

CITY OF ROELAND PARK, KANSAS

# 2025 ADOPTED BUDGET

FY 2026-2027 PROJECTED BUDGETS



ROELAND  
PARK



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Roeland Park  
Kansas**

For the Fiscal Year Beginning

**January 01, 2024**

*Christopher P. Morill*

**Executive Director**

# Roeland Park Governing Body



## THE CITY OF ROELAND PARK



**Back Row from Left:** Tom Madigan (Ward 1), Jan Faidley (Ward 1), Ben Dickens (Ward 2), Matt Lero (Ward 4),  
Jeff Stocks (Ward 4), Emily Hage (Ward 3)

**Front Row from Left:** Jen Hill (Ward 2), Mayor Michael Poppa, Kate Raglow (Ward 4)

# Roeland Park Professional Staff



## THE CITY OF ROELAND PARK



**Left to Right:** Donnie Scharff - Public Works Director, Jennifer Jones-Lacy - Asst. City Administrator/Finance Director, John Morris - Police Chief, Kelley Nielsen - City Clerk, Keith Moody - City Administrator

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### Appointed Officials

City Attorney - Steve Mauer, Mauer Law Firm

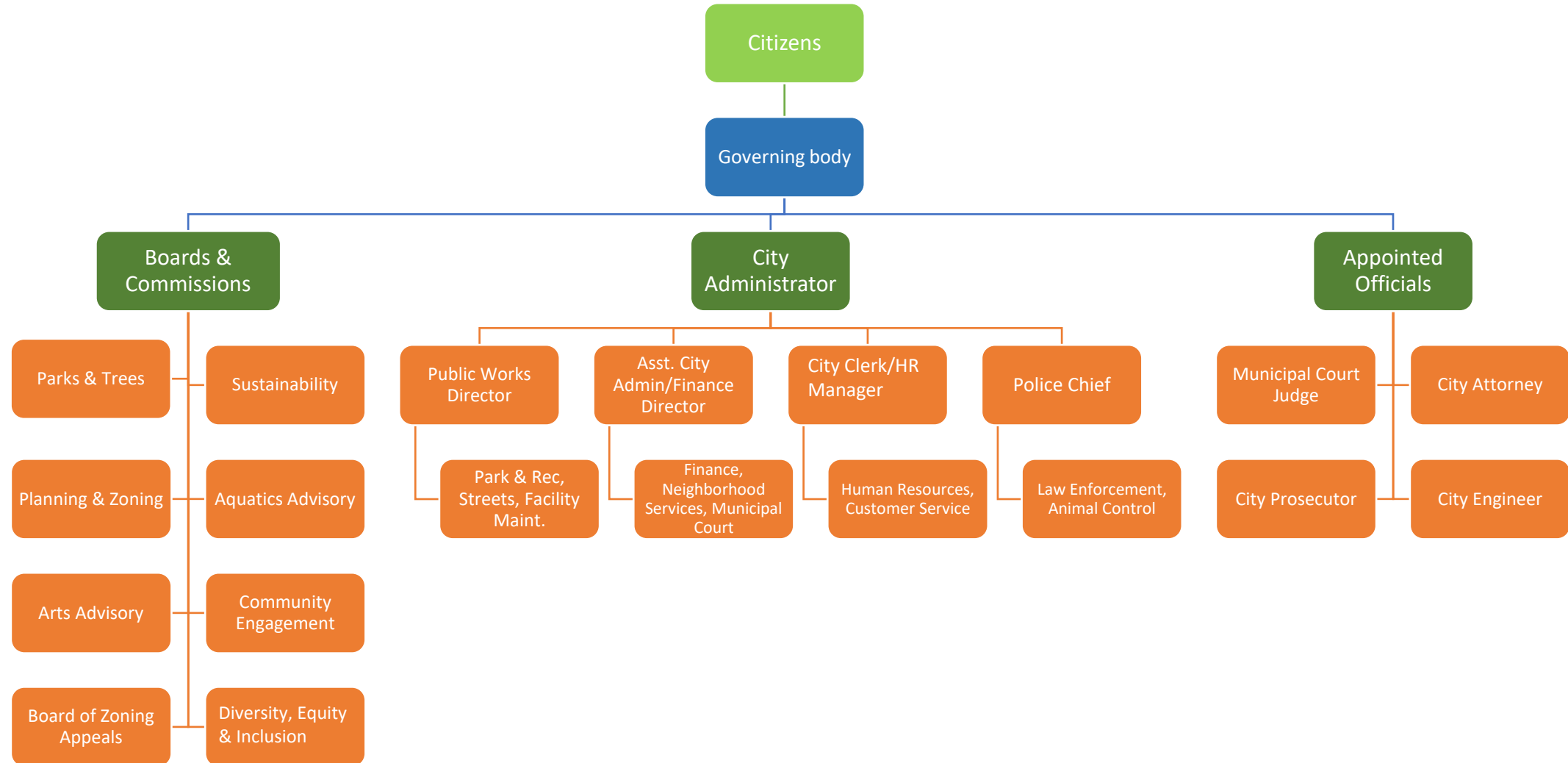
Municipal Judge - Karen Torline

City Prosecutor - Frank Gilman

City Engineer - Dan Miller, Lamp Rynearson



# Organizational Chart





# 2025-2027 **EXECUTIVE SUMMARY**



## **THIS SECTION INCLUDES**

- Purpose & Approach
- 2025 Budget Considerations
- Goals & Objectives Overview
- Key Budget Changes
- Demographics
- Mill Levy & Assessed Value
- Cost of Living & City Comparisons



# Executive Summary

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October 1, 2024

## Purpose and Approach

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given resources. The 2025 Budget has been designed to look at a three-year forecast of the City while maintaining a responsive government, a stable financial position, and high-quality service levels. While the budget reflects 2025 – 2027, the Governing Body officially adopts only the 2025 Budget while the 2026 and 2027 budgets serve as projections. The total FY 2025 budget for all funds is **\$18,286,038**. The City budgets on a modified accrual basis.

The 2025 Adopted Budget is being presented after four months of public meetings. This proposed budget includes allocation for operating, maintenance and capital expenditures and revenue projections for 2025-2027 as well as an updated 2024-2028 Capital Improvement Plan.

## 2025 Budget Considerations

The City of Roeland Park has a positive financial outlook, despite the pandemic, due to increased property values, solid reserves in operational and capital funds, and the decision of the City's largest retailer to remain at their current location in Roeland Park rather than moving to a neighboring community. In addition, sales tax revenues since 2020 have remained stronger than anticipated, with the highest levels of local sales taxes seen in the past five years.

The following considerations helped develop the Budget, these items are explained in greater detail in other sections of the budget document.

- Senate Bill 13 requires the Governing Body to hold a public hearing and adopt a resolution if they intend to exceed the revenue neutral rate. The revenue neutral rate is the tax rate that would give the municipality the same amount of property tax revenue it received the year prior.
- The Governing Body lowered the property tax mill levy for 2023 by .88 mill and by 1.66 mill for 2024. The 2025 Budget reflects a .50 mill reduction. Continued strong growth (6.7%) in appraised values, a larger portion of the curbside glass recycling fee reflected in the solid waste assessment and the second phase of a four-phase implementation of a Storm Water Utility Fee all contribute to the .50 mill reduction. The reduced mill still ensures sufficient funding for significant capital investment planned during the next 5 years.
- Sales tax collections during the first half of 2024 have been nearly identical to collections in the first half of 2023. This reflects the end of a substantial growth trend that began in 2020. Because sales tax revenues are highly elastic and there is potential for prices on basic goods to retreat as supply returns to normal, the City continues to budget a 1% increase annually in sales tax based on historical actuals.
- The City closed on the sale of The Rocks site in 2024. The year prior, the developer secured all approvals for a \$75 million mixed-use multi-family anchored development. This development holds the potential to

increase the City's population by 400 residents and add the first full-service restaurant to the community. Site utility and grading efforts began in 2024. Construction is expected to be complete by June of 2027.

- The Rocks site was home to the Public Works shop. The City dedicated the proceeds from the Rocks (\$3.45 million) along with capital reserves to renovate a 28,000 square foot industrial building to serve as the new Public Works facility. Public Works moved into their new facility in January of 2024. A second phase of exterior renovations has continued through 2024.
- To remain competitive with neighboring communities and to respond to significant changes in the local labor market, the Governing Body engaged McGrath Consulting to complete a compensation survey in 2023. The Governing Body approved a new pay scale along with market pay adjustments in September of 2023. The market adjustment implementation step in 2023 represented a 5.5% increase in wages. Allocations for this adjustment were provided in the 2023 budget amendment. A merit increase pool of 4.7% was available for a second step of implementation as of January 1, 2024. After adoption of the 2024 budget, in October of 2023, the Council approved a retention pay increase for police staff along with an increase in the pay level for police officers, corporals and detectives in concert with the elimination of the Detective position. McGrath recommended adding 2 additional holidays as well as providing a 3% match to the 457-retirement program for those staff enrolled in KPERS. This City adopted these changes in October of 2023. Analysis of remote work as an option was completed in the 4<sup>th</sup> quarter of 2023 with new policy adoption, implementation occurred the first quarter of 2024. Council authorized an inflation driven \$0.60/hr. pay rate increase (1.9% increase on average) for all permanent staff positions effective 9/1/24. A 4.1% merit increase pool is reflected in the 2025 Budget.
- The Council approved the addition of a City-wide curbside glass recycling service as a part of the 2023 Budget. For budget year 2024 46% of the cost of the service was covered by the General Fund while approximately 54% was included in the annual solid waste assessment. For 2025, the portion covered in the annual solid waste assessment will be increased to 77% as planned. 2026 will see the full cost of the service reflected in the annual solid waste assessment. As more of the glass recycling cost is included in the solid waste assessment there is an offsetting decrease in the property tax mill rate.
- The Council approved implementing a Storm Water Utility effective in 2024. Implementation will span 2024 through 2027. Properties subject to an existing storm water improvement assessment will not be subject to the storm water utility fee until their improvement assessment is retired. The storm water fee revenue will be offset by decreases in the property tax mill. This program is to be revenue neutral. For 2024 the offsetting reduction equated to 1.45 mills and for 2025 the offsetting reduction equates to .22 mill. At full implementation the storm water fee is anticipated to provide a 2-mill reduction in total.

## Behavioral Values, Organizational Goals and Objectives Overview

Council began the 2024 budget process in February, starting with a goal review session with department directors. A set of broad goals were developed to assist in focusing attention and resources. The goals include:

- A. Advance diversity, equity, and inclusion within the community through intentional policy and procedures.
- B. Prioritize communication and engagement with the community by expanding opportunities to inform and engage residents in an open and participatory manner.
- C. Improve community assets through timely maintenance and replacement as well as improving assets to modern standards.
- D. Keep our community safe and secure for all residents, businesses and visitors.
- E. Provide great customer service with professional, timely and friendly staff.
- F. Cultivate a rewarding work environment where creativity, efficiency, productivity and work-life balance are continuous pursuits.
- G. Encourage investment in our community whether it be redevelopment, new development, or maintenance.

- H. Work to implement strategic plan goals as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.

These goals continue in 2025, and elected officials and staff will continue to work each year to make improvements in these areas. As such, these goals do not have a completion date. Nine Objectives developed by elected officials and staff are to be carried out in 2025 designed to further these goals. The financial impacts of the Objectives are reflected in the appropriate line item of the budget with the Behavioral Values, Goals, and Objective document incorporated as Appendix A in this document.

Objectives integrate direction established through our Strategic Plan (adopted in 2015), Resident Survey (last completed in 2023), Comprehensive Plan (last updated in 2020) and our Capital Improvement Plan which is reviewed and updated annually as part of the budget development process. Objectives are also influenced by key performance indicators developed for each department as well as insight provided by the Single-Family Cost of Living Comparison (last completed as of 1/1/20). Staff provides quarterly updates on the progress of implementing the Objective during the year.

During 2023 a “Guide for Racial Equity Impact Questions” was developed to aid staff and the elected officials as they address the question: What are the racial equity implications of this objective. This question was added to the objective format in 2023. The guide is incorporated at the end of the Appendix A document.

In the spring of 2023, the Governing Body developed Behavioral Values for the organization during a series of workshops facilitated by the KU Public Management Center. This effort was intended to strengthen the working relationships within the Governing Body as well as between the Governing Body and Staff. Behavioral Values guide the organization as we examine how to bridge the gap between what is politically acceptable (what we want to do) and what is operationally sustainable (can we do it). Behavioral Values have been incorporated at the beginning of Appendix A.

## 2024 Accomplishments

In 2024, the Governing Body adopted three Budget Objectives to complete during the fiscal year.

- 1. Enhance Community Engagement in the Annual Budget Process, Starting with the 2025 Budget.**

This project was completed with implementation of the Balancing Act software. This tool allowed residents to participate in a budget simulation to visualize how enhancements and reductions in areas of their choosing within the General and Debt Service Funds would make a difference for the 2025 Budget. Participants could submit their suggestions for consideration by the Governing Body.

- 2. Add Consistent Markers and Signage within the Parks.**

This objective was intended to develop and install consistent markers for trees, art and park rules that align with the City’s branding efforts. The purchase of these markers should be complete in 2024 with installation occurring in 2024 and early 2025.

- 3. Purchase a Drone for the Police Department.**

The Police Department purchased a drone in early 2024 to assist with crime scene investigation of traffic accidents, special events, mapping, traffic management and locating suspects involved in criminal activity.

## Key Changes

The key changes of the 2025 -2027 Operating Budget include:

	2025	2026	2027
<b>2025 Objectives with Financial Impacts</b>			
Update the Strategic Plan	\$60,000		
Create a Public Art Master Plan	\$30,000		
Improve and Expand Nall Park Mountain Bike Trail	\$15,000		
Add Covered Benches at Bus Stops In Roeland Park	\$50,000		
Establish a Standardized Reporting System for Police Department Activities through LEFTAS Law Enforcement Software	\$5,720	\$3,720	\$3,720
Add a Full Time Management Analyst Position	\$105,000	\$110,000	\$115,000
Create an Employee Engagement Committee	\$7,500	\$7,500	\$7,500
Complete an Assessment of Current Carbon Emissions for City Facilities and Develop a Plan to Implement the Regional Climate Action Plan at the City Level	\$45,000		
<b>Other Significant Impacts</b>			
Merit Increases	4.1%	4%	4%
Health Insurance Benefit Increases	4%	7%	7%

Based on a three-year forecast, property tax mill rate should decrease each year from 2024 through 2027, assuming several estimates are maintained, including:

- Property values increase by at least 1.5% annually.
- Franchise fees remain in line with 3-year history.
- Personnel costs, supplies and contractual services grow at a rate consistent with inflation.
- Property tax supported debt service remains at expected levels.
- Storm water utility fee is fully implemented by 2027 budget year and the rate is adjusted annually to maintain revenue neutral goal.
- Glass recycling cost fully covered in solid waste assessment by 2026 budget year.

## Revenues, Mill Levy and Assessed Value

2025 budgeted revenues for all funds total \$15.35 million while expenditures total \$17.51 million, excluding transfers, Special Law Enforcement funds and non-expenditure appropriations. It's worth noting that the Governing Body adopted a pay as you go approach to capital investment and 2025 represents a year where reserves accumulated for the purpose of funding capital investment will be drawn down. Ending fund balances are projected to total approximately \$8.49 million. However, if you exclude Transportation Development District (TDD) funds that are in default (and carry a negative fund balance), the total ending fund balance for all other funds is \$9.17 million<sup>1</sup>.

For 2018 and 2019 the Governing Body worked to develop budgets that reduced the property tax mill levy, 2.5 mill in each of those fiscal years.

<sup>1</sup>The debt on both TDD funds is in default and has been accelerated making the entire outstanding balance due upon receipt. As such, the City must reflect all outstanding principle as a current liability of the funds, which results in a negative fund balance. However, the City has no liability on this default outside of applying the TDD sales tax generated to satisfy the debt service.

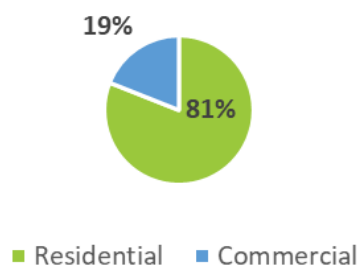
The mill reduction was driven by the fact that the City has built a reserve of \$1.41 million in anticipation of the loss of a major retailer. This loss is no longer an immediate threat, however significant additions to an already aggressive capital plan necessitate the need to maintain revenue streams therefore the mill levy remained unchanged for 2020, 2021 and 2022. In 2023, due to high growth in appraised values, the mill levy was reduced by .88 mills. The 2024 mill rate was reduced 1.66 primarily due to implementation of a revenue neutral storm water fee.

