1,165,100 | 1,082,440 |
| Intergovernmental | | | | | | | | |
| 270 | 4140 | Spec City/County Highway Fund | 171,447 | 195,156 | 182,174 | 182,320 | 180,960 | 184,580 |
| 270 | 4155 | Grants | | | 151,581 | | 200,000 | 660,000 |
| 270 | 4150 | CARS Funding | 1,427,482 | - | 384,321 | 892,000 | - | 842,000 |
| | | Total Intergovernmental | 1,598,928 | 195,156 | 718,076 | 1,074,320 | 380,960 | 1,686,580 |
| Interest | | | | | | | | |
| 270 | 4511 | Interest on Investment | 5,774 | 491 | 6,145 | 18,000 | 25,260 | 34,760 |
| | | Total Interest | 5,774 | 491 | 6,145 | 18,000 | 25,260 | 34,760 |
| Other | | | | | | | | |
| 270 | 4520 | Other Sources | - | - | - | - | | 421,000 |
| 270 | 4530 | Reimbursed Expense | - | - | 1,427 | 69,635 | - | - |
| | | Total Other | - | - | 1,427 | 69,635 | - | 421,000 |
| Transfers In | | | | | | | | |
| 270 | 4840 | Transfer from General Fund | - | - | 365,000 | 145,000 | 25,000 | 170,000 |
| 270 | 4843 | Transfer from Equip Reserve Fund | 91,563 | - | - | - | - | - |
| 270 | 4860 | Transfer from Sp. Hwy Fund | 322,953 | - | - | - | - | - |
| | | Total Transfers | 414,516 | - | 365,000 | 145,000 | 25,000 | 170,000 |
| | | Total Revenues | 3,061,352 | 1,349,316 | 2,291,921 | 2,458,480 | 1,596,320 | 3,394,780 |
| A Salaries & Benefits | | | | | | | | |
| 270 | 5101 | Salaries - Regular | 67,000 | 5,253 | 72,467 | 75,365 | 78,380 | 81,515 |
| | | Salaries & Benefits Total | 67,000 | 5,253 | 72,467 | 75,365 | 78,380 | 81,515 |
| B Contracted Services | | | | | | | | |
| 270 | 5209 | Professional Services | 72,008 | 72,708 | 93,651 | 85,000 | 85,000 | 85,000 |
| 270 | 5214 | Other Contracted Services | - | - | - | - | - | - |
| | | Contracted Services Total | 72,008 | 72,708 | 93,651 | 85,000 | 85,000 | 85,000 |
| C Commodities | | | | | | | | |
| 270 | 5303 | Sand and Salt | 19,400 | 20,080 | 19,021 | 25,000 | 25,000 | 25,000 |
| | | Commodities Total | 19,400 | 20,080 | 19,021 | 25,000 | 25,000 | 25,000 |

City of Roeland Park

Line Item Budget- 270 Combined Special Highway & Street Fund 27A

| | | 2023 | | | | | | |
|-------------------------|-------------------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| E Capital Outlay | | | | | | | | |
| 270 | 5430 | Residential Street Reconstruction | 52,915 | 824,029 | 164,976 | 1,247,000 | - | 945,500 |
| 270 | 5454 | Sidewalk Improvements | 16,549 | 90,500 | 78,005 | 25,000 | 305,000 | 125,000 |
| 270 | 5422 | Street Light Replacement | - | 97,940 | - | 10,000 | 10,000 | 10,000 |
| 270 | 5457 | CARS Roe | 1,639,630 | - | - | - | 139,500 | |
| 270 | 5458 | CARS Projects | - | - | - | - | - | 690,000 |
| 270 | 5460 | 2022 CARS - 53rd St & Buena Vista | - | 9,799 | 308,467 | 153,000 | | |
| 270 | 5461 | 2022 CARS - Johnson Drive | - | - | 194,916 | - | | |
| 270 | 5462 | 2025 CARS- 55th b/t SMP & Roe | - | - | | 30,000 | 255,000 | |
| 270 | 5463 | 2022 CARS - Elledge b.t Roe Ln and 47th | - | 78,048 | 1,186,410 | 119,000 | | |
| 270 | 5464 | 2025 CARS - Mission Rd. 47th-53rd | - | - | - | 190,000 | 1,671,000 | |
| 270 | 5465 | RSRP- Nall from 51st to 58th | - | - | - | 6,605 | 100,000 | 960,000 |
| 270 | 5466 | 2023 CARS - 48th, Roe Lane to Roe Blvd | - | - | 16,097 | 235,000 | - | - |
| 270 | 5467 | 2023 CARS - 53rd, Mission to Chadwick | - | - | - | 50,000 | - | - |
| | E Capital Outlay Total | | 1,709,093 | 1,100,316 | 1,948,871 | 1,845,605 | 774,500 | 3,021,000 |
| | T Transfers | | | | | | | |
| 270 | 5818 | Transfer To Bond & Interest Fund | 353,750 | - | 135,000 | 135,000 | - | - |
| | T Transfers Total | | 353,750 | | 135,000 | 135,000 | | |
| | Total Expenditures | | 2,221,251 | 1,198,357 | 2,269,010 | 2,165,970 | 962,880 | 3,212,515 |
| 270 | | Ending Fund Balance | \$ 1,217,461 | \$ 1,368,420 | \$ 1,391,331 | \$ 1,683,841 | \$ 2,317,281 | \$ 2,499,546 |
| | | | | | | | | 2,336,451 |

Notes:

* The Special Street fund is funded by a 3/4 cent sales tax to provide for the maintenance and improvements of streets and sidewalks.

* In 2020 the street impact fee of \$91,563 paid by Sunflower for future improvements to Granada was transferred into this fund for future use.

* The City started to receive a share of the county courthouse sales tax in 2017 which is being used to support street projects in this fund. This sales tax sunsets in 2027.

* In 2017, the Council decided to fund capital projects on a pay-as-you go basis, however in 2020 Council elected to fund new Parks & Recreation improvements with debt.

* All future capital shall be funded with reserves. As such the ending fund balances for capital funds will vary widely based on the capital projects planned annually.

City of Roeland Park

Line Item Budget - 290 Community Center Fund 27C

| | | | 2026 | | | | | | |
|-----|------|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | Budget |
| 290 | 4010 | Beginning Fund Balance | \$ 578,346 | \$ 638,399 | \$ 970,668 | \$ 275,173 | \$ 305,588 | \$ 367,243 | 402,955 |
| | | Sales Tax | | | | | | | |
| 290 | 4110 | City Sales & Use Tax | 221,125 | 241,380 | 241,855 | 229,760 | 232,060 | 210,943 | 213,050 |
| | | Total Sales Tax | \$ 221,125 | \$ 241,380 | \$ 241,855 | \$ 229,760 | \$ 232,060 | \$ 210,943 | \$ 213,050 |
| | | Intergovernmental | | | | | | | |
| 290 | 4155 | Grant | - | - | 210,188 | - | - | - | - |
| | | Total Intergovernmental | - | - | 210,188 | - | - | - | - |
| | | Program Fees | | | | | | | |
| 290 | 4279 | Facility Rental | - | - | - | 9,500 | 19,570 | 20,157 | 20,762 |
| | | Total Program Fees | - | - | - | 9,500 | 19,570 | 20,157 | 20,762 |
| | | Interest | | | | | | | |
| 290 | 4511 | Interest on Invested Assets | 2,505 | 1,396 | (87) | 3,200 | 1,600 | 1,632 | 1,665 |
| | | Total Interest | 2,505 | 1,396 | (87) | 3,200 | 1,600 | 1,632 | 1,665 |
| | | Transfers | | | | | | | |
| 290 | 4840 | Transfer from General Fund | - | 289,500 | - | - | - | - | - |
| | | Total Transfers | - | 289,500 | - | - | - | - | - |
| | | Total Revenues | 223,630 | 532,276 | 451,956 | 242,460 | 253,230 | 232,732 | 235,476 |
| | | A Salaries & Benefits | | | | | | | |
| 290 | 5101 | Salaries - Regular | 37,132 | 36,245 | 27,914 | 40,000 | 43,000 | 44,720 | 46,510 |
| 290 | 5102 | Salaries - Overtime | 842 | 52 | 325 | 1,425 | 1,550 | 1,610 | 1,675 |
| 290 | 5104 | Salaries - Part-time | 15,661 | 16,697 | 13,694 | 27,000 | 32,000 | 33,280 | 34,610 |
| | | A Salaries & Benefits Total | 53,635 | 52,994 | 41,933 | 68,425 | 76,550 | 79,610 | 82,795 |
| | | B Contracted Services | | | | | | | |
| 290 | 5201 | Electric | | | | 10,710 | 10,925 | 11,145 | 11,370 |
| 290 | 5202 | Telephone | 180 | 165 | 170 | 180 | 180 | 180 | 180 |
| 290 | 5206 | Travel Expense & Training | 201 | 135 | - | | | | |
| 290 | 5207 | Medical Expense & Drug Testing | 703 | 50 | 160 | - | - | - | - |
| 290 | 5209 | Professional Services | - | - | 40 | - | - | - | - |
| 290 | 5210 | Maintenance And Repair Building | 14,083 | 8,727 | 9,516 | 15,000 | 15,000 | 15,000 | 15,000 |
| 290 | 5211 | Maintenance & Repair Equipment | 843 | 130 | 224 | 2,500 | 2,500 | 2,500 | 2,500 |
| 290 | 5214 | Other Contracted Services | - | 4,263 | 7,476 | 5,480 | 5,480 | 5,480 | 5,480 |
| 290 | 5250 | Insurance & Surety Bonds | 6,084 | 6,945 | 7,454 | 9,180 | 9,545 | 9,925 | 10,320 |
| 290 | 5255 | JoCo Management Fee | 32,265 | 54,607 | 38,245 | 22,310 | 22,755 | 23,210 | 23,675 |
| 290 | 5262 | Grounds Maintenance | 105 | 1,329 | 99 | 2,500 | 2,500 | 2,500 | 2,500 |
| 290 | 5264 | Grounds Improvements | - | - | - | 1,500 | 1,500 | 1,500 | 1,500 |
| 290 | 5287 | Water | - | - | - | 2,200 | 2,245 | 2,290 | 2,335 |
| 290 | 5288 | Waste Water | - | - | - | 2,200 | 2,245 | 2,290 | 2,335 |
| 290 | 5289 | Natural Gas | - | - | - | 8,000 | 8,160 | 8,325 | 8,490 |
| | | B Contracted Services Total | 54,464 | 76,351 | 63,384 | 81,760 | 83,035 | 84,345 | 85,685 |

City of Roeland Park

Line Item Budget - 290 Community Center Fund 27C

| | | | | | | | | 2026 |
|-------------------------|------|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | Budget |
| C Commodities | | | | | | | | |
| 290 | 5304 | Janitorial Supplies | | 205 | 1,000 | 1,000 | 1,000 | 1,000 |
| 290 | 5306 | Materials | 64 | - | 1,501 | 2,000 | 2,000 | 2,000 |
| 290 | 5307 | Other Commodities | 1,517 | 834 | 263 | 2,000 | 2,000 | 2,000 |
| 290 | 5308 | Clothing & Uniforms | 115 | - | 109 | 150 | 150 | 150 |
| | | C Commodities Total | 1,696 | 834 | 2,078 | 5,150 | 5,150 | 5,150 |
| E Capital Outlay | | | | | | | | |
| 290 | 5425 | Other Capital Outlay | 31,953 | 45,964 | 865,237 | 30,900 | - | - |
| | | E Capital Outlay Total | 31,953 | 45,964 | 865,237 | 30,900 | - | - |
| T Transfers | | | | | | | | |
| 290 | 5818 | Transfer to General Fund | 21,829 | 23,865 | 174,819 | 25,810 | 26,840 | 27,915 |
| | | T Transfers Total | 21,829 | 23,865 | 174,819 | 25,810 | 26,840 | 27,915 |
| | | Total Expenditures | 163,577 | 200,008 | 1,147,451 | 212,045 | 191,575 | 197,020 |
| | | Ending Fund Balance | \$ 638,399 | \$ 970,668 | \$ 275,173 | \$ 305,588 | \$ 367,243 | \$ 402,955 |
| | | | | | | | | \$ 435,771 |

Notes:

* 2023 reflects Johnson County Community College beginning adult education classes at the Community Center and the City paying utility and maintenance expenses directly vs reimbursing JCPRD for paying these bills.

* The Community Center Fund is supported by a 1/8 cent sales tax for the operation and maintenance of the facility.

* The ending fund balance decreased significantly in 2022 as reserves were used on parking/storm/ADA improvements.

* The transfer out to the General Fund is for employee benefits associated with the facility maintenance positions.

City of Roeland Park

Line Item Budget- 300 Special Infrastructure Fund 27D

| | | | 2023 | | | | | | |
|------------------------------|------|------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| 300 | 4010 | Beginning Fund Balance | 1,596,275 | 1,589,564 | 1,451,120 | 1,788,542 | 1,032,917 | 1,137,797 | 1,012,847 |
| Sales Tax | | | | | | | | | |
| 300 | 4110 | City Sales & Use Tax | 442,251 | 824,144 | 1,060,326 | 999,885 | 1,009,885 | 917,985 | 927,165 |
| | | Total Sales Tax | 442,251 | 824,144 | 1,060,326 | 999,885 | 1,009,885 | 917,985 | 927,165 |
| Intergovernmental | | | | | | | | | |
| 300 | 4155 | CDBG Grant | - | - | 10,000 | - | - | 200,000 | |
| | | Total Intergovernmental | - | - | 10,000 | - | - | 200,000 | - |
| Other | | | | | | | | | |
| 300 | 4161 | Grants/Donations - Private | 81,096 | - | - | 70,000 | - | - | - |
| 300 | 4530 | Reimbursed Expenses | - | - | 20,000 | - | - | - | - |
| 300 | 4767 | Contributions for Art & Park Land | | | 36,378 | 377,000 | | | |
| 300 | 4791 | Bond Proceeds | 1,288,428 | - | - | - | - | - | - |
| | | Total Other | 1,369,524 | - | 56,378 | 447,000 | - | - | - |
| Interest | | | | | | | | | |
| 300 | 4511 | Investment Income | 2,514 | 1,783 | (9,557) | 20,130 | 15,495 | 17,065 | 15,195 |
| | | Total Interest | 2,514 | 1,783 | (9,557) | 20,130 | 15,495 | 17,065 | 15,195 |
| Transfers In | | | | | | | | | |
| 300 | 4840 | Transfer From General Fund | 685,600 | 203,183 | 365,000 | 150,000 | 25,000 | 440,000 | 60,000 |
| | | Total Transfers In | 685,600 | 203,183 | 365,000 | 150,000 | 25,000 | 440,000 | 60,000 |
| | | Total Revenues | 2,499,889 | 1,029,110 | 1,482,147 | 1,617,015 | 1,050,380 | 1,575,050 | 1,002,360 |
| B Contracted Services | | | | | | | | | |
| 300 | 5209 | Professional Services | - | 11,958 | 2,174 | 85,000 | 40,000 | 40,000 | 40,000 |
| 300 | 5231 | Cost of issuance | 41,081 | - | - | - | - | - | - |
| | | B Contracted Services Total | 41,081 | 11,958 | 2,174 | 85,000 | 40,000 | 40,000 | 40,000 |
| D Capital Outlay | | | | | | | | | |
| 300 | 5246 | In-House Street Maintenance | - | - | 1,228 | - | - | - | - |
| 300 | 5421 | Maintenance & Repair of Streets | 121,231 | 126,725 | 234,757 | 225,000 | 225,000 | 235,000 | 225,000 |
| 300 | 5442 | Building Improvements | | 384 | | 400,000 | 500,000 | | |
| 300 | 5468 | 2020 Stormwater-57th & Roeland | 177,336 | 535 | 1,628 | - | - | | |
| 300 | 5469 | Stormwater Maintenance | - | 19,739 | | 100,000 | | | |
| 300 | 5470 | Park Maintenance | 14,419 | 36,609 | 38,259 | 36,330 | 55,500 | 25,000 | 25,000 |
| 300 | 5472 | Park Improvements | 1,323,813 | 19,932 | 489,483 | 352,310 | - | 100,000 | 928,500 |
| 300 | 5473 | RPAC Improvements | 826,150 | 908,042 | 5,000 | - | - | | |
| 300 | 5475 | Stairway | 2,570 | 9,135 | 118,794 | | - | | |
| 300 | 5476 | Community Center Improvement | - | - | 253,002 | 1,174,000 | 125,000 | 1,300,000 | |
| 300 | 5499 | Mural on Retaining Wall | - | 34,495 | 400 | - | - | - | - |
| | | D Capital Outlay Total | 2,465,519 | 1,155,596 | 1,142,551 | 2,287,640 | 905,500 | 1,660,000 | 1,178,500 |
| | | Total Expenditures | 2,506,600 | 1,167,554 | 1,144,725 | 2,372,640 | 945,500 | 1,700,000 | 1,218,500 |
| 300 | | Ending Fund Balance | \$ 1,589,564 | \$ 1,451,120 | \$ 1,788,542 | \$ 1,032,917 | \$ 1,137,797 | \$ 1,012,847 | \$ 796,707 |

Notes:

*Includes \$17,000 for consistent park signage, a 2024 Council Objective.

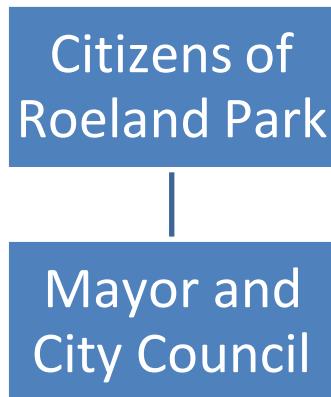
* The Governing Body issued debt in 2020 to pay for significant improvements at R Park and the Aquatic Center in 2020 and 2021. This fund is the resource for Parks & Recreation improvements and as such, the resources from the bond sale were recorded and spent here. For more details on capital improvements, please see the CIP Appendix in the budget document.

* In 2021, \$36,378 from Aldi's 1% for Art was transferred into this fund and used to support the 48th Street Mural and Aldi artistic staircase projects.

* The Governing Body made the decision to transfer resources in excess of the City's stated General Fund balance goals to the Special Infrastructure and Special Street funds to help cash-fund capital projects. As the number of projects varies, the ending fund balance can change dramatically annually. In addition, the amount transferred from the General Fund will vary based upon resources available.

Governing Body

Organizational Chart



Department Description

The Governing Body consists of the Mayor and eight Council members elected on odd-numbered years and are elected and serve staggering four-year terms. Roeland Park consists of four wards and each ward has two elected representatives on Council whereas the Mayor serves at-large. The Governing Body is responsible for making policy decisions for the City. The City of Roeland Park has one Council meeting per month of which the Mayor presides, and two workshops where the Council President presides. The Council President is nominated and selected by the Governing Body. Meetings are held on the first and third Mondays of the month in the evening at City Hall.

The Governing Body Department consists of salaries for elected officials, \$5,040/year for Council members and \$6,120/year for the Mayor. This Department also includes a training and technology budget of \$950/member to provide them with training opportunities of their choosing and/or an allowance for technology that would help them do their jobs, such as a tablet or laptop. The Mayor also has a budget of \$1,000 for public relations-related activities.

Governing Body - Summary of Resources and Appropriations

| | 2023 | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| Expenditures & Appropriations | | | | | | | |
| Summary by Program | | | | | | | |
| 108 - City Council | \$ 52,271 | \$ 56,558 | \$ 52,552 | \$ 56,830 | \$ 57,280 | \$ 57,730 | \$ 57,955 |
| Total | 52,271 | 56,558 | 52,552 | 56,830 | 57,280 | 57,730 | 57,955 |
| Summary by Appropriation Unit | | | | | | | |
| Salary & Benefits | \$ 46,920 | \$ 46,920 | \$ 46,920 | \$ 46,920 | \$ 46,920 | \$ 46,920 | \$ 46,920 |
| Contractual Services | 4,916 | 9,248 | 5,232 | 9,100 | 9,550 | 10,000 | 10,225 |
| Commodities | 435 | 390 | 400 | 810 | 810 | 810 | 810 |
| Total | 52,271 | 56,558 | 52,552 | 56,830 | 57,280 | 57,730 | 57,955 |
| Summary by Fund | | | | | | | |
| General Fund | 52,271 | 56,558 | 52,552 | 56,830 | 57,280 | 57,730 | 57,955 |
| Total | 52,271 | 56,558 | 52,552 | 56,830 | 57,280 | 57,730 | 57,955 |
| Personnel | | | | | | | |
| Classifications (FTEs) | | | | | | | |
| Mayor | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| City Councilmember (8 council members) | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 |
| Total | 1.9 |

City of Roeland Park

Line Item Budget - 100 General Fund

108- Governing Body Department

| | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|---------------------|---|---------------|---------------|---------------|----------------|---------------|---------------|---------------|
| City Council | | | | | | | | |
| | A Salaries & Benefits | | | | | | | |
| 108 | 5103 Salaries - Elected Officials | 46,920 | 46,920 | 46,920 | 46,920 | 46,920 | 46,920 | 46,920 |
| | A Salaries & Benefits Total | 46,920 | 46,920 | 46,920 | 46,920 | 46,920 | 46,920 | 46,920 |
| | B Contracted Services | | | | | | | |
| 108 | 5203 Printing & Advertising | - | - | - | - | - | - | - |
| 108 | 5206 Travel Expense & Training | 4,626 | 2,658 | 5,232 | 8,100 | 8,550 | 9,000 | 9,225 |
| 108 | 5214 Other Contractual Services | - | 6,590 | - | - | - | - | - |
| 108 | 5251 Mayor Expenses | 290 | - | - | 1,000 | 1,000 | 1,000 | 1,000 |
| 108 | 5276 Conference & Seminars | - | - | - | - | - | - | - |
| | B Contracted Services Total | 4,916 | 9,248 | 5,232 | 9,100 | 9,550 | 10,000 | 10,225 |
| | C Commodities | | | | | | | |
| 108 | 5305 Dues, Subscriptions, & Books | 435 | 390 | 400 | 810 | 810 | 810 | 810 |
| | C Commodities Total | 435 | 390 | 400 | 810 | 810 | 810 | 810 |
| | Total City Council | 52,271 | 56,558 | 52,552 | 56,830 | 57,280 | 57,730 | 57,955 |

Notes:

* Training & technology allowance for the elected officials per year is planned as follows:

2022= \$855, 2023= \$900, 2024= \$950, 2025= \$1,000, 2026= \$1,025.

Capital Projects

Department Description

The Capital Projects Department consists of the Equipment & Building Reserve Fund, a continuing fund that the City uses to purchase capital equipment and make public facility improvements and maintenance. Resources for these purchases are made via transfers from the General Fund. Transfers from the General Overhead Department of the General Fund go toward repairs, maintenance and capital improvements and equipment purchases for City Hall. Transfers from Public Works cover the cost associated with new equipment and vehicles and transfers from the Police Department are associated with replacement of police equipment and vehicles.

The fund is managed by the Assistant City Administrator/Finance Director and fund transfers are created during the budget process in a collaborative process with the City Administrator and the Department Directors.

While this fund covers the cost of current capital equipment and building improvements, the fund also provides a reserve for future building and equipment needs. The City sold land at the northeast corner of Roe and Johnson to a medical office for \$1.2 million in 2019 with the goal of using those funds for a new public works facility. The City also entered into an agreement with a developer to sell city-owned land at the old City pool site known as "The Rocks". The proceeds of \$3.45 million from this sale also are going toward a new public works facility the City purchased in 2023 in neighboring Kansas City, KS that is being retrofitted to suit our needs. Staff are anticipated to move into the new facility in the beginning of 2024. The proceeds from the sale were placed in the building reserve fund.

Capital Projects - Summary of Resources and Appropriations

| | 2023 | | | | | | |
|--|----------------|----------------|------------------|------------------|----------------|----------------|----------------|
| | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| Revenues & Resources | | | | | | | |
| Other Sources | - | - | 4,600 | 3,528,600 | 41,800 | 715,000 | - |
| Interest | - | 3,059 | (2,059) | 1,000 | 2,275 | 3,310 | 14,085 |
| Total Revenue | - | 3,059 | 2,541 | 3,529,600 | 44,075 | 718,310 | 14,085 |
| Transfers In | 84,392 | 228,167 | 836,495 | 376,825 | 504,260 | 70,700 | 458,000 |
| Total Resources | 84,392 | 231,226 | 839,036 | 3,906,425 | 548,335 | 789,010 | 472,085 |
| Expenditures & Appropriations | | | | | | | |
| Summary by Program | | | | | | | |
| 360 - Equipment & Building Reserve | \$ 154,213 | \$ 156,369 | \$ 1,195,471 | \$ 4,917,825 | \$ 479,260 | \$ 70,700 | \$ 458,000 |
| Total | 154,213 | 156,369 | 1,195,471 | 4,917,825 | 479,260 | 70,700 | 458,000 |
| Summary by Appropriation Unit | | | | | | | |
| Contracted Services | - | 32,301 | 12,407 | 443,000 | - | - | - |
| Commodities | 62,650 | 110,665 | 290,139 | 264,825 | 139,260 | 70,700 | 458,000 |
| Capital Outlay | - | 13,403 | 892,925 | 4,210,000 | 340,000 | - | - |
| Debt Service | - | - | - | - | - | - | - |
| Total Expenditures | 62,650 | 156,369 | 1,195,471 | 4,917,825 | 479,260 | 70,700 | 458,000 |
| Non-Expenditure Appropriations | - | - | - | - | - | - | - |
| Transfers Out | 91,563 | - | - | - | - | - | - |
| Total Appropriations | 154,213 | 156,369 | 1,195,471 | 4,917,825 | 479,260 | 70,700 | 458,000 |
| Summary by Fund | | | | | | | |
| Equipment & Bldg Reserve | 154,213 | 156,369 | 1,195,471 | 4,917,825 | 479,260 | 70,700 | 458,000 |
| Total | 154,213 | 156,369 | 1,195,471 | 4,917,825 | 479,260 | 70,700 | 458,000 |
| Personnel | | | | | | | |
| Classifications (FTEs) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Roeland Park

Line Item Budget- 360 Equipment & Bldg. Reserve Fund

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|----------|---|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| 360 | 4010 | Beginning Fund Balance | \$ 1,514,383 | \$ 1,444,562 | \$ 1,519,419 | \$ 1,162,984 | \$ 151,584 | \$ 220,659 | \$ 938,969 |
| | | Other | | | | | | | |
| 360 | 4772 | Leaf Program Reimbursement | - | - | - | - | - | - | - |
| 360 | 4780 | Sale of Assets | - | - | 4,600 | 3,528,600 | 41,800 | 715,000 | - |
| | | Total Other | - | - | 4,600 | 3,528,600 | 41,800 | 715,000 | - |
| | | Interest | | | | | | | |
| 360 | 4511 | Investment Income | - | 3,059 | (2,059) | 1,000 | 2,275 | 3,310 | 14,085 |
| | | Total Interest | - | 3,059 | (2,059) | 1,000 | 2,275 | 3,310 | 14,085 |
| | | Transfers | | | | | | | |
| 360 | 4840 | Transfer from General Fund | 43,650 | 16,800 | 647,000 | 225,200 | 348,800 | 800 | 2,400 |
| 360 | 4841 | Transfer from PD/GF | 28,242 | 107,367 | 171,495 | 146,625 | 83,960 | 14,900 | 69,100 |
| 360 | 4842 | Transfer from PW / GF | 12,500 | 74,000 | 8,000 | 5,000 | 71,500 | 55,000 | 386,500 |
| 360 | 4844 | Transfer from Neighborhood Services | - | 30,000 | 10,000 | - | - | - | - |
| | | Total Transfers | 84,392 | 228,167 | 836,495 | 376,825 | 504,260 | 70,700 | 458,000 |
| | | Total Revenues | 84,392 | 231,226 | 839,036 | 3,906,425 | 548,335 | 789,010 | 472,085 |
| | B | Contracted Services | | | | | | | |
| 360 | 5209 | Professional Services | | | 12,407 | 66,000 | - | - | - |
| 360 | 5214 | Other Contractual Services | - | 32,301 | - | 377,000 | - | - | - |
| | B | Contracted Services Total | - | 32,301 | 12,407 | 443,000 | - | - | - |
| | C | Commodities | | | | | | | |
| 360 | 5315 | Machinery & Auto Equipment | 62,650 | 110,665 | 290,139 | 264,825 | 139,260 | 70,700 | 458,000 |
| | C | Commodities Total | 62,650 | 110,665 | 290,139 | 264,825 | 139,260 | 70,700 | 458,000 |
| | D | Capital Outlay | | | | | | | |
| 360 | 5442 | Building Expense | - | 13,403 | 892,925 | 4,210,000 | 340,000 | - | - |
| | D | Capital Outlay Total | - | 13,403 | 892,925 | 4,210,000 | 340,000 | - | - |
| | N | Non-Expenditures Appropriation | | | | | | | |
| 360 | 5705 | Future CIP - PW | - | - | - | - | - | - | - |
| 360 | 5707 | Future CIP - Building Reserve | - | - | - | - | - | - | - |
| | N | Non-Appropriation Expenditures Total | - | - | - | - | - | - | - |
| | T | Transfers | | | | | | | |
| 360 | 5801 | Transfer of Funds | 91,563 | - | - | - | - | - | - |
| | T | Transfers Total | 91,563 | - | - | - | - | - | - |
| | | Total Expenditures | 154,213 | 156,369 | 1,195,471 | 4,917,825 | 479,260 | 70,700 | 458,000 |
| 360 | | Ending Fund Balance | \$ 1,444,562 | \$ 1,519,419 | \$ 1,162,984 | \$ 151,584 | \$ 220,659 | \$ 938,969 | \$ 953,054 |

Notes:

*The Equipment and Building Reserve Fund is a continuing capital fund that receives transfers to pay for capital equipment and building improvements.

* Proceeds from land sales (NE RJ= \$1.2M, The Rocks= \$3.45M, the Johnson Drive lots, a portion of the acquired site for Public Works) are reflected in this fund.

* Proceeds from land sales are reflected being used in to fund the purchase and renovation of the new public works facility.

* In 2019 \$1.2 million in land sale proceeds and \$91,563 of street impact fee received from Sunflower Medical as part of land sale for northeast corner of Johnson and Roe.

* In 2020 the \$91,563 street impact fee collected in this fund from Sunflower was transferred to the 270 Special Street Fund for future use.

* In 2019 Aquatic Center related reserves held in this fund were transferred to the newly created Aquatic Center Fund.

Economic Development

Department Description

The Economic Development Department accounts for all development-related funds including:

Tax Increment Financing (TIF) Funds

- TIF 1 – Wal-Mart/Bella Roe
- TIF 2D – City Hall/Aldi (expired)
- TIF 2C – Valley State Bank (expired)
- TIF 3 – Boulevard Apartments
- TIF 4 – The Rocks

Transportation Development (TDD) Funds

- TDD #1 – Price Chopper/Bella Roe
- TDD #2 – Lowes

Community Improvement District (CID)

- CID #1 – Roeland Park Shopping Center/Wal-Mart

These funds were established to fund redevelopment within the City. The City Administrator assisted by the Assistant City Administrator, oversees the activities that occur within these development districts.