The county appraiser’s office has provided the city’s assessed valuation at \$134,020,465, a 6.7% increase from the prior year. This is like the previous year’s growth (7%), this increase is consistent with surrounding communities and reflects the current real estate market. For Roeland Park, growth in value depends upon redevelopment, renovations, and reassessment alone as the community is land locked and has no undeveloped area for future growth. 81% of the property taxes collected by the City come from residential properties and 19% are collected from commercial properties.

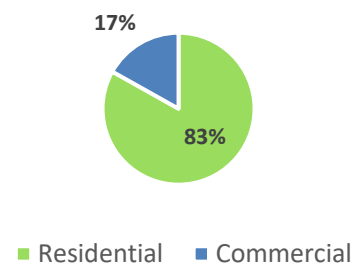
Year	Residential Property (% increase)	Commercial Property (% increase)
2024	6.6	9.2
2023	7.4	7.6
2022	17.0	3.2
2021	5.0	13.3
2020	9.8	7.0
2019	7.0	4.6
2018	16.0	6.0
2017	9.0	<1
2016	6.3	26*

\*The increase in commercial AV in 2016 was based on revised appraisal methodology for big box stores in Johnson County.

### 2015 Taxable Assessed Value



### 2024 Taxable Assessed Value (2025 Budget)



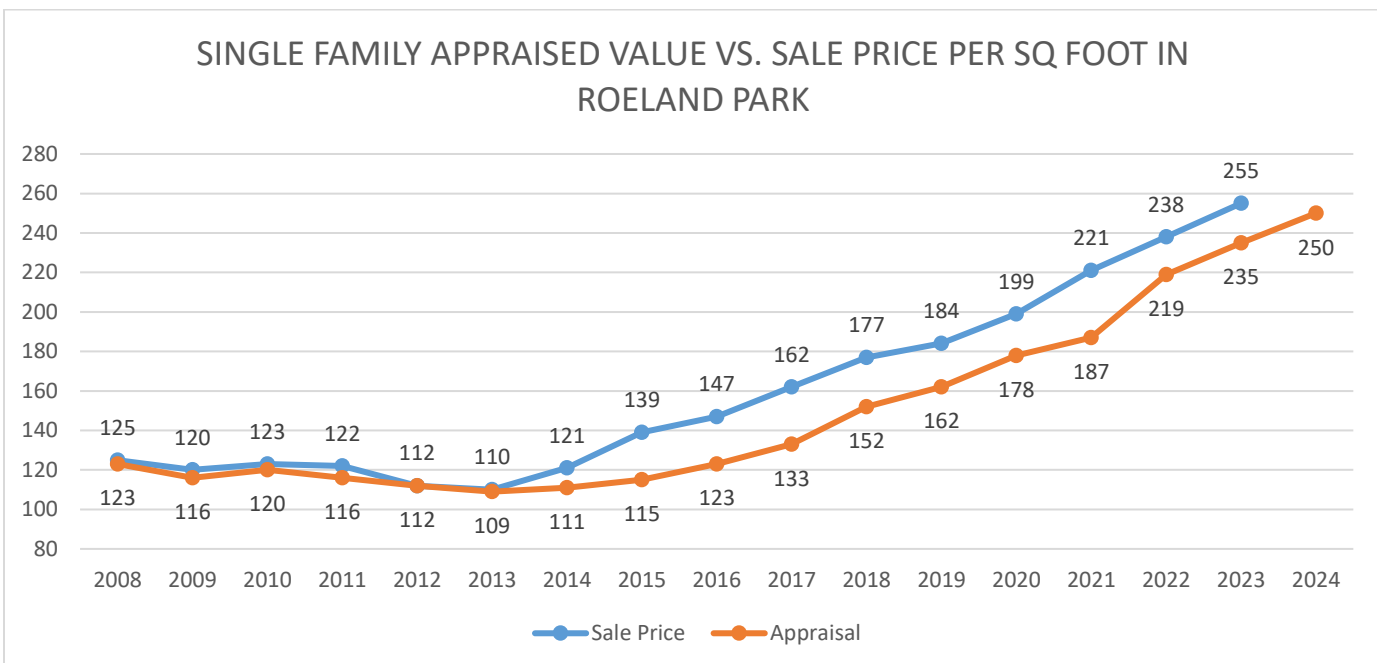
The 2025 Budget includes a mill levy of 25.5, a .50 mill reduction (-1.9%). The operations portion of the budget funds the day-to-day operating costs of the City. Operations includes public safety, road maintenance, solid waste, neighborhood services, administration, court, council and employee benefits.

	2024 Mill Levy	2024 Property Taxes	2025 Mill Levy	2025 Property Taxes	Change
<b>Total Property Tax/ Mill Levy</b>	26.000	\$3,267,992	25.500	\$3,417,529	\$149,537
<b>General Fund</b>	25.100	\$3,154,869	24.650	\$3,303,563	\$148,694
<b>Bond &amp; Interest</b>	.900	\$113,123	.850	\$113,966	\$843

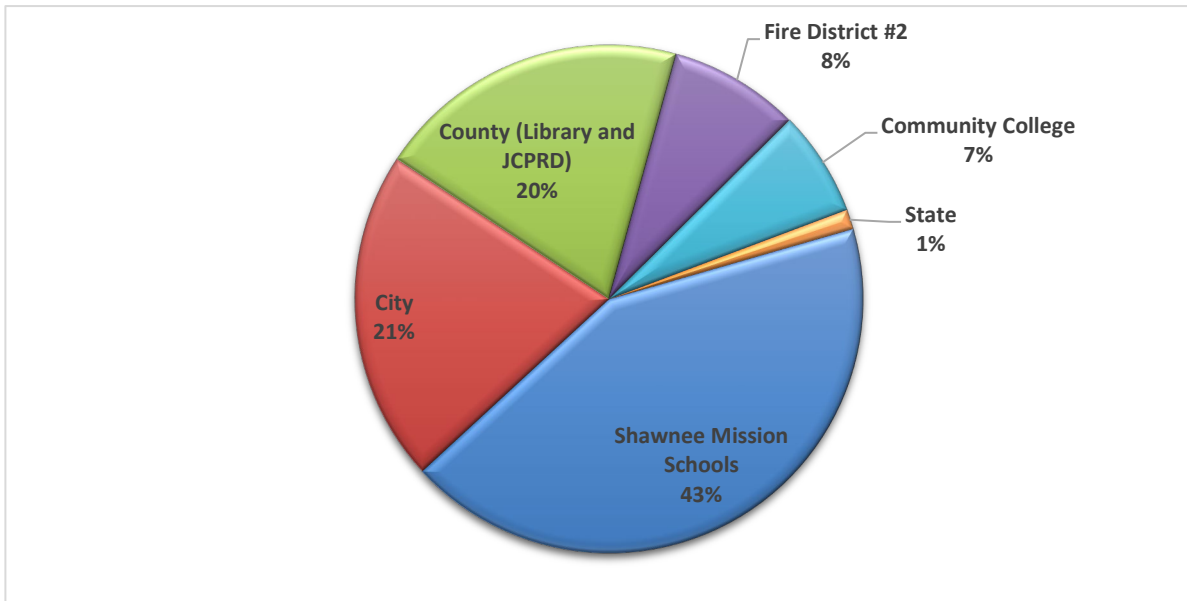
2024 Final Total Assessed Valuation (excluding Motor Vehicles) \$125,692,735

2025 Estimated Total Assessed Valuation (excluding Motor Vehicles) \$134,020,465

Roeland Park's growth in residential assessments is tied to actual home sales prices. In 2008 (pre-recession) the average sale price per square foot for a single-family home was \$125. In 2015 the average sale price per square foot (of \$139) finally climbed above the 2008 average. This trend has continued through 2023 with the average rising to \$255 (a positive sign). This puts Roeland Park single family sale values per square foot above neighboring communities of Mission \$251, Merriam \$230, Lenexa \$234 and Overland Park \$244. Roeland Park remains below neighboring communities of Mission Woods \$328, Prairie Village \$307, Westwood \$275, and Fairway \$331. Roeland Park homeowners will likely continue to see their home values appreciate at a greater rate than the average Johnson County resident due to our proximity to communities with higher per square foot values than Roeland Park.



## Where Your Property Tax Dollars Go:



Public schools receive most of the property taxes collected from property owners at 43%, in addition the community college receives 7% for a total of 50% going toward education. Next is the City at 21% then the County at 20% (inclusive of the Library and JCPRD levies), followed by the Fire District at 8%, and finally the State at 1%.

### Property Tax Calculation Example:

Home Value (2024 Average Appraised Home Value):	\$314,567
<b>Total City Mill Rate:</b>	<b>25.500</b>
Assessed Valuation:	
Determine by multiplying the appraised value by 11.5%. ( $\$314,567 \times 11.5\%$ )	\$36,175
<b>Annual Tax Liability for City Services and Debt</b>	
To calculate the annual tax bill, divide the assessed valuation by 1,000 and multiply by the mill rate. ( $\$36,175/1,000 \times 25.5$ )	\$922.47
<b>Monthly Expense for City Services:</b>	
To determine the monthly tax expense for City services, divide the tax liability by 12 months.	\$76.87/month

\*Note: Assessed Value is the taxable value of property. It is derived by multiplying the fair market value, as determined by the County Assessor, by a percentage that is set by state statute. 11.5% of the fair market value of a home, 25% of the fair market value of commercial or industrial property, 30% of the fair market value of agricultural property and 20% of the fair market value of vehicles is taxable.

## About Roeland Park

Roeland Park was incorporated on July 2, 1951. A cozy community of 1.6 square miles, Roeland Park is home to 6,871 residents per the 2020 US Census. The City has one large apartment complex and 2,852 single family homes, most of which are modest single-story bungalows. However, the northeast portion of Johnson County has seen a trend in recent years of tear-down and rebuilds as each community is landlocked and built out. This trend has impacted neighboring cities of Westwood, Fairway and Prairie Village significantly. This type of redevelopment has been expanding to Roeland Park, albeit at a much slower rate and several of those modest homes have been leveled and replaced with much larger single-family homes.

Overall, the eastern-most suburbs in Kansas have become a popular location for all ages, especially Millennials. The median age of a Roeland Park resident is 33.4 and many young families move here to purchase their first home, they often stay because the sense of community, proximity to downtown Kansas City, and the affordability.

### Demographics

Race & Hispanic Origin	
White alone	84%
Black/African American alone	2%
Hispanic/Latino (any race)	14%
All Other and mixed race	14%

Educational Attainment	
High School Graduate or Higher	98.5%
Bachelor's Degree or Higher	54.5%

Household Income	
Less than \$15k	9.5%
\$15k-\$35k	8.2%
\$35k-\$50k	7.3%
\$50-\$75k	19%
\$75k-\$100k	18%
\$100k-\$150k	20.6%
\$150k +	17.4%

### Schools and Public Facilities

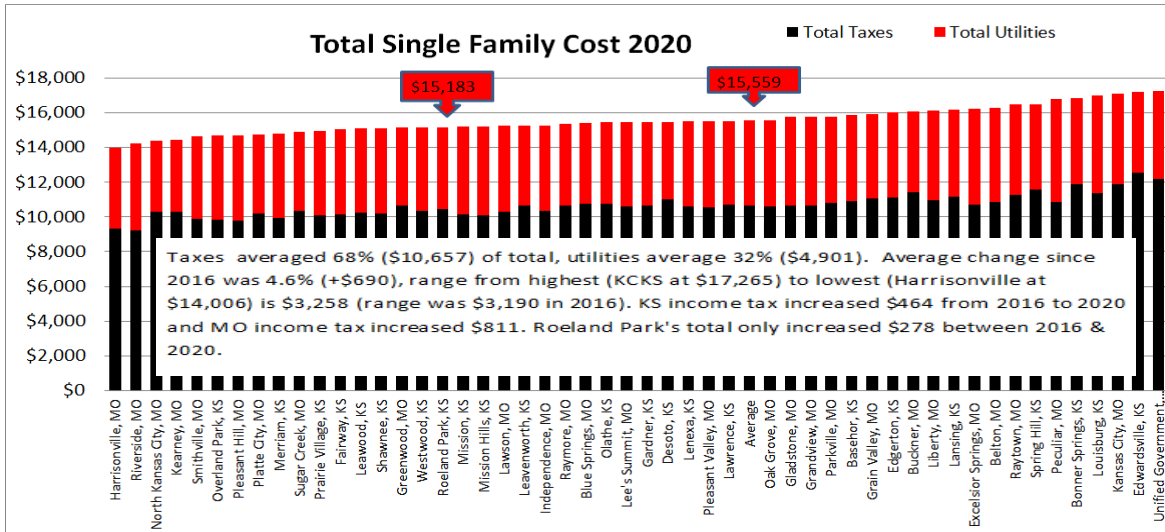
Roeland Park is home to Roesland Elementary, a Shawnee Mission Public School facility which was recently named one of two schools in the state to be honored by the National Association of Elementary and Secondary Education Act Distinguished Schools. Roeland Park is also home to St. Agnes Primary School and Bishop Miege High School, both highly regarded Catholic schools that draw attendance from across the metro area. Roeland Park is also home to Horizon Academy, a private elementary school for students with language-based learning disabilities.

The Cedar Roe branch of the Johnson County library is also located in Roeland Park as is the City owned Roeland Park Community Center and Aquatic Center, located on the same campus. Parks and trees are incredibly important to our residents. The City has been named a Tree City USA for 31 years and is home to seven parks, including four pocket parks.

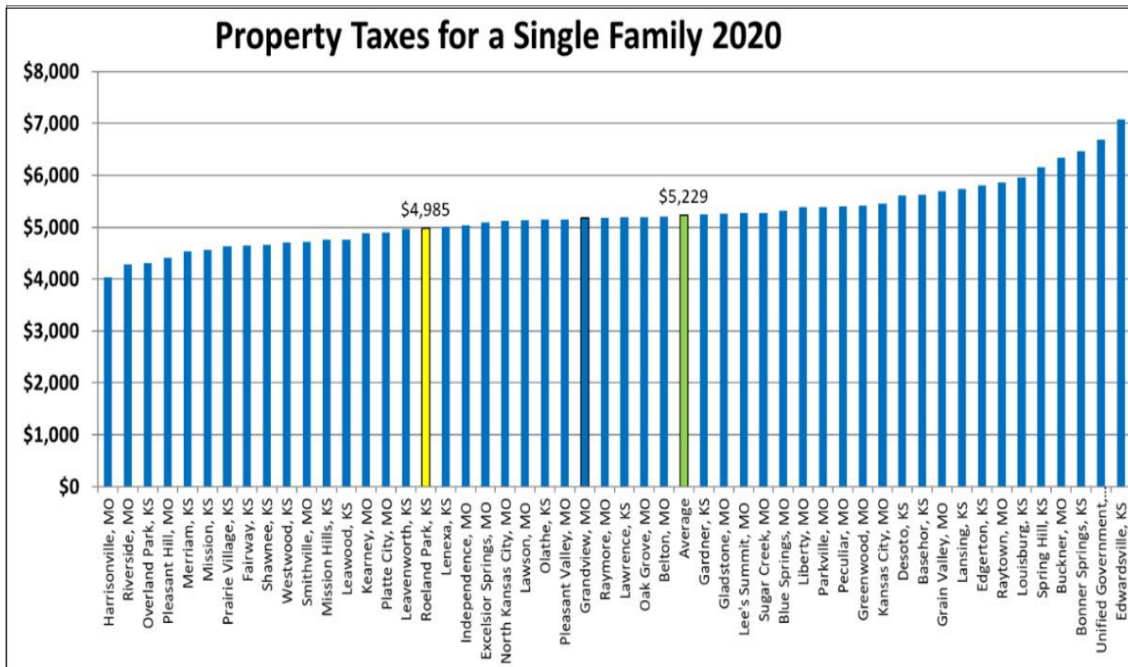
## Johnson County Municipalities Comparison