Program Areas:

- **TIF 1** – The TIF expires May 18, 2024 and includes the Wal-Mart/Roeland Park Shopping Center and the Bella Roe Shopping Center, which were approved as development area TIF 1A and 1B, respectively. The City Council approved a new development plan on Feb. 19, 2018 which maintained the same expiration date but amended the development plan to allow for use of TIF funds for infrastructure improvements and potential site redevelopment upon retirement of debt service. The debt service was retired early in 2018.
- **TIF 3** – This TIF includes the Boulevard Apartments bounded by Skyline Drive on the south, Roe Lane/County Line Road on the east and the city limits to the north. TIF 3 expires May 17, 2025. The TIF is divided into two project areas, 3A for the Boulevard Apartments and 3C for the former pool property owned by the City, now known as The Rocks development. These two districts were combined in 2014. The City has prepared the Rocks for future development by stabilizing the old caves, grading, completing storm water detention as well as completing utility improvements on the site. The City worked with CBC Real Estate consultants to prepare a development plan and market the site to potential developers with the hope of attracting a limited service hotel, full-service restaurant and an entertainment/activity attraction on the 6.6-acre site. The City is currently in a MOU agreement with a private developer, awaiting the submission of plans for a mixed-use multi-family development.
- **TIF 4** – This TIF was established to fund project costs associated with the development at The Rocks. The project includes the acquisition of six acres, significant site preparation and the construction of a mixed use development to include approximately 280 units of multifamily apartments plus commercial space intended for use as a full-service restaurant. The project also includes infrastructure development and a substantial parking structure as well as the relocation of an Evergy electrical duct bank. The developer agrees that 5% of the living quarters will be affordable (where renters will be at or below 60% median income), the project will be constructed to meet either LEED silver designation or meet the Two Globes sustainability designation from the Green Building Initiative. It's estimated that the expected value of TIF 4 will be \$16.4 million total. The developer's reimbursement is capped at 25% of costs for the project improvements.

- **TDD #1** – The debt for TDD 1 was issued in 2005 with a subsequent issuance in 2006. The TDD levies a 1% sales tax on retail sales at Price Chopper and the surrounding Bella Roe properties, except Lowes. TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2025.
- **TDD #2** – The debt for TDD 2 was issued in 2006. This TDD levies a 0.5% sales tax on all retail sales at Lowes to pay the debt service. TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. Once the term of the TDD is expired, any remaining debt will remain unpaid to the bond holders. The TDD expires December 31, 2025.
- **CID #1** - The CID Fund was established in 2012 with the intention of reconfiguring the Roeland Park Shopping Center and Wal-Mart space after Wal-Mart's planned departure in 2016. Wal-Mart changed course and decided not to leave its current facility. The CID is funded by a 1 cent sales tax that ceased when the fund reached \$3 million in the 2nd quarter of 2019. Funds are spent upon request from the developer for eligible expenses. To date, there have been no requests to use the funds.

Economic Development - Summary of Resources and Appropriations

| | 2023 | | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget | 2026 Budget |
| Revenues & Resources | | | | | | | |
| TIF Property Taxes | \$ 1,400,303 | \$ 1,454,456 | \$ 1,141,842 | \$ 1,075,029 | \$ 755,730 | \$ 748,455 | \$ 659,795 |
| Sales Taxes | 471,155 | 461,866 | 478,926 | 461,175 | 465,785 | 456,809 | 25,000 |
| Intergovernmental | - | 248,729 | - | - | 436,000 | - | - |
| Interest | 29,873 | 6,197 | 28,572 | 73,050 | 81,520 | 14,695 | 2,970 |
| Total Revenues | 1,901,331 | 2,171,248 | 1,649,340 | 1,609,254 | 1,739,035 | 1,219,959 | 687,765 |
| Transfers In | 250,000 | - | - | - | - | - | - |
| Total Resources | 2,151,331 | 2,171,248 | 1,649,340 | 1,609,254 | 1,739,035 | 1,219,959 | 687,765 |
| Expenditures & Appropriations | | | | | | | |
| Summary by Program | | | | | | | |
| 370 - TIF 1 Bella Roe/Wal-Mart | \$ 1,278,644 | \$ 1,286,768 | \$ 644,237 | \$ 153,180 | \$ 1,662,398 | \$ - | \$ - |
| 400 - TDD #1 - Price Chopper | 16,065 | 13,673 | 17,227 | 300,000 | 300,000 | 305,000 | - |
| 410 - TDD #2 - Lowes | 8,807 | 8,483 | 10,097 | 164,000 | 153,500 | 116,376 | - |
| 420 - CID #1 - Roeland Park Shopping Ctr. | - | - | - | 45,000 | 3,064,244 | - | - |
| 450 - TIF 2D - City Hall | 422,300 | 331,502 | 24,044 | - | - | - | - |
| 480 - TIF 2C - Valley State Bank | 52,581 | - | - | - | - | - | - |
| 510 - TIF 3 Blvd Apts and Roe Parkway | 1,400 | 144,392 | 23,460 | 101,000 | 1,001,000 | 1,175,653 | - |
| 560 - TIF 4 The Rocks | - | - | - | - | - | 346,850 | 684,795 |
| Total | 1,779,797 | 1,784,818 | 719,065 | 763,180 | 6,181,142 | 1,943,879 | 684,795 |
| Summary by Appropriation Unit | | | | | | | |
| Contracted Services | \$ 14,569 | \$ 11,250 | \$ 16,652 | \$ 67,180 | \$ 22,180 | \$ 31,000 | \$ 10,000 |
| Capital Outlay | 1,364,444 | 1,512,350 | 299,601 | 242,000 | 2,651,218 | 1,501,503 | 674,795 |
| Debt Service | 62,974 | 11,218 | 15,774 | 454,000 | 443,500 | 411,376 | - |
| Total Expenditures | 1,441,987 | 1,534,818 | 332,027 | 763,180 | 3,116,898 | 1,943,879 | 684,795 |
| Non-Expenditure Appropriations | | | | | | | |
| Transfers Out | 337,810 | 250,000 | - | - | - | - | - |
| Total Appropriations | 1,779,797 | 1,784,818 | 719,065 | 763,180 | 6,181,142 | 1,943,879 | 684,795 |
| Summary by Fund | | | | | | | |
| TIF 1 Bella Roe/Wal-Mart | \$ 1,278,644 | \$ 1,286,768 | \$ 644,237 | \$ 153,180 | \$ 1,662,398 | \$ - | \$ - |
| TDD #1 - Price Chopper | 16,065 | 13,673 | 17,227 | 300,000 | 300,000 | 305,000 | - |
| TDD #2 - Lowes | 8,807 | 8,483 | 10,097 | 164,000 | 153,500 | 116,376 | - |
| CID #1 - Roeland Park Shopping Ctr. | - | - | - | 45,000 | 3,064,244 | - | - |
| TIF 2D - City Hall | 422,300 | 331,502 | 24,044 | - | - | - | - |
| TIF 2C - Valley State Bank | 52,581 | - | - | - | - | - | - |
| TIF 3 Blvd Apts & Roe Parkway | 1,400 | 144,392 | 23,460 | 101,000 | 1,001,000 | 1,175,653 | - |
| TIF 4 The Rocks | - | - | - | - | - | 346,850 | 684,795 |
| Total | 1,779,797 | 1,784,818 | 719,065 | 763,180 | 6,181,142 | 1,943,879 | 684,795 |
| Personnel | | | | | | | |
| Classifications (FTEs) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Roeland Park

Line Item Budget- 370 TIF 1 - Bella Roe/Walmart

| | | | 2023 | | | | | |
|--------------------------|----------|---|------------------|------------------|----------------|----------------|------------------|-------------|
| | | | 2020 | 2021 | 2022 | Projected | 2024 Budget | 2025 Budget |
| 370 | 4010 | Beginning Fund Balance | \$ 742,577 | \$ 462,961 | \$ 202,855 | \$ 360,038 | \$ 877,808 | \$ (0) |
| Taxes | | | | | | | | |
| 370 | 4730 | Tax Increment Income 1A | 368,557 | 381,010 | 382,028 | 248,700 | 126,215 | - |
| 370 | 4735 | Tax Increment Income 1B | 373,186 | 393,021 | 410,282 | 412,235 | 209,210 | - |
| | | Total Taxes | <u>741,743</u> | <u>774,031</u> | <u>792,310</u> | <u>660,935</u> | <u>335,425</u> | <u>-</u> |
| Intergovernmental | | | | | | | | |
| 4150 | | CARS and SMAC Funding | - | 248,729 | - | - | 436,000 | - |
| | | Intergovernmental Total | <u>-</u> | <u>248,729</u> | <u>-</u> | <u>-</u> | <u>436,000</u> | <u>-</u> |
| Interest | | | | | | | | |
| 370 | 4511 | Interest on Invested Assets | 7,285 | 3,902 | 9,110 | 10,015 | 13,165 | - |
| | | Total Interest | <u>7,285</u> | <u>3,902</u> | <u>9,110</u> | <u>10,015</u> | <u>13,165</u> | <u>-</u> |
| Transfers In | | | | | | | | |
| 370 | 4789 | Transfer from General Fund | 250,000 | - | - | - | - | - |
| | | Transfers In Total | <u>250,000</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | Total Revenues | <u>999,028</u> | <u>1,026,662</u> | <u>801,420</u> | <u>670,950</u> | <u>784,590</u> | <u>-</u> |
| Expenditures | | | | | | | | |
| | B | Contracted Services | | | | | | |
| 370 | 5209 | Professional Services | - | - | - | - | - | - |
| 370 | 5214 | Other Contracted Services | - | - | - | 11,180 | 11,180 | - |
| | B | Contracted Services Total | <u>-</u> | <u>-</u> | <u>-</u> | <u>11,180</u> | <u>11,180</u> | <u>-</u> |
| | D | Capital Outlay | | | | | | |
| 370 | 5478 | Site Redevelopment Costs | | | | \$ - | \$ 851,218 | |
| 370 | 5455 | Public Infrastructure Improvements | | | | 92,000 | 800,000 | |
| 370 | 5457 | Roe 2020 | 1,278,644 | 1,036,768 | 257,199 | 50,000 | - | - |
| | D | Capital Outlay | <u>1,278,644</u> | <u>1,036,768</u> | <u>257,199</u> | <u>142,000</u> | <u>1,651,218</u> | <u>-</u> |
| | N | Non-Expenditures Appropriation | | | | | | |
| 370 | 5755 | Property Tax Reduction - Appeals | - | - | 387,038 | - | - | - |
| | N | Non-Appropriation Expenditures Total | <u>-</u> | <u>-</u> | <u>387,038</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | T | Transfers | | | | | | |
| 370 | 5801 | Transfer of Funds | - | 250,000 | - | - | - | - |
| | T | Transfers Total | <u>-</u> | <u>250,000</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | Total Expenditures | <u>1,278,644</u> | <u>1,286,768</u> | <u>644,237</u> | <u>153,180</u> | <u>1,662,398</u> | <u>-</u> |
| 370 | | Ending Fund Balance | \$ 462,961 | \$ 202,855 | \$ 360,038 | \$ 877,808 | \$ (0) | \$ (0) |

Notes:

* After the debt for the development was retired in 2018, the resources from TIF 1 were directed to the Roe Boulevard improvement design and construction. To complete the portion of the project associated with TIF 1, \$250,000 was transferred from the General Fund to TIF 1 in 2020 and the same amount was transferred back to the General Fund in 2021.

* The Property Tax Reduction accounts for the repayment of TIF funds that were overpaid by the land owner per BOTA ruling. The City returned these overpayments to Johnson County. No additional repayments are anticipated after 2022.

* TIF proceeds are reflected being used on public or private site improvements by the end of 2024.

*TIF 1 will expire May 18, 2024.

City of Roeland Park

Line Item Budget- 400 TDD#1 - Price Chopper

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|------|----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------|
| 400 | 4010 | Beginning Fund Balance | \$ (2,245,286) | \$ (1,945,530) | \$ (1,662,653) | \$ (1,366,263) | \$ (1,356,088) | \$ (1,342,818) | \$ - |
| | | Sales Tax | | | | | | | |
| 400 | 4110 | City/County Sales & Use Tax | 315,619 | 296,544 | 312,802 | 309,675 | 312,770 | 315,900 | - |
| | | Sales Tax Total | 315,619 | 296,544 | 312,802 | 309,675 | 312,770 | 315,900 | - |
| | | Interest | | | | | | | |
| 400 | 4511 | Interest on Investment | 202 | 6 | 815 | 500 | 500 | 500 | - |
| | | Total Interest | 202 | 6 | 815 | 500 | 500 | 500 | - |
| | | Total Revenues | 315,821 | 296,550 | 313,617 | 310,175 | 313,270 | 316,400 | - |
| | B | Contracted Services | | | | | | | |
| 400 | 5209 | Professional Services | 1,575 | 350 | - | - | - | - | - |
| 400 | 5214 | Other Contracted Services | 5,319 | 6,120 | 7,475 | 5,000 | 5,000 | 5,000 | - |
| 400 | 5281 | Project Expense | - | - | - | - | - | - | - |
| | B | Contracted Services Total | 6,894 | 6,470 | 7,475 | 5,000 | 5,000 | 5,000 | - |
| | E | Debt Service | | | | | | | |
| 400 | 5601 | Bond Principal | | | | 285,000 | 285,000 | 290,000 | - |
| 400 | 5602 | Bond Interest | 9,171 | 7,203 | 9,752 | 10,000 | 10,000 | 10,000 | - |
| | E | Debt Service Total | 9,171 | 7,203 | 9,752 | 295,000 | 295,000 | 300,000 | - |
| | | Total Expenditures | 16,065 | 13,673 | 17,227 | 300,000 | 300,000 | 305,000 | - |
| 400 | | Ending Fund Balance | \$ (1,945,530) | \$ (1,662,653) | \$ (1,366,263) | \$ (1,356,088) | \$ (1,342,818) | \$ (1,331,418) | \$ - |

Notes:

* TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

* The 1% sales tax imposed within TDD#1 expires 12/31/25, the district will be dissolved at that time as well.

* Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates that the outstanding debt has been called and due upon receipt of resources.

City of Roeland Park

Line Item Budget- 410 TDD#2 - Lowes

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------|------|------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 410 | 4010 | Beginning Fund Balance | \$ (568,527) | \$ (421,802) | \$ (264,960) | \$ (109,147) | \$ (121,447) | \$ (121,732) | \$ (121,999) |
| Sales Tax | | | | | | | | | |
| 410 | 4110 | City/County Sales & Use Tax | 155,452 | 165,322 | 166,124 | 151,500 | 153,015 | 115,909 | - |
| | | Total Sales Tax | <u>155,452</u> | <u>165,322</u> | <u>166,124</u> | <u>151,500</u> | <u>153,015</u> | <u>\$ 115,909</u> | <u>-</u> |
| Interest | | | | | | | | | |
| 410 | 4511 | Interest on Investment | 80 | 3 | (214) | 200 | 200 | \$ 200 | - |
| | | Total Interest | <u>80</u> | <u>3</u> | <u>(214)</u> | <u>200</u> | <u>200</u> | <u>\$ 200</u> | <u>-</u> |
| | | Total Revenues | <u>155,532</u> | <u>165,325</u> | <u>165,910</u> | <u>151,700</u> | <u>153,215</u> | <u>\$ 116,109</u> | <u>-</u> |
| B Contracted Services | | | | | | | | | |
| 410 | 5209 | Professional Services | 1,575 | 350 | - | - | - | \$ - | - |
| 410 | 5214 | Other Contracted Services | 3,050 | 4,118 | 4,075 | 5,000 | 5,000 | \$ 5,000 | - |
| 410 | 5254 | Miscellaneous Charges | - | - | - | - | - | \$ - | - |
| | | B Contracted Services Total | <u>4,625</u> | <u>4,468</u> | <u>4,075</u> | <u>5,000</u> | <u>5,000</u> | <u>\$ 5,000</u> | <u>-</u> |
| E Debt Service | | | | | | | | | |
| 410 | 5601 | Bond Principal | | | | 155,000 | 145,000 | \$ 107,876 | - |
| 410 | 5602 | Bond Interest | 4,182 | 4,015 | 6,022 | 4,000 | 3,500 | \$ 3,500 | - |
| | | E Debt Service Total | <u>4,182</u> | <u>4,015</u> | <u>6,022</u> | <u>159,000</u> | <u>148,500</u> | <u>\$ 111,376</u> | <u>-</u> |
| | | Total Expenditures | <u>8,807</u> | <u>8,483</u> | <u>10,097</u> | <u>164,000</u> | <u>153,500</u> | <u>\$ 116,376</u> | <u>-</u> |
| 410 | | Ending Fund Balance | <u>\$ (421,802)</u> | <u>\$ (264,960)</u> | <u>\$ (109,147)</u> | <u>\$ (121,447)</u> | <u>\$ (121,732)</u> | <u>\$ (121,999)</u> | <u>\$ (121,999)</u> |

Notes:

* TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

* The .5% sales tax imposed within TDD#2 expires 12/31/25, the district will be dissolved at that time as well.

* Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates the outstanding debt has been called.

City of Roeland Park

Line Item Budget- 420 CID #1 - RP Shopping Center

| | | | 2026 | | | | | | |
|---|------|---|--------------|--------------|--------------|----------------|--------------|-------------|--------|
| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | Budget |
| 420 | 4010 | Beginning Fund Balance | \$ 2,989,005 | \$ 3,002,808 | \$ 3,003,456 | \$ 3,018,404 | \$ 3,018,959 | 0 | 0 |
| Sales Tax | | | | | | | | | |
| 420 | 4110 | City/County Sales & Use Tax | 84 | - | - | - | - | - | - |
| | | Total Sales Tax | 84 | - | - | - | - | - | - |
| Interest | | | | | | | | | |
| 420 | 4511 | Interest on Investment | 13,719 | 648 | 14,948 | 45,555 | 45,285 | - | - |
| | | Total Interest | 13,719 | 648 | 14,948 | 45,555 | 45,285 | - | - |
| | | Total Revenues | 13,803 | 648 | 14,948 | 45,555 | 45,285 | - | - |
| B Contracted Services | | | | | | | | | |
| 420 | 5209 | Professional Services | - | - | - | - | - | - | - |
| 420 | 5215 | City Attorney | - | - | - | 45,000 | - | - | - |
| | | B Contracted Services Total | - | - | - | 45,000 | - | - | - |
| N Non-Appropriation Expenditures | | | | | | | | | |
| 420 | 5721 | CID #1 Expenses | - | - | - | - | 3,064,244 | - | - |
| | | N Non-Appropriation Expenditures Total | - | - | - | - | 3,064,244 | - | - |
| | | Total Expenditures | - | - | - | 45,000 | 3,064,244 | - | - |
| 420 | | Ending Fund Balance | \$ 3,002,808 | \$ 3,003,456 | \$ 3,018,404 | \$ 3,018,959 | \$ 0 | \$ 0 | \$ 0 |

Notes:

* Funds from the CID are spent after the developer submits an application for reimbursement on an eligible expense. To date, the developer has not made a request to draw from these funds.

* The maximum available for reimbursement to the developer is \$3 million. After the fund accrued \$3 million, the City stopped collecting the 1% CID tax.

City of Roeland Park

Line Item Budget- 450 TIF 2D - City Hall

| | | | | | | 2023 | 2024 | 2025 | 2026 |
|-----------------|-------------------------------|-----------------------------|--|------------------|------------------|---------------|-------------|-------------|-------------|
| | | | | 2020 | 2021 | 2022 | Projected | Budget | Budget |
| 450 | 4010 | Beginning Fund Balance | | \$ 167,935 | \$ 27,597 | \$ 24,027 | \$ 0 | \$ 0 | \$ 0 |
| Taxes | | | | | | | | | |
| 450 | 4730 | Tax Increment Income | | 277,427 | 326,940 | - | - | - | - |
| | | Total Taxes | | <u>277,427</u> | <u>326,940</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Interest | | | | | | | | | |
| 450 | 4511 | Interest on Investment | | 4,535 | 992 | 17 | - | - | - |
| | | Total Interest | | <u>4,535</u> | <u>992</u> | <u>17</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | Total Revenues | | <u>281,962</u> | <u>327,932</u> | <u>17</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | B Contracted Services | | | | | | | | |
| 450 | 5209 | Professional Services | | - | - | - | - | - | - |
| 450 | 5214 | Other Contracted Services | | - | - | - | - | - | - |
| 450 | 5257 | Property Tax Payments | | - | - | - | - | - | - |
| | B Contracted Services | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | D Capital Outlay | | | | | | | | |
| 450 | 5439 | Stormwater Maintenance | | - | - | - | - | - | - |
| 450 | 5442 | City Hall Improvements | | 85,800 | 331,502 | 24,044 | - | - | - |
| 450 | 5443 | Skateboard Park Maintenance | | - | - | - | - | - | - |
| 450 | 5444 | ADA Improvements | | - | - | - | - | - | - |
| 450 | 5456 | CARS Projects | | - | - | - | - | - | - |
| 450 | 5457 | CARS Roe 2020 | | - | - | - | - | - | - |
| 450 | 5458 | 2018 CARS | | - | - | - | - | - | - |
| | D Capital Outlay Total | | | <u>85,800</u> | <u>331,502</u> | <u>24,044</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | E Debt Service | | | | | | | | |
| 450 | 5644 | Principal Bonds - 2012-1 | | - | - | - | - | - | - |
| 450 | 5645 | Interest Bonds - 2012-1 | | - | - | - | - | - | - |
| | E Debt Service Total | | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | T Transfers | | | | | | | | |
| 450 | 5802 | Transfer to General Fund | | 336,500 | - | - | - | - | - |
| | T Transfers Total | | | <u>336,500</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | Total Expenditures | | | <u>422,300</u> | <u>331,502</u> | <u>24,044</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| 450 | | Ending Fund Balance | | <u>\$ 27,597</u> | <u>\$ 24,027</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> |

Notes:

*Capital projects budgeted include a portion of the Roe Boulevard Redesign and construction, as well as the 2018 CARS project along Roe Parkway. In order to cover the cost of these projects, the General Fund transferred \$336,500 to this fund during 2017 and 2018, the TIF 2 fund transferred this amount back to the General Fund in 2020. In addition, the development plan includes improvements to City Hall which are programmed in 2020 (roof replacement) and 2021 (exterior lighting upgrades and ADA restroom improvements). Due to the timing of capital items, the fund balance fluctuates from one year to the next.

*The Property Tax Reduction is meant to account for the possibility that property tax appeals from the big box stores will be successful and cause a reduction in the amount of TIF revenue received as a result. These estimates are generated by the Johnson County Appraiser's Office and are updated periodically. The appeals that have processed so far have been successful.

*TIF 2D expired December 31, 2021.

City of Roeland Park

Line Item Budget- 480 TIF 2C - Security Bank

| | | | | | | | | 2024 | | 2025 | |
|------------------------------|------|----------------------------------|--|---------------|-------------|---------------|----------------|---------------|---------------|---------------|---------------|
| | | | | 2020 | 2021 | 2022 | 2023 Projected | Budget | Budget | 2026 Budget | |
| 480 | 4010 | Beginning Fund Balance | | \$ 21 | \$ - | (0) | (0) | (0) | (0) | (0) | (0) |
| Taxes | | | | | | | | | | | |
| 480 | 4730 | Tax Increment Income | | 50,919 | - | - | - | - | - | - | - |
| | | Total Taxes | | <u>50,919</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Interest | | | | | | | | | | | |
| 480 | 4511 | Interest on Investment | | 1,641 | - | - | - | - | - | - | - |
| | | Total Interest | | <u>1,641</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Transfers | | | | | | | | | | | |
| 4840 | | Transfer from the General Fund | | - | - | - | - | - | - | - | - |
| | | Total Transfers | | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | Total Revenues | | <u>52,560</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| B Contracted Services | | | | | | | | | | | |
| 480 | 5209 | Professional Services | | 1,650 | - | - | - | - | - | - | - |
| 480 | 5214 | Other Contracted Services | | - | - | - | - | - | - | - | - |
| | | Contracted Services Total | | <u>1,650</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| E Debt Service | | | | | | | | | | | |
| 480 | 5601 | Bond Principal | | 34,250 | - | - | - | - | - | - | - |
| 480 | 5602 | Bond Interest | | 15,371 | - | - | - | - | - | - | - |
| | | Debt Service Total | | <u>49,621</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| T Transfers | | | | | | | | | | | |
| 480 | 5802 | Transfer to General Fund | | 1,310 | - | - | - | - | - | - | - |
| | | Transfers Total | | <u>1,310</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | Total Expenditures | | <u>52,581</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| 480 | | Ending Fund Balance | | <u>\$ (0)</u> | <u>\$ -</u> | <u>\$ (0)</u> | <u>\$ (0)</u> | <u>\$ (0)</u> | <u>\$ (0)</u> | <u>\$ (0)</u> | <u>\$ (0)</u> |

Notes:

*TIF 2c expired February 1, 2020. This fund is used to cover debt service associated with the redevelopment of the 2C area, originally Valley State Bank and now Security Bank site along with a small shopping Center. All funds collected from the property tax TIF for the district are turned over to a trustee to pay debt service.

*Due to successful property tax appeals in 2019, some of the revenue had to be returned to the property owner thereby requiring funds to be transferred from the General Fund to cover the shortfall already paid to the trustee.

City of Roeland Park

Line Item Budget- 510 TIF 3 Fund- Boulevard Apartments

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|------------------------------|------|------------------------------------|-------------------|-------------------|---------------------|---------------------|-------------------|-------------------|-------------------|
| 510 | 4010 | Beginning Fund Balance | \$ 290,614 | \$ 621,839 | \$ 831,578 | \$ 1,161,546 | \$ 1,491,420 | \$ 933,095 | \$ 198,042 |
| Taxes | | | | | | | | | |
| 510 | 4730 | Tax Increment Income 3C | 43,227 | 58,688 | 54,516 | 54,350 | 55,165 | 55,990 | - |
| 510 | 4731 | Tax Increment Income 3A | 286,987 | 294,797 | 295,016 | 359,744 | 365,140 | 370,615 | - |
| | | Total Taxes | <u>330,214</u> | <u>353,485</u> | <u>349,532</u> | <u>414,094</u> | <u>420,305</u> | <u>426,605</u> | - |
| Interest | | | | | | | | | |
| 510 | 4511 | Interest on Investment | 2,411 | 646 | 3,896 | 16,780 | 22,370 | 13,995 | 2,970 |
| | | Total Interest | <u>2,411</u> | <u>646</u> | <u>3,896</u> | <u>16,780</u> | <u>22,370</u> | <u>13,995</u> | <u>2,970</u> |
| | | Total Revenues | <u>332,625</u> | <u>354,131</u> | <u>353,428</u> | <u>430,874</u> | <u>442,675</u> | <u>440,600</u> | <u>2,970</u> |
| B Contracted Services | | | | | | | | | |
| 510 | 5203 | Printing & Advertising | 1,248 | 312 | - | 1,000 | 1,000 | 1,000 | - |
| 510 | 5204 | Legal Printing | - | - | - | - | - | - | - |
| 510 | 5205 | Postage & Mailing Permits | - | - | - | - | - | - | - |
| 510 | 5209 | Professional Services | - | - | 5,102 | - | - | - | - |
| 510 | 5214 | Other Contracted Services | 152.00 | - | - | - | - | - | - |
| 510 | 5243 | Contractual Reimbursement | - | - | - | - | - | - | - |
| | | B Contracted Services Total | <u>1,400</u> | <u>312</u> | <u>5,102</u> | <u>1,000</u> | <u>1,000</u> | <u>1,000</u> | - |
| D Capital Outlay | | | | | | | | | |
| 510 | 5244 | General Contractor | - | 120,000 | 9,404 | - | - | - | - |
| 510 | 5428 | Roe Parkway Extension & Maint | - | 24,080 | 8,954 | 100,000 | 1,000,000 | 1,174,653 | - |
| | | Capital Outlay Total | <u>-</u> | <u>144,080</u> | <u>18,358</u> | <u>100,000</u> | <u>1,000,000</u> | <u>1,174,653</u> | - |
| T Transfers | | | | | | | | | |
| 510 | 5802 | Transfer to General Fund | - | - | - | - | - | - | - |
| | | Transfers Total | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | - |
| | | Total Expenditures | <u>1,400</u> | <u>144,392</u> | <u>23,460</u> | <u>101,000</u> | <u>1,001,000</u> | <u>1,175,653</u> | - |
| 510 | | Ending Fund Balance | <u>\$ 621,839</u> | <u>\$ 831,578</u> | <u>\$ 1,161,546</u> | <u>\$ 1,491,420</u> | <u>\$ 933,095</u> | <u>\$ 198,042</u> | <u>\$ 201,012</u> |

Notes:

* TIF 3 expires May 17, 2025.

* The ending fund balances in this fund have varies year-to-year due to the scheduling of capital projects. In FY 2018 most of the available resources were spent on the sanitary sewer installation, storm water detention and final grade and fill for the site. Water One extended a looped public main to serve the site in 2021.

* Remaining TIF funds are planned for extending Roe Parkway to intersect Roe Blvd as well as restoration of existing Roe Parkway. This work will coincide with the completion of EPC's mixed used development on the site in 2024 to 2025.

City of Roeland Park

Line Item Budget- 560 TIF 4 Fund- The Rocks

| | | | 2020 | 2021 | 2022 | 2023 Projected | 2024 Budget | 2025 Budget | 2026 Budget |
|-----|----------|------------------------------------|-------------|-------------|-------------|-----------------------|--------------------|--------------------|--------------------|
| 510 | 4010 | Beginning Fund Balance | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | Taxes | | | | | | | |
| 510 | 4110 | City Sales & Use Tax | - | - | - | - | - | 25,000 | 25,000 |
| 510 | 4730 | Tax Increment Income | - | - | - | - | - | 321,850 | 659,795 |
| | | Total Taxes | - | - | - | - | - | 346,850 | 684,795 |
| | | Interest | | | | | | | |
| 510 | 4511 | Interest on Investment | - | - | - | - | - | - | - |
| | | Total Interest | - | - | - | - | - | - | - |
| | | Total Revenues | - | - | - | - | - | 346,850 | 684,795 |
| | B | Contracted Services | | | | | | | |
| 510 | 5203 | Printing & Advertising | - | - | - | - | - | - | - |
| 510 | 5204 | Legal Printing | - | - | - | - | - | - | - |
| 510 | 5205 | Postage & Mailing Permits | - | - | - | - | - | - | - |
| 510 | 5209 | Professional Services | - | - | - | - | - | 10,000 | - |
| 510 | 5214 | Other Contracted Services | - | - | - | - | - | - | - |
| 510 | 5243 | Contractual Reimbursement | - | - | - | - | - | 10,000 | 10,000 |
| | B | Contracted Services Total | - | - | - | - | - | 20,000 | 10,000 |
| | D | Capital Outlay | | | | | | | |
| 510 | 5478 | Site Redevelopment Costs | - | - | - | - | - | 326,850 | 674,795 |
| 510 | 5457 | Public Infrastructure Improvements | - | - | - | - | - | - | - |
| | | Capital Outlay Total | - | - | - | - | - | 326,850 | 674,795 |
| | T | Transfers | | | | | | | |
| 510 | 5802 | Transfer to General Fund | - | - | - | - | - | - | - |
| | T | Transfers Total | - | - | - | - | - | - | - |
| | | Total Expenditures | - | - | - | - | - | 346,850 | 684,795 |
| 510 | | Ending Fund Balance | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

Notes:

* TIF 4 begins May 1, 2025 and expires May 1, 2045. The TIF increment will be used to reimburse EPC for eligible project costs on the mixed use development at the Rocks. Total TIF resources over the 20 year life of the district are anticipated to total \$16.44M. A 2% CID overlay sales tax is also being collected and accounted for in this fund, the CID sales tax will be in place starting in 2025 and continuing through 2046. CID resources are anticipated to total \$1M during the life of the CID. These resources will be available to reimburse EPC on eligible project costs. The issuance of Industrial Revenue Bonds is anticipated in support of the project as well. The developer will buy the bonds and be liable for this debt, the issuance of the debt provides the developer exemption from paying sales tax on the materials purchased to construct the project. The sales tax avoided is anticipated to equal \$2.15M. Total project cost is \$74.6M. The TIF, CID and IRB incentives shall not exceed 25% of the project cost (or \$18.65M).



CAPITAL IMPROVEMENT PROGRAM

THIS SECTION INCLUDES

- Capital Investment Overview
- CIP Summary
- 10 Year Outlook by Department
- 5 Year Outlook by Funding Source



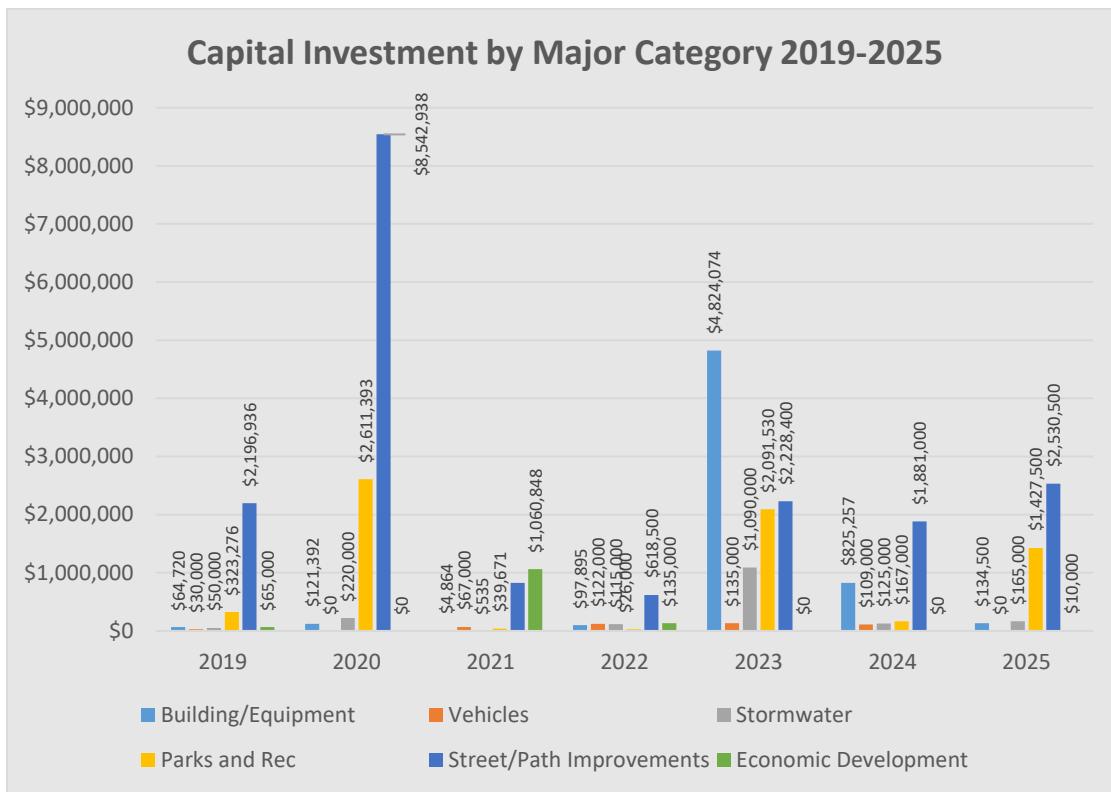


Capital Improvement Program

Capital Investment Overview

Reinvesting in the City's infrastructure, buildings, vehicles and equipment is important to maintaining the quality of life in our community. Further the City's investment promotes private investment which is key to the financial health of the community. Reinvesting in public buildings and equipment also assures that the operating costs for the City remain at optimal levels.

Roeland Park defines a "capital asset" as the purchase of assets at a cost greater than \$5,000 with a useful life of at least three years. "Capital improvements" are the investment in infrastructure improvements or additions and "capital maintenance" includes the improvement of an existing asset to maintain its condition (such as street maintenance). A "capital expenditure," is an expenditure on any of the above items. Below is a graph reflecting the capital investment during the period of 2019 through 2025.



Capital Improvement Plan

The CIP reflects the anticipated year of each project as well as the different funding sources per project. The City issued \$1.25 million in GO Bonds in 2020 to assist in funding two major parks and recreation infrastructure projects which spanned 2020 and 2021; the Aquatic Center Renovation (\$1.8 million) and Phase 1 and 2 for R Park (\$1.5 million). The City has followed a pay-as-you-go approach to funding capital improvements since 2014 when the City last borrowed to purchase the street light system. The pay-as-you-go approach was shown to be sustainable so long as capital investment remained focused on maintaining existing infrastructure. With Council's direction to make significant additions to the Aquatic Center and R Park within a short two-year horizon this method was not possible for those two projects. The 2020 debt issuance was relatively small (\$1.25 million) with a short maturity (10 years). During that

10-year period the four existing bond issues being repaid by the City will be retired and it is possible to continue the pay-as-you-go approach so long as revenues grow at a historical pace and the capital improvement program continues a focus on maintaining existing infrastructure. Adding substantial new amenities, buildings, or equipment is not possible without adding new revenue sources or borrowing. As existing debt is retired, the resources currently allocated to retire that debt (property tax and sales tax) are anticipated to transition to funding capital projects. Should the City find itself in a situation where capital funding is necessary beyond the annual revenues available, the option of borrowing would remain available.

In November 2020, voters approved an increase to the Special Infrastructure sales tax from $\frac{1}{4}$ cent to $\frac{1}{2}$ cent. This will provide additional resources for capital investment in the future. Starting in 2021 the increase in sales tax revenue is reflected. The sales tax rate increase went into effect April 1, 2021 and sunsets March 31, 2031.

A detailed list of all capital items anticipated in the five-year CIP are included in Appendix B. Over the duration of the 2023-2027 CIP, the City's budgeted capital investment is \$24.4 million. The majority of investment is on roadway improvements, such as street maintenance, residential street reconstruction (Canterbury 2023 and Nall 2025), CARS supported improvements to 48th and 53rd Streets (in 2023), Mission (in 2025), and 55th Street (in 2025). Roe Parkway improvements are also planned in the TIF 3 Fund from 2023 to 2025.

2024 Capital Improvement Plan

The 2024 Budget includes capital investment in city owned buildings, infrastructure, facilities, vehicles, and equipment. The plan is intended to achieve the lowest cost of ownership over the lifecycle of the asset while meeting service quality and reliability standards.

| Project | | 2024 Funding Source | 2024 Budget | Description |
|-----------------|--------------------------------|---------------------|-------------|---|
| Aquatics Center | Pool Furniture replacement | 220 | 1,000 | Annual allocation to replace deck furniture and lifeguard stands according to use and need. |
| City Hall | Replace Networking Routers | 360 | 8,000 | Replace aging routers at City Hall |
| | City Hall Computer Replacement | 360 | 800 | Scheduled replacement rotation to maximize serviceability and warranty coverage. |

| Project | | 2024 Funding Source | 2024 Budget | Description |
|------------------|--------------------------------------|---------------------|-------------|---|
| Community Center | Community Center Renovation- Phase 2 | 300 | 125,000 | Design for phase 2 of the community center renovation will begin in 2024 with construction in 2025. Phase 2 will make improvements to offices and the fitness area. |

| | | | | |
|--------------|-------------------------------|-----|--------|--|
| Parks | Park Maintenance/Improvements | 300 | 25,000 | Funding is for general park improvements and maintenance that are identified on an annual basis. |
| | Park Signage | 300 | 17,000 | This project will provide a uniform look and feel for the signage in City parks. |

| | Project | 2024 Funding Source | 2024 Budget | Description |
|--------------------------|--|----------------------------|--------------------|---|
| Police Department | Radar Speed Detection Unity Replacement | 360 | 5,000 | Scheduled replacement of radar detection in vehicles at the end of its useful life. |
| | In-Car Computer Replacement | 360 | 4,000 | Replace in-car computers at the end of their lifecycle. |
| | Police IT Equipment/Computers | 360 | 6,757 | Replace Computers for Police department / Supervisors, Squad Room, Booking, Chief as needed |
| | Taser Replacement | 360 | 7,200 | Replace police tasers on a five year cycle. |
| | Police Vehicle: Ford Explorer with Equipment | 360 | 54,000 | Replace police vehicles according to use and need. |
| | Police Drone | 360 | 7,000 | The drone will be used to help conduct investigations. |

| | Project | 2024 Funding Source | 2024 Budget | Description |
|--------------------------------|---|----------------------------|--------------------|---|
| Public Works Department | In-House or Contract Street Maintenance | 300 | 225,000 | The funding is to be used for street maintenance, both in-house and contract. |
| | Contracted Street Maintenance | 106 | 214,000 | This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work. |
| | F350 Pickup Replacement | 360 | 63,000 | Replace a 2012 F350 pickup truck at the end of its useful life. |
| | Annual Sidewalk Repair and Replacement | 270 | 25,000 | Repair and replace areas of sidewalks where hazards exist. |
| | Boss Plow Replacement | 360 | 8,500 | Replace a 2012 Boss plow. |

| | | | |
|--|-----|-----------|---|
| Annual Street Light Replacement | 270 | 10,000 | Replace streetlights at the end of their useful life. |
| New Public Works Facility | 360 | 500,000 | Complete construction buildout of the new Public Works Facility, including furnishings and finishes. |
| Storm Sewer Repair/Replacement Program | 250 | 125,000 | Used to complete stormwater repair/replacement projects. |
| Roe Parkway Ph 1 Extension & Ph 2 Maint | 510 | 1,000,000 | Extend Roe Pkwy to intersect w/ Roe Blvd. Includes curb and base repairs to existing Roe Pkwy and a sidewalk. |
| 2025 CARS – 55 th from SM Pkwy to Roe Blvd | 270 | 18,000 | 2" Mill/overlay including base repairs, sidewalk and curb/gutter spot repairs. Shared with Fairway. |
| 2025 CARS – Mission Rd, 47 th to 53 rd | 270 | 19,000 | Mill and overlay of Mission Road. This is a shared project with Westwood. |
| Sidewalk extension- El Monte to Delmar | 270 | 280,000 | Extend the sidewalk between the end of El Monte and Del Mar to create a safe route to Roesland Elementary. |
| 2025 Residential Street Reconstruction Project | 270 | 100,000 | Reconstruct the roadway that is in poor condition on Nall Ave from 58 th to 51 st Streets |
| 2024 CARS – Roe Blvd & Johnson Signal Replacement | 270 | 259,000 | Replace existing Everyg owned signals with a cost share of 50/50 between Mission and Roeland Park. |

Funding Sources: 220 = Aquatic Center Fund, 270 = Sp. Street Fund (27A), 290 = Community Center Fund (27C), 300 = Sp. Infrastructure (27D), 360 = Equipment/Building Reserve Fund, 370 = TIF 1, 450 = TIF 2, 510 = TIF 3, 550 = ARPA

2024 Major Capital Improvements

Street Improvements

- **CARS Funded Projects:** 2024 marks the construction of only one CARS project, the traffic signal purchase and replacement project on Roe Boulevard and Johnson Drive. This is a project that will be split 50/50 with the neighboring City of Mission. The signals are currently owned by Evergy and leased by the City. This will help the City own the signal and reduce the annual lease payment on an ongoing basis.
- **Sidewalk Extension – El Monte to Delmar:** This project will extend a sidewalk between the end of the El Monte Cul-de-sac and Del Mar to provide a direct route to Roesland Elementary for children living on El Monte. This will enhance safe routes to school for neighborhood children.

Economic Development Improvements

- **Phase 1 of Roe Parkway Improvements:** This project will complete improvements to existing Roe Parkway to the east of Bolte Hall as well as add a public sidewalk. The improvements are funded by TIF 3. This project benefits “The Rocks” site which lies within TIF3 and is being marketed by the City for redevelopment. The timing of this project may be pushed back in order to avoid putting construction traffic occurring redevelopment of the Rocks site on a new street surface.

Facilities

- **New Public Works Facility:** 2024 marks the completion of the retrofitting of the new public works facility. The City sold the land where the old public works shop sat to a developer in 2022. The City purchased a warehouse located off Merriam Lane in Kansas City, Kansas just north of the City limits. The facility renovation will be completed in 2024.

City of Roeland Park, Kansas

Capital Improvement Plan

2023 thru 2032

PROJECTS & FUNDING SOURCES BY DEPARTMENT

| Department | Project # | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | Total |
|--|-------------|----------------|--------------|---------------|---------------|--------------|--------------|---------------|----------------|---------------|------|----------------|
| Aquatic Center | | | | | | | | | | | | |
| Replace Main Pool Pump Strainers | 16-Aqua-003 | | | | 5,500 | | | | | | | 5,500 |
| Pool Deck Caulking | 17-Aqua-002 | | | | | 5,000 | | | | | | 5,000 |
| Repaint Main Pool | 17-Aqua-003 | | | | | | | 125,000 | | | | 125,000 |
| Pool Shade Canopy Replacements | 18-Aqua-002 | | | | | | 3,000 | 2,000 | 6,000 | | | 11,000 |
| Diving Board Replacement | 18-Aqua-003 | | | | | | 6,000 | | | | | 6,000 |
| Pool Deck Concrete Repair/Replacement | 19-Aqua-004 | | | | | | 10,000 | | | | | 10,000 |
| Painting Lobby, Office Area and Restrooms | 19-Aqua-006 | | | | 10,000 | | | | | | | 10,000 |
| Pool Furniture Replacement | 20-Aqua-002 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | | 9,000 |
| Swim Lane Divider Replacements | 21-Aqua-002 | | | 1,600 | | 1,600 | | 1,600 | | 1,600 | | 6,400 |
| Lifeguard Stand Replacement | 22-Aqua-004 | | | 1,500 | | | 1,500 | | | 1,500 | | 4,500 |
| Women's Locker Room Renovations | 23-Aqua-001 | 95,000 | | | | | | | | | | 95,000 |
| Main Recirculation Pump and Motor #3 as Backup | 23-Aqua-002 | 12,000 | | | | | | | | | | 12,000 |
| Starting Block Replacement | 24-Aqua-001 | | | 35,000 | | | | | | | | 35,000 |
| Slide Repainting | 28-Aqua-001 | | | | | | 35,000 | | | | | 35,000 |
| Main Recirculation Pump and Motor #1 Replacement | 30-Aqua-001 | | | | | | 15,000 | | | | | 15,000 |
| Main Recirculation Pump and Motor #2 Replacement | 30-Aqua-002 | | | | | | 15,000 | | | | | 15,000 |
| Replace Shade Structure Awnings | 31-Aqua-001 | | | | | | | 12,000 | | | | 12,000 |
| Aquatic Center Total | | 108,000 | 1,000 | 39,100 | 16,500 | 2,600 | 7,500 | 86,600 | 128,000 | 22,100 | | 411,400 |
| 220 Aquatic Center Fund | | 108,000 | 1,000 | 39,100 | 16,500 | 2,600 | 7,500 | 86,600 | 128,000 | 22,100 | | 411,400 |
| Aquatic Center Total | | 108,000 | 1,000 | 39,100 | 16,500 | 2,600 | 7,500 | 86,600 | 128,000 | 22,100 | | 411,400 |
| City Hall | | | | | | | | | | | | |

| Department | Project # | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | Total |
|--|-------------|------------------|----------------|------------------|----------------|--------------|---------------|--------------|---------------|------|----------------|------------------|
| Replace Police Backup Server | 17-CH-002 | 6,000 | | | | | 6,000 | | | | | 12,000 |
| Replace City Hall Computer Server | 18-CH-002 | | | | | | 6,000 | | | | | 6,000 |
| City Hall Server Firewall | 18-CH-003 | 5,000 | | | | | 5,000 | | | | | 10,000 |
| Replace City Hall Hot Water Heater | 19-CH-001 | | | 15,000 | | | | | | | | 15,000 |
| Comprehensive Plan Updates | 19-CH-002 | | | 10,000 | | | | 85,000 | | | | 95,000 |
| Replace City Hall Networking Routers | 19-CH-003 | | 8,000 | | | | 8,000 | | | | | 16,000 |
| Replace City Hall Desk Top Computers | 19-CH-004 | 3,200 | 800 | 800 | 2,400 | 3,200 | 800 | 800 | 2,400 | | | 14,400 |
| City Hall - Sound System Replacement | 27-CH-001 | | | | | | | | | | | 25,000 |
| Replace Carpeting in City Hall | 27-CH-002 | | | | | | | | | | | 25,000 |
| City Hall HVAC Replacement | 32-CH-001 | | | | | | | | | | | 90,000 |
| City Hall Total | | 14,200 | 8,800 | 25,800 | 2,400 | 3,200 | 17,800 | 8,800 | 87,400 | | 140,000 | 308,400 |
| 101 General Overhead | | | | 10,000 | | | | 85,000 | | | | 95,000 |
| 360 Equipment Reserve | | 14,200 | 8,800 | 15,800 | 2,400 | 3,200 | 17,800 | 8,800 | 2,400 | | 140,000 | 213,400 |
| City Hall Total | | 14,200 | 8,800 | 25,800 | 2,400 | 3,200 | 17,800 | 8,800 | 87,400 | | 140,000 | 308,400 |
| Community Center | | | | | | | | | | | | |
| Room 3 Air Handler/Furnace - 3 ton | 18-CCtr-002 | 3,000 | | | | | | | | | | 3,000 |
| Room 3 Condenser Unit | 18-CCtr-003 | 3,200 | | | | | | | | | | 3,200 |
| Replace Roof Vent Fan | 22-CCtr-002 | | | | | | | | | | 2,000 | 2,000 |
| Community Center Renovation - Phase 1 | 23-CCtr-001 | 1,685,000 | | | | | | | | | | 1,685,000 |
| Trail Connection - Community Center to Nall Park | 26-CCtr-001 | | | 150,000 | | | | | | | | 150,000 |
| Community Center Renovation - Phase 2 | 27-CCtr-001 | | 125,000 | 1,300,000 | | | | | | | | 1,425,000 |
| Room 6 Air Handler/Furnace | 28-CCtr-001 | | | | | | 3,000 | | | | | 3,000 |
| Strength Training Room Air Handler/Furnace | 32-CCtr-001 | | | | | | | | | | 3,000 | 3,000 |
| Fitness Room Condenser Unit - 3 Ton | 32-CCtr-002 | | | | | | | | | | 4,000 | 4,000 |
| Room 2 Condenser Unit - 3 Ton | 32-CCtr-003 | | | | | | | | | | 4,000 | 4,000 |
| Community Center Total | | 1,691,200 | 125,000 | 1,300,000 | 150,000 | | 3,000 | | | | 13,000 | 3,282,200 |
| 290 Community Center | | | | | 150,000 | | 3,000 | | | | 13,000 | 166,000 |
| 300 Special Infrastructure | | 1,306,200 | 125,000 | 1,100,000 | | | | | | | | 2,531,200 |
| CDBG | | | | 200,000 | | | | | | | | 200,000 |
| Other Sources | | 385,000 | | | | | | | | | | 385,000 |

| Department | Project # | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | Total |
|---|------------------------------------|----------------|---------------|----------------|----------------|----------------|---------------|----------------|---------------|---------------|---------------|------------------|
| | <i>Community Center Total</i> | 1,691,200 | 125,000 | 1,300,000 | 150,000 | | 3,000 | | | | 13,000 | 3,282,200 |
| Neighborhood Services | | | | | | | | | | | | |
| Building Inspection and Code Enforcement Vehicles | 22-NS-001 | | | | | | | | | | 50,000 | 50,000 |
| | Neighborhood Services Total | | | | | | | | | | 50,000 | 50,000 |
| 360 Equipment Reserve | | | | | | | | | | | | |
| | Neighborhood Services Total | | | | | | | | | | 50,000 | 50,000 |
| Parks and Recreation | | | | | | | | | | | | |
| Park Maintenance/Improvements | 16-Park-001 | 24,000 | 25,000 | 26,000 | 27,000 | 28,000 | 29,000 | 30,000 | 31,000 | 32,000 | 33,000 | 285,000 |
| Disc Golf Course (short 9 basket course) | 21-Park-001 | | | | 13,500 | | | | | | | 13,500 |
| Cooper Creek Park Improvements | 21-Park-005 | 12,330 | | | | | | | | | | 12,330 |
| Nall Park Phase I Improvements | 23-Park-001 | | | 100,000 | 900,000 | | | | | | | 1,000,000 |
| Replacing Play Equipment | | | | | | | | | | | | |
| Mighty Bike Play Sculpture at R Park | 23-Park-003 | 160,000 | | | | | | | | | | 160,000 |
| 2014 Dodge 4x4 Crew Cab Pickup | 24-Park-001 | 0 | | | | | 0 | | | | | 0 |
| Consistent Signage in the Parks | 24-Parl-004 | | 17,000 | | | | | | | | | 17,000 |
| Nall Park Paved Trail Reconstruction | 25-Park-002 | | | | | | 125,000 | | | | | 125,000 |
| Nall Park Retaining Wall Maintenance | 25-Park-003 | | | 15,000 | | | | | | | | 15,000 |
| R Park Development Plan Phase 3 | 25-Park-004 | 192,000 | | | 125,000 | | | | | | | 192,000 |
| Granada Park Playground Equipment Replacement | 27-Park-001 | | | | 125,000 | | | | | | | 125,000 |
| Tennis Court Resurfacing | 27-Park-002 | | | | 45,000 | | | | | | | 45,000 |
| | Parks and Recreation Total | 388,330 | 42,000 | 126,000 | 955,500 | 198,000 | 29,000 | 155,000 | 31,000 | 32,000 | 33,000 | 1,989,830 |
| 300 Special Infrastructure | | | | | | | | | | | | |
| | | 318,330 | 42,000 | 126,000 | 955,500 | 198,000 | 29,000 | 155,000 | 31,000 | 32,000 | 33,000 | 1,919,830 |
| 360 Equipment Reserve | | | | | | | | | | | | |
| | | 0 | | | | | 0 | | | | | 0 |
| Other Sources | | | | | | | | | | | | |
| | | 70,000 | | | | | | | | | | 70,000 |
| | Parks and Recreation Total | 388,330 | 42,000 | 126,000 | 955,500 | 198,000 | 29,000 | 155,000 | 31,000 | 32,000 | 33,000 | 1,989,830 |
| Police Department | | | | | | | | | | | | |

| Department | Project # | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | Total |
|--|------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|
| Body Camera Replacement | 16-Pol-004 | | | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | | | 7,200 |
| Police Sidearm Replacement | 16-Pol-006 | 11,250 | | | | | | | | | | 11,250 |
| Radar Speed Detection Unit Replacement | 16-Pol-007 | | 5,000 | | 5,000 | | 5,000 | | 5,000 | | 5,000 | 25,000 |
| Duty Rifle Replacement | 16-Pol-008 | | | | | 5,000 | | | | | | 5,000 |
| AED Unit Replacement | 18-Pol-001 | | | | 8,000 | | | | | | | 8,000 |
| Police IT Equipment/Computers | 18-Pol-003 | 6,624 | 6,757 | 6,900 | 7,100 | 7,300 | 7,500 | 7,650 | 7,800 | 7,850 | 7,900 | 73,381 |
| Police Portable Radio Replacement | 18-Pol-004 | | | | | | | | | 48,000 | | 48,000 |
| Police In-Car Radio Replacement | 18-Pol-005 | | | | | | | | 25,000 | | | 25,000 |
| Police In-Car Computer Replacement | 19-Pol-001 | 8,000 | 4,000 | 8,000 | 8,000 | 8,000 | | | 4,000 | 8,000 | 12,000 | 60,000 |
| Taser Replacement | 19-Pol-002 | | 7,200 | | | | | 7,400 | | | | 14,600 |
| Patrol Vehicle Emergency Equipment | 19-Pol-003 | 32,000 | 8,000 | | | | | | | | | 40,000 |
| Police K9 Dog | 19-Pol-005 | | | 15,000 | | | | | | | | 15,000 |
| Police Bicycles | 19-Pol-006 | | | | | | | 4,000 | | | | 4,000 |
| Police: Ford Fusion - Travel -Special use. | 22-Pol-001 | | | | 26,000 | | | | | | | 26,000 |
| Police Detective Vehicle - Ford Taurus | 22-Pol-002 | | | 0 | | 26,000 | | | | | | 0 |
| In-Car Cameras | 22-Pol-003 | 0 | | | | 8,000 | 8,000 | 8,000 | | | | 24,000 |
| Police Firewall Replacement | 22-Pol-006 | 25,000 | | | | | | | | | | 25,000 |
| Police Vehicle: Ford Explorer | 23-Pol-004 | 135,000 | 46,000 | | | | | | | | 100,000 | 281,000 |
| Police K9 Equipment for Explorer | 24-Pol-002 | 15,000 | | | | | | | | | | 15,000 |
| Police Drone | 24-Pol-003 | | 7,000 | | | | | | | | | 7,000 |
| Ford Escape - Chief Vehicle | 26-Pol-001 | | | | 25,000 | | | | | | | 25,000 |
| Police Department Total | | 232,874 | 83,957 | 16,100 | 44,300 | 80,500 | 21,700 | 24,250 | 22,000 | 88,850 | 124,900 | 739,431 |
| 360 Equipment Reserve | | 254,874 | 83,957 | 16,100 | 44,300 | 74,500 | 15,700 | 18,250 | 22,000 | 88,850 | 124,900 | 743,431 |
| Police Department Total | | 254,874 | 83,957 | 16,100 | 44,300 | 74,500 | 15,700 | 18,250 | 22,000 | 88,850 | 124,900 | 743,431 |

| Public Works | | | | | | | | | | | | |
|---|-----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| In-House or Contracted Street Maintenance | 16-PW-013 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 2,250,000 |
| Contracted Street Maintenance | 16-PW-014 | 213,000 | 214,000 | 215,000 | 216,000 | 217,000 | 218,000 | 219,000 | 220,000 | 221,000 | 222,000 | 2,175,000 |
| #201 - 2010 Elgin Street Sweeper | 16-PW-022 | | | 300,000 | | | | | | | | 300,000 |
| #103 - 2012 F350 Pickup Replacement | 16-PW-025 | | 63,000 | | | | | | | | | 63,000 |
| #102 - F750 Dump Trucks W/ Equip | 16-PW-027 | | | | | | | | 135,000 | | | 135,000 |
| #101 - F750 Dump Truck w/ Equip | 17-PW-003 | | | | | | | 135,000 | | | | 135,000 |
| #105 - 2017 Ford F250 Ext Cab 4X4 - | 17-PW-019 | | | | | | 40,000 | | | | | 40,000 |

| Department | Project # | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | Total |
|--|-----------|-----------|-----------|---------|---------|---------|---------|-----------|---------|---------|--------|-----------|
| Replacement | | | | | | | | | | | | |
| New Public Works Facility | 18-PW-001 | 4,601,000 | 500,000 | | | | | | | | | 5,101,000 |
| #210 Leaf Vacuum Truck | 18-PW-003 | | | | | | | 170,000 | | | | 170,000 |
| #104 - 2014 F250 Pickup Truck - Replacement | 18-PW-010 | | | | 65,000 | | | | | | | 65,000 |
| Residential Street Reconstruction (RSR) Program | 19-PW-001 | | | | | | | 100,000 | 900,000 | 100,000 | | 1,100,000 |
| Pavement Evaluation of Street Network | 20-PW-020 | | | 10,000 | | | 15,000 | | | 10,000 | | 35,000 |
| Annual Sidewalk Repair & Replacement | 21-PW-001 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 250,000 |
| Bi-Annual Sidewalk Extension Project | 21-PW-002 | 100,000 | | 100,000 | | 100,000 | | 100,000 | | 100,000 | | 500,000 |
| Street Light Replacement | 21-PW-007 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | | 90,000 |
| Roe Parkway- Ph1 Extension & Ph2 Maintenance | 22-PW-004 | 100,000 | 1,000,000 | 600,000 | | | | | | | | 1,700,000 |
| 2025 CARS- 55th St from SMPKwy to Roe Blvd | 23-PW-003 | | 18,000 | 68,000 | | | | | | | | 86,000 |
| #203 - 2003 Skidsteer Case 85XT | 23-PW-005 | | | 55,000 | | | | | | | | 55,000 |
| 2022 CARS- Elledge from Roe Ln to 47th Street | 23-PW-008 | 117,000 | | | | | | | | | | 117,000 |
| #417 - 2002 Coleman Tiller Attachment | 23-PW-009 | 5,000 | | | | | | | | | | 5,000 |
| #420 - 2017 Fertilizer Spray Trailer 7' | 23-PW-013 | | | | | | | | | 1,000 | | 1,000 |
| 2023 RSR- Canterbury from 47th to 51st | 23-PW-015 | 1,278,400 | | | | | | | | | | 1,278,400 |
| #401 - 2016 Coneqtec Cold Planer Replacement | 23-PW-017 | | | | 13,000 | | | | | | | 13,000 |
| 2023 CARS- 48th from Roe Lane to Roe Blvd | 23-PW-018 | 235,000 | | | | | | | | | | 235,000 |
| #410 - 2012 Boss Plow - Replacement | 24-PW-001 | | 8,500 | | | | | | | | | 8,500 |
| Concrete Line 60" CMP Under Roe Blvd | 24-PW-002 | 873,000 | | | | | | | | | | 873,000 |
| Storm Sewer Repair/Replacement Program | 24-PW-003 | 100,000 | 125,000 | 165,000 | 195,000 | 250,000 | 265,000 | 265,000 | 265,000 | 265,000 | | 1,895,000 |
| 2025 CARS- Mission Rd from 47th St to 53rd St | 24-PW-004 | | 19,000 | 205,000 | | | | | | | | 224,000 |
| RSR- Extra Project (Rosewood & Granada) | 24-PW-005 | | | 122,500 | 723,500 | | | | | | | 846,000 |
| Sidewalk Extension- El Monte to Delmar | 24-PW-006 | | 280,000 | | | | | | | | | 280,000 |
| 2029 RSR- Nall Ave from 51st to North End | 24-PW-009 | | | | | | 175,000 | 1,525,000 | | | | 1,700,000 |
| 2025 RSR- Nall Ave from 58th to 51st | 24-PW-010 | | 100,000 | 960,000 | | | | | | | | 1,060,000 |
| 2024 CARS- Roe Blvd & Johnson Dr Signal Replacemnt | 24-PW-011 | | 259,000 | | | | | | | | | 259,000 |
| 2023 CARS- 53rd from Mission Rd to Chadwick | 25-PW-001 | 52,000 | | | | | | | | | | 52,000 |
| #107 - 2016 F350 One-ton Replacement | 26-PW-002 | | | | | 74,000 | | | | | | 74,000 |