### Roeland Park's Cost of Living Compared to Neighboring Cities

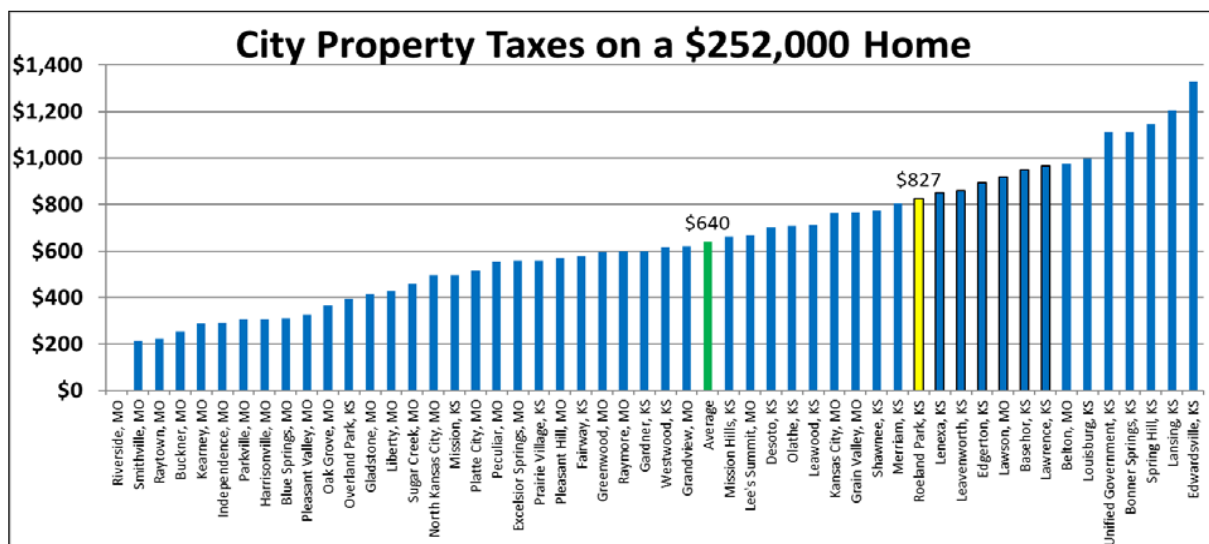
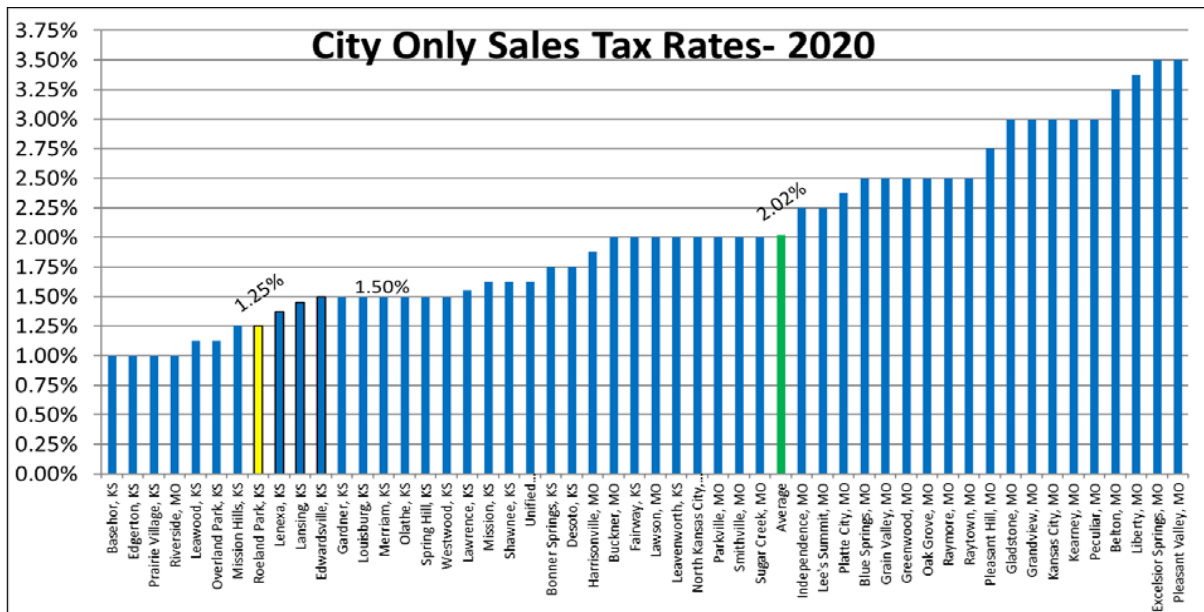
As of January 1, 2020, the utilities and taxes that a family of four would pay during the year was tallied assuming gross income of \$100,000, a home value of \$252,000, and taxable personal property valued at \$50,000. Roeland Park residents experience costs that are below average within the Kansas City metro. This is noteworthy because Roeland Park has one of the highest mill levies in Johnson County.



It is also worthy of note that Roeland Park residents experience average property tax costs when compared to communities in the Kansas City metro. The graph below reflects the five-mill reduction implemented by Roeland Park in 2017 and 2018 but does not reflect the .88 mill reduction in 2023, the 1.66 mill reduction in 2024 or the .50 mill reduction in 2025.



The city portion of these property taxes is however above average while the municipal sales tax is below average. See charts below.



## How Roeland Park Compares in Spending Per Person

Roeland Park's general fund expenditure per capita is 35% lower than the average for Johnson County cities. Roeland Park's general fund does not cover fire or library services, which is also the case for Fairway, Mission, Mission Hills, Prairie Village and Westwood.

City	Population (2020 Census)	2025 General Fund	General Funds Per Capita
Gardner**	23,287	\$20,553,300	\$883
Roeland Park	6,871	\$6,649,996	\$968
Olathe*	141,290	\$151,351,917	\$1,071
Shawnee**	67,311	\$78,977,851	\$1,173
Prairie Village	22,957	\$32,005,383	\$1,394
Mission	9,954	\$14,400,000	\$1,447
Average	37,292	\$55,639,676	\$1,492
Spring Hill***	7,952	\$12,118,846	\$1,524
Overland Park**	197,238	\$332,470,000	\$1,686
Fairway	4,170	\$7,084,213	\$1,699
Leawood**	33,902	\$62,937,076	\$1,856
Westwood	1,750	\$3,277,833	\$1,873
De Soto	6,118	\$11,478,381	\$1,876
Lenexa**	57,434	\$114,150,999	\$1,988
Merriam**	11,098	\$27,235,375	\$2,454
Mission Hills	3,594	\$9,930,474	\$2,763
Edgerton	1,748	\$5,613,169	\$3,211

\* Provides Fire & Library Services

\*\* Provides Fire Services

\*\*\*Resides in 2 counties, only JOCO is reflected

## Per Capita Property Tax Revenues and Property Tax Per 1 Mill

Roeland Park's property tax generation on a per capita basis is at the lower end for Johnson County communities. The cities of Merriam and Lenexa have similar mill levies to Roeland Park; however, those communities generate twice the property taxes or more on a per capita basis as Roeland Park.

City	Population (2020 Census)	2024 Assessed Value (2025 Budget)	2024 Mill Levy (2025 Budget)	Value of 1 Mill	Property Tax Per Capita
Gardner**	23,287	\$349,000,000	18.3	\$349,000	274
De Soto	6,118	\$174,080,938	13.8	\$174,081	392
Overland Park**	197,238	\$5,396,078,622	15.0	\$5,396,079	410
Mission	9,954	\$223,063,827	18.5	\$223,064	415
Olathe*	141,290	\$2,961,308,256	22.0	\$2,961,308	482
Shawnee**	67,311	\$1,421,395,003	23.0	\$1,421,395	486
Roeland Park	6,871	\$134,020,465	25.5	\$134,020	497
Prairie Village	22,957	\$675,159,001	18.3	\$675,159	538
Spring Hill***	7,952	\$187,702,804	23.0	\$187,703	543
Westwood	1,750	\$46,620,276	21.2	\$46,620	565
Average	37,292	\$967,441,037	22.0	\$967,302	654
Fairway	4,170	\$142,164,694	20.0	\$142,165	682
Merriam**	11,098	\$283,538,209	26.7	\$283,538	690
Lenexa**	57,434	\$1,766,829,197	26.9	\$1,766,829	827
Leawood**	33,902	\$1,395,400,894	23.5	\$1,395,401	967
Mission Hills	3,594	\$239,970,407	20.0	\$239,970	1,335
Edgerton	1,748	\$82,724,000	29.6	\$82,724	1,398

\*Includes Fire & Library Services

\*\*Includes Fire Services

\*\*\*Resides in 2 counties, only Johnson County is reflected

## Staffing Levels

Appendix B provides a history (2018-2025) of full-time equivalents by position and department for the City of Roeland Park. The staffing changes proposed for 2025 include the addition of a full time Management Analyst position at City Hall, bringing the crossing guard for Roesland Elementary in-house (vs contracted) and replacing the City Hall and Public Works interns (in 2024) with a part-time Administrative Assistant for Public Works. The table below provides a comparison of staffing levels among local communities on a per 1,000 resident bases. Some of the communities listed are full service, providing utilities. Olathe and Gardner for example provide utilities as well as fire service. Roeland Park does not provide fire service or utilities, the communities of Fairway, Mission, Mission Hills, Prairie Village, and Westwood are comparable to Roeland Park in the services provided. The measure reflects Roeland Park's lean approach to staffing.

City	Population (2020 Census)	FTE Staff 2025	Staff per 1,000 residents
Mission Hills	3,594	10	2.8
Shawnee**	67,311	352	5.2
Fairway	4,170	24	5.8
Prairie Village	22,957	138	6.0
Roeland Park	6,871	43	6.2
Overland Park**	197,238	1232	6.2
Spring Hill***	7,952	54	6.8
Average	37,292	271	7.3
Mission	9,954	73	7.3
Gardner**	23,287	178	7.6
Olathe*	141,290	1126	8.0
De Soto	6,118	52	8.5
Leawood**	33,902	304	9.0
Lenexa**	57,434	566	9.9
Westwood	1,750	18	10.0
Merriam**	11,098	126	11.4
Edgerton	1,748	35	19.7

\*Includes Fire & Library Services

\*\*Includes Fire Services

\*\*\*Resides in 2 counties, only Johnson County is reflected



# 2025-2027 **BUDGET OVERVIEW**



## **THIS SECTION INCLUDES**

- Budget Overview by Source
- Fund Overview by Source
- Revenue Highlights
- Expenditure Highlights
- General Fund Overview
- Summary of Financial Policies
- Fund Description
- Fund Balance Major Changes
- Use of Funds by Department
- 2025 Budget Calendar



# City of Roeland Park

## All Funds Overview by Source - 2021 Actual-2027 Budget

	2024						
	2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
<b>Beginning Fund Balance</b>	<b>9,620,172</b>	<b>11,323,285</b>	<b>11,379,617</b>	<b>14,028,002</b>	<b>10,777,204</b>	<b>8,495,578</b>	<b>8,507,218</b>
<b>Beginning Fund Balance (without TDDs)</b>	<b>11,987,503</b>	<b>13,250,897</b>	<b>12,855,026</b>	<b>14,670,848</b>	<b>11,465,560</b>	<b>8,495,578</b>	<b>8,507,218</b>
<b>Revenues</b>							
Property Taxes	\$ 2,405,800	\$ 2,615,487	\$ 2,961,234	\$ 2,858,745	\$ 3,429,770	\$ 3,442,170	\$ 3,470,315
TIF Property Taxes	1,454,456	1,141,842	962,999	1,117,121	463,698	659,795	676,290
Franchise Taxes	456,259	491,353	523,223	412,015	415,610	419,250	426,655
Special Assessments	822,853	819,799	856,140	1,092,440	1,103,190	1,087,065	1,058,770
Intergovernmental Revenue	1,191,946	1,682,874	1,642,013	913,945	2,635,940	784,305	930,695
Sales Tax	4,534,189	4,975,427	5,142,229	4,846,290	4,896,842	4,183,560	4,060,980
Licenses and Permits	156,833	143,643	136,501	144,700	139,900	139,900	139,900
Fines and Forfeitures	208,003	175,093	137,520	137,000	138,350	139,710	141,085
Program Fees	94,970	112,558	104,925	132,145	133,672	135,822	137,495
Bond Proceeds	-	-	-	-	-	-	-
Other Sources	282,934	504,438	4,407,258	469,585	1,644,730	407,880	352,780
Interest	24,920	32,633	527,780	577,890	345,260	290,140	236,756
<b>Total Revenues</b>	<b>11,633,163</b>	<b>12,695,147</b>	<b>17,401,822</b>	<b>12,701,876</b>	<b>15,346,962</b>	<b>11,689,597</b>	<b>11,631,720</b>
Special Law Enforcement Resources	29,330	12,160	23,336	18,100	6,500	3,000	3,000
Transfers In	1,372,215	2,046,314	1,857,635	1,763,114	645,240	554,895	716,130
<b>Total Resources</b>	<b>22,654,880</b>	<b>26,076,906</b>	<b>30,662,410</b>	<b>28,511,092</b>	<b>26,775,906</b>	<b>20,743,069</b>	<b>20,858,068</b>
<b>Expenditures</b>							
Salary & Benefits	3,096,147	3,143,845	3,121,098	3,874,490	4,140,390	4,314,885	4,497,370
Contractual Services	2,036,861	2,320,137	2,790,563	2,783,680	2,892,297	2,704,036	2,715,586
Commodities	215,742	465,072	395,566	311,320	216,890	397,725	580,915
Capital Outlay	3,992,804	5,725,079	7,849,474	4,838,671	9,417,758	4,283,795	3,601,390
Debt Service	588,194	597,644	595,502	880,715	837,970	249,265	139,150
<b>Total Expenditures</b>	<b>9,929,748</b>	<b>12,251,777</b>	<b>14,752,202</b>	<b>12,688,876</b>	<b>17,505,305</b>	<b>11,949,706</b>	<b>11,534,410</b>
Special Law Enforcement Restricted	23,621	16,026	20,075	21,920	12,320	8,820	8,820
Non-Expenditure Appropriation	-	387,038	35	3,264,942	123,171	164,950	169,070
Transfers Out	1,372,215	2,046,314	1,857,635	1,763,114	645,240	554,895	716,130
<b>Total Appropriations</b>	<b>11,325,584</b>	<b>14,701,155</b>	<b>16,629,947</b>	<b>17,738,852</b>	<b>18,286,036</b>	<b>12,678,371</b>	<b>12,428,430</b>
<b>Ending Fund Balance with TDDs</b>	<b>\$ 11,329,296</b>	<b>\$ 11,375,751</b>	<b>\$ 14,032,463</b>	<b>\$ 10,772,240</b>	<b>\$ 8,489,870</b>	<b>\$ 8,064,698</b>	<b>\$ 8,429,638</b>
<b>Ending Fund Balance excluding TDDs</b>	<b>\$ 13,256,908</b>	<b>\$ 12,851,160</b>	<b>\$ 14,675,309</b>	<b>\$ 11,460,596</b>	<b>\$ 9,178,226</b>	<b>\$ 8,064,698</b>	<b>\$ 8,429,638</b>

### Notes:

\*The TDD funds are in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default. All revenues generated in the fund are turned over to the trustee. The negative ending fund balance indicates that the entire balance is due upon receipt.

\*The nonexpenditure appropriations reflect property tax revenues diverted to TIF funds or pending property tax appeals from big box retailers using the "dark store theory" approach. It also includes the fund balance of the CID resources in the event it's applied.