| Department | Project # | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | Total |
|---|-----------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|-------------------|
| #411 - 2015 Boss Plow - Replacement | 26-PW-003 | | | | 8,500 | | | | | | | 8,500 |
| #414 - 2016 Boss Plow Replacement | 26-PW-004 | | | | | | 9,000 | | | | | 9,000 |
| #408 - Vbox Spreader Replacement | 26-PW-005 | | | | | | 8,000 | | | | | 8,000 |
| #403 - 2016 Paladin Sweeper Broom Replacement | 26-PW-008 | | | | | | | | 6,000 | | | 6,000 |
| 2026 CARS- 51st from Cedar to City Limits | 26-PW-009 | | | 690,000 | | | | | | | | 690,000 |
| 2027 CARS- 47th from Roe Ln to Mission Rd | 27-PW-001 | | | | | 1,135,000 | | | | | | 1,135,000 |
| 2027 RSR- Granada from SMPKY to 56th | 29-PW-001 | | | | 100,000 | 700,000 | | | | | | 800,000 |
| #406 - 2011 Henke Snow Plow Replacement | 31-PW-001 | | | | | | | | 10,000 | | | 10,000 |
| #407 - 2011 Henke Snow Plow Replacement | 31-PW-002 | | | | | | | | 10,000 | | | 10,000 |
| Public Works Total | | 7,934,400 | 2,846,500 | 2,760,500 | 2,571,000 | 2,662,000 | 1,024,000 | 2,409,000 | 1,150,000 | 1,917,000 | 573,000 | 25,847,400 |
| 106 Public Works | | 213,000 | 214,000 | 215,000 | 216,000 | 217,000 | 218,000 | 219,000 | 220,000 | 221,000 | 222,000 | 2,175,000 |
| 250 Storm Water Fund | | 125,000 | 165,000 | 195,000 | 250,000 | 265,000 | 265,000 | 265,000 | 265,000 | 265,000 | | 1,795,000 |
| 270 Sp. Streets | | 1,623,400 | 395,500 | 676,750 | 1,237,500 | 1,459,000 | 210,000 | 1,660,000 | 135,000 | 1,035,000 | 125,000 | 8,557,150 |
| 300 Special Infrastructure | | 725,000 | 725,000 | 235,000 | 225,000 | 225,000 | 240,000 | 225,000 | 395,000 | 235,000 | 225,000 | 3,455,000 |
| 360 Equipment Reserve | | 4,056,000 | 71,500 | 55,000 | 386,500 | | 91,000 | 40,000 | 135,000 | 161,000 | 1,000 | 4,997,000 |
| 370 TIF 1 | | 437,000 | | | | | | | | | | 437,000 |
| 510 TIF 3 - caves | | 100,000 | 1,000,000 | 600,000 | | | | | | | | 1,700,000 |
| CARS | | 697,000 | 119,500 | 102,500 | 311,000 | 511,000 | | | | | | 1,741,000 |
| CDBG | | | 196,000 | | | | | | | | | 196,000 |
| Other Sources | | 586,000 | | | | | | | | | | 586,000 |
| Partner City | | | | 51,250 | | | | | | | | 51,250 |
| STP | | | | 660,000 | | | | | | | | 660,000 |
| Public Works Total | | 8,437,400 | 2,846,500 | 2,760,500 | 2,571,000 | 2,662,000 | 1,024,000 | 2,409,000 | 1,150,000 | 1,917,000 | 573,000 | 26,350,400 |
| Grand Total | | 10,369,004 | 3,107,257 | 4,267,500 | 3,739,700 | 2,946,300 | 1,103,000 | 2,683,650 | 1,418,400 | 2,059,950 | 933,900 | 32,628,661 |

City of Roeland Park, Kansas

Capital Improvement Plan

2023 thru 2027

PROJECTS BY FUNDING SOURCE

| Source | Project # | Priority | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--|-------------|----------|-----------|---------|---------|---------|---------|-----------|
| 101 General Overhead | | | | | | | | |
| Comprehensive Plan Updates | 19-CH-002 | 3 | | | 10,000 | | | 10,000 |
| 101 General Overhead Total | | | | | | | | |
| 106 Public Works | | | | | | | | |
| Contracted Street Maintenance | 16-PW-014 | 7 | 213,000 | 214,000 | 215,000 | 216,000 | 217,000 | 1,075,000 |
| 106 Public Works Total | | | | | | | | |
| 220 Aquatic Center Fund | | | | | | | | |
| Replace Main Pool Pump Strainers | 16-Aqua-003 | n/a | | | 5,500 | | | 5,500 |
| Painting Lobby, Office Area and Restrooms | 19-Aqua-006 | 5 | | | 10,000 | | | 10,000 |
| Pool Furniture Replacement | 20-Aqua-002 | n/a | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| Swim Lane Divider Replacements | 21-Aqua-002 | n/a | | | 1,600 | | | 3,200 |
| Lifeguard Stand Replacement | 22-Aqua-004 | n/a | | | 1,500 | | | 1,500 |
| Women's Locker Room Renovations | 23-Aqua-001 | 7 | 95,000 | | | | | 95,000 |
| Main Recirculation Pump and Motor #3 as Backup | 23-Aqua-002 | n/a | 12,000 | | | | | 12,000 |
| Starting Block Replacement | 24-Aqua-001 | n/a | | | 35,000 | | | 35,000 |
| 220 Aquatic Center Fund Total | | | | | | | | |
| 250 Storm Water Fund | | | | | | | | |
| Storm Sewer Repair/Replacement Program | 24-PW-003 | 6 | | 125,000 | 165,000 | 195,000 | 250,000 | 735,000 |
| 250 Storm Water Fund Total | | | | | | | | |
| 270 Sp. Streets | | | | | | | | |
| Annual Sidewalk Repair & Replacement | 21-PW-001 | 8 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |
| Bi-Annual Sidewalk Extension Project | 21-PW-002 | 6 | 100,000 | | 100,000 | | 100,000 | 300,000 |
| Street Light Replacement | 21-PW-007 | 6 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| 2025 CARS- 55th St from SMPKwy to Roe Blvd | 23-PW-003 | 6 | | 18,000 | 68,000 | | | 86,000 |
| 2023 RSR- Canterbury from 47th to 51st | 23-PW-015 | 7 | 1,278,400 | | | | | 1,278,400 |
| 2023 CARS- 48th from Roe Lane to Roe Blvd | 23-PW-018 | 6 | 158,000 | | | | | 158,000 |
| 2025 CARS- Mission Rd from 47th St to 53rd St | 24-PW-004 | 6 | | 19,000 | 51,250 | | | 70,250 |
| RSR- Extra Project (Rosewood & Granada) | 24-PW-005 | 7 | | | 122,500 | 723,500 | | 846,000 |
| Sidewalk Extension- El Monte to Delmar | 24-PW-006 | 6 | | 84,000 | | | | 84,000 |
| 2025 RSR- Nall Ave from 58th to 51st | 24-PW-010 | 6 | | 100,000 | 300,000 | | | 400,000 |
| 2024 CARS- Roe Blvd & Johnson Dr Signal Replacemnt | 24-PW-011 | 6 | | 139,500 | | | | 139,500 |
| 2023 CARS- 53rd from Mission Rd to Chadwick | 25-PW-001 | 6 | 52,000 | | | | | 52,000 |
| 2026 CARS- 51st from Cedar to City Limits | 26-PW-009 | 6 | | | 379,000 | | | 379,000 |
| 2027 CARS- 47th from Roe Ln to Mission Rd | 27-PW-001 | 5 | | | | | 624,000 | 624,000 |
| 2027 RSR- Granada from SMPKwy to 56th | 29-PW-001 | 6 | | | | 100,000 | 700,000 | 800,000 |

| Source | Project # | Priority | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--|---|----------|------------------|------------------|----------------|------------------|------------------|------------------|
| | 270 Sp. Streets Total | | 1,623,400 | 395,500 | 676,750 | 1,237,500 | 1,459,000 | 5,392,150 |
| 290 Community Center | | | | | | | | |
| Trail Connection - Community Center to Nall Park | 26-CCtr-001 | 4 | | | | 150,000 | | 150,000 |
| | 290 Community Center Total | | | | | 150,000 | | 150,000 |
| 300 Special Infrastructure | | | | | | | | |
| Park Maintenance/Improvements | 16-Park-001 | 7 | 24,000 | 25,000 | 26,000 | 27,000 | 28,000 | 130,000 |
| In-House or Contracted Street Maintenance | 16-PW-013 | 7 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 1,125,000 |
| Room 3 Air Handler/Furnace - 3 ton | 18-CCtr-002 | n/a | 3,000 | | | | | 3,000 |
| Room 3 Condenser Unit | 18-CCTR-003 | n/a | 3,200 | | | | | 3,200 |
| New Public Works Facility | 18-PW-001 | 8 | 400,000 | 500,000 | | | | 900,000 |
| Pavement Evaluation of Street Network | 20-PW-020 | 5 | | | 10,000 | | | 10,000 |
| Disc Golf Course (short 9 basket course) | 21-Park-001 | 4 | | | | 13,500 | | 13,500 |
| Cooper Creek Park Improvements | 21-Park-005 | 6 | 12,330 | | | | | 12,330 |
| Community Center Renovation - Phase 1 | 23-CCtr-001 | 7 | 1,300,000 | | | | | 1,300,000 |
| Nall Park Phase I Improvements Replacing Play Equi | 23-Park-001 | 6 | | | 100,000 | 900,000 | | 1,000,000 |
| Mighty Bike Play Sculpture at R Park | 23-Park-003 | 4 | 90,000 | | | | | 90,000 |
| Consistent Signage in the Parks | 24-Parl-004 | 4 | | 17,000 | | | | 17,000 |
| Storm Sewer Repair/Replacement Program | 24-PW-003 | 6 | 100,000 | | | | | 100,000 |
| Nall Park Retaining Wall Maintenance | 25-Park-003 | 6 | | | 15,000 | | | 15,000 |
| R Park Development Plan Phase 3 | 25-Park-004 | 6 | 192,000 | | | | | 192,000 |
| Community Center Renovation - Phase 2 | 27-CCtr-001 | 6 | | 125,000 | 1,100,000 | | | 1,225,000 |
| Granada Park Playground Equipment Replacement | 27-Park-001 | 5 | | | | 125,000 | | 125,000 |
| Tennis Court Resurfacing | 27-Park-002 | 5 | | | | 45,000 | | 45,000 |
| | 300 Special Infrastructure Total | | | 2,349,530 | 892,000 | 1,461,000 | 1,180,500 | 423,000 |
| 360 Equipment Reserve | | | | | | | | |
| Body Camera Replacement | 16-Pol-004 | n/a | | | 1,200 | 1,200 | 1,200 | 3,600 |
| Police Sidearm Replacement | 16-Pol-006 | n/a | 11,250 | | | | | 11,250 |
| Radar Speed Detection Unit Replacement | 16-Pol-007 | n/a | | 5,000 | | 5,000 | | 10,000 |
| Duty Rifle Replacement | 16-Pol-008 | n/a | | | | | 5,000 | 5,000 |
| #201 - 2010 Elgin Street Sweeper | 16-PW-022 | n/a | | | 300,000 | | | 300,000 |
| #103 - 2012 F350 Pickup Replacement | 16-PW-025 | n/a | | 63,000 | | | | 63,000 |
| Replace Police Backup Server | 17-CH-002 | n/a | 6,000 | | | | | 6,000 |
| City Hall Server Firewall | 18-CH-003 | n/a | 5,000 | | | | | 5,000 |
| AED Unit Replacement | 18-Pol-001 | n/a | | | 8,000 | | | 8,000 |
| Police IT Equipment/Computers | 18-Pol-003 | n/a | 6,624 | 6,757 | 6,900 | 7,100 | 7,300 | 34,681 |
| New Public Works Facility | 18-PW-001 | 8 | 4,051,000 | | | | | 4,051,000 |
| #104 - 2014 F250 Pickup Truck - Replacement | 18-PW-010 | n/a | | | 65,000 | | | 65,000 |
| Replace City Hall Hot Water Heater | 19-CH-001 | n/a | | | 15,000 | | | 15,000 |
| Replace City Hall Networking Routers | 19-CH-003 | n/a | | 8,000 | | | | 8,000 |
| Replace City Hall Desk Top Computers | 19-CH-004 | n/a | 3,200 | 800 | 800 | 2,400 | 3,200 | 10,400 |
| Police In-Car Computer Replacement | 19-Pol-001 | n/a | 8,000 | 4,000 | 8,000 | 8,000 | 8,000 | 36,000 |
| Taser Replacement | 19-Pol-002 | n/a | | 7,200 | | | | 7,200 |
| Patrol Vehicle Emergency Equipment | 19-Pol-003 | n/a | 16,000 | 8,000 | | | | 24,000 |
| Police K9 Dog | 19-Pol-005 | n/a | | | 15,000 | | | 15,000 |
| Police: Ford Fusion - Travel -Special use. | 22-Pol-001 | n/a | | | | 26,000 | | 26,000 |
| Police Detective Vehicle - Ford Taurus | 22-Pol-002 | n/a | | | 0 | | | 0 |
| In-Car Cameras | 22-Pol-003 | n/a | 38,000 | | | 2,000 | | 40,000 |
| Police Firewall Replacement | 22-Pol-006 | n/a | 25,000 | | | | | 25,000 |

| Source | Project # | Priority | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--|-------------|----------|------------------|----------------|---------------|----------------|---------------|------------------|
| Police Vehicle: Ford Explorer | 23-Pol-004 | n/a | 135,000 | 46,000 | | | | 181,000 |
| #203 - 2003 Skidsteer Case 85XT | 23-PW-005 | n/a | | | 55,000 | | | 55,000 |
| #417 - 2002 Coleman Tiller Attachment | 23-PW-009 | n/a | 5,000 | | | | | 5,000 |
| #401 - 2016 Coneqtec Cold Planer Replacement | 23-PW-017 | n/a | | | | 13,000 | | 13,000 |
| 2014 Dodge 4x4 Crew Cab Pickup | 24-Park-001 | n/a | 0 | | | | | 0 |
| Police K9 Equipment for Explorer | 24-Pol-002 | n/a | 15,000 | | | | | 15,000 |
| Police Drone | 24-Pol-003 | n/a | | 7,000 | | | | 7,000 |
| #410 - 2012 Boss Plow - Replacement | 24-PW-001 | n/a | | 8,500 | | | | 8,500 |
| Ford Escape - Chief Vehicle | 26-Pol-001 | n/a | | | | 25,000 | | 25,000 |
| #411 - 2015 Boss Plow - Replacement | 26-PW-003 | n/a | | | 8,500 | | | 8,500 |
| 360 Equipment Reserve Total | | | 4,325,074 | 164,257 | 86,900 | 433,200 | 77,700 | 5,087,131 |

370 TIF 1

| | | | | | |
|--------------------------------------|-----------|---|----------------|--|----------------|
| Concrete Line 60" CMP Under Roe Blvd | 24-PW-002 | 6 | 437,000 | | 437,000 |
| 370 TIF 1 Total | | | 437,000 | | 437,000 |

510 TIF 3 - caves

| | | | | | | | |
|--|-----------|---|----------------|------------------|----------------|--|------------------|
| Roe Parkway- Ph1 Extension & Ph2 Maintenance | 22-PW-004 | 7 | 100,000 | 1,000,000 | 600,000 | | 1,700,000 |
| 510 TIF 3 - caves Total | | | 100,000 | 1,000,000 | 600,000 | | 1,700,000 |

CARS

| | | | | | | | |
|--|-----------|---|----------------|----------------|----------------|----------------|----------------|
| 2022 CARS- Elledge from Roe Ln to 47th Street | 23-PW-008 | 7 | 620,000 | | | 620,000 | |
| 2023 CARS- 48th from Roe Lane to Roe Blvd | 23-PW-018 | 6 | 77,000 | | | 77,000 | |
| 2025 CARS- Mission Rd from 47th St to 53rd St | 24-PW-004 | 6 | | 102,500 | | 102,500 | |
| 2024 CARS- Roe Blvd & Johnson Dr Signal Replacemnt | 24-PW-011 | 6 | | 119,500 | | 119,500 | |
| 2026 CARS- 51st from Cedar to City Limits | 26-PW-009 | 6 | | 311,000 | | 311,000 | |
| 2027 CARS- 47th from Roe Ln to Mission Rd | 27-PW-001 | 5 | | | 511,000 | 511,000 | |
| CARS Total | | | 697,000 | 119,500 | 102,500 | 311,000 | 511,000 |
| 1,741,000 | | | | | | | |

CDBG

| | | | | | | |
|--|-------------|---|----------------|----------------|--|----------------|
| Sidewalk Extension- El Monte to Delmar | 24-PW-006 | 6 | | 196,000 | | 196,000 |
| Community Center Renovation - Phase 2 | 27-CCtr-001 | 6 | | 200,000 | | 200,000 |
| CDBG Total | | | 196,000 | 200,000 | | 396,000 |

Other Sources

| | | | | | | |
|---------------------------------------|-------------|---|------------------|--|--|------------------|
| New Public Works Facility | 18-PW-001 | 8 | 150,000 | | | 150,000 |
| Community Center Renovation - Phase 1 | 23-CCtr-001 | 7 | 385,000 | | | 385,000 |
| Mighty Bike Play Sculpture at R Park | 23-Park-003 | 4 | 70,000 | | | 70,000 |
| Concrete Line 60" CMP Under Roe Blvd | 24-PW-002 | 6 | 436,000 | | | 436,000 |
| Other Sources Total | | | 1,041,000 | | | 1,041,000 |

Partner City

| | | | | | | |
|---|-----------|---|---------------|--------|--|---------------|
| 2025 CARS- Mission Rd from 47th St to 53rd St | 24-PW-004 | 6 | | 51,250 | | 51,250 |
| Partner City Total | | | 51,250 | | | 51,250 |

| Source | Project # | Priority | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------------------|-----------|----------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| STP | | | | | | | | |
| 2025 RSR- Nall Ave from 58th to 51st | 24-PW-010 | 6 | | | 660,000 | | | 660,000 |
| | | | | | 660,000 | | | 660,000 |
| | | | | | | | | |
| GRAND TOTAL | | | 10,894,004 | 3,107,257 | 4,267,500 | 3,739,700 | 2,940,300 | 24,948,761 |
| | | | | | | | | |



APPENDIX A: **ORGANIZATIONAL GOALS & OBJECTIVES**



Behavioral Values

Organizational Goals &

Fiscal Year 2024 Objectives

Behavioral Values: In the spring of 2023 the Governing Body and Department Directors developed Behavioral Values for the organization during a series of workshops facilitated by the KU Public Management Center. This effort was intended to strengthen the working relationships within the Governing Body as well as between the Governing Body and Staff. The Behavioral Values guide the organization as we examine how to bridge the gap between what is politically acceptable (what we want to do) and what is operationally sustainable (can we do it).

| Value | Definition |
|----------------------------------|--|
| Committed to Continuous Learning | We learn new skills, gain knowledge, listen and seek to understand so as to be proactive and innovative in our leadership and decision making. |
| Sense of Humor | Remaining keenly aware of the context and approach, we use humor as a tool to create social connections and build relationships. |
| Respect | We hold all people and groups in high regard, treating them with kindness while creating an environment where they feel seen and heard. |
| Integrity | We are honest and uphold the highest ethical standards. |
| Inclusive | We welcome, represent, empower, and engage all people and groups through a focus on equity and fairness without favor or bias. |
| Transparency | We share information openly to create shared understanding and clarity and confidence in community governance. |

Organizational Goals and Current Year Objectives: The broadly defined Organizational Goals are consistent areas of focus for organization improvements. These are reviewed and updated at the start of each budget cycle to ensure each remains relevant prior to staff and the elected officials focusing on specific Objectives (priorities) for the next budget year. The Objectives are specific initiatives intended to further the City's Goals.

A. Advance Diversity, Equity, and Inclusion – within the community through intentional policy and procedures.

Objectives:

1.

Justification:

Cost Estimate: **\$ Account**

Completion Date:

Responsible Party:

Submitted By:

What are the racial equity implications of this objective?

B. Prioritize Communication and Engagement with the Community

– by expanding opportunities to inform and engage residents in an open and participatory manner.

Objectives:

1. Enhance Community Engagement in the Annual Budget Process, Starting with the 2025 Budget

Justification:

Involving the community in the budget process allows residents to engage more deeply in civic matters and invest in Roeland Parks' future.

Typically, the City of Roeland Park has held a community budget forum in June and a public budget/mill rate hearing in August. While informative, these engagement opportunities tend to present citizens with a complete budget. Enhancing the community's engagement in the annual Budget process would mean involving the community earlier in the process, with targeted input opportunities that could inform the formation of budget objectives and decisions in a meaningful way. The public feedback should be considered when forming goals and objectives for the upcoming year. There are a variety of public engagement techniques. To the extent possible, accommodations should be offered to those who request them, including but not limited to ASL interpretation and multilingual formats:

- 1. Balancing Act online simulation:** This is an online platform that allows residents to develop a city budget based on the actual resources anticipated by the City, prioritize community projects, and generate customized estimate of paid taxes. While this isn't a tool

designed for direct decision making, it helps to educate residents on the process of allocating resources and provides the city insights into community priorities.

Example: City of Greensboro <https://www.greensboro-nc.gov/departments/budget-evaluation/budget-simulator>

2. **Budget survey/vote (informational/feedback):** Create a survey that could be taken virtually but also hard copy. Partner with RPCC and resident champions to get the word out to folks who don't have online access.

Examples: City of Thousand Oaks

<https://www.toaks.org/Home/ShowDocument?id=13815>

3. **Budget pop-up events:** Host informal events in popular community gathering spots. Offer food/drink or activities to draw people in. Be prepared with specific questions to engage folks and have City leadership present to answer questions.

Example: City of Chicago round table discussions:

<https://www.chicago.gov/content/dam/city/sites/budget/2021BudgetEngagementRecap.pdf>

| | |
|---------------------------|--|
| <u>Cost Estimate:</u> | \$15,000 (not to exceed) Account 5253 .101 |
| | <ul style="list-style-type: none">• \$10,000 – cost estimate for public engagement tools• \$5,000 – estimated costs of contract professional to administer and facilitate (\$50/hr. at 100 hours) |
| <u>Completion Date:</u> | September 1, 2024 (as part of the adoption of the 2025 budget) |
| <u>Responsible Party:</u> | Administrative Staff, Governing Body |
| <u>Submitted By:</u> | Mayor Poppa with Councilmembers Brauer, Castagna-Herrera, Dickens, Faidley, Hill, Madigan, Raglow, and Rebne |

What are the racial equity implications of this objective?

- What is the intended outcome of this item?
 - To enhance community engagement and transparency in the annual budget process.
- Does this item benefit all racial groups?
 - Yes.
- Does this item leave out any racial groups?
 - No
- What (if any) social determinants of health are impacted by this item?
 - n/a
- What (if any) are the unintended economic and environmental impacts of this item?
 - n/a
- How has the impacted community been involved?
 - Community members are central to this objective.

- How will the program be communicated to all stakeholders?
 - Via City communication channels

C. Improve Community Assets – through timely maintenance and replacement as well as improving assets to modern standards.

Objectives:

1. Add Consistent Markers and Signage within the Parks

Justification:

Trees and public art are community assets that can be better appreciated by all if they are marked with pertinent information. The objective provides for design, purchase and placement of tree and art markers as well as park rules signs (for Cooper Creek, R Park, and Nall Park) that are designed consistent with the city's branding efforts. The signs will serve to educate and inform.

Tree markers will include genus and species information. Art markers will include the name of the artist, title of work, date, and medium. The current tree markers for the R Park Arboretum are easily damaged and destroyed by mowers and trimmers. Some damage comes from dog leashes getting hung up. Each marker costs \$40 to replace, and we are seeing losses of five to seven markers per year. The appearance of those still in place is flimsy and shabby.

The Parks Committee and Tree Board, in collaboration with the Arts Advisory Committee, have agreed to design signage with a 6" x 6" base of pressure treated lumber that will last 15-25 years if placed in concrete and treated with sealant.

The Arts Advisory Committee currently has no specific design for public sculpture markers that are placed in City parks and public rights-of-way. Both committees agree that, for a clean look to our most used parks, signage should be consistent. These markers would only be placed on works of art accessible to pedestrians.

The signs are intended to be in English, and tree markers will have Latin names as well. QR codes can lead the person to read further descriptions in English and Spanish. Larger rules signs will mostly be internationally recognized icons, i.e., red circles with a strike thru the icon; accessibility signs.

A Community for All Ages: The simplicity of design in these markers will be taken into consideration to appeal to all ages. Markers and signs will be placed at recommended ADA height to be easily readable for individuals in a wheelchair.



Cost Estimate: \$17,000 **Account 5470 .300**

Completion Date: 7/31/24

Responsible Party: Parks and Recreation Superintendent, Public Works Director, Parks Committee and Arts Committee

Submitted By: Council Members Raglow and Faidley

What are the racial equity implications of this objective? In order to address racial equity implications of this objective, the collaborative committees will use the National Recreation and Park Association's Equity Language Guide: <https://www.nrpa.org/siteassets/nrpa-equity-language-guide-10-21-2021.pdf>

The Racial Equity Tools guidebook will help us to ensure everyone has equitable access to health and public art opportunities.

A Guide of Racial Equity Impact Questions to consider when developing an answer to the broad question of “what are the racial equity implications of this objective”.

- What is the intended outcome of this item?
 - To educate residents and visitors to Roeland Park about our Trees, Parks, and Public Art
- Does this item benefit all racial groups?
 - Yes, especially if signs can be bi-lingual when possible.
- Does this item leave out any racial groups?
 - Possibly those who may have difficulty accessing our city parks and public spaces because of transportation issues.
- What (if any) social determinants of health are impacted by this item?
 - Users will be encouraged to use our parks more often promoting a more active and healthier lifestyle.
- What (if any) are the unintended economic and environmental impacts of this item?
 - None known at this time. (Use of environmentally friendly stain/sealant on wood posts.)
- How has the impacted community been involved?
 - Members of both resident committees have been involved in discussing the objective.

Specifics will continue to be discussed in meetings open to the public.

- How will the program be communicated to all stakeholders?
 - Announcing through social media the addition of new signage elements with featured photos of marked trees or public works of art.

D. Keep Our Community Safe & Secure – for all residents, businesses, and visitors.

Objectives:

1. Purchase a Drone for the Police Department

Justification: The use of a drone for the police department will enhance public safety and crime prevention efforts in the community. They are used to assist in crime scene investigations vehicle accidents, special events, mapping, traffic management, locating suspects involved in a criminal activity, disaster support, fire department and medical response assistance, and police training. The ability to have an aerial view of specific locations for police responses allows for safer investigating. That safety benefit also extends to visitors, residents, and employees in Roeland Park.

Cost Estimate: \$7,000 for purchase and training **Account 5315.360**

Completion Date: February 1, 2024

Responsible Party: Chief Morris

Submitted By: Chief Morris

What are the racial equity implications of this objective? None.

E. Provide Great Customer Service – with professional, timely and friendly staff.

Objectives:

1.

Justification:

Cost Estimate: **\$ Account**

Completion Date:

Responsible Party:

Submitted By:

What are the racial equity implications of this objective?

F. Cultivate a Rewarding Work Environment – where creativity, efficiency, productivity, and work-life balance are continuous pursuits.

Objectives:

1.

Justification:

Cost Estimate: \$ Account

Completion Date:

Responsible Party:

Submitted By:

What are the racial equity implications of this objective?

G. Encourage Investment in Our Community – whether it be redevelopment, new development, or maintenance.

Objectives:

1.

Justification:

Cost Estimate: \$ Account

Completion Date:

Responsible Party:

Submitted By:

What are the racial equity implications of this objective?

H. Work to Implement Strategic Goals – as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.

Objectives:

1.

Justification:

Cost Estimate: **\$ Account**

Completion Date:

Responsible Party:

Submitted By:

What are the racial equity implications of this objective?

A Guide for Racial Equity Impact Questions: the guide below is provided as an aid to help develop answers to the broad question of “what are the racial equity implications of this objective”. 2024 marks the implementation of a racial equity lens as a supporting data component for Objectives.

- What is the intended outcome of this item?
- Does this item benefit all racial groups?
- Does this item leave out any racial groups?
- What (if any) social determinants of health are impacted by this item?
- What (if any) are the unintended economic and environmental impacts of this item?
- How has the impacted community been involved?
- How will the program be communicated to all stakeholders?

Social determinants of health are the conditions in the environment where people are born, live, learn, work, play, worship, and age that affect a wide range of health and quality-of-life outcomes. Several social determinants of health that are particularly relevant to municipal government are: crime prevention and criminal justice, safe and healthy living conditions, connectivity of neighborhoods, and access to recreation opportunities.



APPENDIX B: **STAFFING DETAIL**

Roeland Park Personnel Schedule – Full Time Equivalents

Police Department

| POSITION | 2018 ACTUAL | *2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|-----------------------|----------------|-----------------|----------------|----------------|----------------|----------------|-----------------|
| Chief | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Sergeant | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Master Patrol Officer | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Detective | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Corporal | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
| Officer | 6.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 | 7.5 |
| Police Clerk | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Total | 15.5 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 |

*A temporary Assistant Chief Position was added for 2024 as well as the elimination of the Detective position following the adoption of the 2024 budget.

Public Works

| POSITION | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| Director | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| PW Superintendent | 1 | 1 | 1 | 1 | 1 | 5 | 5 |
| Equipment Operator | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Engineering Intern | 0 | .23 | .23 | .23 | .23 | .23 | .23 |
| Total | 7 | 7.23 | 7.23 | 7.23 | 7.23 | 7.23 | 7.23 |

Parks & Recreation

| POSITION | 2018 ACTUAL | *2019 ACTUAL | 2020 ACTUAL | 2021** ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|-----------------------------------|----------------|-----------------|----------------|------------------|----------------|----------------|-----------------|
| Parks & Recreation Superintendent | 0 | 0 | 1 | 1 | 1 | 1 | 1 |
| Facility Maintenance Supervisor | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Aquatics Seasonal Employees | 0 | 0 | 0 | 6.9 | 6.9 | 6.9 | 6.9 |
| Community Center Attendants | 0 | .9 | .9 | .9 | .9 | .9 | .9 |
| Total | 0 | 1.9 | 2.9 | 9.8 | 9.8 | 9.8 | 9.8 |

*The Facility Maintenance Supervisor and part time Community Center Attendants transferred from Johnson County Parks and Recreation employment to City employment following the adoption of the 2019 budget.

**The aquatics seasonal positions of Pool Manager, Assistant Pool Manager, Head Lifeguard, Lifeguard, Front Desk Attendant, and Concessions were added for the 2021 Roeland Park Aquatic Center Season.

Administration

| POSITION | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| City Administrator | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Asst. City Administrator/Finance Director | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| City Clerk | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Intern | 0.4 | 0.4 | .4 | 0.4 | 0.4 | 0.4 | 0.4 |
| Total | 4.4 |

Municipal Court

| POSITION | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|--------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| Court Clerk | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Judge | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Prosecutor | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Total | 1.2 |

Neighborhood Services

| POSITION | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| Building Inspector | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Code Enforcement Officer | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Total | 2 |

Governing Body

| POSITION | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|--------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| Mayor | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| Council | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 |
| Total | 1.9 |

| POSITION | 2018 ACTUAL | 2019 ACTUAL | 2020 ACTUAL | 2021 ACTUAL | 2022 ACTUAL | 2023 ACTUAL | 2024 ADOPTED |
|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| Grand Total | 32 | 34.13 | 35.13 | 42.7 | 42.7 | 42.7 | 42.7 |

Following adoption of the 2019 budget, the Facility Maintenance Supervisor and part time Community Center Attendants were transitioned from Johnson County Parks and Recreation (JCPRD) employees to City employees. The combined City and JCPRD staffing level at the Community Center remained the same. A School Resource Officer (SRO) was also added in 2019 through a partnership with Bishop Miege and St. Agnes Schools. The 2020 Budget added a full time Parks and Recreation Superintendent who oversees the Aquatics Facility.

Starting in 2021, the adopted FTEs represent the addition of seasonal aquatics positions previously accounted for by Johnson County Parks and Recreation (JCPRD).



Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Aquatic Center
 Contact Aquatics Center Manager
 Type Maintenance
 Useful Life 10 years
 Category Parks & Recreation
 Priority n/a

Project # 16-Aqua-003

Project Name Replace Main Pool Pump Strainers

Condition/Opportunity Purchase/Const Year 2026
 Object Importance Rel Yr Exist. Equip 2016

Total Project Cost: \$11,000

Description

Two strainers located in the main pool pump house were last replaced in 2016. They are anticipated to last 10 years.

Justification

The strainers are made of stainless steel but will deteriorate due to the chemicals they are exposed to.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|------|------|------|--------------|------|--------------|
| 5,500 | Construction/Maintenance | | | | 5,500 | | 5,500 |
| Total | Total | | | | 5,500 | | 5,500 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|-------------------------|------|------|------|--------------|------|--------------|
| 5,500 | 220 Aquatic Center Fund | | | | 5,500 | | 5,500 |
| Total | Total | | | | 5,500 | | 5,500 |

Budget Impact/Other

Funds transferred from the General Fund to the Aquatic Center Fund to pay for the replacement.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 19-Aqua-006

Project Name Painting Lobby, Office Area and Restrooms

Condition/Opportunity 1

Acquisition/Const Year 2026

Object Importance 4

Actual Yr Exist. Equip 2021

Department Aquatic Center

Contact Aquatics Center Manager

Type Maintenance

Useful Life 5 years

Category Parks & Recreation

Priority 5 Neutral

Description

Total Project Cost: \$10,000

Lobby and mens restroom painted last in 2021. Women's restroom repainted in 2023.

Justification

The lobby and restroom areas are high traffic areas at the Aquatic Center and require regular repainting to keep these areas looking clean and fresh. We estimate that the areas will be repainted every 5 years.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|---------------|------|---------------|
| Construction/Maintenance | | | | 10,000 | | 10,000 |
| Total | | | | 10,000 | | 10,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-------------------------|------|------|------|---------------|------|---------------|
| 220 Aquatic Center Fund | | | | 10,000 | | 10,000 |
| Total | | | | 10,000 | | 10,000 |

Budget Impact/Other

Funds are transferred from the General Fund to the Aquatics fund the year of the planned project.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Aquatic Center
 Contact Aquatics Center Manager
 Type Equipment
 Useful Life 3 - 5 years
 Category Equipment: Miscellaneous
 Priority n/a

Project # 20-Aqua-002
 Project Name Pool Furniture Replacement

Condition/Opportunity Purchase/Const Year 2020
 Object Importance Rel Yr Exist. Equip

Total Project Cost: \$32,000

Description
 Replace loungers, picnic tables and other furniture at the pool. The 2020 budget reflects all new pool loungers. The years following plans for five new loungers to be replaced per year due to wear and tear.

Justification
 A part of regular maintenance includes replacing the pool furniture as it ages. This will provide for annual replacement as needed with the largest purchase in 2020 of several new pieces.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 23,000 | Equip/Vehicles/Furnishings | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 | 4,000 |
| Total | Total | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 23,000 | 220 Aquatic Center Fund | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 | 4,000 |
| Total | Total | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 | Total |

Budget Impact/Other
 Funding for this project will be in the Aquatic Fund (220), which is subsidized from the General Fund as well as being supported by user fees.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Aquatic Center
 Contact Aquatics Center Manager
 Type Equipment
 Useful Life 25 years
 Category Equipment: Miscellaneous
 Priority n/a

Project # 21-Aqua-002
 Project Name Swim Lane Divider Replacements

Condition/Opportunity Purchase/Const Year 2025
 Object Importance Rel Yr Exist. Equip 2000

Total Project Cost: \$6,400

Description

The swim lane dividers section off lanes for lap swimming and swim meets. They also guard off the shallow from the deep end and are used for safety purposes.

Justification

The swim lane dividers become worn over time and need to be replaced. This budget plans for replacement of two very other year.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|------|--------------|------|--------------|--------------|--------------|
| Equip/Vehicles/Furnishings | | | 1,600 | | 1,600 | 3,200 | 3,200 |
| Total | | | 1,600 | | 1,600 | 3,200 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-------------------------|------|------|--------------|------|--------------|--------------|--------------|
| 220 Aquatic Center Fund | | | 1,600 | | 1,600 | 3,200 | 3,200 |
| Total | | | 1,600 | | 1,600 | 3,200 | Total |

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Aquatic Center
 Contact Aquatics Center Manager
 Type Equipment
 Useful Life 10
 Category Parks & Recreation
 Priority n/a

Project # 22-Aqua-004

Project Name Lifeguard Stand Replacement

Condition/Opportunity Purchase/Const Year 2022
 Object Importance Sel Yr Exist. Equip 2007

Total Project Cost: \$7,500

Description

Replace one of the five lifeguard stands every 3rd year as needed. Each stand is approximately \$1,500.

Justification

Lifeguard stands need periodic replacement along with all other pool furniture due to wear and tear. This will build regular replacement into the budget.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|------|------|--------------|------|------|--------------|--------------|
| 1,500 | Equip/Vehicles/Furnishings | | | 1,500 | | | 1,500 | 4,500 |
| Total | Total | | | 1,500 | | | 1,500 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-------------------------|------|------|--------------|------|------|--------------|--------------|
| 1,500 | 220 Aquatic Center Fund | | | 1,500 | | | 1,500 | 4,500 |
| Total | Total | | | 1,500 | | | 1,500 | Total |

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Aquatic Center
Contact Aquatics Center Manager
Type Maintenance
Useful Life 20 years
Category Buildings
Priority 7 Important Priority

Project # 23-Aqua-001

Project Name Women's Locker Room Renovations

Condition/Opportunity 3 Purchase/Const Year 2023
Object Importance 4 Original Yr Exist. Equip 1996

Total Project Cost: \$95,000

Description

Objective to replace stall dividers, lockers, paint, and re-seal floor to match men's locker room.

Justification

Fixtures are original to 1996 construction, replacing them to match mens locker room.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|---------------|------|------|------|------|---------------|
| Construction/Maintenance | 95,000 | | | | | 95,000 |
| Total | 95,000 | | | | | 95,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-------------------------|---------------|------|------|------|------|---------------|
| 220 Aquatic Center Fund | 95,000 | | | | | 95,000 |
| Total | 95,000 | | | | | 95,000 |

Budget Impact/Other

Cost will be covered by a transfer from the General Fund

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 23-Aqua-002

Project Name Main Recirculation Pump and Motor #3 as Backup

ond/Opportunity Purchase/Const Year 2023

ject Importance Rel Yr Exist. Equip

Department Aquatic Center

Contact Aquatics Center Manager

Type Equipment

Useful Life 15 years

Category Parks & Recreation

Priority n/a

Total Project Cost: \$12,000

Description

Adding a backup pump and motor for the 2 main recirculation pumps.

Justification

Having a backup main recirculation pump on hand ensures that the pool can continue operation in the event that one of the 2 main recirculation pumps stops working during the summer. It would take 4 to 6 weeks to rebuild a failed pump. Staff estimates the pump and motor will be replaced every 15 years.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|---------------|------|------|------|------|---------------|
| Equip/Vehicles/Furnishings | 12,000 | | | | | 12,000 |
| Total | 12,000 | | | | | 12,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-------------------------|---------------|------|------|------|------|---------------|
| 220 Aquatic Center Fund | 12,000 | | | | | 12,000 |
| Total | 12,000 | | | | | 12,000 |

Budget Impact/Other

Funds are transferred from the General Fund to the Aquatic Fund to cover the cost.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Aquatic Center
 Contact Aquatics Center Manager
 Type Equipment
 Useful Life 20 years
 Category Equipment: Miscellaneous
 Priority n/a

Project # 24-Aqua-001
 Project Name Starting Block Replacement

Condition/Opportunity Purchase/Const Year 2025
 Object Importance Rel Yr Exist. Equip 2000

Total Project Cost: \$70,000

Description

The starting blocks used for swim team practice and competition will be replaced once every 20 years.

Justification

These blocks are subject to wear and tear and require periodic replacement.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|------|---------------|------|------|---------------|--------------|
| Equip/Vehicles/Furnishings | | | 35,000 | | | 35,000 | 35,000 |
| Total | | | 35,000 | | | 35,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-------------------------|------|------|---------------|------|------|---------------|--------------|
| 220 Aquatic Center Fund | | | 35,000 | | | 35,000 | 35,000 |
| Total | | | 35,000 | | | 35,000 | Total |

Budget Impact/Other

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department City Hall
 Contact Asst. City Administrator
 Type Equipment
 Useful Life 5 years
 Category Equipment: Computers
 Priority n/a

Project # 17-CH-002
 Project Name Replace Police Backup Server

Condition/Opportunity Purchase/Const Year 2023
 Project Importance Sel Yr Exist. Equip 2018

Total Project Cost: \$24,000

Description

Replacement of the backup server is planned every 5 years.

Justification

While the City's servers are currently backed up off site, not all of the Police videos and information is backed up due to the large quantity of data they gather. The server backup would prevent the loss of critical data in the event of a system failure.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|--------------|------|------|------|------|--------------|--------------|
| 6,000 | Equip/Vehicles/Furnishings | 6,000 | | | | | 6,000 | 12,000 |
| Total | Total | 6,000 | | | | | 6,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|--------------|------|------|------|------|--------------|--------------|
| 6,000 | 360 Equipment Reserve | 6,000 | | | | | 6,000 | 12,000 |
| Total | Total | 6,000 | | | | | 6,000 | Total |

Budget Impact/Other

The funds for this project will be transferred from General Overhead (101) to the Equipment Reserve Fund (360). The current server was purchased in 2018.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 18-CH-003

Project Name City Hall Server Firewall

Opportunity Purchase/Const Year 2023

Object Importance 1st Yr Exist. Equip 2018

Department City Hall

Contact Asst. City Administrator

Type Equipment

Useful Life 5 years

Category Equipment: Computers

Priority n/a

Total Project Cost: \$20,000

Description

The system is designed to prevent unauthorized access to or from the network. This is a hardware firewall.

Justification

The firewall should be replaced every five years.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|--------------|------|------|------|------|--------------|--------------|
| 5,000 | Equip/Vehicles/Furnishings | 5,000 | | | | | 5,000 | 10,000 |
| Total | Total | 5,000 | | | | | 5,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|--------------|------|------|------|------|--------------|--------------|
| 5,000 | 360 Equipment Reserve | 5,000 | | | | | 5,000 | 10,000 |
| Total | Total | 5,000 | | | | | 5,000 | Total |

Budget Impact/Other

The funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Department City Hall

Contact Asst. City Administrator

Type Maintenance

Useful Life 20

Category Buildings

Priority n/a

Project # 19-CH-001

Project Name Replace City Hall Hot Water Heater

Opportunity Purchase/Const Year 2025

Object Importance Rel Yr Exist. Equip 1998

Total Project Cost: \$30,000

Description

The water heater in city hall provides heated water for the sinks within City Hall. The units typically have a 20 year life cycle.

Justification

The water heater will be 20 years old at time of replacement. Replacement will only occur if the water heater is no longer functional. Otherwise, the money will be held in the Equipment Reserve fund until replacement is needed.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|------|---------------|------|------|---------------|--------------|
| Equip/Vehicles/Furnishings | | | 15,000 | | | 15,000 | 15,000 |
| Total | | | 15,000 | | | 15,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|------|------|---------------|------|------|---------------|--------------|
| 360 Equipment Reserve | | | 15,000 | | | 15,000 | 15,000 |
| Total | | | 15,000 | | | 15,000 | Total |

Budget Impact/Other

Funding for this project will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department City Hall
 Contact Asst. City Administrator
 Type Unassigned
 Useful Life 5 years
 Category Economic Development/Touris
 Priority 3 Future Plan

Project # 19-CH-002

Project Name Comprehensive Plan Updates

Condition/Opportunity 2 Purchase/Const Year 2020
 Object Importance 1 New Yr Exist. Equip 2025

Total Project Cost: \$160,000

Description
 The comprehensive plan is the guiding document for future development of Roeland Park. The current comprehensive plan was updated in 2020. The City Planning Commission also reviewed and updated the Comprehensive Plan on a smaller scale in 2016. This item anticipates a minor review and update in 5 years followed by a citizen engaged update process in 10 years. Both of those efforts would be led by a consultant.

Justification

The comprehensive plan is a living document that requires review and update periodically as the City evolves. The City has undergone significant development recently and needs to review and update the comp plan in timely increments.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------|-----------------|------|------|--------|------|------|--------|--------|
| 65,000 | Planning/Design | | | 10,000 | | | 10,000 | 85,000 |
| Total | Total | | | 10,000 | | | 10,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------|----------------------|------|------|--------|------|------|--------|--------|
| 65,000 | 101 General Overhead | | | 10,000 | | | 10,000 | 85,000 |
| Total | Total | | | 10,000 | | | 10,000 | Total |

Budget Impact/Other

The General Overhead Department of the General Fund (101) will cover the cost.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 19-CH-003

Project Name Replace City Hall Networking Routers

Condition/Opportunity Purchase/Const Year 2024

Object Importance Rel Yr Exist. Equip 2019

Department City Hall

Contact Asst. City Administrator

Type Equipment

Useful Life 5 years

Category Equipment: Computers

Priority n/a

Total Project Cost: \$32,000

Description

City Hall computer networking would replace the routers located in City Hall.

Justification

Routers must be replaced every five year to remain effective. Last replaced in 2019.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|------|--------------|------|------|------|--------------|--------------|
| 8,000 | Equip/Vehicles/Furnishings | | 8,000 | | | | 8,000 | 16,000 |
| Total | Total | | 8,000 | | | | 8,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|------|--------------|------|------|------|--------------|--------------|
| 8,000 | 360 Equipment Reserve | | 8,000 | | | | 8,000 | 16,000 |
| Total | Total | | 8,000 | | | | 8,000 | Total |

Budget Impact/Other

Funds will come from General Fund General Overhead Department (101) transferred to Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 19-CH-004

Project Name Replace City Hall Desk Top Computers

ond/Opportunity Purchase/Const Year 2019

ject Importance el Yr Exist. Equip various

Department City Hall

Contact Asst. City Administrator

Type Equipment

Useful Life 5 years

Category Equipment: Computers

Priority n/a

Total Project Cost: \$21,600

Description

The computers throughout City Hall will be put on a five year replacement cycle. This includes nine PCs in the Admin suites and one in the Council Chambers which supports the Council and Planning Commission meetings. Will be replacing all desktops with laptops starting in 2023.

Justification

Previously computers were just replaced as they broke. However, this method creates downtime in dealing with a slow and lowly functional machine prior to it completely ceasing to work. That is followed by downtime in replacement of the existing machine. Computer warranties run out after three years. This will provide a replacement two years beyond the warranty.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|--------------|------------|------------|--------------|--------------|---------------|--------------|
| 7,200 | Equip/Vehicles/Furnishings | 3,200 | 800 | 800 | 2,400 | 3,200 | 10,400 | 4,000 |
| Total | Total | 3,200 | 800 | 800 | 2,400 | 3,200 | 10,400 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|--------------|------------|------------|--------------|--------------|---------------|--------------|
| 7,200 | 360 Equipment Reserve | 3,200 | 800 | 800 | 2,400 | 3,200 | 10,400 | 4,000 |
| Total | Total | 3,200 | 800 | 800 | 2,400 | 3,200 | 10,400 | Total |

Budget Impact/Other

Funding for Computer Replacement will come from the General Overhead Department of the General Fund (101) transferred to the Equipment Reserve Fund (360) where the expense will occur. Computer costs have decreased over the past 10 years. A new tower now cost \$800, over a 5 yr period the cost of owning the computer is <\$200/yr.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Community Center
 Contact Community Center Mgr
 Type Equipment
 Useful Life 25 years
 Category Parks & Recreation
 Priority n/a

Project # 18-CCTr-002
 Project Name Room 3 Air Handler/Furnace - 3 ton

Opportunity Purchase/Const Year 2048
 Object Importance Rel Yr Exist. Equip 2023

Total Project Cost: \$8,000

Description

The air handler/furnace controls heating of room 3 within the community center. Installed in 2023 as part of the Phase 1 Renovations.

Room 3 Air handler/ furnace/ condenser
 Make Unit: Lennox M/N CX35-36B-6F-20
 Size: 62,000 BTU
 Efficiency: 90%

Justification

The Room 3 air handler/furnace was a 30+ years old. The condenser and air handler were replaced at the same time to attain the greatest level of efficiency from the new units installed. We expect the new units installed in 2023 will last 25 years.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|--------------|------|------|------|------|--------------|--------------|
| Equip/Vehicles/Furnishings | 3,000 | | | | | 3,000 | 5,000 |
| Total | 3,000 | | | | | 3,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|--------------|------|------|------|------|--------------|--------------|
| 300 Special Infrastructure | 3,000 | | | | | 3,000 | 5,000 |
| Total | 3,000 | | | | | 3,000 | Total |

Budget Impact/Other

Community center expenses for building maintenance are generally funded from an 1/8 of a cent sales tax dedicated to the Community Center Fund. The account is 5210.290.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Community Center
 Contact Community Center Mgr
 Type Equipment
 Useful Life 25 years
 Category Parks & Recreation
 Priority n/a

Project # 18-CCTr-003
 Project Name Room 3 Condenser Unit

Opportunity Purchase/Const Year 2048
 Object Importance Rel Yr Exist. Equip 2023

Total Project Cost: \$7,200

Description

The Room 3 condenser provides cooling for this space. The new unit was installed on the roof in 2023.

Room 3 Air handler/ furnace/ condenser
 Make Unit: Lennox M/N CX35-36B-6F-20
 Size: 62,000 BTU
 Efficiency: 90%

Justification

The Room 3 condenser was a 30+ years old. The condenser and air handler were replaced at the same time to attain the greatest level of efficiency from the new units installed. We expect the new units installed in 2023 will last 25 years.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|--------------|------|------|------|------|--------------|--------------|
| Equip/Vehicles/Furnishings | 3,200 | | | | | 3,200 | 4,000 |
| Total | 3,200 | | | | | 3,200 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|--------------|------|------|------|------|--------------|--------------|
| 300 Special Infrastructure | 3,200 | | | | | 3,200 | 4,000 |
| Total | 3,200 | | | | | 3,200 | Total |

Budget Impact/Other

Community center expenses for building maintenance are generally funded from the 1/8 cent sales tax dedicated to the Community Center Fund. The account is 5210.290.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

| | |
|-------------|----------------------|
| Department | Community Center |
| Contact | Community Center Mgr |
| Type | Improvement |
| Useful Life | 30 years |
| Category | Parks & Recreation |
| Priority | 7 Important Priority |

Project # 23-CCtr-001

Project Name Community Center Renovation - Phase 1

Condition/Opportunity 3 Purchase/Const Year 2023
Object Importance 4 New Yr Exist. Equip

Total Project Cost: \$1,810,000

Description
In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$. million.

In 2021 a 2 phase approach was created vs a 5 phase approach. Attached is a plan showing the improvements per phase from SFS dated 4/23/21.

Phase 1 will also upgrade the rectangular tables to match the finish of the round tables.

Light fixtures will be replaced throughout the community center (except rooms 3 and 6) with LED fixtures.

Justification

The Community Center is an old school facility and is below average in usage and aesthetics of neighboring community centers. The renovation will enhance the look and functionality of the center as well as make all of the restrooms ADA compliant.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|------------------|------|------|------|------|------------------|
| 125,000 | Construction/Maintenance | 1,685,000 | | | | | 1,685,000 |
| Total | Total | 1,685,000 | | | | | 1,685,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|----------------------------|------------------|------|------|------|------|------------------|
| 125,000 | 300 Special Infrastructure | 1,300,000 | | | | | 1,300,000 |
| Total | Other Sources | 385,000 | | | | | 385,000 |
| | Total | 1,685,000 | | | | | 1,685,000 |

Budget Impact/Other

\$385k of the total \$1.81M project cost is being covered by ARPA funds, the balance is funded by a dedicated 1/2 cent sales tax in the Special Infrastructure Fund.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Community Center
Contact Public Works Director
Type Improvement
Useful Life 30 years
Category Parks & Recreation
Priority 4 Less Important

Project # 26-CCtr-001

Project Name Trail Connection - Community Center to Nall Park

Condition/Opportunity 2 Purchase/Const Year 2026
Object Importance 2 New Yr Exist. Equip

Total Project Cost: \$150,000

Conceptual hard surfaced connection between Community Center and Nall Park. A multi purpose trail was constructed (walking/biking/hiking) in 2017 creating a connection, therefore the paved concept is not as important as it once was.

Justification

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|----------------|------|----------------|
| Construction/Maintenance | | | | 150,000 | | 150,000 |
| Total | | | | 150,000 | | 150,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------|------|------|------|----------------|------|----------------|
| 290 Community Center | | | | 150,000 | | 150,000 |
| Total | | | | 150,000 | | 150,000 |

Budget Impact/Other

The cost of a paved connection would be paid from the Community Center Fund.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Community Center
 Contact Community Center Mgr
 Type Improvement
 Useful Life 30 years
 Category Parks & Recreation
 Priority 6 Important (Not Priority)

Project # 27-CCtr-001

Project Name Community Center Renovation - Phase 2

Condition/Opportunity 2 Purchase/Const Year 2025

Object Importance 4 New Yr Exist. Equip

Total Project Cost: \$1,425,000

Description

In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$3 million.

In 2021 a 2 phase approach was created vs a 5 phase approach that had been initially developed (in 2020). Attached is a plan showing the improvements per phase from SFS dated 4/23/21.

As part of the 2022 budget process phase 3, 4, and 5 are being combined into a single phase for construction planned for 2026. A portion of the additional resources from the capital improvement sales tax increase approved by voters in 2020 afford the City the ability to move up the date for the phased improvements at the Community Center. We will make application to CDBG for \$200k in support of this project.

Justification

Areas not updated in Phase 1 will be addressed in Phase 2 including the kitchen and office areas.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|----------------|---------|------------------|------|------|------------------|
| Planning/Design | | 125,000 | | | | 125,000 |
| Construction/Maintenance | | | 1,300,000 | | | 1,300,000 |
| Total | 125,000 | | 1,300,000 | | | 1,425,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|----------------|---------|------------------|------|------|------------------|
| 300 Special Infrastructure | | 125,000 | 1,100,000 | | | 1,225,000 |
| CDBG | | | 200,000 | | | 200,000 |
| Total | 125,000 | | 1,300,000 | | | 1,425,000 |

Budget Impact/Other

Funding of Phase 2 as was the case for most of the funding for Phase 1 will come from the Special Infrastructure fund, due to the Community Center Fund not having enough reserves to cover the cost of the renovations. \$200k in CDBG funding is anticipated in support of the project although funding has not been secured.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Improvement

Useful Life

Category Park: Nall Park

Priority 7 Important Priority

Project # 16-Park-001

Project Name Park Maintenance/Improvements

Condition/Opportunity 3 Purchase/Const Year annual

Object Importance 4 Useful Yr Exist. Equip

Total Project Cost: \$591,000

Description

Funding is for general park improvements and maintenance that are identified on an annual basis.

Justification

Maintaining a budget for annual park maintenance or improvements that are unplanned is important to maintaining the value and quality of our City parks. The 2023 Citizen Satisfaction Survey identified parks and recreation facilities as an important priority to focus on in the coming years as well as reflecting a consistent priority of residents that the city maintain existing infrastructure and facilities. This budget helps meet that demand.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|--------------------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------|
| 126,000 | Construction/Maintenance | 24,000 | 25,000 | 26,000 | 27,000 | 28,000 | 130,000 | 335,000 |
| Total | Total | 24,000 | 25,000 | 26,000 | 27,000 | 28,000 | 130,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------|
| 126,000 | 300 Special Infrastructure | 24,000 | 25,000 | 26,000 | 27,000 | 28,000 | 130,000 | 335,000 |
| Total | Total | 24,000 | 25,000 | 26,000 | 27,000 | 28,000 | 130,000 | Total |

Budget Impact/Other

Funds for annual park maintenance are funded through the Special Infrastructure Fund (300) which is supported by a 1/2 cent capital improvement sales tax. The capital improvement sales tax is renewed every 10 years through a majority vote of residents. Maintaining amenities in good condition extends their useful life which in the long term reduces the cost of ownership over the life of the item.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Improvement

Useful Life 30 years

Category Park: Nall Park

Priority 4 Less Important

Project # 21-Park-001

Project Name Disc Golf Course (short 9 basket course)

Condition/Opportunity 2 Purchase/Const Year 2026

Object Importance 2 New Yr Exist. Equip

Total Project Cost: \$13,500

The City intends to increase amenities at Nall Park by adding a disc golf course. Disc golf is a popular sport in the Kansas City area with Roseland Park being the closest course in Kansas City, Kansas.

Justification

Nall Park is the City's largest park yet is underutilized. Adding amenities such as disc golf will help increase the park's traffic and awareness.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|------|---------------|------|---------------|
| Construction/Maintenance | | | | 13,500 | | 13,500 |
| Total | | | | 13,500 | | 13,500 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 300 Special Infrastructure | | | | 13,500 | | 13,500 |
| Total | | | | 13,500 | | 13,500 |

Budget Impact/Other

Funding for the project cost will come from the 1/2 cent sales tax in the Special Infrastructure Fund (300).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Improvement

Useful Life

Category Parks & Recreation

Priority 6 Important (Not Priority)

Project # 21-Park-005

Project Name Cooper Creek Park Improvements

Condition/Opportunity 4

Acquisition/Const Year 2021-2023

Object Importance 2

Replace Yr Exist. Equip

Total Project Cost: \$65,390

This project is a 2021 Budget objective and includes upgrading amenities including waste bins, picnic tables and benches, adding concrete paths, a natural play area for kids, and removing invasive plant species and replacing with native tree plantings, new landscaping, and new artwork.

The project is intended to be three phases with phase 2 includes play structures and other native amenities occurring in 2022 and phase 3 in 2023.

Justification

In the last 5 years, the City has addressed deferred maintenance amenities and improvements in most of the parks in Roeland Park, including R Park, Nall Park, Granada Park, and Carpenter Park, but major needs in Cooper Creek Park have not yet been addressed. This project will eradicate invasive plant species in the park, create a sense of place through new landscaping and public art, amenities and a new children's play structure.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|---------------|------|------|------|------|---------------|
| 53,060 | Construction/Maintenance | 12,330 | | | | | 12,330 |
| Total | | 12,330 | | | | | 12,330 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|----------------------------|---------------|------|------|------|------|---------------|
| 53,060 | 300 Special Infrastructure | 12,330 | | | | | 12,330 |
| Total | | 12,330 | | | | | 12,330 |

Budget Impact/Other

Funding for this project will come from the 1/2 cent sales tax in the Special Infrastructure Fund (27D).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Maintenance

Useful Life 20 years

Category Park: Nall Park

Priority 6 Important (Not Priority)

Project # 23-Park-001

Project Name Nall Park Phase I Improvements Replacing Play Equi

Condition/Opportunity 3

Acquisition/Const Year 2026

Object Importance 2

Replace Yr Exist. Equip

Total Project Cost: \$1,000,000

Description

The is the removal and replacement of the existing playground equipment at Nall Park for a more modern system including as part of Phase 1 improvements at the Park.

Justification

Nall Park has increasingly become a destination park for the City. Many of the facilities have been updated and the bike trail is newly installed in 2018. The play ground equipment is old 1980's style equipment and should be updated to match the park with more modern equipment use.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|----------------|----------------|------|------------------|
| Planning/Design | | | 100,000 | | | 100,000 |
| Construction/Maintenance | | | | 900,000 | | 900,000 |
| Total | | | 100,000 | 900,000 | | 1,000,000 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 300 Special Infrastructure | | | 100,000 | 900,000 | | 1,000,000 |
| Total | | | 100,000 | 900,000 | | 1,000,000 |

Budget Impact/Other

Funding for playground equipment replacement will come from the Special Infrastructure Fund (27D). A portion of the project will be funded via the payment in lieu of parkland dedication of \$377k made by the City during the final platting process for The Rocks. The Parks Committee has indicated a preference for allocating the payment in lieu of parkland resources to improvements at Nall Park.

| Budget Items | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|------|------|------|------------------|------|------------------|
| Maintenance | | | | 1,000,000 | | 1,000,000 |
| Total | | | | 1,000,000 | | 1,000,000 |

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact

Type Improvement

Useful Life 30 years

Category Park: R Park

Priority 4 Less Important

Project # 23-Park-003

Project Name Mighty Bike Play Sculpture at R Park

Condition/Opportunity 2 Purchase/Const Year 2023

Object Importance 2 New Yr Exist. Equip

Total Project Cost: \$160,000

Description
This is a 2023 Objective. The sculpture is intended to anchor the traffic garden at the southeast section of R Park. To be located inside of the oval at the SE corner of the Park. Fund raising for the sculpture will cover \$70k and the City will cover \$90k of the cost.