**City of Roeland Park**  
**Fund Overview by Source - 2025 Budget**

	General	Debt Service	Aquatic Fund	Storm Water	Special Street (27A)	Community Center (27C)	Special Infrastructure (27D)	Equip & Bldg Reserve	TDD #1 - Price Chopper
<b>Beginning Fund Balance</b>	<b>2,981,190</b>	<b>90,960</b>	<b>190,485</b>	<b>-</b>	<b>3,306,916</b>	<b>474,124</b>	<b>1,958,851</b>	<b>417,932</b>	<b>(688,358)</b>
<b>Revenues</b>									
Property Taxes	\$ 3,313,805	\$ 115,965		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TIF Property Taxes	-	-	-	-	-	-	-	-	-
Franchise Taxes	415,610	-		-	-	-	-	-	-
Special Assessments	691,595	189,220		222,375	-	-	-	-	-
Sales/Use Taxes	1,972,530				1,201,970	246,617	990,925	-	333,300
Intergovernmental Revenue	220,340	13,640	-	-	2,401,960	-	-	-	-
Licenses and Permits	139,900	-		-	-	-	-	-	-
Fines and Forfeitures	138,350	-		-	-	-	-	-	-
Program Fees			113,515	-	-	20,157	-	-	-
Bond Proceeds		-	-	-	-	-	-	-	-
Other Sources	319,860	-	-	-	580,000	-	-	715,000	-
Interest	134,155	3,640	3,500	55	132,275	13,260	29,385	6,270	4,000
<b>Total Revenues</b>	<b>7,346,145</b>	<b>322,465</b>	<b>117,015</b>	<b>222,430</b>	<b>4,316,205</b>	<b>280,034</b>	<b>1,020,310</b>	<b>721,270</b>	<b>337,300</b>
<b>Resources</b>									
Sp. Law Enforcement Resources	26,279	-	-	-	-	-	-	-	-
Transfers In	27,915	-	228,775	-	185,000	-	180,000	23,550	-
<b>Total Resources</b>	<b>10,381,529</b>	<b>413,425</b>	<b>536,275</b>	<b>222,430</b>	<b>7,808,121</b>	<b>754,158</b>	<b>3,159,161</b>	<b>1,162,752</b>	<b>(351,058)</b>
<b>Expenditures</b>									
Salary & Benefits	3,716,370	-	207,145	51,450	82,300	83,125	-	-	-
Contractual Services	2,486,562	3,100	96,610	10,000	85,000	76,115	40,000	6,040	5,000
Commodities	120,755	-	36,935	3,000	25,000	7,650	-	23,550	-
Capital Outlay	220,500	-	5,100	155,000	4,389,500	-	1,876,000	-	-
Debt Service	-	357,170	-	-	-	-	-	-	332,300
<b>Total Expenditures</b>	<b>6,544,187</b>	<b>360,270</b>	<b>345,790</b>	<b>219,450</b>	<b>4,581,800</b>	<b>166,890</b>	<b>1,916,000</b>	<b>29,590</b>	<b>337,300</b>
<b>Appropriations</b>									
Sp. Law Enforcement Restricted	12,320	-	-	-	-	-	-	-	-
Non-Expenditure Appropriation	119,171	4,000	-	-	-	-	-	-	-
Transfers Out	617,325	-	-	-	-	27,915	-	-	-
<b>Total Appropriations</b>	<b>7,293,003</b>	<b>364,270</b>	<b>345,790</b>	<b>219,450</b>	<b>4,581,800</b>	<b>194,805</b>	<b>1,916,000</b>	<b>29,590</b>	<b>337,300</b>
<b>Ending Fund Balance</b>	<b>\$ 3,088,526</b>	<b>\$ 49,155</b>	<b>\$ 190,485</b>	<b>\$ 2,980</b>	<b>\$ 3,226,321</b>	<b>\$ 559,353</b>	<b>\$ 1,243,161</b>	<b>\$ 1,133,162</b>	<b>\$ (688,358)</b>

All revenues generated in the TDD funds are turned over to the trustee. The negative ending fund balance indicates the entire balance is due upon receipt.

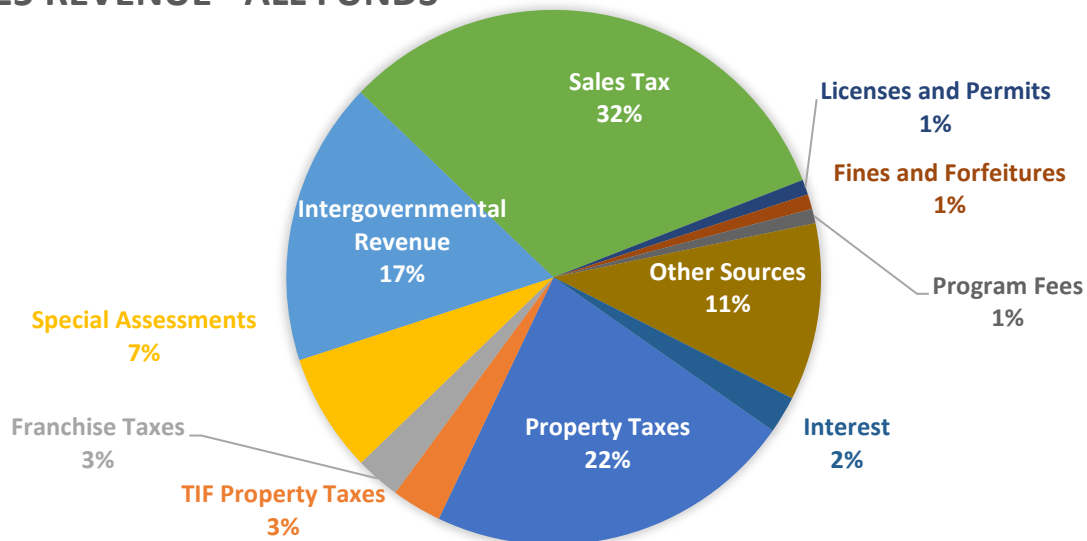
# City of Roeland Park

## Fund Overview by Source - 2025 Budget

		TIF 3- Blvd Apts					Totals Excluding
	TDD #2 - Lowes	CID #1 - RP Shopping Center	and Roe Parkway	Property Owners Assoc.	TIF 4- The Rocks	Economic Development	Totals TDD Funds
<b>Beginning Fund Balance</b>	<u>1</u>	-	<u>1,107,350</u>	<u>29,910</u>	-	<u>1,261,554</u>	<u>9,869,360</u>
<b>Revenues</b>							
Property Taxes	\$ -	\$ -		\$ -	\$ -	-	\$ 3,429,770
TIF Property Taxes	-	-	\$ 463,698	-	-	-	\$ 463,698
Franchise Taxes	-	-	-	-	-	-	\$ 415,610
Special Assessments	-	-	-	-	-	-	\$ 1,103,190
Sales/Use Taxes	151,500	-	-	-	-	-	\$ 4,896,842
Intergovernmental Revenue	-	-	-	-	-	-	\$ 2,635,940
Licenses and Permits	-	-	-	-	-	-	\$ 139,900
Fines and Forfeitures	-	-	-	-	-	-	\$ 138,350
Program Fees	-	-	-	-	-	-	\$ 133,672
Bond Proceeds	-	-	-	-	-	-	\$ -
Other Sources	-	-	-	29,870	-	-	\$ 1,644,730
Interest	<u>2,000</u>	-	<u>16,610</u>	-	-	-	<u>\$ 345,150</u>
<b>Total Revenues</b>	<u>153,500</u>	-	<u>480,308</u>	<u>29,870</u>	-	-	<u>15,346,852</u>
Sp. Law Enforcement Resources	-	-	-	-	-	-	\$ 26,279
Transfers In	-	-	-	-	-	-	\$ 645,240
<b>Total Resources</b>	<u>153,501</u>	-	<u>1,587,658</u>	<u>59,780</u>	-	<u>1,261,554</u>	<u>25,887,731</u>
<b>Expenditures</b>							
Salary & Benefits	-	-	-	-	-	-	4,140,390
Contractual Services	5,000	-	1,000	27,870	-	50,000	2,892,297
Commodities	-	-	-	-	-	-	216,890
Capital Outlay	-	-	1,586,658	-	-	-	8,232,758
Debt Service	<u>148,500</u>	-	-	-	-	-	<u>\$ 837,970</u>
<b>Total Expenditures</b>	<u>153,500</u>	-	<u>1,587,658</u>	<u>27,870</u>	-	<u>50,000</u>	<u>16,320,305</u>
Sp. Law Enforcement Restricted	-	-	-	-	-	-	12,320
Non-Expenditure Appropriation	-	-	-	-	-	-	123,171
Transfers Out	-	-	-	-	-	-	\$ 645,240
<b>Total Appropriations</b>	<u>153,500</u>	-	<u>1,587,658</u>	<u>27,870</u>	-	<u>50,000</u>	<u>17,051,036</u>
<b>Ending Fund Balance</b>	<u>\$ 1</u>	<u>\$ -</u>	<u>\$ 0</u>	<u>\$ 31,910</u>	<u>\$ -</u>	<u>\$ 1,211,554</u>	<u>\$ 8,836,695</u>

## 2025 Revenue Highlights

### 2025 REVENUE - ALL FUNDS



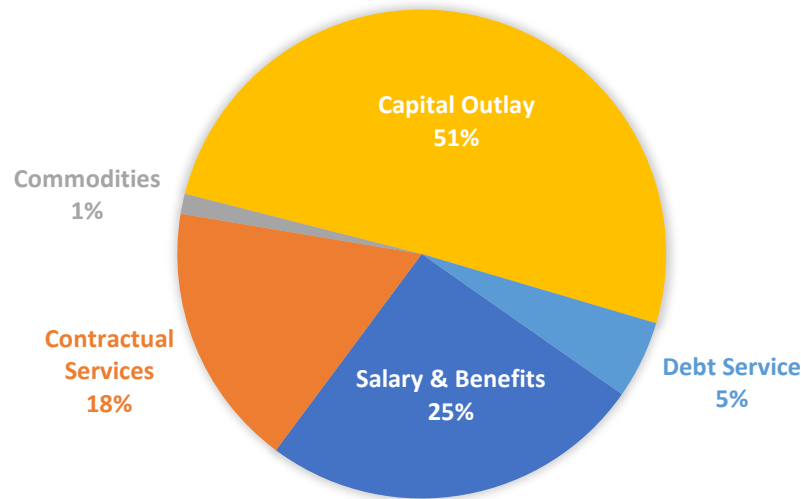
All revenues city-wide total \$12.51 million. These figures do not include inter-fund transfers or Special Law Enforcement revenues.

- **Sales & Use Taxes:** Projected revenues for all sales and use taxes, including those generated by special taxing districts and the county-wide sales taxes, total \$4.90 million.
- **Property Taxes:** The City anticipates generating \$3.55 million in property taxes from its mill rate of 26.000. Less taxes diverted to TIF funds, the General and Bond & Interest Fund should see net revenues of approximately \$3.43 million.
- **TIF Property Taxes:** The City budgeted \$463,698 in revenue in all TIF funds from property taxes directed to TIF projects. The City has one active TIF districts #1, and one separate fund for these resources as of 2025; TIF 2 expired in 2021, and TIF 1 expired in 2024. TIF 4 was established in 2023 but will not be active until 2026.
- **Special Assessments:** Approximately \$1.10 million is anticipated from special assessments for storm drainage improvement districts, solid waste services including the City operated leaf collection program and a newly approved curbside glass recycling program and a new for 2024 storm water utility fee collected from properties that are not within a storm drainage improvement district.
- **Franchise Fees:** approximately \$415,600 in franchise fees are anticipated in the General Fund. Cable and landline telephone franchise fees continue to decline due to reduced use of these service Electric and gas franchise fees have also dropped in 2024 due to rate reductions from the electric service provider and warmer winters and lower gas prices. We anticipate a 1% increase from 2024 projected franchise revenue in 2025.
- **Intergovernmental:** Intergovernmental revenues consist of personal property tax revenues, alcohol, transient guest tax and motor fuel taxes, and grants received from the county, state or federal government. Transient guest tax is levied on short term rentals in the City. These revenues are deposited in the General and Bond & Interest funds. This is approximately \$2.64 million.
- **Municipal Court Fines & Forfeitures:** A total of about \$138,000 is projected from court fines, bond forfeitures as well as state fees and court costs. This amount has been reduced from past budgets due to actual fees collected in municipal court declining over the last three years.
- **Other Sources & Interest:** Interest consists of earnings on idle reserves and totals approximately

\$345,000. Other Sources consist of program fees, licenses and permits, reimbursements for capital projects from partner cities, and rental income and is projected at approximately \$1.64 million,000 in 2025.

## 2025 Expenditure Highlights

### 2025 EXPENDITURES - ALL FUNDS



Expenditures city-wide, excluding special law enforcement, transfers and non-expenditure appropriation total \$17.51 million. Operating expenditures total \$7.25 million.

- **Salary & Benefits:** The 2025 Budget includes \$4.14 million in personnel expenses including wages and benefits. Compared to the 2024 Projected Budget of \$3.875 million, equating to a 6.8% increase. The increase is due to personnel additions (Management Analyst and Crossing Guard) a 1.9% inflation adjustment implemented in September of 2024, a 2025 allowance of 4.1% for merit-based pay increases, an increase in the City's KPF and KPERS retirement contributions as well as a 7% projected increase in medical insurance premiums.
- **Contractual Services:** All contractual services total \$2.89 million in FY 2025, which is a 3.9% increase from the 2024 Projected Budget. The increase is largely due to utility rate increases, professional services from Budget Objectives, and as software subscription increases.
- **Commodities:** All commodities total \$216,890 2025, a decrease from the projected 2024 budget due to less non-capital equipment being purchased in 2025.
- **Capital Outlay:** Capital outlay totals \$9.42 million, a \$4.6 million increase from the 2024 Projected Budget. The increase is due to 2025 including more projects than normal including multiple street improvement projects and Phase 2 renovations to the Community Center.
- **Debt Service:** Debt service totals \$838,000. The 2010-1 GO Bond issued was retired in 2023 leaving only the 2020-1 GO Bond issue and two TDD bonds issues outstanding in 2025. 2025 will mark the end of the two TDD bond issues.

### Summary of Significant Changes between the Proposed and Adopted Budget

The City of Roeland Park operates with a small budget, that does not change dramatically year-to-year outside of capital expenditures. There were no significant changes between the proposed and adopted budget for FY 2025.