Justification
The unique play element will compliment the playground and traffic garden constructed in Phase 3 of our park.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|----------------|------|------|------|------|----------------|
| Planning/Design | 50,000 | | | | | 50,000 |
| Construction/Maintenance | 110,000 | | | | | 110,000 |
| Total | 160,000 | | | | | 160,000 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 300 Special Infrastructure | 90,000 | | | | | 90,000 |
| Other Sources | 70,000 | | | | | 70,000 |
| Total | 160,000 | | | | | 160,000 |

Budget Impact/Other

\$90k funded from the Special Infrastructure Fund and \$70k funded through local fund raising.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Equipment

Useful Life 10 years

Category Vehicles

Priority n/a

Project # 24-Park-001

Project Name 2014 Dodge 4x4 Crew Cab Pickup

Opportunity Purchase/Const Year 2029

Object Importance Purchase Yr Exist. Equip 2014

Total Project Cost: \$0

Description

2014 Dodge Ram 4x4 Crew Cab Pick-Up. After being retired from police patrol service in 2023 this truck was moved to the parks department. Estimate 15 years of service or 150,000 miles. The vehicle had 138k miles on it when transferred to the Parks Department.

Justification

Will be replaced with a truck retired from the public works fleet around 2029.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|----------|------|------|------|------|----------|--------------|
| Equip/Vehicles/Furnishings | 0 | | | | | 0 | 0 |
| Total | 0 | | | | | 0 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|----------|------|------|------|------|----------|--------------|
| 360 Equipment Reserve | 0 | | | | | 0 | 0 |
| Total | 0 | | | | | 0 | Total |

Budget Impact/Other

This vehicle was transferred from the Police Department to Public Works for use by Parks personnel in 2023.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation
Contact Public Works Director
Type Improvement
Useful Life 20 years
Category Parks & Recreation
Priority 4 Less Important

Project # 24-Par1-004

Project Name Consistent Signage in the Parks

Condition/Opportunity 2 Purchase/Const Year 2024
Object Importance 2 Repl Yr Exist. Equip

Total Project Cost: \$17,000

Description

Place signs with consistent design throughout the parks.

Justification

This is a 2024 Budget Objective. Adding consistent signs that are durable will enhance the resident experience at the parks and advance the City's branding efforts.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|---------------|------|------|------|---------------|
| Equip/Vehicles/Furnishings | | 17,000 | | | | 17,000 |
| Total | | 17,000 | | | | 17,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|---------------|------|------|------|---------------|
| 300 Special Infrastructure | | 17,000 | | | | 17,000 |
| Total | | 17,000 | | | | 17,000 |

Budget Impact/Other

Funded through the Special Infrastructure fund (dedicated 1/2 capital improvement sales tax).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Maintenance

Useful Life 15 years

Category Park: Nall Park

Priority 6 Important (Not Priority)

Project # 25-Park-003

Project Name Nall Park Retaining Wall Maintenance

Condition/Opportunity 3

Purchase/Const Year 2026

Object Importance 3

Yr Exist. Equip

Total Project Cost: \$15,000

Description

This project is for tuck pointing maintenance on the retaining walls at Nall Park.

Justification

The retaining walls at Nall Park are about as old as the park. The grout within the stone walls is deteriorating in places due to constant exposure to the elements. Instead of budgeting to rebuild them, staff believes they can be re-tuckpointed and extend their life.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|---------------|------|---------------|
| Construction/Maintenance | | | | 15,000 | | 15,000 |
| Total | | | | 15,000 | | 15,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|------|---------------|------|---------------|
| 300 Special Infrastructure | | | | 15,000 | | 15,000 |
| Total | | | | 15,000 | | 15,000 |

Budget Impact/Other

Funded from the Special Infrastructure Fund (dedicated 1/2 cent capital improvement sales tax).

| Budget Items | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|------|------|---------------|------|------|---------------|
| Maintenance | | | 15,000 | | | 15,000 |
| Total | | | 15,000 | | | 15,000 |

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Improvement

Useful Life

Category Park: R Park

Priority 6 Important (Not Priority)

Project # 25-Park-004

Project Name R Park Development Plan Phase 3

Condition/Opportunity 2 Purchase/Const Year 2022

Object Importance 4 New Yr Exist. Equip

Total Project Cost: \$702,000

Description

R Park Phased Development Plan was adopted by Council on March 18, 2019 and includes three phases to implement the goals of the Park Master Plan. The third phase includes installing a hard surface for the perimeter trail and new, all-inclusive playground equipment. The adopted development plan is attached. The budget includes an additional \$100k for a soft unitary surface for the playground area in R Park, a 2022 budget objective as well as \$77k for a Green Traffic Garden which was a 2021 Objective. The green traffic garden would be the only one of its kind in the region and would provide destination as well as a safe place for children to learn to ride their bikes.

Justification

The R Park Phased Master Plan was developed based on input from residents on the Parks and Trees Committee, the Citizen's Initiative for R Park, the Citizen's Survey and the input from the R Park Design Charrette in 2016. Phase 3 further expands the amenities of the City's signature park.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|----------------|------|------|------|------|----------------|
| 510,000 | Construction/Maintenance | 192,000 | | | | | 192,000 |
| Total | Total | 192,000 | | | | | 192,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|----------------------------|----------------|------|------|------|------|----------------|
| 510,000 | 300 Special Infrastructure | 192,000 | | | | | 192,000 |
| Total | Total | 192,000 | | | | | 192,000 |

Budget Impact/Other

Cost estimates for Phase 3 includes engineering and design. The current engineers cost estimate is attached for reference.

Funding for this project will come from the 1/2 cent capital improvement sales tax in the Special Infrastructure fund.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Maintenance

Useful Life 20

Category Park: Granada

Priority 5 Neutral

Project # 27-Park-001

Project Name Granada Park Playground Equipment Replacement

Condition/Opportunity 1

Acquisition/Const Year 2027

Object Importance 4

Replace Yr Exist. Equip

Total Project Cost: \$125,000

Description

This is for the removal and replacement of the playground equipment at Granada Park. Another options would be to repaint the existing equipment and install a unitary fall protection system to replace the mulch.

Justification

The playground equipment at Granada Park is showing signs of deterioration and in year 2027 will be approximately 25 years old. Staff believes we should plan to replace this equipment with a more modern - all inclusive design.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|------|----------------|----------------|
| Construction/Maintenance | | | | | 125,000 | 125,000 |
| Total | | | | | 125,000 | 125,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|------|------|----------------|----------------|
| 300 Special Infrastructure | | | | | 125,000 | 125,000 |
| Total | | | | | 125,000 | 125,000 |

Budget Impact/Other

The cost includes new equipment and installation. The project will be funded from the Special Infrastructure Fund (1/2 capital improvement sales tax).

| Budget Items | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|------|------|------|------|----------------|----------------|
| Maintenance | | | | | 125,000 | 125,000 |
| Total | | | | | 125,000 | 125,000 |

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Parks and Recreation

Contact Public Works Director

Type Maintenance

Useful Life 10 years

Category Park: R Park

Priority 5 Neutral

Project # 27-Park-002

Project Name Tennis Court Resurfacing

Condition/Opportunity 1 Purchase/Const Year 2027

Object Importance 4 Rel Yr Exist. Equip 2017

Total Project Cost: \$45,000

Description

Resurface tennis courts at R Park.

Justification

The tennis court surface will be roughly 10 years old and keeping the playing surface in good condition will ensure a long life of the asphalt.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|------|---------------|---------------|
| Construction/Maintenance | | | | | 45,000 | 45,000 |
| Total | | | | | 45,000 | 45,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|------|------|---------------|---------------|
| 300 Special Infrastructure | | | | | 45,000 | 45,000 |
| Total | | | | | 45,000 | 45,000 |

Budget Impact/Other

Project will be funded out of the Special Infrastructure Fund (1/2 cent capital improvement sales tax).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 16-Pol-004

Project Name Body Camera Replacement

Condition/Opportunity Purchase/Const Year 2025

Object Importance Rel Yr Exist. Equip 2022

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 3 - 5 years

Category Equipment: Computers

Priority n/a

Total Project Cost: \$13,200

Description

Police Body Worn Video Cameras

Justification

To document officers activity / Arrests, traffic stops, accidents, investigations, citizen contacts ect. Replace as needed. All body cameras (13) were replaced in 2022. Each camera is \$600, we are reflecting replacing two cameras each year starting in 2025.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-------|----------------------------|------|------|-------|-------|-------|-------|--------|
| 6,000 | Equip/Vehicles/Furnishings | | | 1,200 | 1,200 | 1,200 | 3,600 | 3,600 |
| Total | Total | | | 1,200 | 1,200 | 1,200 | 3,600 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-------|-----------------------|------|------|-------|-------|-------|-------|--------|
| 6,000 | 360 Equipment Reserve | | | 1,200 | 1,200 | 1,200 | 3,600 | 3,600 |
| Total | Total | | | 1,200 | 1,200 | 1,200 | 3,600 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing the cameras as needed ensures a dependable inventory. Although the cameras do represent an increase in operating expenses from the days before their use, the information gathered by the cameras reduces the City's exposure to unsubstantiated liability claims as well as discouraging inappropriate conduct.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Equipment: PD

Priority n/a

Project # 16-Pol-006

Project Name Police Sidearm Replacement

Condition/Opportunity Purchase/Const Year 2033

Object Importance Rel Yr Exist. Equip 2023

Total Project Cost: \$33,750

Description

Police Firearm (Glock 40 cal). Replacement of 15 sidearms planned every 10 years.

Justification

Replacement of sidearms is planned every 10 years. The estimated cost of the sidearm is \$750. Current sidearms purchased in 2023.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|---------------|------|------|------|------|---------------|--------------|
| Equip/Vehicles/Furnishings | 11,250 | | | | | 11,250 | 22,500 |
| Total | 11,250 | | | | | 11,250 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|---------------|------|------|------|------|---------------|--------------|
| 360 Equipment Reserve | 11,250 | | | | | 11,250 | 22,500 |
| Total | 11,250 | | | | | 11,250 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 5 years

Category Equipment: PD

Priority n/a

Project # 16-Pol-007

Project Name Radar Speed Detection Unit Replacement

Condition/Opportunity Purchase/Const Year multiple

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$55,000

Description

The radar equipment helps the police monitor and detect speeding violations when on traffic patrol.

Justification

These units have a five year life cycle and need to be replaced to maintain operation of traffic enforcement.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|------|--------------|------|--------------|------|---------------|--------------|
| 15,000 | Equip/Vehicles/Furnishings | | 5,000 | | 5,000 | | 10,000 | 30,000 |
| Total | Total | | 5,000 | | 5,000 | | 10,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|------|--------------|------|--------------|------|---------------|--------------|
| 15,000 | 360 Equipment Reserve | | 5,000 | | 5,000 | | 10,000 | 30,000 |
| Total | Total | | 5,000 | | 5,000 | | 10,000 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Radar virtually eliminates dismissed cases regarding speeding, the revenue generated from its use covers the cost of the equipment.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Equipment: PD

Priority n/a

Project # 16-Pol-008

Project Name Duty Rifle Replacement

Opportunity Purchase/Const Year 2027

Object Importance Rel Yr Exist. Equip 2017

Total Project Cost: \$15,000

Description

Bushmaster Patrol Rifle 223 purchased in 2017.

Justification

Replacement of weapons as planned every 10 years.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|------|------|------|--------------|--------------|--------------|
| Equip/Vehicles/Furnishings | | | | | 5,000 | 5,000 | 10,000 |
| Total | | | | | 5,000 | 5,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|------|------|------|------|--------------|--------------|--------------|
| 360 Equipment Reserve | | | | | 5,000 | 5,000 | 10,000 |
| Total | | | | | 5,000 | 5,000 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). We have a duty rifle for each of the 5 patrol units and the cost to replace them is \$1,000 each.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 8 years

Category Equipment: PD

Priority n/a

Project # 18-Pol-001

Project Name AED Unit Replacement

Opportunity Purchase/Const Year 2026

Object Importance Rel Yr Exist. Equip 2018

Total Project Cost: \$33,500

Description

The city has 5 AED units for the police department. The new models offer an 8 year warranty and cost approximately \$1,600 each. The replacement schedule anticipates replacing the 5 units every 8 years.

Justification

Replacement is required every 8 years to ensure proper compliance with medical needs.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|------|------|------|--------------|------|--------------|--------------|
| 8,000 | Equip/Vehicles/Furnishings | | | | 8,000 | | 8,000 | 17,500 |
| Total | Total | | | | 8,000 | | 8,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|------|------|------|--------------|------|--------------|--------------|
| 8,000 | 360 Equipment Reserve | | | | 8,000 | | 8,000 | 17,500 |
| Total | Total | | | | 8,000 | | 8,000 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 3 - 5 years

Category Equipment: PD

Priority n/a

Project # 18-Pol-003

Project Name Police IT Equipment/Computers

Condition/Opportunity Purchase/Const Year 2018

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$152,605

Description

Computers for Police department / Supervisors, Squad Room, Booking, Chief (As needed)

Justification

These computers have a three-to-five year life cycle and need to be replaced regularly to maintain full functionality and prevent operational failure.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| 31,224 | Equip/Vehicles/Furnishings | 6,624 | 6,757 | 6,900 | 7,100 | 7,300 | 34,681 | 86,700 |
| Total | Total | 6,624 | 6,757 | 6,900 | 7,100 | 7,300 | 34,681 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| 31,224 | 360 Equipment Reserve | 6,624 | 6,757 | 6,900 | 7,100 | 7,300 | 34,681 | 86,700 |
| Total | Total | 6,624 | 6,757 | 6,900 | 7,100 | 7,300 | 34,681 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing computers as needed assures equipment is dependable and the software systems remain compatible.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 3-5 years

Category Equipment: PD

Priority n/a

Project # 19-Pol-001

Project Name Police In-Car Computer Replacement

Condition/Opportunity Purchase/Const Year 2018

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$116,000

Description

Panasonic Toughbooks. Plan to replace one each year. For Patrol Vehicles

Justification

These units have a three to five year life cycle and require replacement as they are in-car units that are subject to the wear and tear of riding in a vehicle. The in car units allow for officers to review records and complete reports in the field which enhances productivity.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| 28,000 | Equip/Vehicles/Furnishings | 8,000 | 4,000 | 8,000 | 8,000 | 8,000 | 36,000 | 52,000 |
| Total | Total | 8,000 | 4,000 | 8,000 | 8,000 | 8,000 | 36,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| 28,000 | 360 Equipment Reserve | 8,000 | 4,000 | 8,000 | 8,000 | 8,000 | 36,000 | 52,000 |
| Total | Total | 8,000 | 4,000 | 8,000 | 8,000 | 8,000 | 36,000 | Total |

Budget Impact/Other

Funds will be transferred from the Police Department General Fund Budget (102) to the Equipment Reserve Fund (360) for this expense. The cost of the computer is offset by the time savings that they offer.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 5 years

Category Equipment: PD

Priority n/a

Project # 19-Pol-002

Project Name Taser Replacement

Opportunity Purchase/Const Year 2024

Object Importance Rel Yr Exist. Equip 2019

Total Project Cost: \$36,700

Description

Tasers provide police with a non-lethal method of detaining a subject who presents an active threat and is not responding to police commands or evading arrest.

Justification

These units have a five-year life span and must be replaced to maintain their effectiveness.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|------|--------------|------|------|------|--------------|--------------|
| 7,200 | Equip/Vehicles/Furnishings | | 7,200 | | | | 7,200 | 22,300 |
| Total | Total | | 7,200 | | | | 7,200 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|------|--------------|------|------|------|--------------|--------------|
| 7,200 | 360 Equipment Reserve | | 7,200 | | | | 7,200 | 22,300 |
| Total | Total | | 7,200 | | | | 7,200 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 8-10 years

Category Equipment: PD

Priority n/a

Project # 19-Pol-003

Project Name Patrol Vehicle Emergency Equipment

Condition/Opportunity Purchase/Const Year various

Object Importance Rel Yr Exist. Equip various

Total Project Cost: \$44,000

Description

This emergency equipment is installed on each of the 5 police patrol vehicles and includes:

Emergency Lights / Strobes, headlight wig wags, spot lighting

Siren / Traffic notification device

Protective cage / barrier B/T officer and back seat for safety

Console & equipment storage / To secure emergency equipment & computers.

Justification

The emergency equipment is standard in every police patrol vehicle. This equipment would coincide with the purchase/replacement of police patrol vehicles.

2022 vehicles were delayed to 2023 so the purchase of the equipment of \$16k was moved to 2023. 4 patrol vehicles were equipped in 2023 (2 durangos, 1 hybrid explorer, 1 gas explorer).

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|----------------------------|---------------|--------------|------|------|------|---------------|
| 4,000 | Equip/Vehicles/Furnishings | 32,000 | 8,000 | | | | 40,000 |
| Total | Total | 32,000 | 8,000 | | | | 40,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|-----------------------|---------------|--------------|------|------|------|---------------|
| 20,000 | 360 Equipment Reserve | 16,000 | 8,000 | | | | 24,000 |
| Total | Total | 16,000 | 8,000 | | | | 24,000 |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). The equipment plus installation is roughly \$8,000 per patrol vehicle.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 8 years

Category Equipment: PD

Priority n/a

Project # 19-Pol-005
Project Name Police K9 Dog

Opportunity Purchase/Const Year 2026
Object Importance 1st Yr Exist. Equip 2018

Total Project Cost: \$24,000

Description

K9 unit will assist the Police Department with drug seizures and searches in their police work.

Justification

The K9 unit was a 2019 budget objective. The Police Department got an opportunity to get a discount if purchased in 2018. The initial K-9 was purchased using donations. We anticipate the K-9 will serve for 8 years before retiring.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------|------|------|------|---------------|------|---------------|
| 9,000 | Other | | | | 15,000 | | 15,000 |
| Total | Total | | | | 15,000 | | 15,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|-----------------------|------|------|------|---------------|------|---------------|
| 9,000 | 360 Equipment Reserve | | | | 15,000 | | 15,000 |
| Total | Total | | | | 15,000 | | 15,000 |

Budget Impact/Other

Total objective was \$75,000. However, due to a variety of discounts and the department retrofitting a vehicle, the total expense is expected to be \$18,700.

Other sources includes:

\$5,000 grant from National Police Dog Foundation

Other grants are pending

Donations from the public

The veterinary services will be provided through an in-kind donation from veterinarians.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 22-Pol-001

Project Name Police: Ford Fusion - Travel -Special use.

ond/Opportunity Purchase/Const Year 2027

ject Importance 1st Yr Exist. Equip 2012

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 15 years

Category Vehicles

Priority n/a

Total Project Cost: \$94,000

Description

Replacing a 2012 Ford Fusion which is used for administrative meetings and training, special enforcement & events, and by other city departments when available and approved by Chief Morris for non police travel requirements.

Justification

The Ford Fusion is a lower cost vehicle that can be used as a travel vehicle when a fully equipped PD vehicle is not needed. The Escape is also a hybrid vehicle providing better fuel economy for longer trips to training in outstate areas. The vehicle has 75k miles as of 4/1/22 and is dependable, it is driven roughly 3k miles per year, the useful life has been extended out based upon these factors.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|------|------|------|---------------|---------------|--------------|
| Equip/Vehicles/Furnishings | | | | | 26,000 | 26,000 | 68,000 |
| Total | | | | | 26,000 | 26,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|------|------|------|------|---------------|---------------|--------------|
| 360 Equipment Reserve | | | | | 26,000 | 26,000 | 68,000 |
| Total | | | | | 26,000 | 26,000 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 22-Pol-002

Project Name Police Detective Vehicle - Ford Taurus

Opportunity Purchase/Const Year 2023

Object Importance Purchase Yr Exist. Equip 2012

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 14 years

Category Vehicles

Priority n/a

Total Project Cost: \$0

Description

Ford Taurus used as a Police Detective vehicle. Surplussed in 2023. Replaced with an Explorer that was retired from patrol service in 2023.

Justification

The current vehicle is a 2012 Ford Taurus. When it needs to be replaced, the vehicle will be replaced with a surplus patrol unit. All vehicles anticipate being replaced after 10 years or 150k miles, whichever comes first. This vehicle has remained dependable and has 90k miles as of 4/1/22 only being driven about 3k miles per year; replacement has therefore been pushed back.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|------|----------|------|----------|
| Equip/Vehicles/Furnishings | | | | 0 | | 0 |
| Total | | | | 0 | | 0 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------------|------|------|------|----------|------|----------|
| 360 Equipment Reserve | | | | 0 | | 0 |
| Total | | | | 0 | | 0 |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 5-7 years

Category Equipment: PD

Priority n/a

Project # 22-Pol-003

Project Name In-Car Cameras

Opportunity Purchase/Const Year 2027

Object Importance 1st Yr Exist. Equip 2022

Total Project Cost: \$107,000

Description

Five in-car videos cameras one in each patrol unit. These models have a five year warranty.

In 2022 all in car cameras and body cameras (13) were replaced and an annual payment of \$8,000 for the next 4 years put in place to cover the subscription to a web based service of storing the video.

Justification

The in-car video will record all traffic stops and provides evidence on court cases when needed. All videos are stored on a separate server until the municipal court judge signs off on disposal.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|----------|------|------|------|--------------|--------------|--------------|
| 83,000 | Equip/Vehicles/Furnishings | 0 | | | | 8,000 | 8,000 | 16,000 |
| Total | Total | 0 | | | | 8,000 | 8,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|---------------|------|------|------|--------------|---------------|--------------|
| 45,000 | 360 Equipment Reserve | 38,000 | | | | 2,000 | 40,000 | 4,000 |
| Total | Total | 38,000 | | | | 2,000 | 40,000 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

After the 5 year warranty period (2027) we will assume 1 camary being replaced each year at \$8,000.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 8 years

Category Equipment: Computers

Priority n/a

Project # 22-Pol-006

Project Name Police Firewall Replacement

Opportunity Purchase/Const Year 2023

Object Importance Rel Yr Exist. Equip 2015

Total Project Cost: \$25,000

Description

A computer system firewall exists to protect Police software and records.

Justification

The firewall requires updating and equipment replacement periodically to ensure it remains dependable and effective.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|---------------|------|------|------|------|---------------|
| Equip/Vehicles/Furnishings | 25,000 | | | | | 25,000 |
| Total | 25,000 | | | | | 25,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------------|---------------|------|------|------|------|---------------|
| 360 Equipment Reserve | 25,000 | | | | | 25,000 |
| Total | 25,000 | | | | | 25,000 |

Budget Impact/Other

The cost will be included in the Transfer Out to Equipment Replacement line item of the Police Department operating budget. Actual purchase will be charged to the 360-5315 Machinery and Equipment line item.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 23-Pol-004

Project Name Police Vehicle: Ford Explorer

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Vehicles

Priority n/a

Condition/Opportunity Purchase/Const Year multiple

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$477,000

Description

As of 2023 the City has 3 Ford Explorers and 2 Dodge Durangos for patrol. Equipment for the patrol vehicles is included in a separate replacement item in Planit.

In 2023 the Dodge Truck was replaced with a hybrid Explorer increasing the number of SUV's in patrol to 5. Starting in 2022 patrol units were to be replaced with Hybrid Explorers per a budget Objective, however Ford was not able to deliver the Explorer in a timely manner causing the City to purchase 2 Durangos, 1 Hybrid Explorer and 1 Gas Explorer in 2023.

Justification

Patrol vehicles are planned to last 10 years or 150,000 miles, whichever comes first. Replacements will be made according to the following schedule:

2024 - Replace a 2016 Explorer

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|----------------|---------------|------|------|------|----------------|--------------|
| 40,000 | Equip/Vehicles/Furnishings | 135,000 | 46,000 | | | | 181,000 | 256,000 |
| Total | Total | 135,000 | 46,000 | | | | 181,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------------|----------------|---------------|------|------|------|----------------|--------------|
| 40,000 | 360 Equipment Reserve | 135,000 | 46,000 | | | | 181,000 | 256,000 |
| Total | Total | 135,000 | 46,000 | | | | 181,000 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Other sources includes fundraising for the K9 unit in 2019.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Equipment: PD

Priority n/a

Project # 24-Pol-002

Project Name Police K9 Equipment for Explorer

Opportunity Purchase/Const Year 2023

Object Importance Purchase Yr Exist. Equip 2018

Total Project Cost: \$32,000

Description

Special equipment for the K9 patrol unit

Justification

A kennel, fan and heat alarm system are required for the K-9 patrol unit. Anticipate replacing these items when the k-9 patrol vehicle is replaced, every 10 years.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|---------------|------|------|------|------|---------------|--------------|
| Equip/Vehicles/Furnishings | 15,000 | | | | | 15,000 | 17,000 |
| Total | 15,000 | | | | | 15,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|---------------|------|------|------|------|---------------|--------------|
| 360 Equipment Reserve | 15,000 | | | | | 15,000 | 17,000 |
| Total | 15,000 | | | | | 15,000 | Total |

Budget Impact/Other

Cost will be paid for out of the Building and Equipment Replacement Fund, resources will be transferred from the General Fund the year of replacement.

Capital Improvement Plan
City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Equipment: PD

Priority n/a

Project # 24-Pol-003

Project Name Police Drone

Opportunity Purchase/Const Year 2024

Object Importance Rel Yr Exist. Equip

Total Project Cost: \$7,000

Description

Police Drone

Justification

This is a 2024 Budget Objective and will add to the Police Departments ability to conduct investigations and apprehend criminals at large.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|--------------|------|------|------|--------------|
| Equip/Vehicles/Furnishings | | 7,000 | | | | 7,000 |
| Total | | 7,000 | | | | 7,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------------|------|--------------|------|------|------|--------------|
| 360 Equipment Reserve | | 7,000 | | | | 7,000 |
| Total | | 7,000 | | | | 7,000 |

Budget Impact/Other

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Police Department

Contact Police Chief

Type Equipment

Useful Life 10 years

Category Vehicles

Priority n/a

Project # 26-Pol-001

Project Name Ford Escape - Chief Vehicle

Condition/Opportunity Purchase/Const Year 2027

Object Importance Rel Yr Exist. Equip 2017

Total Project Cost: \$54,000

Description

2017 white Ford Escape

Vehicle is used by the Chief of Police / Administrative and official use only.

Estimated 10 years of service + / - & or 150,000 miles.

Justification

This vehicle is scheduled to replace a 2017 Ford Escape. All vehicles anticipate being replaced after 10 years or 150,000 miles, whichever comes first.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|------|------|------|---------------|---------------|--------------|
| Equip/Vehicles/Furnishings | | | | | 25,000 | 25,000 | 29,000 |
| Total | | | | | 25,000 | 25,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|------|------|------|------|---------------|---------------|--------------|
| 360 Equipment Reserve | | | | | 25,000 | 25,000 | 29,000 |
| Total | | | | | 25,000 | 25,000 | Total |

Budget Impact/Other

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Maintenance
 Useful Life
 Category Street Paving
 Priority 7 Important Priority

Project # 16-PW-013
 Project Name In-House or Contracted Street Maintenance

Condition/Opportunity 4 Purchase/Const Year multiple
 Object Importance 3 Useful Yr Exist. Equip

Total Project Cost: \$7,811,000

Description
 The funding is to be used for street maintenance, both in-house and contracted. These street maintenance projects which are surface treatments or spot repairs being funded by the Special Infrastructure Fund. The title provides for the resources to be used by the Public Works staff to complete street maintenance tasks they perform in-house (crack sealing, full depth spot repairs, curb replacement, striping) or for contracted street maintenance (mill and overlay, chip seal, UBAS, striping).

Allocation was increased from \$161k to \$225k annually starting in 2022, using a portion of the additional sales tax generated from the capital improvement sales tax increased by voters in 2020. The sales tax was increased from a quarter of a cent to a half of a cent providing roughly \$375k in additional resources to fund capital improvements.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform regular routine proactive maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. Completing surface treatment and spot repairs on streets that are in fair condition prevents them from falling into a poor condition where subgrade failure has occurred.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|--------------------------|----------------|----------------|----------------|----------------|----------------|------------------|--------------|
| 1,061,000 | Construction/Maintenance | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 1,125,000 | 5,625,000 |
| Total | Total | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 1,125,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|----------------|----------------|----------------|----------------|----------------|------------------|--------------|
| 1,061,000 | 300 Special Infrastructure | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 1,125,000 | 5,625,000 |
| Total | Total | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 1,125,000 | Total |

Budget Impact/Other

Funds for in-house and contract street maintenance are funded from the 1/2 cent capital improvement sales tax in the Special Infrastructure Fund (300). An additional \$210+k annually for contracted street maintenance is provided for in the Public Works Department of the General Fund (106). Completing surface treatments and spot repairs prolongs the life of a street which is more cost effective than allowing a street to fall into poor condition and then reconstruct the street entirely.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 16-PW-014

Project Name Contracted Street Maintenance

Condition/Opportunity 5 Purchase/Const Year multiple

Object Importance 2 Actual Yr Exist. Equip

Department Public Works

Contact Public Works Director

Type Maintenance

Useful Life

Category Street Paving

Priority 7 Important Priority

Total Project Cost: \$6,888,000

Description

This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work. This majority of street maintenance work is performed by contractors as they have the proper equipment and skills and makes the process more efficient.

Contracted work includes a variety of maintenance techniques including: chip seal, UBAS, mill and overlay, curb replacement, full depth repairs, crack sealing.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform contracted preventative and rehabilitation maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. The city completes a street assessment every 3 years to track and reflect the impact that the street maintenance program is having at keeping streets in "Good" condition.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|--------------------------|----------------|----------------|----------------|----------------|----------------|------------------|--------------|
| 1,263,000 | Construction/Maintenance | 213,000 | 214,000 | 215,000 | 216,000 | 217,000 | 1,075,000 | 4,550,000 |
| Total | Total | 213,000 | 214,000 | 215,000 | 216,000 | 217,000 | 1,075,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|------------------|----------------|----------------|----------------|----------------|----------------|------------------|--------------|
| 1,263,000 | 106 Public Works | 213,000 | 214,000 | 215,000 | 216,000 | 217,000 | 1,075,000 | 4,550,000 |
| Total | Total | 213,000 | 214,000 | 215,000 | 216,000 | 217,000 | 1,075,000 | Total |

Budget Impact/Other

Funding for contract street maintenance will come from the Public Works Department in the General Fund (106). An additional \$210+k annually will come from the Special Infrastructure Fund in future years.

Keeping streets in "Good" or "Fair" condition by completing surface treatment, curb replacements and full depth repairs prevents the street from falling into a "Poor" condition. Poor condition streets require complete reconstruction which is more expensive than employing periodic surface treatments. A comprehensive and timely street maintenance program reduces the cost of maintaining the streets over decades of use, thus reducing the demand on capital resources.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Equipment
 Useful Life 15
 Category Vehicles
 Priority n/a

| | |
|-------------------|----------------------------------|
| Project # | 16-PW-022 |
| Project Name | #201 - 2010 Elgin Street Sweeper |
| Opportunity | Purchase/Const Year 2026 |
| Object Importance | El Yr Exist. Equip 2010 |

Total Project Cost: \$362,502

| | |
|-------------|---|
| Description | Budgets the replacement of the Elgin street sweeper in 2026. The current street sweeper was purchased for \$262,000 through lease-payments which were complete in 2018. |
| | City submitted a CMAQ grant application that would cover 80% of the difference in price between a diesel (\$300k) and full electric (\$575k). The grant was not awarded for the 2025-26 round. We will consider applying for the 2027-28 round. |

| | |
|---------------|---|
| Justification | In 2010, the City leased-purchased a 2010 Street Sweeper for \$262,400.00. These dollars represent the annual payments toward that purchase until it is paid off. |
|---------------|---|

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|----------------------------|------|------|------|----------------|------|----------------|
| 62,502 | Equip/Vehicles/Furnishings | | | | 300,000 | | 300,000 |
| Total | Total | | | | 300,000 | | 300,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|-----------------------|------|------|------|----------------|------|----------------|
| 62,502 | 360 Equipment Reserve | | | | 300,000 | | 300,000 |
| Total | Total | | | | 300,000 | | 300,000 |

| | |
|---------------------|--|
| Budget Impact/Other | Funding for the lease payment comes from the Special Highway fund (250). |
|---------------------|--|

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Equipment
 Useful Life 12 years
 Category Vehicles
 Priority n/a

Project # 16-PW-025
 Project Name #103 - 2012 F350 Pickup Replacement

Condition/Opportunity Purchase/Const Year 2024
 Object Importance Sel Yr Exist. Equip 2012

Total Project Cost: \$138,000

Description

Replacing asset #103 - 2012 Ford 350 4x4 crew cab.

Justification

Asset #103 serves as a utility truck in the Public Works Department. The truck is used for grounds maintenance, traffic maintenance, street maintenance and has the ability to assist with snow removal operations. This is the only 4 passenger vehicle in the department and allows the ability for staff to ride together to trainings and various meetings.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|---------------|------|------|------|---------------|--------------|
| Equip/Vehicles/Furnishings | | 63,000 | | | | 63,000 | 75,000 |
| Total | | 63,000 | | | | 63,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|------|---------------|------|------|------|---------------|--------------|
| 360 Equipment Reserve | | 63,000 | | | | 63,000 | 75,000 |
| Total | | 63,000 | | | | 63,000 | Total |

Budget Impact/Other

Funds will be transferred from the Public Works Department of the General Fund (106) to the Equipment Reserve Fund (360).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life 50 years
 Category Buildings
 Priority 8 Very Important

Project # 18-PW-001
 Project Name New Public Works Facility

Condition/Opportunity 4 Purchase/Const Year 2023
 Object Importance 4 Sel Yr Exist. Equip 1970

Total Project Cost: \$5,101,000

Description
 The City is currently redeveloping the former pool/caves site at Roe Boulevard and Roe Lane. The plan is to sell the land to a developer for a hotel or retail purpose. The sale requires the public works facility to relocate to a new site. The site may be outside the City limits. The plan is to retrofit an existing industrial building or build a new building on vacant land.

2/1/23 the City purchased 1800 Merriam Lane for a new public works facility. Renovations will occur in the summer of 2023. City is to out of existing facility by 10/1/23.

Justification

Public Works will need to relocate once the land is sold/transferred to developer. The goal is to have the building removed to make room for a multi-story apartment complex with full service restaurant.

1800 Merriam lane is a 28,000 sf facility with enough room to put all vehicles and equipment inside and provide space for a washbay inside and exterior material bunkers.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------------------|----------------|------|------|------|------------------|
| Land Acquisition | 1,751,000 | | | | | 1,751,000 |
| Construction/Maintenance | 2,850,000 | | | | | 2,850,000 |
| Other | | 500,000 | | | | 500,000 |
| Total | 4,601,000 | 500,000 | | | | 5,101,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------------------|----------------|------|------|------|------------------|
| 300 Special Infrastructure | 400,000 | 500,000 | | | | 900,000 |
| 360 Equipment Reserve | 4,051,000 | | | | | 4,051,000 |
| Other Sources | 150,000 | | | | | 150,000 |
| Total | 4,601,000 | 500,000 | | | | 5,101,000 |

Budget Impact/Other

Funds come from a variety of sources including

- 1) Sale of land at the NE corner of Johnson Drive and Roe Blvd \$337,000 (\$1.2 million-\$863k spent on Johnson Drive land)
- 2) Sale of land within the Rocks \$3,073,000 (\$3.45 million-\$377k payment in lieu of parkland dedication)
- 3) Special Infrastructure Funds \$400k in 2023 and potentially another \$500k for roof replacement in 2024.
- 4) ARPA funds \$150k

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Equipment
 Useful Life 12 years
 Category Vehicles
 Priority n/a

Project # 18-PW-010
 Project Name #104 - 2014 F250 Pickup Truck - Replacement

Condition/Opportunity Purchase/Const Year 2026
 Object Importance Rel Yr Exist. Equip 2014

Total Project Cost: \$140,000

Description

Replacement of asset #104 - 2014 F250 pickup truck.

Justification

This truck is used for traffic control, snow removal of parking lot areas, grounds maintenance, and street maintenance hauling of equipment.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|------|------|---------------|------|---------------|--------------|
| Equip/Vehicles/Furnishings | | | | 65,000 | | 65,000 | 75,000 |
| Total | | | | 65,000 | | 65,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|------|------|------|---------------|------|---------------|--------------|
| 360 Equipment Reserve | | | | 65,000 | | 65,000 | 75,000 |
| Total | | | | 65,000 | | 65,000 | Total |

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Maintenance
 Useful Life 5 years
 Category Street Reconstruction
 Priority 5 Neutral

Project # 20-PW-020

Project Name Pavement Evaluation of Street Network

Condition/Opportunity 4 Purchase/Const Year 2018
 Object Importance 3 Sel Yr Exist. Equip 2015

Total Project Cost: \$86,500

Description

This project is to hire a firm to evaluate the pavement condition and develop Pavement Condition Index (PCI) ratings to each street segment.

Justification

In 2015, Stantec performed our pavement condition analysis. Staff used these results to develop a street maintenance program and focus on good streets to maintain in good condition. A good practice for our City is to perform these evaluations of our pavement a maximum of every 5 years. With the investment and attention Council and staff have applied to our street network since 2015, we anticipates an improved road network.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------|------|------|---------------|------|------|---------------|--------------|
| 26,500 | Planning/Design | | | 10,000 | | | 10,000 | 50,000 |
| Total | Total | | | 10,000 | | | 10,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|----------------------------|------|------|---------------|------|------|---------------|--------------|
| 26,500 | 300 Special Infrastructure | | | 10,000 | | | 10,000 | 50,000 |
| Total | Total | | | 10,000 | | | 10,000 | Total |

Budget Impact/Other

Funding for this project is scheduled to come from the 1/2 cent sales tax to support the Special Infrastructure Fund (300).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 21-PW-001

Project Name Annual Sidewalk Repair & Replacement

Condition/Opportunity 4 Purchase/Const Year Ongoing
Object Importance 4 Actual Yr Exist. Equip

Department Public Works

Contact Public Works Director

Type Improvement

Useful Life 40 years

Category Sidewalks

Priority 8 Very Important

Description

Total Project Cost: \$375,000

General sidewalk maintenance where hazards exist in the sidewalk network through the City. In 2019 and 2020, the program focused on eliminating trip hazards through a milling process. In subsequent years the program will focus on repairs that require removal and replacement of panels.

Justification

In 2017, Public Works began sidewalk inspections to identify hazards found in the public sidewalk. These funds will allow public works to address those hazard either by funding a contractor to complete repairs or for materials used by the Public Works staff to complete repairs. Keeping sidewalks safe for pedestrians advances the City's goal of being a community for all ages as well as reducing exposure to injury related claims.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|--------------------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------|
| 100,000 | Construction/Maintenance | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | 150,000 |
| Total | Total | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------|
| 100,000 | 270 Sp. Streets | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | 150,000 |
| Total | Total | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 | Total |

Budget Impact/Other

Annual sidewalk repair phases 1 - 3 will be paid for using the 1/2 cent sales tax resources in the Special Street Fund (270). Making timely repairs ensures resources allocated to maintaining this key element of public infrastructure are employed in a cost effective manner, delaying repairs results in a higher cost to due inflated construction costs. Inspection of sidewalks will be completed every 3 years by the pulbic Works Departmet in order to track progress of this program, this will also allow staff to consider if the amount being allocated to the program needs to be adjusted in future years.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 21-PW-002

Project Name Bi-Annual Sidewalk Extension Project

Condition/Opportunity 4 Purchase/Const Year multiple
Object Importance 2 Actual Yr Exist. Equip

Department Public Works

Contact Public Works Director

Type Improvement

Useful Life 40 years

Category Sidewalks

Priority 6 Important (Not Priority)

Description

Total Project Cost: \$600,000

Sidewalks create a safe walkway for residents and visitors in town and help encourage a healthy lifestyle. Using the Sidewalk Master Plan created in 2010 and updated in 2017, City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The program is planned every other year in order for budget allocation to provide enough funding to complete at least one city block of sidewalk extension.

Justification

Providing for a continuous and connected pedestrian system furthers the City's goal of being a Community for All Ages. In addition, walkable communities are sought after as this is a key component to "sense of place" and "neighborhoods" which keeps our community vibrant, healthy and in demand. First project is Cedar Street in 2021.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|---------|--------------------------|---------|------|---------|------|---------|---------|---------|
| 100,000 | Construction/Maintenance | 100,000 | | 100,000 | | 100,000 | 300,000 | 200,000 |
| Total | Total | 100,000 | | 100,000 | | 100,000 | 300,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|---------|-----------------|---------|------|---------|------|---------|---------|---------|
| 100,000 | 270 Sp. Streets | 100,000 | | 100,000 | | 100,000 | 300,000 | 200,000 |
| Total | Total | 100,000 | | 100,000 | | 100,000 | 300,000 | Total |

Budget Impact/Other

Project will be paid for through the 1/2 cent sales tax from the Special Street Fund (270). City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvements (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The ongoing maintenance of new sidewalks will be reflected in the "Annual Sidewalk Repair & Replacement" program.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works

Contact Public Works Director

Type Maintenance

Useful Life 40 yrs

Category Equipment: PW Equip

Priority 6 Important (Not Priority)

Project # 21-PW-007

Project Name Street Light Replacement

Condition/Opportunity 3 Purchase/Const Year 2021

Object Importance 3 Rel Yr Exist. Equip

Total Project Cost: \$252,000

Description

The City purchased the street lights from KCP&L/Evergy in 2014. As such, it is our responsibility to repair and replace these lights when they have deteriorated or been damaged. The City owns 600 street lights. In 2021 the program will replace heavily rusted poles and paint 160 poles needing paint. In 2022 the balance of the steel poles will be painted to match. In out years maintenance will focus on damaged poles.

Justification

Street lights have an average life expectancy of 40 years and an average cost to replace of \$3,000. Replacing heavily rusted poles with a supply of poles from the Roe Blvd project will avoid the need to purchase new poles. Painting the steel poles in the field will cost roughly \$475 per pole. Removing and replacing a heavily rusted pole with one of the salvaged poles will cost roughly \$800.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|--------------------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| 162,000 | Construction/Maintenance | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | 40,000 |
| Total | Total | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | Total |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| 162,000 | 270 Sp. Streets | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | 40,000 |
| Total | Total | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 | Total |

Budget Impact/Other

Street light replacement will be paid for using the 1/2 cent sales tax in the Special Street Fund (27A).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 22-PW-004

Project Name Roe Parkway- Ph1 Extension & Ph2 Maintenance

Condition/Opportunity 4

Acquisition/Const Year 2024

Object Importance 3

Replace Existing Equip

Department Public Works

Contact Public Works Director

Type Improvement

Useful Life 20 years

Category Street Reconstruction

Priority 7 Important Priority

Description

Total Project Cost: \$1,733,000

Extend Roe Parkway to intersect with Roe Boulevard in first phase. Allowing for a 3 turn movement design (no left onto southbound Roe Blvd from Roe Parkway). Also includes curb and base repairs to existing Roe Parkway along with a mill and overlay and a sidewalk being added to the entire segment of Roe Parkway in the second phase. Relocate of the Evergy duct bank will be completed by Evergy in 2023.

Justification

Using TIF 3 resources on permitted development plan elements prior to TIF expiring May 2025. This enhances access to all of the properties within the TIF3 district.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------|--------------------------|---------|-----------|---------|------|------|-----------|
| 33,000 | Planning/Design | 100,000 | | | | | 100,000 |
| | Construction/Maintenance | | 1,000,000 | 600,000 | | | 1,600,000 |
| Total | Total | 100,000 | 1,000,000 | 600,000 | | | 1,700,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------|-------------------|---------|-----------|---------|------|------|-----------|
| 33,000 | 510 TIF 3 - caves | 100,000 | 1,000,000 | 600,000 | | | 1,700,000 |
| Total | Total | 100,000 | 1,000,000 | 600,000 | | | 1,700,000 |

Budget Impact/Other

Maintenance of Roe Parkway is needed and TIF3 resources are sufficient to complete the extension along with maintenance if spread out between 2023 and 2025 when TIF 3 expires.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Maintenance
 Useful Life 15
 Category Street Paving
 Priority 6 Important (Not Priority)

Project # 23-PW-003
 Project Name 2025 CARS- 55th St from SMPKwy to Roe Blvd

Condition/Opportunity 3 Purchase/Const Year 2025
 Object Importance 3 All Yr Exist. Equip

Total Project Cost: \$86,000

Description

This project will be shared with City of Fairway covering 40% of project costs. 2" mill/overlay w/ base repairs, spot curb/gutter repair, and sidewalk repair. This project will serve as Fairways primary project so it does not impact Roeland Parks scoring on Elledge Drive.

Justification

This project will bring needed repairs to this collector route and is being jointly funded by the City of Fairway.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|---------------|--------|---------------|------|------|---------------|
| Planning/Design | | 18,000 | | | | 18,000 |
| Construction/Maintenance | | | 68,000 | | | 68,000 |
| Total | 18,000 | | 68,000 | | | 86,000 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 270 Sp. Streets | | 18,000 | 68,000 | | | 86,000 |
| Total | 18,000 | | 68,000 | | | 86,000 |

Budget Impact/Other

Roeland Park will pay 60% of the project cost and 40% will be paid for by the City of Fairway. Roeland Park's portion will come from the 1/2 cent sales tax in the Special Street Fund (27A). This project will also receive a CARS grant, which will be administered by Fairway.

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 23-PW-005

Project Name #203 - 2003 Skidsteer Case 85XT

Department Public Works

Contact Public Works Director

Type Equipment

Useful Life 20 years

Category Equipment: PW Equip

Priority n/a

Condition/Opportunity Purchase/Const Year 2023

Object Importance Rel Yr Exist. Equip 2003

Total Project Cost: \$55,000

Description

Replacement of asset #203 - 2003 CASE 85XT (Skidsteer)

City may apply for a CMAQ grant to cover 80% of the additional cost of an all electric skidsteer over a diesel.

Justification

Asset #203 - Skidsteer is an important piece of equipment PW uses for a variety of reason. Street maintenance and ground maintenance are the areas we use this piece of equipment in the most.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|---------------|------|------|---------------|
| Equip/Vehicles/Furnishings | | | 55,000 | | | 55,000 |
| Total | | | 55,000 | | | 55,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------------|------|------|---------------|------|------|---------------|
| 360 Equipment Reserve | | | 55,000 | | | 55,000 |
| Total | | | 55,000 | | | 55,000 |

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 23-PW-008

Project Name 2022 CARS- Elledge from Roe Ln to 47th Street

Condition/Opportunity 4

Acquisition/Const Year 2022

Department Public Works

Object Importance 3

Replace Yr Exist. Equip

Contact Public Works Director

Type Improvement

Useful Life 20 years

Category Stormwater

Priority 7 Important Priority

Description

Total Project Cost: \$1,482,000

Remove and Replacement of failed corrugated metal pipe under Elledge Drive, Roe Lane to Catalina Street. Addition of sidewalk along the northside of Elledge Drive, enhanced street lighting, spot curb repair, and 2"mill and overlay of the street.

Justification

The corrugated metal pipe has deteriorated significantly under Elledge. In 2013, the City performed an emergency project to replace a failed section of pipe. This effort will address the remaining corrugated metal pipe to avoid emergencies. The City will submit this project to the county through the CARS program to maximize the City's investment.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|----------------|------|------|------|------|----------------|
| 1,365,000 | Construction/Maintenance | 117,000 | | | | | 117,000 |
| Total | Total | 117,000 | | | | | 117,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|-----------------|----------------|------|------|------|------|----------------|
| 862,000 | CARS | 620,000 | | | | | 620,000 |
| Total | Total | 620,000 | | | | | 620,000 |

Budget Impact/Other

Project will be funded with a mix of grant funds (CARS and Surface Transportation) and City issued bonds. The project will be funded from the Special Infrastructure fund using Bond proceeds.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Equipment
 Useful Life 20 years
 Category Equipment: PW Equip
 Priority n/a

Project # 23-PW-009
 Project Name #417 - 2002 Coleman Tiller Attachment

Opportunity Purchase/Const Year 2023
 Object Importance 1st Yr Exist. Equip 2002

Total Project Cost: \$5,000

Description

Replacement of asset #417 - Coleman Tiller attachment

Justification

This attachment is used with asset #203 - Skidsteer. This attachment is vital to our ground maintenance operations. PW uses this attachment to prepare areas for reseeding and relandscaping. This attachment should be considered for replacement with #203 - skidsteer in 2023.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|--------------|------|------|------|------|--------------|
| Equip/Vehicles/Furnishings | 5,000 | | | | | 5,000 |
| Total | 5,000 | | | | | 5,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------------|--------------|------|------|------|------|--------------|
| 360 Equipment Reserve | 5,000 | | | | | 5,000 |
| Total | 5,000 | | | | | 5,000 |

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 23-PW-015

Project Name 2023 RSR- Canterbury from 47th to 51st

Opportunity 4

Chase/Const Year 2023

Object Importance 3

El Yr Exist. Equip

Department Public Works

Contact Public Works Director

Type Improvement

Useful Life 20 years

Category Street Reconstruction

Priority 7 Important Priority

Description

Total Project Cost: \$1,378,400

Caterbury, between 47th Street & 51st Street will be the City's third residential street reconstruction project. The remaining funds from the savings of the 2019 project will be forwarded to this project to help cover costs.

Justification

This street is in need of significant repair and has been prioritized as high priority for reconstruction due to its low quality. Updated costs from engineer on 2/24/2022.

Design costs include construction observation and inspection.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|---------|--------------------------|------------------|------|------|------|------|------------------|
| 100,000 | Planning/Design | 78,400 | | | | | 78,400 |
| | Construction/Maintenance | 1,200,000 | | | | | 1,200,000 |
| Total | | 1,278,400 | | | | | 1,278,400 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|---------|-----------------|------------------|------|------|------|------|------------------|
| 100,000 | 270 Sp. Streets | 1,278,400 | | | | | 1,278,400 |
| Total | | 1,278,400 | | | | | 1,278,400 |

Budget Impact/Other

Funding for this project will come from the 1/2 cent sales tax dedicated to the Special Street & Highway Fund (27A).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Equipment
 Useful Life 10 years
 Category Equipment: PW Equip
 Priority n/a

Project # 23-PW-017
 Project Name #401 - 2016 Coneqtec Cold Planer Replacement

Condition/Opportunity Purchase/Const Year 2026
 Object Importance Rel Yr Exist. Equip 2016

Total Project Cost: \$13,000

Description

Asset #401 - 2016 Coneqtec Cold Planer (Asphalt Miller) used heavily for street maintenance operations to remove sections of asphalt.

Justification

This asset is vital to the operations of in-house street maintenance. The attachment is used with asset #204 - Skidsteer.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|------|---------------|------|---------------|
| Equip/Vehicles/Furnishings | | | | 13,000 | | 13,000 |
| Total | | | | 13,000 | | 13,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------------|------|------|------|---------------|------|---------------|
| 360 Equipment Reserve | | | | 13,000 | | 13,000 |
| Total | | | | 13,000 | | 13,000 |

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Department Public Works

Contact Public Works Director

Type Unassigned

Useful Life

Category Street Paving

Priority 6 Important (Not Priority)

Project # 23-PW-018

Project Name 2023 CARS- 48th from Roe Lane to Roe Blvd

Condition/Opportunity 3 Purchase/Const Year 2023

Object Importance 3 Rel Yr Exist. Equip

Total Project Cost: \$251,000

Description

Mill and overlay with failed sections of curb and sidewalk replaced.

Engineering costs (design, bid, inspection) total \$35,100.

Construction costs total \$253,600.

Material testing total is \$4,300

Total project cost \$293,000

Estimated cost covered by CARS= (9,000+4,300+253,600)/2= 264,900/2= 132,450

Justification

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|----------------|------|------|------|------|----------------|
| 16,000 | Construction/Maintenance | 235,000 | | | | | 235,000 |
| Total | | 235,000 | | | | | 235,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|-----------------|----------------|------|------|------|------|----------------|
| 16,000 | 270 Sp. Streets | 158,000 | | | | | 158,000 |
| | CARS | 77,000 | | | | | 77,000 |
| Total | | 235,000 | | | | | 235,000 |

Budget Impact/Other

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 24-PW-001

Project Name #410 - 2012 Boss Plow - Replacement

Opportunity Purchase/Const Year 2024

Object Importance Rel Yr Exist. Equip 2012

Department Public Works

Contact Public Works Director

Type Equipment

Useful Life 12

Category Equipment: PW Equip

Priority n/a

Total Project Cost: \$18,000

Description

Replacement of asset #410 - 2012 Boss Plow (8'-6") which is assigned to asset #103.

Justification

This plow is assigned to asset #103 - 2012 F350 which is currently scheduled for replacement in 2024. At that time the snow plow blade should be considered for replacement.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|------|--------------|------|------|------|--------------|--------------|
| Equip/Vehicles/Furnishings | | 8,500 | | | | 8,500 | 9,500 |
| Total | | 8,500 | | | | 8,500 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|-----------------------|------|--------------|------|------|------|--------------|--------------|
| 360 Equipment Reserve | | 8,500 | | | | 8,500 | 9,500 |
| Total | | 8,500 | | | | 8,500 | Total |

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works

Contact Public Works Director

Type Maintenance

Useful Life 50 years

Category Stormwater

Priority 6 Important (Not Priority)

Project # 24-PW-002

Project Name Concrete Line 60" CMP Under Roe Blvd

Condition/Opportunity 3 Purchase/Const Year 2023

Object Importance 3 Rel Yr Exist. Equip

Total Project Cost: \$933,000

Description

This project will install a concrete lining in the existing stormwater pipe under Roe that starts near Price Chopper and ends at Roe Lane. 50% will be covered by SMAC grant funds and the balance covered by TIF 1 resources.

Justification

This project will line an existing corrugated metal pipe under Roe with a cured in place concrete lining stormwater pipe that will improve function and durability.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|----------------|------|------|------|------|----------------|
| 60,000 | Construction/Maintenance | 873,000 | | | | | 873,000 |
| Total | Total | 873,000 | | | | | 873,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|----------------------|----------------|------|------|------|------|----------------|
| 60,000 | 370 TIF 1 | 437,000 | | | | | 437,000 |
| Total | Other Sources | 436,000 | | | | | 436,000 |
| | Total | 873,000 | | | | | 873,000 |

Budget Impact/Other

This project will be paid 50% using TIF 1 resources and 50% from a Stormwater Management grant (SMAC) from Johnson County.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works

Contact Public Works Director

Type Maintenance

Useful Life 50 years

Category Storm Sewer/Drainage

Priority 6 Important (Not Priority)

Project # 24-PW-003

Project Name Storm Sewer Repair/Replacement Program

Condition/Opportunity 3 Purchase/Const Year Ongoing

Object Importance 3 Actual Yr Exist. Equip

Total Project Cost: \$1,895,000

Description This was initially a bi-annual allowance from the Special Infrastructure Fund to complete a small storm drainage system repair/replacement project. Timing of projects were coordinated with the Residential Street Reconstruction Program.

This was initially a bi-annual allowance from the Special Infrastructure Fund to complete a small storm drainage system repair/replacement project. Timing of projects were coordinated with the Residential Street Reconstruction Program.

Starting in 2024 an annual allocation of funds from the Storm Water Fund is provided to complete repair/replacement projects. If the resources are not used they will accumulate and be used on future storm water projects.

Justification

Setting up an allowance will allow the City to progress with addressing failing parts of the collection system before they reach failure.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| Construction/Maintenance | 100,000 | 125,000 | 165,000 | 195,000 | 250,000 | 835,000 | 1,060,000 |
| Total | 100,000 | 125,000 | 165,000 | 195,000 | 250,000 | 835,000 | Total |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total | Future |
|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| 250 Storm Water Fund | | 125,000 | 165,000 | 195,000 | 250,000 | 735,000 | 1,060,000 |
| 300 Special Infrastructure | 100,000 | | | | | 100,000 | |
| Total | 100,000 | 125,000 | 165,000 | 195,000 | 250,000 | 835,000 | Total |

Budget Impact/Other

Starting in 2024 resources will come from the 250 Storm Water Fund.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life
 Category Street Paving
 Priority 6 Important (Not Priority)

Project # 24-PW-004
 Project Name 2025 CARS- Mission Rd from 47th St to 53rd St

Condition/Opportunity 3 Purchase/Const Year 2024
 Object Importance 3 All Yr Exist. Equip

Total Project Cost: \$224,000

Description
 2" mill and overlay of Mission Road, County line to 53rd Street. This project also includes sharrows for biking community with spot curb and sidewalk replacement. The project should be coordinated with the CARS program and the City of Westwood. The City of Westwood owns/maintains the east half of Mission Road.

Justification
 This project is a continuation of the CARS program for the City. Mission Road has not had any large maintenance performed between 2004-2017. In 2022, Mission Road is projected to have a significant drop in the Pavement Condition Index (PCI) rating and will be important to provide some maintenance to the street.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|---------------|----------------|------|------|----------------|
| Planning/Design | | 19,000 | | | | 19,000 |
| Construction/Maintenance | | | 205,000 | | | 205,000 |
| Total | | 19,000 | 205,000 | | | 224,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------|------|---------------|----------------|------|------|----------------|
| 270 Sp. Streets | | 19,000 | 51,250 | | | 70,250 |
| CARS | | | 102,500 | | | 102,500 |
| Partner City | | | 51,250 | | | 51,250 |
| Total | | 19,000 | 205,000 | | | 224,000 |

Budget Impact/Other
 This project will be jointly funded by the City of Westwood where Roeland Park will be the administering City. Funds will come from CARS, the partner City and the 1/2 cent sales tax in the Special Street & Highway Fund (27D).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life 25 years
 Category Street Reconstruction
 Priority 7 Important Priority

Project # 24-PW-005

Project Name RSR- Extra Project (Rosewood & Granada)

Condition/Opportunity 4 Purchase/Const Year 2026
 Project Importance 3 All Yr Exist. Equip

Total Project Cost: \$846,000

Description
 This is a place holder for an extra Residential Street Reconstruction project to be completed with extra resources from either the Combined Special Street/Highway Fund or the Special Infrastructure Fund. Rosewood from 51st to Community Center & Granada from 51st north to Dead End

The RSR program generally completes a project every other year, however extra funds are anticipated to be available to add another RSR project in an even number year (off year for the program) and a year that the City does not have a bunch of other street projects occurring. Design and construction could be combined with another CARS project.

Tentative Project Scope:

Granada St from 51st St to dead end with high priority sidewalk, PCI of 28.3 total cost of \$222k.
 Rosewood from Community Center to 50th Ter with high priority sidewalk, PCI of 30 total cost of \$503k.
 Combined the project total \$725k.

Justification

Rosewood reconstruction would occur following completion of Phase 1 improvements at the Community Center and address a poor conditioned street.

Granada combines a poor condition street with a high priority sidewalk extension. Updated costs provided by engineer on 2/24/2022. Design costs include construction observation & inspection

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|----------------|----------------|------|----------------|
| Planning/Design | | | 122,500 | | | 122,500 |
| Construction/Maintenance | | | | 723,500 | | 723,500 |
| Total | | | 122,500 | 723,500 | | 846,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------|------|------|----------------|----------------|------|----------------|
| 270 Sp. Streets | | | 122,500 | 723,500 | | 846,000 |
| Total | | | 122,500 | 723,500 | | 846,000 |

Budget Impact/Other

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life 30 years
 Category Sidewalks
 Priority 6 Important (Not Priority)

Project # 24-PW-006
 Project Name Sidewalk Extension- El Monte to Delmar

Condition/Opportunity 3 Purchase/Const Year 2024
 Object Importance 3 All Yr Exist. Equip

Total Project Cost: \$280,000

Description

Extend a sidewalk between the end of the El Monte Culdesac and Del Mar to provide a direct route to Roesland Elementary for children living on El Monte.

Justification

The project enhances pedestrian connectivity between neighborhoods and an elementary school.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|----------------|------|------|------|----------------|
| Planning/Design | | 30,000 | | | | 30,000 |
| Construction/Maintenance | | 250,000 | | | | 250,000 |
| Total | | 280,000 | | | | 280,000 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 270 Sp. Streets | | 84,000 | | | | 84,000 |
| CDBG | | 196,000 | | | | 196,000 |
| Total | | 280,000 | | | | 280,000 |

Budget Impact/Other

The project lies within the only census block in Roeland Park that qualifies for CDBG funding due to a concentration of low to moderate income residents. The City will applied for \$200k in CDBG funds to cover the majority of project costs. \$196k of CDBG funds were awarded.

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Maintenance
 Useful Life 25
 Category Street Paving
 Priority 6 Important (Not Priority)

Project # 24-PW-010
 Project Name 2025 RSR- Nall Ave from 58th to 51st

Condition/Opportunity 3 Purchase/Const Year 2025
 Object Importance 3 Use Yr Exist. Equip

Total Project Cost: \$1,060,000

Description
 This project will repair sidewalk and ensure ADA compliance and add bike infrastructure to Nall Avenue. A minimum 2" mill/overlay is projected for the street segments where base has not failed and full reconstruction where base has failed. Some spot curb replacement and gutter replacement. Enhanced street lighting is also part of this project.