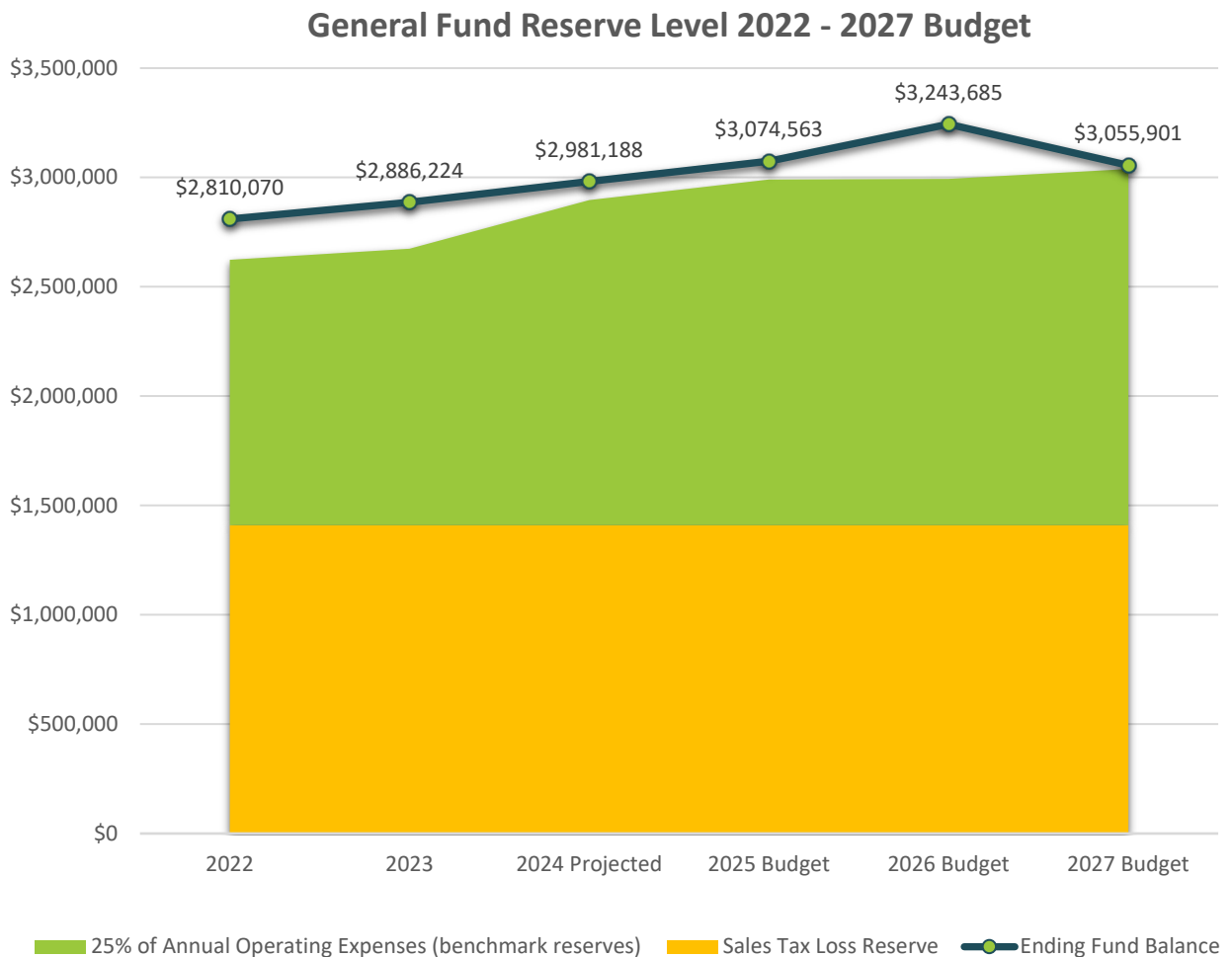
# City of Roeland Park

## Fund Overview by Source - General Operating Fund

	2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Beginning Fund Balance</b>	<u><b>2,672,488</b></u>	<u><b>2,987,739</b></u>	<u><b>2,830,408</b></u>	<u><b>2,909,824</b></u>	<u><b>3,000,969</b></u>	<u><b>3,088,524</b></u>	<u><b>3,251,824</b></u>
<b>Revenues</b>							
Property Taxes	\$ 2,244,240	\$ 2,436,896	\$ 2,779,152	\$ 2,759,595	\$ 3,313,805	\$ 3,322,790	\$ 3,348,590
Franchise Taxes	456,259	491,353	523,223	412,015	415,610	419,250	422,930
Special Assessments	565,661	574,195	611,208	656,290	691,595	725,860	741,120
Sales Taxes	1,853,130	1,993,047	2,074,692	1,953,000	1,972,530	1,917,380	1,936,555
Intergovernmental	222,207	219,171	227,749	226,185	220,340	222,435	224,550
Licenses and Permits	156,833	143,643	136,501	144,700	139,900	139,900	139,900
Fines and Forfeitures	208,003	175,093	137,520	137,000	138,350	139,710	141,085
Other Sources	249,087	408,186	364,690	286,335	319,860	377,115	321,090
Interest	8,417	28,691	143,934	143,000	134,155	122,985	97,310
<b>Total Revenues</b>	<u><b>5,963,837</b></u>	<u><b>6,470,275</b></u>	<u><b>6,998,669</b></u>	<u><b>6,718,120</b></u>	<u><b>7,346,145</b></u>	<u><b>7,387,425</b></u>	<u><b>7,373,130</b></u>
 Special Law Enforcement Revenues	29,330	12,160	23,336	18,100	6,500	3,000	3,000
Transfers In	<u>273,865</u>	<u>174,819</u>	<u>25,810</u>	<u>26,840</u>	<u>27,915</u>	<u>29,030</u>	<u>30,190</u>
<b>Total Resources</b>	<u><b>8,939,519</b></u>	<u><b>9,644,993</b></u>	<u><b>9,878,223</b></u>	<u><b>9,672,884</b></u>	<u><b>10,381,529</b></u>	<u><b>10,507,979</b></u>	<u><b>10,658,144</b></u>
 <b>Expenditures by Department</b>							
General Overhead	\$ 674,068	\$ 894,009	\$ 993,273	\$ 1,129,115	\$ 1,275,737	\$ 1,112,477	\$ 1,106,467
Police	1,108,325	1,155,674	1,152,265	1,360,655	1,367,115	1,417,049	1,468,149
Municipal Court	111,389	110,413	134,707	142,975	137,055	140,725	141,620
Neighborhood Services	121,841	130,160	90,372	147,945	149,145	150,120	155,655
Administration	360,732	352,257	374,094	437,280	523,120	542,300	562,975
Public Works	733,748	694,622	772,183	877,890	899,555	917,280	936,985
Employee Benefits	966,669	1,007,490	926,055	1,175,500	1,269,850	1,332,770	1,399,230
Governing Body	56,558	52,552	47,312	57,280	57,730	57,955	58,180
Parks & Recreation	94,796	86,543	111,333	149,460	153,460	158,055	163,860
Solid Waste	601,379	587,037	649,986	697,175	711,420	727,785	742,970
<b>Total Expenditures</b>	<u><b>4,829,505</b></u>	<u><b>5,070,757</b></u>	<u><b>5,251,580</b></u>	<u><b>6,175,275</b></u>	<u><b>6,544,187</b></u>	<u><b>6,556,516</b></u>	<u><b>6,736,090</b></u>
 Special Law Enforcement Restricted	23,621	16,026	20,075	21,920	12,320	8,820	8,820
Non-Expenditure Appropriation	-	-	-	-	119,171	164,950	169,070
Transfers Out	<u>1,098,350</u>	<u>1,736,495</u>	<u>1,696,825</u>	<u>474,720</u>	<u>617,325</u>	<u>525,865</u>	<u>685,940</u>
<b>Total Appropriations</b>	<u><b>5,951,476</b></u>	<u><b>6,823,278</b></u>	<u><b>6,968,480</b></u>	<u><b>6,671,915</b></u>	<u><b>7,293,003</b></u>	<u><b>7,256,151</b></u>	<u><b>7,599,920</b></u>
 <b>Ending Fund Balance</b>	<u><b>\$ 2,988,043</b></u>	<u><b>\$ 2,821,715</b></u>	<u><b>\$ 2,909,743</b></u>	<u><b>\$ 3,000,969</b></u>	<u><b>\$ 3,088,526</b></u>	<u><b>\$ 3,251,828</b></u>	<u><b>\$ 3,058,224</b></u>

## General Fund Overview

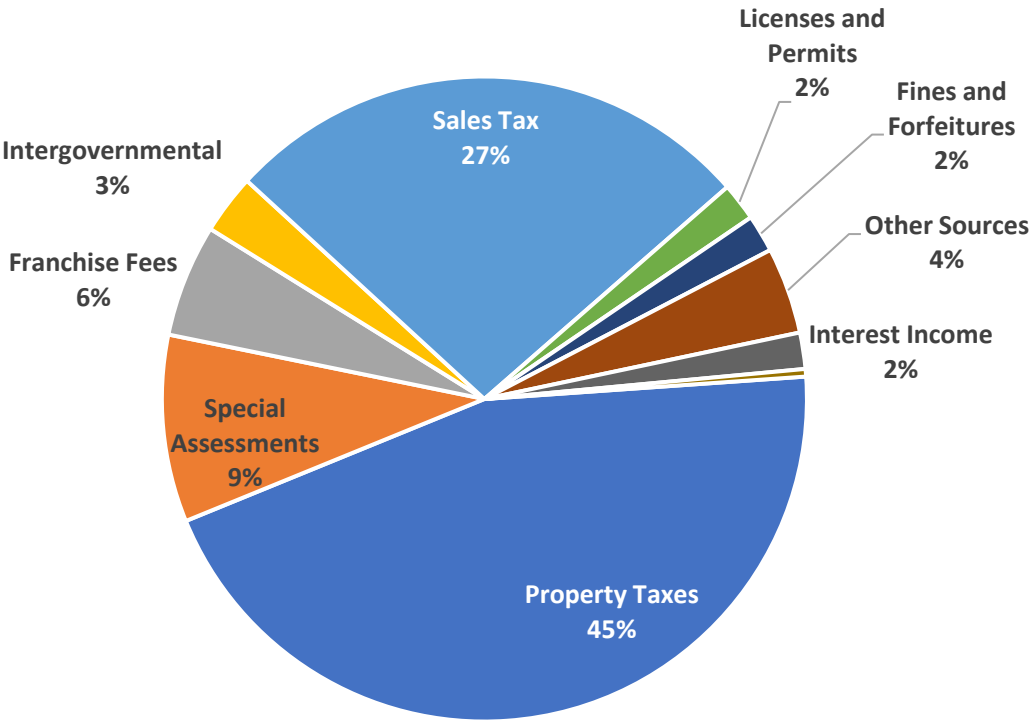
The Governing Body has set the Reserve Policy to set new thresholds stating that in uncertain economic times where significant revenue fluctuations may exist, it is prudent to target reserves at three months operating expenses or higher. Due to the potential loss of any one of the 6 major retailers located in Roeland Park, the City accumulated and maintains enough reserves (\$1.41 million) to endure a two-year vacancy for one of these major retailers. This is a real possibility, as large retailers will vacate space for a new location and continue to pay rent at two sites in order tie up the old property and limit competition in the market. Twenty-five percent of 2025 General Fund operating expenditures is \$1.58 million, adding \$1.41 million to cover a significant and sustained reduction in sales tax revenues brings the General Fund reserve goal to \$2.99 million. The estimated ending General Fund balance for 2025 is \$3.07 million, keeping us above our goal. To continue the process of pay-as-you-go financing of capital and not issue new debt, the Governing Body approved the use of funds in excess of the above stated reserve goal to finance capital projects. The graph below reflects the projected General Fund ending balance continuing to meet our goals looking out through 2027.



2025 General Fund Revenues

Revenues generated in 2025 are projected to be \$7.346 million. With the inclusion of fund balances and Special Law Enforcement funds, total 2025 resources available are projected at \$10.382 million. Current revenues are collected from six primary sources: property tax (45%), sales tax (27%), special assessments (9%), franchise fees (6%), other sources (4%), intergovernmental (3%), and fines and forfeitures (2%). Property tax collections reflect only the general operations portion of the mill levy (24.65). Sales tax collections include 3 / 8 cents of the City’s total sales taxes and all the County’s share of sales taxes. The total City sales tax rate increased from 1.25% to 1.50% as of April 1, 2021, following voter approval in the fall of 2020. Franchise fees are 5% of gas, electric, telephone, cable and internet service charges. Other Sources includes lease revenue, the reimbursement for the school resource officer and other miscellaneous sources. Property tax is revenue generated from ad valorem taxes on real estate only.

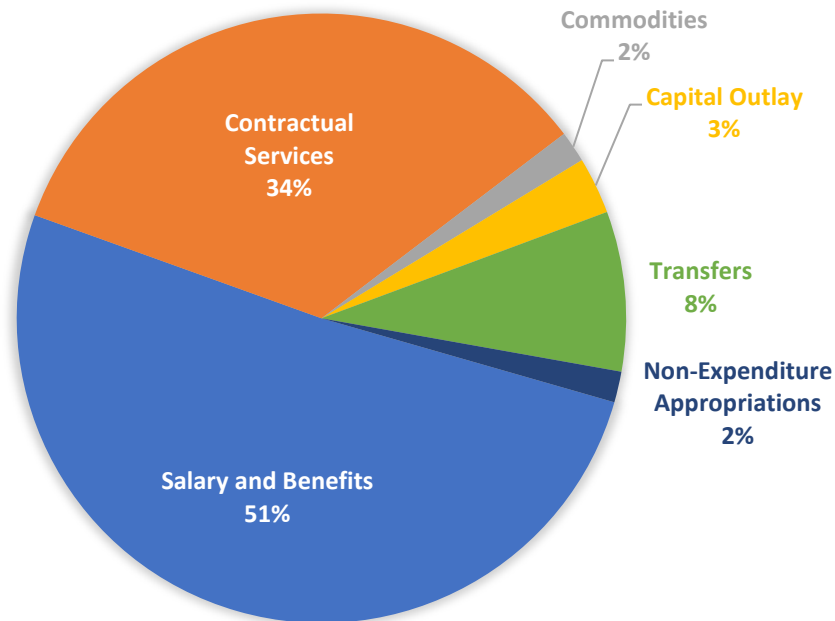
2025 General Fund Revenues - \$7,346,145



## 2025 General Fund Expenditures

2025 budgeted expenditures in the General Fund total \$7.29 million. Excluding Special Law Enforcement, non-expenditure appropriations and transfers out, total expenditures in the General Fund are \$6.544 million. Operating expenses make up \$6.323 million. These expenditures are allocated among major activities as illustrated in the chart below.

### 2025 General Fund Expenditures - \$7,279,685



The above chart includes all departments but separates transfers out to other funds and non-expenditure appropriations (TIF property tax reductions). These are not actual expenditures but do impact total resources in the General Fund. Transfers out represent 8% of the total General Fund outlay and non-expenditure appropriations represent 2% of the overall outlay.

The Police Department is the largest followed by Employee Benefits, which is where insurance, pension and social security expenses are budgeted for all employees. The General Overhead department has the third largest budget and covers a broad range of service expenses such as street lighting, traffic signals, audit fees, attorney fees, and liability insurance. The Public Works Department is the fourth largest and accounts for contract street maintenance, contract tree trimming and mowing services, street light electric, as well as personnel expenses. The Solid Waste department is the next largest and accounts for contractual expenses for trash, recycling – including the new curbside glass recycling program- and yard waste, as well as direct expenses for the leaf collection service.

## Long Range Financial Forecast

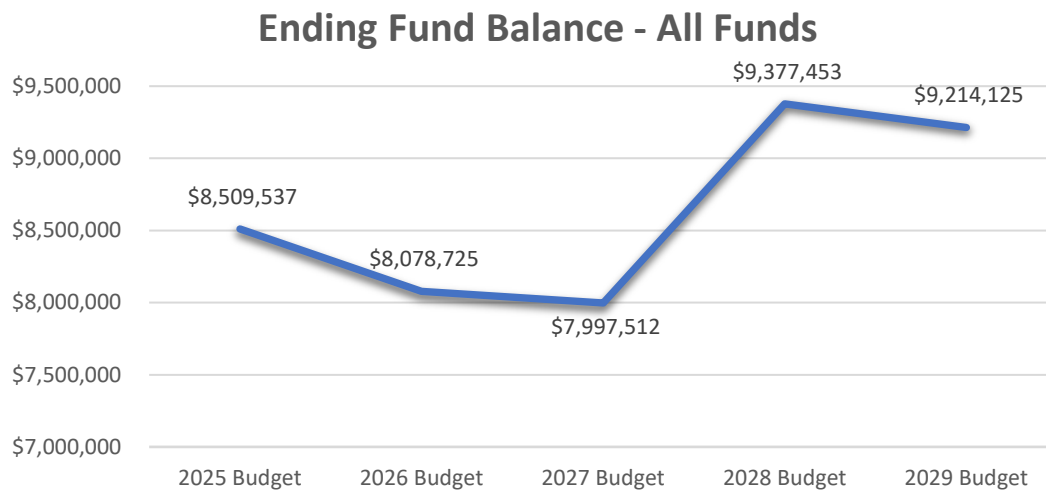
While the budget is adopted for the following fiscal year, we also provide projections for FY 2026-2027 and those are displayed throughout this document. In addition to what is illustrated here, staff also builds a five-year forecast, with a specific emphasis on the General, Debt Service, Combined Street & Highway, and Special Infrastructure Funds. These funds makeup 84% of projected revenues and 77% of overall expenditures in 2025. These forecasts help the Governing Body and Staff to

- Obtain a better understanding of the City's future financial opportunities and challenges.
- Create a common set of assumptions and expectations.
- Place an emphasis on long-term financial planning.

The financial models are dynamic and change constantly as staff analyzes and adjusts assumptions. Overall, the models are tools to illustrate the impact of policy decisions and potential trends. The City has also developed a set of budget principles to guide the preparation of the multi-year financial models, annual budget, and Capital Improvement Program (CIP). These budget principles include

- Funding ongoing operating expenditures with ongoing revenue sources.
- Using one-time revenues for one-time expenditures (capital projects, for example).
- Maintaining sufficient reserve balances to address unforeseen events.
- Using a conservative approach to revenue estimation to avoid budget shortfalls during the fiscal year.
- Preparing equipment, facility and capital improvement schedules and funding those maintenance and replacement costs on a pay-go basis as much as possible.

The chart below illustrates the ending fund balance projections in all funds from 2025 – 2029. The chart shows a drop in the ending fund balance from 2025 through 2027 due to the planned cessation of TIF 1 and TIF 3 in 2024 and 2025 respectively. However, Council decided to add new territory to TIF 3 which adds another 20 years to term of that TIF. Revenues and expenditures associated with TIF 3 will be projected as part of the 2026 Budget.



In addition, several significant capital projects are taking place in FY 2025 – 2027 including Phase 2 of the Community Center Renovation project, Mission Road and Nall Avenue Improvements, Roe Parkway Extension and Improvements, and potentially, funding for development within the city. In FY 2028, the ending fund balance increases due to lower planned capital investment that year.

# Summary of Financial Policies

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## Overview

The City of Roeland Park's financial policies and provisions provide a basic framework for the overall financial management of the City. The policies guide the decision-making process of the City Council and Administration and provide guidelines for analyzing proposed programs and budgets. Some policies have been formally adopted by Council, others are planned for future development into formal policies and others provide administrative guidelines for the fiscal management of the City.