Nall does not qualify for CARS funding, it is eligible for STP funding.

Justification

Nall Avenue, 51st to 58th is showing signs of street deterioration. Segments north of 51st have base failure. Sections south of 51st has some "Fair" areas north of 51st there are sections that "Poor". MARC's regional bike route has this street as a route through Roeland Park so we intend to include bike user infrastructure in the project. This project will include a 2" mill and overlay of the street, bike infrastructure, and spot curb/sidewalk repair with ADA Ramp improvements.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|----------------|----------------|------|------|------------------|
| Planning/Design | | 100,000 | | | | 100,000 |
| Construction/Maintenance | | | 960,000 | | | 960,000 |
| Total | | 100,000 | 960,000 | | | 1,060,000 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 270 Sp. Streets | | 100,000 | 300,000 | | | 400,000 |
| STP | | | 660,000 | | | 660,000 |
| Total | | 100,000 | 960,000 | | | 1,060,000 |

Budget Impact/Other

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Equipment
 Useful Life 50 years
 Category Equipment: PW Equip
 Priority 6 Important (Not Priority)

| | |
|--|-----------|
| Project # | 24-PW-011 |
| Project Name 2024 CARS- Roe Blvd & Johnson Dr Signal Replacement | |
| Opportunity | 2 |
| Object Importance | 4 |

Acquisition/Const Year 2024
 Rel Yr Exist. Equip 2000

Total Project Cost: \$259,000

| |
|---|
| Description |
| Joint project with Mission to replace the existing Evergy owned traffic signal with a 50/50 shared city owned signal. |

| |
|--|
| Justification |
| Replacing this older signal with 50% CARS funding lowers the cost of replacement and buyout of existing signals. |

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|----------------|------|------|------|----------------|
| Planning/Design | | 20,000 | | | | 20,000 |
| Equip/Vehicles/Furnishings | | 239,000 | | | | 239,000 |
| Total | | 259,000 | | | | 259,000 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 270 Sp. Streets | | 139,500 | | | | 139,500 |
| CARS | | 119,500 | | | | 119,500 |
| Total | | 259,000 | | | | 259,000 |

| |
|--|
| Budget Impact/Other |
| Replacing Evergy owned signals with city owned signals reduces the ongoing operating and maintenance costs of traffic signals. |

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life 15 years
 Category Street Reconstruction
 Priority 6 Important (Not Priority)

Project # 25-PW001

Project Name 2023 CARS- 53rd from Mission Rd to Chadwick

Condition/Opportunity 3 Purchase/Const Year 2023

Object Importance 3 All Yr Exist. Equip

Total Project Cost: \$64,000

Description

Project includes a Mill and Overlay with 2-inch asphalt concrete surface. Replace curb and gutters and sidewalk where needed.

The project will be administered by Fairway and Roeland Park will reimburse them for design+construction.

Justification

53rd St. Existing two-lane pavement with curb and gutter and sidewalk on the north side. Pavement is in fair condition. Curb and gutter and sidewalk are in fair condition. Pavement is in fair condition.

| Prior | Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|--------------------------|---------------|------|------|------|------|---------------|
| 12,000 | Construction/Maintenance | 52,000 | | | | | 52,000 |
| Total | Total | 52,000 | | | | | 52,000 |

| Prior | Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------|-----------------|---------------|------|------|------|------|---------------|
| 12,000 | 270 Sp. Streets | 52,000 | | | | | 52,000 |
| Total | Total | 52,000 | | | | | 52,000 |

Budget Impact/Other

The project will be administered by the City of Fairway which will cover 60% of the cost and will also use CARS funds. The City's portion will come from the 1/2 cent sales tax in the Special Street & Highway Fund (27A).

Capital Improvement Plan

2023 *thru* 2027

City of Roeland Park, Kansas

Project # 26-PW-003

Project Name #411 - 2015 Boss Plow - Replacement

Opportunity Purchase/Const Year 2026

Object Importance Rel Yr Exist. Equip 2015

Department Public Works

Contact

Type Equipment

Useful Life 12 years

Category Equipment: PW Equip

Priority n/a

Total Project Cost: \$8,500

Description

Replacement of asset #411 - 2015 Boss Plow (8'-6").

Justification

Asset #411 is a 2015 Boss Plow assigned to asset #104 - 2015 F250 Truck. Currently, asset #104 is scheduled to be replaced in 2026 and at that time #411 should be considered for replacement.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|----------------------------|------|------|------|--------------|------|--------------|
| Equip/Vehicles/Furnishings | | | | 8,500 | | 8,500 |
| Total | | | | 8,500 | | 8,500 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------------|------|------|------|--------------|------|--------------|
| 360 Equipment Reserve | | | | 8,500 | | 8,500 |
| Total | | | | 8,500 | | 8,500 |

Budget Impact/Other

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life 15 years
 Category Street Paving
 Priority 6 Important (Not Priority)

Project # 26-PW-009
 Project Name 2026 CARS- 51st from Cedar to City Limits

Condition/Opportunity 3 Purchase/Const Year 2026
 Object Importance 3 Use Yr Exist. Equip

Total Project Cost: \$690,000

Description

Mill and overlay with curb and gutter and sidewalk repair. Drive aprons replaced that do not comply with ADA standards.

Justification

This street has a good base but the surface is in need of replacement. Some sidewalk and some curb are in need of replacement. Overall condition does not warrant complete reconstruction.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|----------------|------|----------------|
| Construction/Maintenance | | | | 690,000 | | 690,000 |
| Total | | | | 690,000 | | 690,000 |
| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
| 270 Sp. Streets | | | | 379,000 | | 379,000 |
| CARS | | | | 311,000 | | 311,000 |
| Total | | | | 690,000 | | 690,000 |

Budget Impact/Other

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life 15 years
 Category Street Paving
 Priority 5 Neutral

Project # 27-PW-001
 Project Name 2027 CARS- 47th from Roe Ln to Mission Rd

Condition/Opportunity 3 Purchase/Const Year 2027
 Object Importance 3 New Yr Exist. Equip

Total Project Cost: \$1,135,000

Description

Mill and overlay with spot curb, sidewalk and driveway apron repair and restripe lanes.

Justification

The base of the street is in good condition and does not warrant reconstruction. Resurfacing the pavement and replacing sections of curb and sidewalk that have failed will extend the life of the street. As of 2023 the UG has not committed to completing their side of the street.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|------|------------------|------------------|
| Construction/Maintenance | | | | | 1,135,000 | 1,135,000 |
| Total | | | | | 1,135,000 | 1,135,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------|------|------|------|------|------------------|------------------|
| 270 Sp. Streets | | | | | 624,000 | 624,000 |
| CARS | | | | | 511,000 | 511,000 |
| Total | | | | | 1,135,000 | 1,135,000 |

Budget Impact/Other

Capital Improvement Plan

City of Roeland Park, Kansas

2023 *thru* 2027

Department Public Works
 Contact Public Works Director
 Type Improvement
 Useful Life 20 years
 Category Street Reconstruction
 Priority 6 Important (Not Priority)

Project # 29-PW-001
 Project Name 2027 RSR- Granada from SMPKY to 56th

Condition/Opportunity 4 Purchase/Const Year 2027
 Object Importance 2 New Yr Exist. Equip

Total Project Cost: \$800,000

Description

Includes \$95k from street impact fee paid by Sunflower Medical when building was built. It is held in an escrow account in the special street fund. Intent is to add a sidewalk to one side of the street along the back of curb, may widen to a standard 28' width.

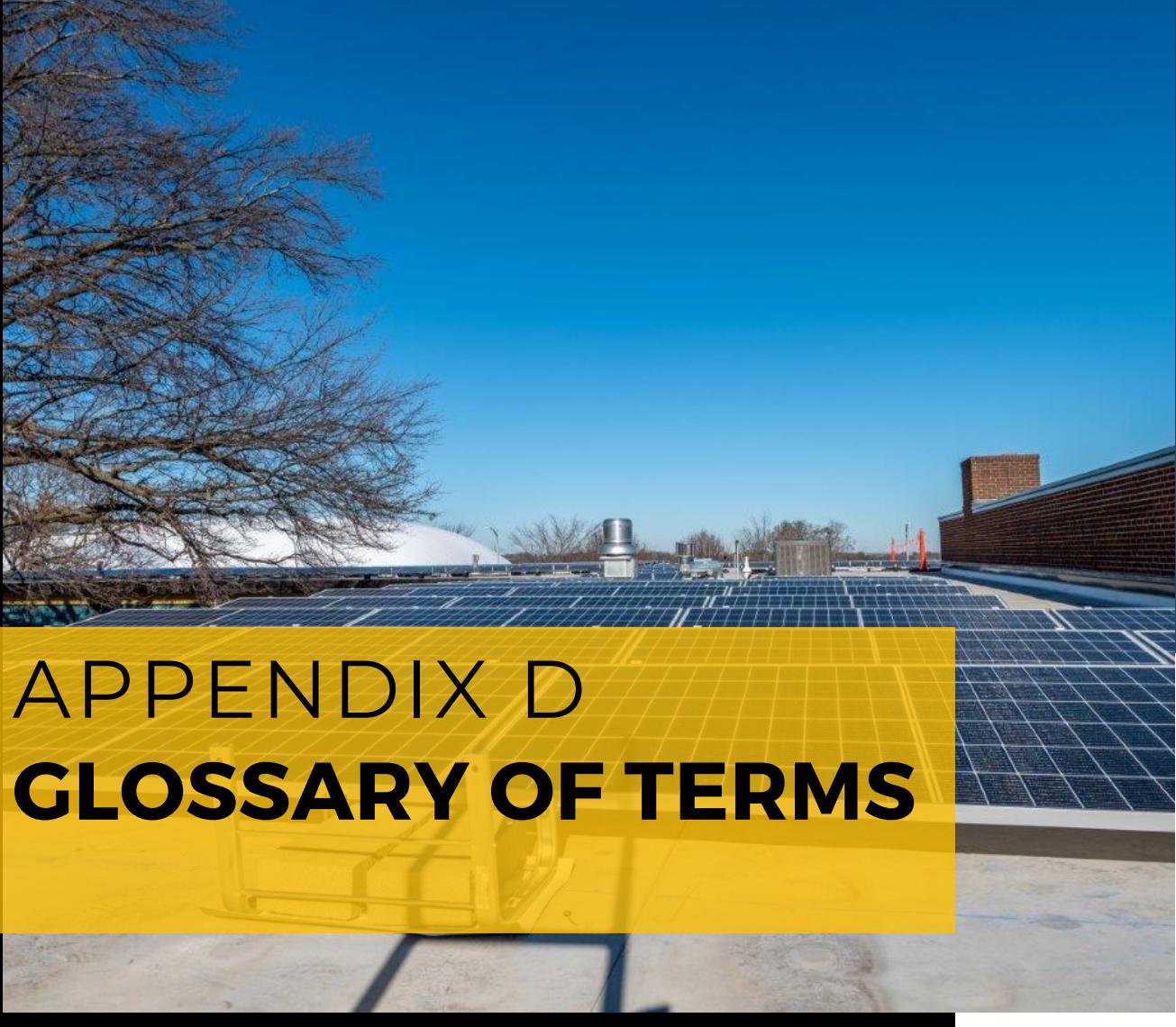
Justification

This project is being planned sooner than other poorer condition streets due to the financial resources contributed to the project from the Sunflower Medical development. May be pushed to 2031 if another project has greater need.

| Expenditures | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|--------------------------|------|------|------|----------------|----------------|----------------|
| Planning/Design | | | | 100,000 | | 100,000 |
| Construction/Maintenance | | | | | 700,000 | 700,000 |
| Total | | | | 100,000 | 700,000 | 800,000 |

| Funding Sources | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|-----------------|------|------|------|----------------|----------------|----------------|
| 270 Sp. Streets | | | | 100,000 | 700,000 | 800,000 |
| Total | | | | 100,000 | 700,000 | 800,000 |

Budget Impact/Other



APPENDIX D

GLOSSARY OF TERMS



Account Number or Line Item: An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, salt and sand, and professional services.

Adopted Budget: Refers to the budgeted amounts approved by the City Council and sent to the County Clerk's Office for certification. The budget is required to be delivered to the County Clerk by no later than the 25th of August.

Ad Valorem (Property Tax): Is a general tax on all real and personal property not exempt from taxation by law. It is sometimes called an "ad valorem" property tax, which means (from Latin) it is based on value.

Appropriation: The legal authorization to incur obligations and to make expenditures for specific purposes.

Appropriation Unit: An expenditure classification, referring to the highest and most comprehensive level of classification. These include Salary & Benefits, Contractual Services, Commodities, Capital Outlay, Debt Service, and Transfers.

Aquatics Center Fund: Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Kansas is 11.5% of fair market value.

Assets: Resources owned or held by the City which have monetary value.

Balanced Budget: Per Kansas statute, a budget in which total resources, including fund balance and reserves, equal total obligations.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are most frequently sold to raise funds for the construction of large capital projects.

Bond and Interest Fund: Also referred to as the Debt Service Fund, a fund established to account for the accumulation of resources for the payment of general long-term debt principal and interest.

Budget: The financial plan for the operation of the City for the year.

Budget Amendment: An increase in the published budget expenditure authority at the fund level for a given year's budget.

Budget Calendar: The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in

the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control: The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budget Objectives: Also referred to as Organizational Objectives, items submitted by the Governing Body, Department Directors and the City Administrator during the annual budget process that, if adopted, would be incorporated into that year's annual budget. These have included the purchase of new equipment, new software or technology, the initiation of new City programs, studies and more.

CAFR: Comprehensive Annual Financial Report. An annual, audited financial report issued by the City stating the results of the previous year's fiscal operations.

Capital Asset: Assets (such as equipment, land, infrastructure improvements public art or vehicles) that have a cost equal to or greater than \$5,000 with a useful life of at least three years.

Capital Improvement: The investment in infrastructure improvements or new infrastructure.

Capital Improvement Program (CIP): A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the long-term needs of the City.

Capital Outlay: Expenditures which result in the acquisition of, or addition to, fixed assets.

Capital Project Fund: A fund established for the purpose of financing capital improvement projects.

Capital Projects: Major construction, acquisition, or renovation activities which add value to the City's physical assets or significantly increase their useful life. Also called capital improvements.

Capital Maintenance: Is the improvement of an existing asset to maintain its existing condition, such as street maintenance.

CARS: County Assisted Road System, a grant provided through Johnson County to cities that covers 50% of the construction cost of capital improvements on approved arterial or collector streets.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is received or spent.

CDBG: Community Development Block Grant.

City/County Revenue Sharing: Annually a percentage of the revenue from state sales and use tax collections are distributed by the State back to cities and counties.

Combined Street and Highway Fund: Established in 2020, this fund is a combination of the Special Street fund consisting of the $\frac{1}{2}$ cent sales tax for street, sidewalk and roadway improvements, and the Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street

improvements and maintenance.

Commodity: An expendable item which is consumable or has a short life span. Examples include office supplies, repair and replacement parts for equipment, supplies, salt, rock, gasoline and oil.

Community Center Fund: Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

Community Improvement District (CID): Permissible through K.S.A. 12-6a26, CID is a real estate economic development tool that can be used to finance public or private facilities, improvements and services within the City. Businesses within the district must approve the imposition of a special sales tax or property tax special assessment prior to its establishment. Roeland Park has one CID for the Wal-Mart property and nearby Roeland Park Shopping Center that imposed a 1% sales tax. This tax expired in July of 2019.

Consumer Price Index (CPI): A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Service: Services rendered to the City by private firms, individuals or other governmental agencies. Examples include, insurance, utility costs, printing services, and temporary employees.

County Courthouse Sales Tax: Effective April 2017, the .25% county-wide sales tax will sunset in 2027 and a portion of this tax is shared by all of the Cities. Roeland Park has dedicated this sales tax to street improvements and is included in the Special Street and Highway Fund.

Dark Store Theory: A method used by retailers, typically large box retailers, to appeal property taxes by comparing an active store with a comparable store, regardless if its open or shuttered.

Debt Service: Expenditures to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Debt Service Funds: Funds used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department: The basic organizational unit of the City which is functionally unique in its delivery of services.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Agreement: An agreement between the City and a private property development company which could provide for public assistance in the form of tax increment financing (TIF), transportation development district (TDD) taxes or other incentives in return for development (or redevelopment) of property in a specified manner.

Disbursement: The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program: A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Emergency Operations Plan: Plan developed by the City to establish the policies, guidance and resources that provide elected and appointed officials, City staff, and volunteer agencies with the information necessary to function in a coordinated manner before, during, and after a disaster.

Employee (or Fringe) Benefits: Contributions made by the City to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for Social Security and the various pension, medical, and life insurance plans.

Encumbrance: An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service. Frequently used with capital improvement projects that cross multiple fiscal years.

Enterprise Fund: A governmental accounting fund in which services are financed and operated similar to those of a private business -- where the intent is that the costs (expenses, including depreciation) of providing goods and services be financed or received through user fees. The City currently has no Enterprise Funds.

Equipment & Building Reserve Fund: A fund established pursuant to K.S.A. 12-1,117 to account for the accumulation of resources used to finance the acquisition of capital equipment items or make significant improvements to City facilities.

Expenditure: Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

Fiscal Policy: The City's policies with respect to revenues, spending, and debt management as these relate to City services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of the City's budget and its funding.

Fiscal Year: A twelve-month period designated as the operating year for accounting and budgeting

purposes in an organization. The fiscal year for the City of Roeland Park is the same as the calendar year (January 1-December 31).

Fixed Assets: See Capital Asset.

Franchise Fees: Fees charged utility companies for operating within the City's corporate limits.

Full Faith and Credit: A pledge of the City's taxing power to repay debt obligations.

Full-Time Equivalent Position (FTE): Hours worked by one employee on a full-time basis, or 2,080 hours/year. For example, a part-time administrative assistant who works 20 hours/week, or 1,040 hours/year equates to 0.5 FTE.

Fund: An accounting entity which has a set of self-balancing accounts and which records all financial transactions for specific activities or functions.

Fund Balance: The excess of assets over liabilities in a fund.

Fund Type: In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GAAP: Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB: The Government Accounting Standards Board (GASB) creates generally accepted accounting principles and its mission is to establish and improve standards of state and local governmental accounting and financial reporting.

General Fund: The fund used to account for all financial resources of the City except those required to be accounted for in another fund.

General Obligation (G.O.) Bond: The full faith and credit of the City's taxing power is pledged for the payment of bonds' principal and interest.

GFOA: Government Finance Officers Association.

Governmental Funds: Funds generally used to account for tax-supported activities. The generic fund types considered as Governmental Funds are General, Special Revenue, Capital Projects, and Debt Service.

Grants: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Health Savings Account (HSA): A medical savings account available to employees who are enrolled in a High Deductible Health Plan (HDHP). The funds contributed to this account are not subject to

federal income tax at the time of deposit. Funds must be used to pay for qualified medical expenses. Unlike a Flexible Spending Account (FSA), funds roll over from year to year if not spent.

High Deductible Health Plan (HDHP): An insurance plan that has higher deductibles than traditional insurance plans. HDHPs can be combined with a health savings account (HSA) or a health reimbursement arrangement to allow you to pay for qualified out-of-pocket medical expenses on a pre-tax basis.

Infrastructure: The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers: The movement of monies between funds of the City.

Intergovernmental Revenue: Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Interlocal Agreement: Agreement between two or more municipalities to cooperatively share resources for their mutual benefit. Such agreements will be of a specific duration and specific purpose which may include sharing of capital projects, rights-of-way, or other joint purchases.

Internal Services Fund: A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost-reimbursement basis. The City currently has no internal service funds.

Levy: To impose taxes for the support of government activities.

Liability: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

Line-Item Budget: A budget prepared along departmental account lines that focuses on what is to be bought.

Local Ad Valorem Tax Reduction (LAVTR): Under KSA 79-2959, all local taxing sub-divisions other than school districts receive money from the State's Local Ad Valorem Tax Reduction (LAVTR) Fund. Distributions were discontinued by Kansas in 2002.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Mill: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual: Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

Motor Vehicle Tax: Tax received from the county for vehicles licensed in Roeland Park and is based on the age and value of the vehicle and is taxed according to the county-wide average tax rate for the previous year.

Obligations: Amounts which the City may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Operating Budget: The annual budget and process which provides a financial plan for the operation of the City and the provision of services for the year. Excluded from the operating budget are capital improvements, which are determined by a separate, but interrelated process.

Operating Expenses: The cost for personnel, contractual services, and commodities required for a department to function.

Operating Revenue: Funds that the City receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Overlapping Debt: Debt of another taxing jurisdiction which geographically overlaps City boundaries and for which City taxpayers will pay in whole or in part. Overlapping jurisdictions for the City include Johnson County, Shawnee Mission School District, and Johnson County Community College.

Personal Services: Expenditures for salaries, wages and fringe benefits of City employees.

Property Tax: See Ad Valorem Tax.

Public Safety Tax (effective 1995): A voter approved, .25% special sales tax assessed by Johnson County since 1995 to fund public safety within the county. The City's share of this tax is remains in the City's General Fund. The tax has no sunset.

Public Safety Tax (effective 2009): A voter approved, .25% special sales tax assessed by Johnson County since 2009 to fund public safety within the county. The City's share of this tax remains in the City's General Fund. The tax has no sunset.

Projected Budget: During the annual budget adoption process, the City evaluates the current fiscal year budget and makes new projections based upon changes in revenues or expenses that have become known since the adoption of the budget in August of the prior year. The projected budget is designed to give the City a more accurate picture of ending cash balances.

Redevelopment Agreement: See "Development Agreement" above.

Reserve: An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution: A special or temporary order of the City Council requiring less legal formality than an

ordinance or statute.

Resources: Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue: Sources of income financing the operations of the City.

Revenue Category: A revenue classification, referring to the highest and most comprehensive classification. These include Taxes, Special Assessments, Interest, Intergovernmental Revenue, Licenses & Permits, Fines & Forfeitures, Other Sources, Program Revenues and Interfund Transfers.

Roeland Park Property Owners Association Fund: Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

Risk Management Reserve Fund: A fund established pursuant to K.S.A. 12-2615 to account for the accumulation of reserves on hand to transfer to the General Fund for paying claims and related costs arising from legal action and settlement not covered by commercial insurance.

Sales Tax: The City of Roeland Park has an ongoing 1% general sales tax on all retail sales. The City also collects a .25% sales tax for infrastructure improvements (primarily stormwater and parks and recreation projects) which expires March 31, 2023.

Sales Tax Reserve: A committed fund balance in the General Fund reserved at \$1,410,000 to be accessed in the event of a significant (at least 25%) and sustained (longer than six months) decline in sales taxes. This policy was established in 2017 by the City Council to account for reserves that have built up over the course of four years when the City increased the property tax mill levy 7.5 mills to prepare for the planned loss of a retailer that, in the end, never left.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the costs of a specific improvement deemed to primarily benefit the assessed properties.

Special Assessment Bond: A bond payable from the proceeds of special assessments.

Special Highway Fund: A fund established in accordance with K.S.A. 79-3425C to account for those revenues received from the state tax on motor fuel. Statutes restrict the use of these funds to non-capital street and highway expenditures.

Special Revenue Fund: A fund created when the City receives revenues from a special source designated to be used for a specific purpose. In Kansas, many statutes exist whereby ad valorem taxes may be levied for specific purposes; when received, this revenue is accounted for in the Special Revenue Fund created to account for the specific purpose of the statute.

Special Infrastructure Fund: Established to account for public infrastructure projects including

buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sunsetting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City.

Special Street Fund: Created to account for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City which are funded by a ½ cent City sales tax. The sales tax does not sunset. This fund is referred to as the "27A Fund". This fund will be rolled into a combined Street and Highway Fund in 2020 with the Special Highway proceeds.

Storm Drainage Districts: The City established three special assessment stormwater improvement districts to assist in paying for stormwater improvements at various locations in the City, RC12-13 (2008), RC12-12 (2010), and RC12-14 (2011). These special assessments are levied on property owners within the boundaries of each district and is a part of their annual property tax bill.

Taxes: Compulsory charges levied by the City for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Tax Increment Financing (TIF): A method of financing established in accordance with K.S.A. 12-1770 et seq. This method allows cities to help redevelop property through private investment. Revenues for this method are derived from the increased property tax payments (increment) caused by the higher assessments on the redeveloped property.

Tax Lid: Established by the Kansas Legislature in 2017, the law prevents cities and counties from obtaining more revenue from property taxes than the prior year budget beyond the consumer price index (CPI) with a few exceptions. If the City wants to increase its tax revenue beyond that threshold, it must go to a public vote.

TIF 1 – Bella Roe/Wal-Mart TIF: A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020. The TIF district is set to expire May 18, 2024.

TIF 2C – Valley State Bank TIF: Created to account for monies received to retire special obligation tax increment revenue bonds. The revenue generated by the property tax increment has not been able to keep pace with the scheduled debt service. This TIF will retire Feb. 1, 2020 and any unpaid debt service at that time will remain unpaid.

TIF 2D – City Hall TIF: Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall Remodel, Granada Park

improvements, roadway and storm water improvements.

TIF 3 – Boulevard Apartments/The Rocks: Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

Transient Guest Tax Fund: A fund established in accordance with K.S.A. 12-1698 to account for revenue derived from transient guest tax levied upon the gross rental receipts paid by guests for lodging in the City. Expenditures are limited to be used for promotion of tourism, conventions and economic development.

Transportation Development District (TDD): Permissible under K.S.A. 12-17,145, a TDD allows cities to levy an additional sales tax up to 1% to fund transportation related development of a project. The City has two TDDs – TDD 1 for Price Chopper and other properties in the Bella Roe shopping plaza, except Lowes levied at 1%, and TDD 2 for Lowes levied at 0.5%.

Use Tax: Is a sales tax placed on equipment or materials purchased outside of a city or county for use in said city or county.



APPENDIX E: **PERFORMANCE MEASURES**



Performance Measures



Administration

| Council Goal | Dept Objective | Performance Measure | 2020 Actual | 2021 Actual | 2022 Actual | 2023 Actual | 2024 Target |
|---|---|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Prioritize Diversity, Communication and Engagement with the Community – by expanding opportunities to inform and engage residents in an open and participatory manner. | Publish 4-6 print newsletters to communicate important info to residents | Number of print newsletters mailed out | 6 | 6 | 6 | 6 | 6 |
| | Increase community engagement through the creative use of social media | Followers on Facebook, Twitter & Instagram | FB: 2,153 T: 1,864 I: 289 | FB: 2,375 T: 1,940 I: 568 | FB: 2,584 T: 2,019 I: 870 | FB: 3,344 T: 2,024 I: 900 | FB: 3,500 T: 2,050 I: 900 |
| | | Total Engagements on Facebook , Twitter and Instagram | 38,177 | 43,299 | 25,303 | 42,938 | 40,000 |
| | Form a Racial Equity Committee & Police Policy Review Committee engaging citizens from diverse backgrounds & complete racial equity assessments | Number of policies reviewed using racial equity lens | 50 | 30 | 15 | 10 | 20 |
| Provide Great Customer Service – with professional, timely and friendly staff | Respond to and close out code enforcement complaints as soon as possible | Average number of days a case remains open | 32 | 44 | 29 | 21 | 20 |
| | Strive to have property owners address their nuisances prior to going to municipal court or abating the property. | Percent of nuisance violations requiring abatement | 1% | 0% | 0% | 0% | 1% |
| | | Percent of nuisance violations cases closed by achieving voluntary compliance (without court or ticketing) | 99% | 97.7% | 96% | 98% | 95% |
| Work to Implement Strategic Plan Goals | Create a prominent, memorable entryway/gateway to the City, through the installation of a major sculpture at the northern entry into the City | Dollars set aside for sculpture | \$7,000 | \$7,000 | \$7,000 | \$7,000 | \$3,000 |
| | Maintain between 10% - 15% of annual debt service in reserves in the Bond & Interest fund annually | % of budgeted debt service in reserve | 14% | 15% | 14% | 11% | 15% |

| | | | | | | | |
|--|--------------------------------------|---|---|---|---|---|---|
| Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards | Maintenance of the City's public art | Number of sculptures restored or that received maintenance during the year. | 2 | 0 | 2 | 7 | 5 |
|--|--------------------------------------|---|---|---|---|---|---|

Public Works

| Council Goal | Dept Objective | Performance Measure | 2020 Actual | 2021 Actual | 2022 Actual | 2023 Actual | 2024 Target |
|--|--|--|-------------|-------------|-------------|-------------|-------------|
| Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards | Complete Surface Treatment on 10% of street surfaces each year. | % of linear feet of streets resurfaced | 9% | 6.5% | 11.1% | 7.85% | 10% |
| | Upgrade amenities at City parks and recreation sites | # of new amenities (picnic tables, trash/recycling bins, benches) installed in City parks and rec sites. | 9 | 10 | 8 | 0 | 0 |
| | Expand the sidewalk system and keep existing sidewalks in good condition, free of trip hazards | Linear feet of sidewalk replaced | 10,242 LF | 1,303 LF | 571 LF | 349 LF | 500 LF |
| Provide Great Customer Service – with professional, timely and friendly staff | Increase citizen satisfaction at the aquatic center | Linear feet of new sidewalk installed | 0 | 599 LF | 1,251 LF | 1,069 LF | 900 LF |
| | | % satisfied with the quality of the aquatic center | 41% | 77% | 77% | 64% | 75% |
| | Maintain high satisfaction levels with snow removal operations | % satisfied with snow removal on arterials | 92% | 92% | 92% | 93% | 85% |
| | | % satisfied with snow removal on residential streets | 82% | 83% | 83% | 87% | 80% |
| | | Number of visitors using the fitness room | 6,003 | 6,235 | 9,000 | 9,881 | 10,000 |
| | Improve usage and citizen satisfaction of the Community Center | Number of room rentals | 179 | 117 | 150 | 106 | 200 |
| | | % satisfied with the quality of the community center | 49% | 53% | 55% | 56% | 75% |

Police Department and Municipal Court

| Council Goal | Dept Objective | Performance Measure | 2020 Actual | 2021 Actual | 2022 Actual | 2023 Actual | 2024 Target |
|--|--|---|-------------|-------------|-------------|-------------|-------------|
| Keep our Community Safe & Secure – for all residents, businesses, and visitors. | Keep overall crime in Roeland Park low | Number of Uniform Crime Report Incidents | 189 | 190 | 180 | 173 | 170 |
| | Maintain and improve current level of DUI-related traffic stops | Number of DUI-related traffic stops. | 11 | 14 | 12 | 20 | 15 |
| | Defendants scheduled to appear for hearings | Number of cases filed during reporting period | 867 | 1,547 | 1,000 | 1,024 | 1,000 |
| Prioritize Diversity, Communication and Engagement with the Community– by expanding opportunities to inform and engage residents in an open and participatory manner. | Continue to support and improve community engagement through participation in citizen committees, holding public safety events and attending community events. | Number of public events hosted throughout the year. | 3 | 11 | 17 | 22 | 20 |