## Budget Provisions:

The basis of budgeting is modified accrual for all budgeted funds. The City defines a balanced budget as total resources equal to total obligations. Total resources include beginning fund balances and total obligations include contingency non-expenditure appropriations. Non-expenditure appropriations are those that will or may reduce available resources. In the City's budget, this includes TIF expenditures (i.e. resources diverted to TIF funds) in the General and Debt Service funds and possible Property Tax reductions due to appeals in some of our TIF funds. The budget presented is considered a structurally balanced budget. The budget adoption and amendment process is explained in the 2025 Budget Calendar.

### Reserve Policy

Roeland Park has identified specific fund balance minimums that it intends to maintain specifically for the General Fund and Bond & Interest (Debt Service) Fund. The City defines fund balance as excess assets over liabilities in a fund. We also refer to this as the reserves in a fund. This policy is designed to establish guidelines to provide the structure of continuing fiscal stability, reduce financial risk and maintain adequate reserves for current and future requirements.

The Reserves policy states that the City will maintain reserves of at least two months (16.6%) of annual General Fund operating expenses or 16.6% of annual budgeted General Revenues, whichever is greater. However, since adoption, the Council and staff have made it a goal to achieve at least three months (25%) of annual General Fund operating expenses as reserves. The current policy is to maintain reserves of 25% of operating expenses in the General Fund above and beyond the \$1.41 million established in the same fund as a Sales Tax Reserve, which is a committed fund balance. The Sales Tax Reserve is described in greater detail in the Revenue section. These two reserves combined in 2023 total \$2.675 million or effectively 53% of operating expenditures (\$5.059 million) in the General Fund for 2023. The 2025 Budget reflects maintaining reserves equal to 26% of Operating Expenses on top of the \$1.41 million Sales Tax Reserve (equaling 47% of Operating Expenses).

The Debt Service Fund policy is to maintain reserves between 10% and 15% of annual principal and interest payments for bonds and temporary notes within the fund. Debt is to be used to finance capital projects with a life expectancy of at least seven years or greater. Debt is to be used in such a way that the term of financing does not exceed the useful life of the asset. In the budget presented, this policy is met in all years.

The City will also fund capital asset replacement and debt retirement of leases at an amount necessary to finance the acquisition of new equipment needed in the following year; and to finance needed future replacements and acquisitions by setting aside a reserve amount for some of the larger purchases. This reserve for equipment will be maintained in the Equipment and Building Reserve Fund. The same fund will

maintain reserves for public works, and city hall equal to approximately 2-4% of the replacement value of all City owned capital building assets. Minor repairs and replacements (typically \$5,000 or less) in public buildings will be taken from departmental operating budgets whenever possible.

## **Revenue Provisions:**

### **Non-Recurring Revenue Policy**

One-time or limited term resources, such as proceeds from asset sales, debt refinancing, one-time grants, legal settlements, budget savings and similar non-recurring resources shall not be used for current or new ongoing operating expenses. Appropriate uses of one-time resources include building improvements, equipment and vehicle replacement, infrastructure replacement, property acquisitions, early retirement of debt, contributions to reserve balances and other nonrecurring expenditures.

The City also attempts to maintain diversified and stable revenue streams to safeguard against fluctuations and market downturns.

The City establishes user fees using market research and attempts to charge fees equivalent to the cost of the service when possible. All user fees and charges are reviewed annually and amended as needed through a fee resolution.

## **Expenditure Provisions:**

### **Purchasing Policy**

The City's Purchasing Policy provides guidance to City officials on the expenditure of public funds. Ultimately the City Administrator, with the assistance of the Finance Director, is responsible for ensuring the provisions of the policy are adhered to by those purchasing goods, services and capital items on behalf of the City. The policy was updated in 2020 and included increases to spending thresholds for the City Administrator and Department heads. The revised policy sets limits on the purchase of single items for the City Administrator (\$15,000) and Department Directors (\$5,000), with exceptions for regular expenses and contractual agreements (lease payments, debt service, payroll, etc.), repetitive purchases (office supplies, auto parts/repairs, asphalt, etc.), and emergency purchases. The City Administrator also has the authority to make purchases above \$15,000 on items approved during the budget process and the amount falls within the amount budgeted for the item.

The policy also states that bids or price quotes will be taken for any single item purchased as follows:

- *Open Market Purchases:* No bids required for items costing less than \$2,500. Departments are encouraged to get three informal quotes, however.
- *Competitive Informal Quotes:* Three informal quotes required for any item between \$2,501 and \$10,000.
- *Competitive Formal Quotes:* Formal quotes will be required for any single item costing \$10,001 or more. Notice will be posted on the City website and solicited from known qualified vendors and/or service providers that have registered with the city to receive such quotes.

Council can modify these provisions if an opportunity for greater competition exists, the item being purchased is highly specialized or unique circumstances or changes in the marketplace would justify a variation. Sealed bids will not be required unless specifically mandated by Federal or State law, such as when grants are involved.

The purchasing policy includes a procedure for the purchase of public art. The City has budgeted the purchase and maintenance of art and this policy states that all purchases for new art and the placement of said art will

be at the recommendation of the Arts Advisory Committee and approved by Council.

## Investment Provisions:

The City's investment policy guides the investment of idle funds. The policy emphasizes the preservation of principal while striving to hold all investments to maturity to avoid penalty. The City's investment portfolio is actively managed by our Financial Advisory firm, Columbia Capital, and the Finance Director oversees the contract and approves the purchase of investments and the transfers of funds in and out of the investment account.

## Fund Description

**General Fund:** This fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The functions accounted for in this fund account for most of the day-to-day operations of the City that are financed via sales tax, property tax, and other general revenues. Activities in the General Fund include general administration, economic development, public safety, development review and building inspection, property maintenance code compliance, municipal court, parks and recreation and public works. The Special Law Enforcement fund is a function of the General Fund but is restricted specifically for law enforcement equipment purchases. The budget outlines this element of the General Fund separately throughout the budget unless otherwise noted.

**Debt Service Funds:** Used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

**Debt Service:** Used to pay for the general obligation long-term debt of the City.

**Bella Roe/Wal-Mart TIF (TIF 1):** A special revenue fund created to account for monies received for retiring tax increment bonds. The bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020. TIF 1 was retired in 2024.

**TDD #1 - Price Chopper:** Created to account for transportation development district resources. The District covers all of Lots 1, 3, 4, 5 and 6 and Tract "A", Bella Roe Shopping Center and imposes a 1% sales tax on all businesses located at the Bella Roe Shopping Center apart from Lowe's.

**TDD #2 - Lowe's:** Created to account for transportation development district resources. The District covers all of Lot 2 (Lowe's), Bella Roe Shopping Center and imposes a .5% sales tax.

**Special Revenue Funds:** Such funds are used to account for the proceeds of specific revenue sources that are legally or otherwise restricted to expenditures for specified purposes and which therefore cannot be diverted to other uses. The following funds are considered Special Revenue Funds:

### *Sales Tax Revenue Funds:*

**Combined Street and Highway:** Established in 2020, this fund is a combination of the Special Street fund consisting of the ½ cent sales tax for street, sidewalk and roadway improvements, and the

Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

**Community Center:** Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City.

**Special Infrastructure:** Established to account for all types of public infrastructure projects including buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sunsetting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. On November 3, 2020, voters approved an increase in this sales tax to a ½ cent. The new ½ cent tax began April 1, 2021 and sunsets March 31, 2031. This fund is referred to as the "27D Fund" of the City.

*Other Funds (Special Purpose):*

**City Hall TIF (TIF 2):** Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall parking and ADA improvements, Granada Park improvements, roadway and storm water improvements. This TIF expired at the end of 2021.

**CID #1 – Roeland Park Shopping Center:** Created to establish a community improvement district that includes all the Roeland Park Shopping Center, Wal-Mart, CVS and adjoining pad sites and imposes a 1% sales tax. Collection of the sales tax ceased in 2019 after the fund balance reached its funding limit of \$3 million.

**Roeland Park City Hall Property Owners Association Fund:** Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

**Aquatics Center Fund:** Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center. The fund is subsidized by the General Fund.

**American Rescue Plan Act (ARPA) Fund:** Established in 2021 to account for the revenue and expenditures of the federal American Rescue Plan Act monies. All funds will be used by year end 2024.

**Stormwater Fund:** Established in 2024 to account for funds collected from a new citywide stormwater assessment. The assessment is a flat rate per residential parcel and based off impervious surface area for commercial properties. Properties that are already a part of a stormwater assessment district will not receive the citywide assessment until their current stormwater district fee retires. Funding from this special assessment will go toward maintenance and improvements of the stormwater system.

**The Rocks TIF (TIF 4):** TIF 4 will begin collecting property taxes for the area of The Rocks Development at 48<sup>th</sup> and Roe Boulevard May 1, 2025 and expire May 1, 2045. Proceeds will go toward reimbursing the developer for eligible project costs of The Rocks development. This fund will also collect a 2% CID sales tax which will begin in 2025 and expire in 2046.

**Economic Development:** The Economic Development Fund was created in the summer of 2024 to account for resources dedicated to redevelopment within the City which adds desired housing diversity and encourages commercial activities not currently offered within

the city. Initial funding was provided by TIF 1 reimbursements for public improvement that benefited TIF 1.

**Capital Project Funds:** These funds are used to account for all resources which are restricted, committed or assigned for the acquisition and construction of capital facilities and other capital assets.

**Equipment and Building Reserve:** A fund created to account for the scheduled replacement of capital equipment, vehicles and building infrastructure; financing provided by transfers from other funding sources for the procurement of a capital asset.

**Boulevard Apartments/Industrial Park TIF (TIF 3):** Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan. This TIF boundary was expanded in October 2024 to include the Community Center and Nall Park. The new project plan will extend the timeline for TIF 3 to October 2044.

The City uses the modified accrual basis of accounting and budgeting for all funds.

## Explanations of 2025 Significant Fund Balance Changes

### **The Debt Service Fund**

The 2012-1 GO Bond issue was retired in 2023. Only the 2020-1 GO Bond issue remains outstanding in 2024 through 2030. The fund balance is being drawn down while still maintaining a 10% to 15% of Annual Debt Service benchmark due to the decrease in annual debt service experienced with the retirement of the 2012-1 bond issue. The mill levy was also decreased from 0.9 mills to 0.85 mills for the 2025 Budget as a result of lower debt service.

### **Community Center Fund**

The 2025 ending fund balance is budgeted at \$559,353 compared to the projected 2024 ending fund balance of \$474,124, an 18% increase. The sales taxes allocated to this fund are used to cover operating and capital expenses, therefore the fund balance is built up then used on capital investments as planned. A planned capital project in 2026 for example, will bring the fund balance down.

### **Special Infrastructure Fund**

The 2025 ending fund balance is budgeted to be \$1,243,161, down from a 2024 projected ending fund balance of \$1,958,851. This is due to the scheduled completion of Phase 2 Community Center Renovations budgeted in 2025. This project is estimated to cost \$1.625M. In addition, \$100,000 is budgeted in 2025 for design of improvements at Nall Park.

### **Equipment and Building Reserve Fund**

The 2025 ending fund balance is budgeted to be \$1,133,162, up from a 2024 projected ending fund balance of \$417,932. This is due to budgeted land sales by the city of a commercial pad site along Johnson Drive and excess land acquired with the new Public Works facility. Acquisition costs for this land have also been accounted for in this fund.

### **TIF 1 Fund**

The 2024 Projected ending fund balance is budgeted to be \$0, down from the 2023 ending fund balance

of \$896,614. The TIF 1 fund expired in May 2024. The resources (\$1,915,109) were allocated to reimburse the City for previously completed infrastructure projects which benefited TIF 1. The reimbursements were deposited into a newly created Economic Development fund to be used in support of redevelopment intended to diversify land use in Roeland Park.

#### **CID Fund**

The 2024 Projected ending fund balance is budgeted to be \$0, down from a \$3,139,942 2023 ending balance. The CID fund resources may be requested for eligible development and infrastructure projects in the designated area. Staff budgets the use of these resources annually in case an eligible request is submitted and approved by Council.

#### **TIF 3 Fund**

The 2025 ending fund balance is budgeted to be \$0, down from a 2024 projected ending fund balance of \$1,107,350. At the time of budget adoption, the TIF was planned to expire on May 17, 2025 which required the resources to be fully expended by then. However, in October 2024, the Council adopted new TIF boundaries and expanded the timeline for the district. A \$2.55M extension and reconstruction to Roe Parkway is scheduled for 2024 and 2025 and will be a significant project within this TIF.

#### **ARPA Fund**

The 2024 Projected ending fund balance is budgeted to be \$0, down from a 2023 ending fund balance of \$133,516. This reflects the City's planned completion of projects selected by Council for ARPA funding.

#### **Economic Development Fund**

The 2024 Projected ending fund balance is budgeted to be \$1,261,554 for this new fund. This balance represents the TIF 1 infrastructure improvement reimbursement to the City that has been dedicated to future economic development projects by the Council.

### **Use of Funds by City Departments**

The following table shows the list of City operating departments and the funds they use by percentage in FY 2025. For Capital funds, only the operational pieces of those funds are represented below. Debt service and Economic Development funds are excluded as they do not have operational components.

Approximate Percent of Expenditures Associated with Funds						
Department	General	Aquatic Fund	Stormwater Fund	Combined Str/Hwy	Community Center	Sp. Infrastructure
General Overhead	100					
Police	100					
Court	100					
Neighborhood Services	100					
Administration	100					
Public Works	70		6	20		4
Employee Benefits	100					
Governing Body	100					
Parks & Recreation	23	52			25	
Solid Waste	100					

## Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the modified accrual basis of accounting. Under this basis of accounting, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

- Property Taxes are recognized as revenues in the year for which they are levied.
- Grants are recognized as revenue as soon as all eligibility requirements have been met.
- Program Revenues, such as charges to customers for goods and services, are recognized in the period they are earned.

Government fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period.

- The City considers revenues to be available if they are collected within 60 days of the end of the year.
- Expenditures are generally recorded when a liability is incurred.
- Debt service expenditures and expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

## Annual Budget Development and Adoption Process

As the City's budget follows the calendar year, the annual budget development process begins in the first quarter of the year, almost a year prior to the start of that fiscal year. The City Administrator coordinates the budget process in conjunction with the Assistant City Administrator/Finance Director.

One of the first steps in the process is the annual budget retreat with department directors and the Governing Body. This off-site meeting is held in the evening in February to review factors that will influence Budget Objectives for the year including Council adopted Goals, the latest Resident Survey results, a cost-of-living comparison which provides metro-wide comparisons on taxes and utility rates, and the strategic plan.

In March, the Council reviews the Budget Objectives submitted by Department Directors and members of the Governing Body. These Objectives reflect projects, programs, policies, or equipment that the submitter justifies by showing how the objective progresses the City toward accomplishing one of our 8 adopted Goals as well as alignment with our Behavioral Values. For the first review, the Governing Body is encouraged not to focus on program cost, but to indicate whether they feel each objective has merit and should be further explored. After each department director submits their respective line-item budget proposals, the preliminarily approved Objectives are incorporated into the operating budget where the Administrator and Assistant Administrator can review ending fund balances to determine what deficits may exist and what adjustments to proposed expenses are warranted.

March through April, staff prepares and reviews the Capital Improvement Plan (CIP) including equipment replacement schedule, storm water assessment, solid waste assessments (solid waste and storm water fees are assessed to residents' property taxes), the pay scale and employee benefits. The City updates

its pay scale annually with small increases in the minimum and maximum compensation for each pay class based on market rates. This minimizes the need for large periodic adjustments. In April, the Governing Body also hears a presentation from the City Auditor on the prior year audit and presentations from staff on City reserves, outstanding debt, trends in primary revenues and relevant personnel market indexes.

In May, the City presents the preliminary budget and CIP at a Council Workshop. We hold a community forum on the budget at the Community Center where we discuss the preliminary budget including Capital Improvement Plan and Objectives with residents and encourage their questions and address concerns. While this meeting is specifically intended to inform residents, the public is encouraged to attend all Budget meetings and are welcome to provide input at any budget related meeting. As part of the 2025 budget process the City implemented the use of "Balancing Act"; an interactive software that allows a resident to adjust the preliminary budget and communicate their recommended changes to resource allocations to the City (while achieving a balanced budget). This provides an interactive tool for our residents to communicate to staff and elected officials on their priorities. The platform also provides a "taxpayer receipt" which details how a resident's property tax dollars are being spent by the City.

In June every year we hold a Community Forum focused on the Budget where we invite residents to attend and learn more about what is proposed for the upcoming fiscal year. During this time, we encourage residents to ask questions, state their concerns and share their feedback on the budget.

The Budget was adopted on August 20, 2024 at the regular Council meeting and subsequently submitted to the County Clerk in early September.

### **Legal Requirements**

State Law dictates that each City hold a public hearing prior to approving the annual budget. The budget requires a notice in the City's newspaper of record (The Legal Record) notifying the public at least 10 days prior to the hearing. The publication notice includes the proposed property tax assessment and mill levy rate for the budget. Per state statute, the Council may reduce the property tax assessment at budget adoption, but they cannot increase the assessment without repeating the publication and public hearing process. The state requires cities to hold a public hearing and pass a resolution to exceed the Revenue Neutral Rate (the rate of property taxes levied the year prior). Roeland Park did exceed the Revenue Neutral Rate and followed the publication and public hearing requirements accordingly. A budget adoption process that does not exceed the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before August 25. A Budget adoption process that exceeds the Revenue Neutral Rate requires the Budget to be filed with the County Clerk on or before October 1.

### **Budget Amendment Process**

The process of amending the City's budget is outlined and authorized by K.S.A. 79-2929a. Amendments to the City's budget are typically completed when there is an increase in the original budget for previously unbudgeted increases in revenues other than ad valorem property taxes, or encumbrances on capital projects that weren't completed in the prior year. To amend the budget, the City is required to hold a public hearing and publish a notice in the Legal Record 10 days prior to the hearing. The City then must hold a public hearing and forward amended budget forms to the County Clerk for certification. When called for, the City of Roeland Park completes budget amendments in concert with adoption of the budget for the upcoming year or in the fourth quarter of the fiscal year being amended.

## 2025 BUDGET ROADMAP

### FEBRUARY 2024

- Budget Kick-Off Meeting
- County Appraisal Real Property Valuations Updated

### APRIL 2024

- Dept Budget requests due to the City Administrator
- Council Workshop: Review pay scale, solid waste assessment and stormwater utility fee
- Council review/approval CIP and Equipment Replacement Schedule.

### MAY 2024

- Council Adopt 2025 pay scale, solid waste assessment, stormwater utility rate and special assessments

### JUNE 2024

- Council Adopt proposed 2024-25 Employee Benefits Package
- Council Workshop: Budget Presentation
- 2025 Budget Community Forum
- Final Assessed Valuation Estimates from County

### AUGUST 2024

- Public Hearing to Exceed RNR & Adopt 2025 Budget
- Send Budget to County Clerk for Certification

### OCTOBER 2024

- Publish Budget Document & Submit award to GFOA

### MARCH 2024

- Council Workshop: Review & Preliminary Approval of Objectives

### JULY 2024

- Council Workshop: Revised Budget Presentation (if needed)
- Notify County Clerk of Intent to Exceed Revenue Neutral Rate

### JANUARY 2025

- 2025 Budget Year Begins



# 2025-2027 DEBT



## THIS SECTION INCLUDES

- Legal Debt Limit
- Current Outstanding Debt
- 2025 Debt Service Schedule



# Debt



Since 2017, the Governing Body has made it a policy to cover the City's Capital Improvement Program using a pay-go approach. This method has successfully covered most capital projects using a variety of resources including capital sales taxes, county-share of sales taxes, grants, private donations, resources from asset sales, general funds and TIF resources.

During the 2020 Budget development, the Governing Body adopted an approach to fund Aquatic Center and R Park improvements which employs partial debt issuance (\$1.25 million out of \$3.3 million total project costs) with a short (10 year) maturity. The debt was issued in the 3<sup>rd</sup> quarter in 2020, and debt service began in 2021. The City's bonds are unrated.

The city's financial advisor found that refunding the 2010-1 and 2011-2 GO Bonds would achieve an overall savings for the City. The 2020-1 GO Bond debt was issued with a 1.51% interest rate which created savings of more than \$53,790, or 4.8% on the amount of principal refunded. Both 2010-1 and 2011-2 included stormwater projects that are funded via special assessment to the benefiting homeowners. The bond savings subsequently reduced the special assessments proportionally for each homeowner as a result by an average of \$42 -\$46 per homeowner for the balance of the assessments.

To sustain the pay as you go approach of capital funding, the Council placed on the November 2020 ballot a question to increase the existing .25 cent capital improvement sales tax to .5 cents. The measure passed overwhelmingly with the increased rate going into effect the start of the 2<sup>nd</sup> quarter of 2021.

The City follows these principals when issuing debt:

- Financing of improvements would not exceed the useful life of the asset.
- Staff would conservatively project revenue sources to pay off debt.
- Debt would only be used to finance essential and necessary capital improvements and major equipment purchases beyond our ability to cash finance these purchases. Debt will never be used to finance operations or to assist with short-term cash flow issues.

The City does not have a bond rating due to the limited amount of debt that we have issued. This remained the prudent choice with the 2020-1 bond issuance.

## Legal Debt Limit

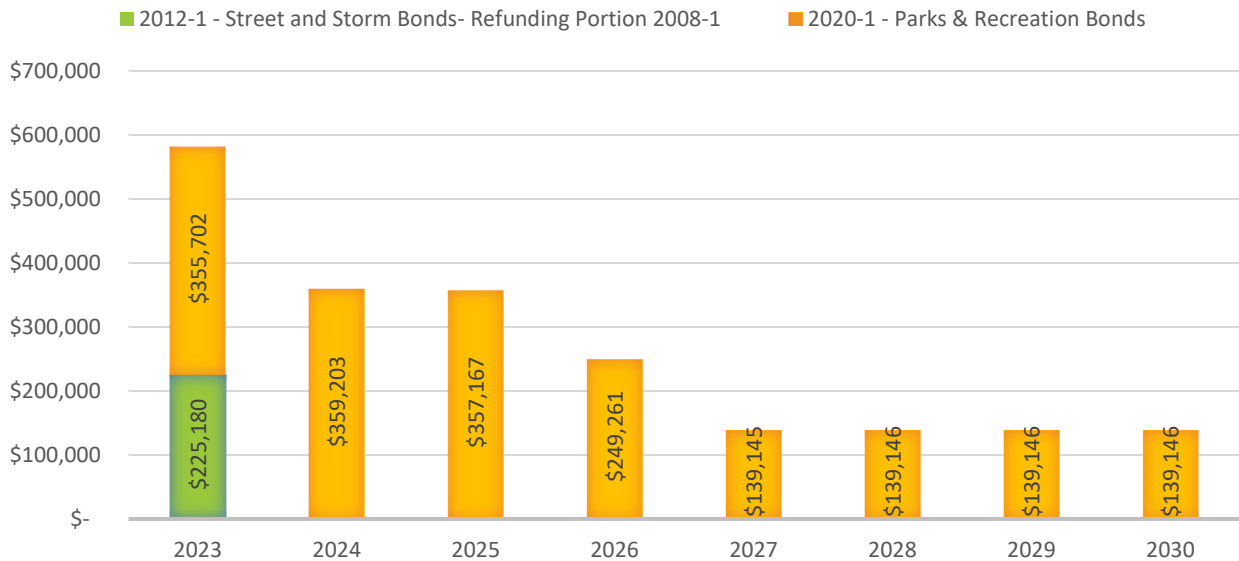
The legal debt limit indicates the City's ability to issue bonded debt based upon existing debt issued. Direct bonded debt is debt for which the City has pledged its full faith and credit. The debt limit establishes a maximum dollar limitation calculated under existing law. The debt limitation provided by Kansas statute is 30% of assessed valuation. The City's debt margin is approximately \$38.8 million as of the FY 2023 audit (see calculation below).

Assessed Value Including Motor Vehicles	\$134,393,442
Debt limit (30% of assessed value)	\$40,318,032
Debt applicable to limit:	
General obligation bonds outstanding	<u>\$1,445,080</u>
Legal debt margin	<b>\$38,872,953</b>

## Outstanding Debt

The following chart provides an overview of the City's outstanding debt service FY 2023 – 2030. This includes debt paid through special assessments for storm sewer related projects. There was a significant drop in debt service once the 2012 issuance retired in 2023.

### ROELAND PARK ANNUAL DEBT SERVICE



The table below shows the 2025 total debt service payments and balance as of January 1, 2025. This includes Transportation Development District Bonds that were issued in in 2005 and 2006 for the Bella Roe Shopping Center. These issuances are not a liability of the City and are only paid through the sales tax revenue generated from the 1% for TDD 1 and 0.5% for TDD 2. These bonds are in default due to not keeping pace with the debt schedule and debt payments are based on calculations provided by the Bond Trustee. As a result, the exact amount of debt remaining as of 1/1/2025 is unknown and is estimated below.

Debt Issue	Approved by Council	Date Issued	Original Amount	Interest Rate	1/1/2025 balance (w/interest)	Expiration Date	2025 Total Payment
<b>General Obligation Bonds:</b>							
2020-1 Bond Issue:							
Refunding of 2010-1 and 2011-2, R Park and Pool	2020	Sep-20	\$214,209	1.51	\$1,163,011	12/31/2030	\$357,167
					<b>\$1,163,011</b>		<b>\$357,167</b>
<b>Revenue Bonds:</b>	*Debt service resources are limited to TDD revenues received - City is not liable for debt and the debt is in default.						
Transportation Development District:	*The interest payments due are unknown as they are determined by the trustee as debt is repaid. The balance for TDDs reflect principal only and are estimates as of the publication of this budget. We anticipate TDD 2 will be paid off in 2024.						
Sales Tax Revenue Bonds, 2005 and 2006A - Price		Nov-05	\$3,555,000	4.50-5.875	\$1,366,993	12/1/2025	\$1,366,993
Sales Tax Revenue Bonds, 2006A - Price		Jan-06	\$1,090,000	5.875	\$523,935	12/1/2025	\$523,935
Sales Tax Revenue Bonds, 2006B - Lowe's		May-12	\$1,690,000	5.125-5.875	\$0	12/1/2025	\$0



# 2025-2027 REVENUE OVERVIEW



## THIS SECTION INCLUDES

- Sales & Use Taxes
- Ad Valorem Property Taxes
- TIF Property Taxes
- Special Assessments
- Franchise Fees
- Fines and Forfeitures
- Other Sources



# Revenue Sources

The City of Roeland Park has developed a diverse base of revenues to fund its operational and capital needs. The purpose of this section is to describe the major revenue sources and trends and how these affect the City. Special emphasis is placed on 8 major revenue sources that comprise 97% of the City's projected revenues in 2025. The revenues outlined below do not include interfund transfers, fund balance or restricted revenue sources such as those in the Special Law Enforcement Fund. Excluding these sources, the City projects total revenues of \$15,346,962 including TDD funds. Without TDD funds, the total revenue is \$14,856,162.

Major Revenue Source - All Funds	Percent of Total Revenues	2025 Budget
Sales/Use Taxes	38%	4,896,842
Property Taxes	23%	3,429,770
Special Assessments	9%	1,103,190
Intergovernmental (including gov. grants)	7%	2,635,940
TIF Property Taxes	3%	463,698
Franchise Fees	3%	415,610
Other Sources	4%	1,644,730
Interest	5%	345,260
<i>Subtotal of Major</i>	97%	14,935,040
All Other Revenues	3%	411,922
Total Revenues	100%	15,346,962

## Sales & Use Taxes

Sales and Use taxes from the City and the County and have been segregated into their own category for the purposes of illustration. Combined, all sales and use taxes comprise 38% of our total budget, the largest category of revenue for the City. A more detailed explanation of City, Special District and County sales and use taxes follows.

### Revenue Assumptions and Trend Analysis

The City generally projects a 1% increase in sales tax year-over-year. This is based on historical trends in revenue (shown in charts below) and management's desire for the budget to reflect a conservative position. 2025 sales

tax is budgeted at 1% over the 2024 projected amount. Starting in 2020, in addition to the COVID crisis having unusual impacts upon sales tax collection, the main artery running through Roeland Park, Roe Boulevard, was under construction for most of the year. COVID impacts upon sales tax collections continued into 2021 and the first half of 2022. Price inflation also had an impact upon sales tax collections since Roeland Park's retailers are focused on daily essentials. Sales taxes continued to increase through the third quarter of 2023 but have seen a decline in the first half of 2024.

For Projected FY 2024, the City adjusted sales/use tax projections to reflect a 6% decline from 2023 actual collections, but those projections remain conservative. Roeland Park saw higher than normal growth in sales and use tax collections throughout the pandemic. The County's shared sales and use taxes with Roeland Park have also seen abnormally high growth. In 2020, the City's share of sales and use taxes were up 12% from 2019, higher than they have been for the last five years by at least 7%; County sales and use taxes were unchanged between 2019 and 2020.

Johnson County shared sales taxes have also decline during the first half of 2024. Projected 2024 shared sales taxes have also been reduced by 6%, again this is a conservative projection. The downturn is a clear indication that spending habits are returning to normal. The City will continue to budget 1% growth for the time being.

*Sales Tax Reserve.* In 2017, the Council approved Resolution 653 which established a \$1.41 million committed fund balance for use if sales taxes see a significant (at least 25%) and sustained (longer than six months) decline. These reserves were built up over the course of four years when the City Council increased the property tax mill levy 7.5 mills to prepare the City for the planned loss of a major retailer which never came to fruition (more detail in the Property Tax revenue analysis section).

### **City Sales/Use Tax**

In November 2020, the citizens approved an increase in the Special Infrastructure Fund (27D) sales tax from 0.25% to 0.5%. This went into effect on April 1, 2021. At that point the City's total sales tax rate increased from 1.25% to 1.5%. The distribution of the sales tax is as follows:

- Special Street Fund (27A) – 0.5% funds street and sidewalk improvements and maintenance city-wide.
- General Fund (27B) – 0.375% funds general governmental operations.
- Community Center Fund (27C) – 0.125% funds Community Center operations and improvements.
- Special Infrastructure Fund (27D) – 0.5% funds infrastructure improvements and maintenance city-wide, including street improvements. This sales tax is set to sunset March 2031 unless renewed by voters.

In 2025, City sales taxes are budgeted at \$2,967,672 for the funds listed above.

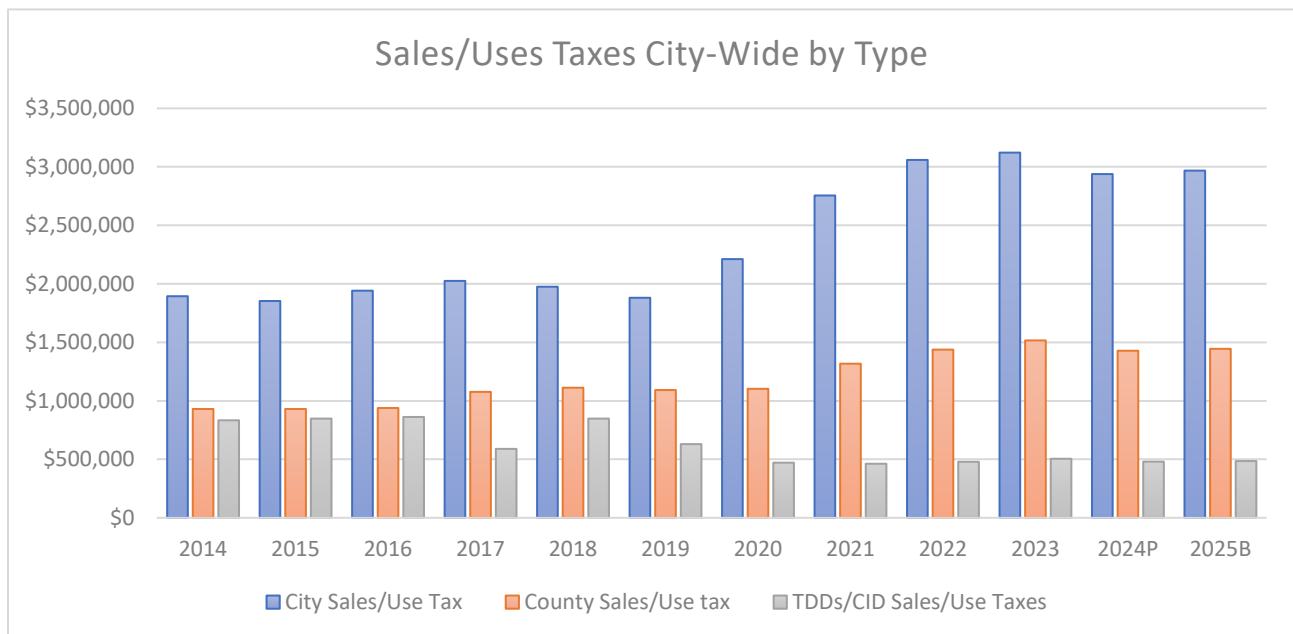
### **County Sales/Use Tax**

The City's allocation of the countywide sales tax is made up of four components: 1) the City's share of the countywide 0.6% sales tax, 2) the City's share of the original countywide 0.25% Public Safety sales tax (effective 2009), 3) the City's share of the countywide 0.25% Jail Sales Tax (effective 2011), and 4) the City's share of the countywide 0.25% County Courthouse Sales Tax (effective April 1, 2017), which will sunset in 2027. The proceeds are distributed by the state department of revenue and are shared amongst Johnson County cities based on a formula that considers population and mill levy rate for each entity. Total County sales and use taxes anticipated for 2025 are \$1,444,370.

## Special Taxing Districts

The City has three special taxing districts which collect sales taxes specifically to fund improvements within those districts. The CID sales tax ended in 2019 after reaching the \$3 million revenue threshold established in the redevelopment agreement for the Roeland Park Shopping Center-Walmart site. Two TDDs are projected to collect a total of \$484,800 in sales taxes in 2025. Details for these revenue sources are provided below.

- TDD #1: Price Chopper and Bella Roe Shops – 1% This Transportation Development District was established in 2005 which levies an additional 1 cent sales tax to cover transportation related improvements serving the shopping Center. The TDD is set to expire 12/31/25.
- TDD #2: Lowes – 0.5% This TDD was established in 2006 and levies ½ cent sales tax to cover transportation related improvements at the Lowes development within the Bella Roe Shops. The TDD is set to expire 12/31/25.
- CID #1: Roeland Park Shopping Center/Wal-Mart – 1% This CID was established in 2012 and revenue from the 1 cent sales tax began being collected in early 2013. The CID was established to help cover the cost of reconfiguring the shopping center and related parking lot and infrastructure improvements with the expectation that Wal-Mart was moving to Mission. However, the retailer announced their intention to stay in Roeland Park in 2016 after the Mission Gateway development prospect fell through. Improvements specified in the CID Agreement may be reimbursed to the developer with these resources; for every \$2 dollars invested by the developer on eligible improvements, \$1 may be reimbursed. The agreement also states that the CID sales tax will terminate once the CID has collected \$3,000,000 in sales tax. Collections reached this limit in the 2<sup>nd</sup> quarter of 2019 and collections ceased at that time. No collections are anticipated going forward. The resources in this fund will remain available for use under the approved terms of the CID Agreement.



## Ad Valorem Real Estate Property Taxes

Property taxes are collected on the assessed valuation of taxable real property, personal property and state assessed utilities. The County Clerk provides an estimated assessed valuation used to calculate property taxes necessary to fund the budget. The assessed valuation established, and the mill levy set in 2024 will fund the 2025 Budget.

The City's total mill rate submitted to the County for the 2025 Budget is 25.5 with the estimated assessed valuation of \$134,020,465 which is a 6.6% increase from the prior year. Property taxes support two funds, the General Fund with a mill levy of 24.65 and the Bond & Interest Fund with a mill levy of 0.85.

In FY 2014, the Governing Body decided to increase the mill levy 7.5 mills to prepare for the planned departure of Wal-Mart, the City's largest retailer, which was intending to move to the Mission Gateway site in a neighboring City. In addition, the City had faced three consecutive years of declining assessed valuations from the FY 2012 – FY 2014 budget years. In 2016, Wal-Mart announced their plans to remain in Roeland Park for at least five years. In 2017, the Governing Body approved Resolution 653 which set aside reserves of \$1.41 million that had accumulated from the increased property tax collections due to a higher mill levy and the increase in assessed valuation the City has experienced in recent years.

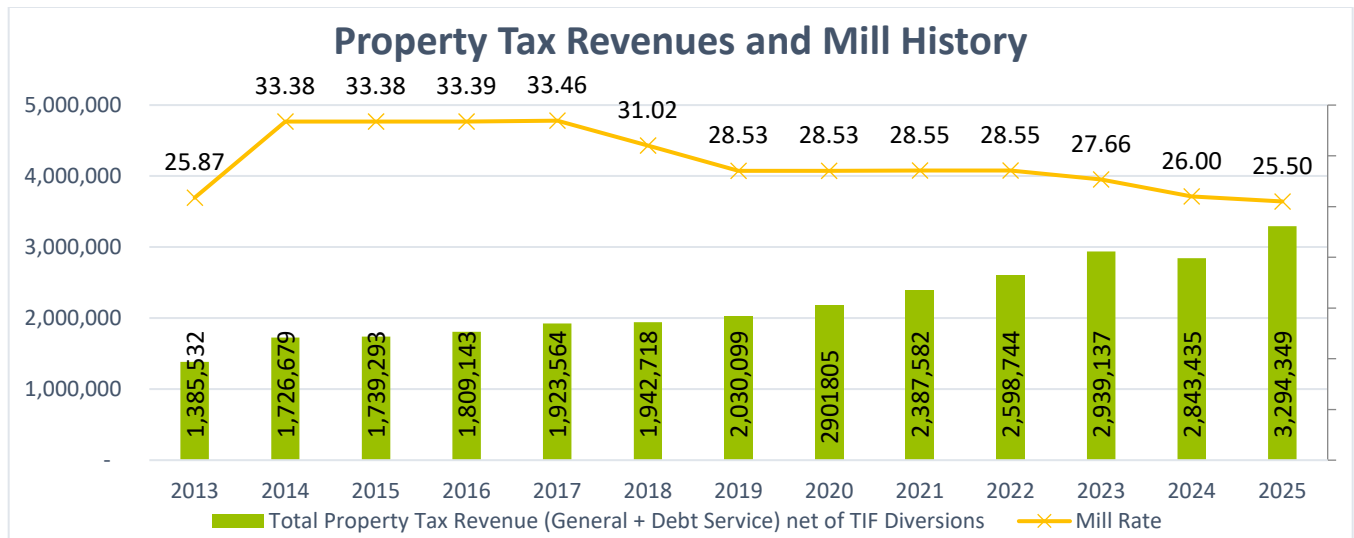
The Governing Body decided to reduce the mill levy incrementally over time. Since 2017, the City's mill levy has been lowered five times with a total decrease of 8.0 mills (33.5 to 25.5 mills). The .5 mill reduction approved for 2025 brings the mill down to below the 2013 rate of 25.87.

### Senate Bill 13

The 2025 budget cycle marked the fourth year of implementation of the revenue neutral rate law, or SB 13 as enacted by the Kansas Legislature. The law requires taxing units to hold a public hearing if they intend to set a mill levy which would lead to more revenue from property taxes than the prior budget (the revenue neutral rate). Taxing units that wish to exceed the revenue neutral rate must hold a public hearing, pass a resolution, and certify their budget and mill rate to the County Clerk by October 1. The City elected to exceed the revenue neutral rate for 2025 completing all statutory steps required.

### Revenue Assumptions and Trend Analysis

Ad valorem property tax revenues are based on a 2% annual growth estimate. Historical growth and our current trajectory exceeds this modest increase, however the City consistently employs conservative revenue projections in order to build resiliency into long term capital plans which rely heavily upon those future revenue projections.



## Intergovernmental Revenue

Intergovernmental revenue consists of any revenue received from another state, federal or local entity, including personal property taxes for motor vehicles, etc. For Roeland Park, the largest component of this is motor vehicle taxes, special highway funds, and government grants. Smaller components include Transient Guest Taxes that the City receives from short-term rentals, taxes for RVs, heavy trucks, commercial vehicles and alcohol taxes. Intergovernmental revenue comprises 17% of all revenue in 2025, which is larger than usual due to the City scheduled to receive significant SMP (Stormwater Management Program) , CARS(County Assistance Road System) and STP (Surface Transportation Program) funding in 2025 for street projects.

## Tax Increment Financing Property Taxes

The revenue that funds TIF district improvements are property tax revenues generated in excess of the base year property taxes within the district at the time the district was established. The City of Roeland Park is down to only two active TIF district (TIF 3 and TIF 4) as of 2025. TIF 2 reached the end of its life and was discontinued in 2021 and TIF 1 was discontinued in 2024. In 2022 the City established TIF district 4, to support The Rocks Development, which will begin accruing tax revenue in 2025. The table below shows the assessed value by district for established districts from inception or “base year” to the 2024 Tax year (for revenues funding the 2025 Budget). The TIF revenue is generated from taxes assessed to all taxing districts except the state of Kansas, which is exempt. This revenue accounts for 3% of all revenue at \$463,698. TIF 3 is set to expire in 2025, however in the fourth quarter of 2024, the City began efforts to amend the TIF 3 boundary and extend the term to provide funding for Roe Parkway and Skyline Drive improvements in the future.

Fund	District	Inception Year	Base AV	2024 AV	TIF Tax \$\$*
TIF 1	1A	1991	577,501	Expired	Expired
TIF 1	1B	1991	1,777,992	Expired	Expired
TIF 2	2C	2000	29,605	Expired	Expired
TIF 2	2D	2001	56,214	Expired	Expired
TIF 3	3A	1998	813,418	4,635,526	365,140
TIF 3	3C	2005	447,048	1,015,501	55,990
TIF 4	4A	2022	0	309,101	30,600

*\*The TIF funds do not receive the increment on 20 mills from the school district's General Fund or the 1.5 mills from the State of Kansas. This is an estimate for total taxes the district will receive in 2024.*

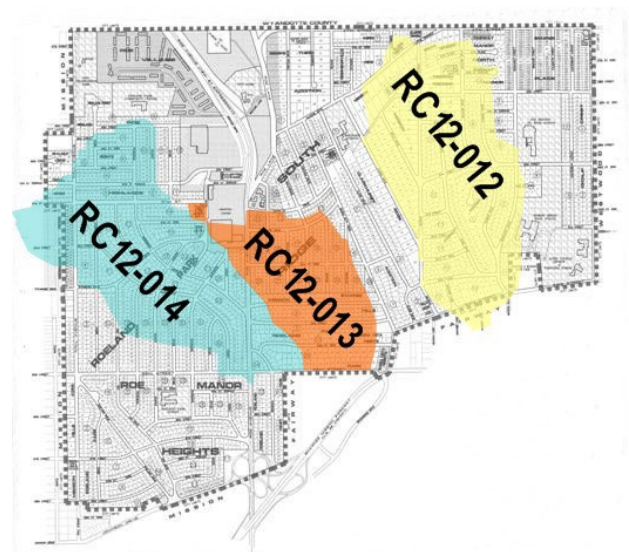
### Revenue Assumptions and Trend Analysis

The growth in the TIF revenues are projected at 1% to 2.5% annually in TIF 3. TIF 4, which had an original valuation of \$0 due to the property being city-owned, will have a significant increase once significant vertical construction appears on the site in 2025 and 2026. After the site is fully developed, we continue to project a conservative 2.5% growth in valuation annually

### Special Assessments

Special assessments include three primary sources: solid waste and leaf collection assessments collected in the General Fund, storm water improvement district assessments collected in the Bond and Interest Fund, and starting in 2024, a new citywide stormwater assessment collected in the Storm Water Fund. Special Assessments account for \$1.1 million in 2025, 7% of all revenue.

The solid waste assessment is based on a contract for weekly trash, recycling and yard waste collection with WCA. In 2025, service with WCA cost each single-family household \$200 per year with the City assessing an administrative charge of \$1.55 per household/year. In addition, our fall leaf collection program provided by the Public Works Department is assessed at a rate of \$15.45/household/year. This rate includes maintenance/repair of equipment, fuel, and leaf composting fees. It does not include staff expenses or overtime. In 2023 the City began contracting with Ripple Glass to provide curbside glass recycling services. 77% of the service in 2025 – or \$24.30 annually – will be included in the solid waste assessment. The total solid waste assessment for 2025 is \$241.30 or \$20.11/household/month.



*Map of the assessment districts in the City.*

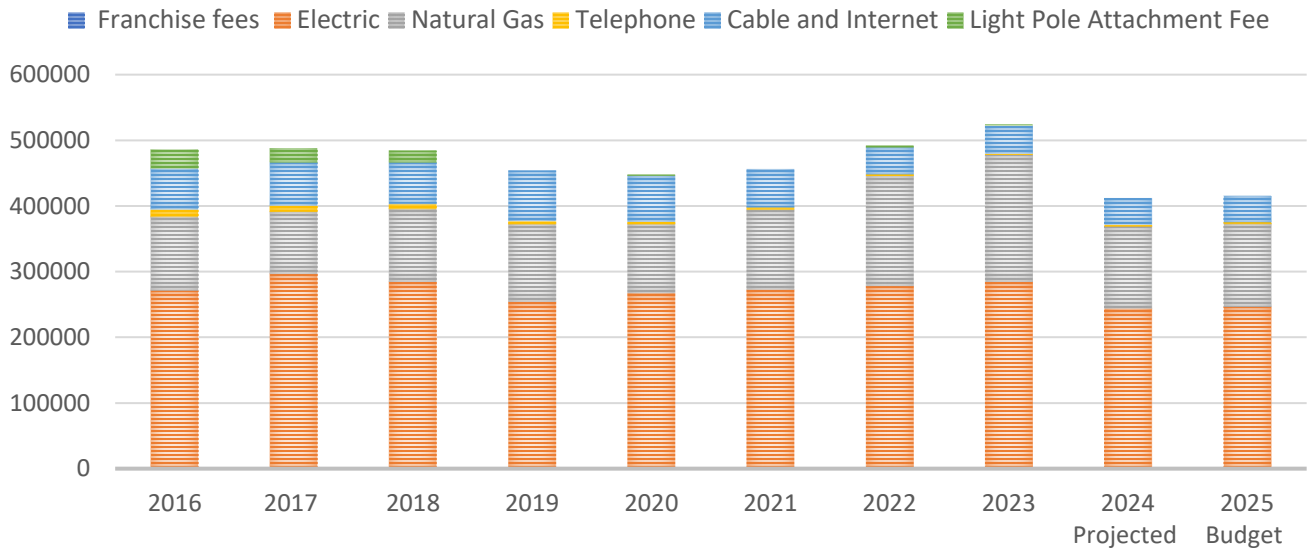
The stormwater assessments pay for the debt service associated with stormwater improvements in three separate drainage systems in the City. The fees are assessed to each property within the district based upon the size of the lot. RC12-013 was issued in 2008 and includes new inlets and pipes, drainage improvements, curbing, guttering, repaving and related improvements. The debt was retired in 2024, and those properties will be subject to the citywide storm water assessment in 2025 (see next paragraph for more details). RC12-012 was issued in 2010 and includes new storm sewers, channels and retention basins. The debt will retire in 2025. RC12-014 was issued in 2011 with the debt retiring in 2026. Improvements included construction of storm sewers, channels and retention basins for managing storm draining in the area.

With the adoption of the 2024 Budget, the City Council approved a citywide stormwater assessment which provided a 1.45 reduction in the city's property tax mill rate. 2025 marks the second year of a 4-year implementation for the stormwater assessment, with roughly .22 of the .50 total 2025 mill reduction related to the revenue neutral design of the stormwater assessment implementation plan. Over the four-year implementation period for the stormwater assessment the city estimates a cumulative two mill reduction in the property tax rate. These stormwater assessments will be used specifically to maintain stormwater infrastructure which includes curbs and gutters, storm inlets, in-ground piping, detention basins and open drainage channels. Each residential property not already subject to a special stormwater assessment will be levied \$60.06 in 2025. Commercial properties are assessed based on their impervious surface area. Households currently in a stormwater improvement district will not be subject to the citywide assessment until their current assessment expires according to the schedule detailed above.

## Franchise Fees

Franchise fees are charged to utility companies for the use of City right-of-way at a rate of 5% for electric, natural gas, cable, and land line telephone service. Franchise fees in 2025 total \$415,610 or 3% of overall revenues in all funds. In 2018, the City authorized franchise agreements for small cell service towers to be mounted to City-owned light poles. However, revenues generated from this service have been minimal. Telephone and cable franchise fees are based on gross receipts generated by fees charged to subscribers. Due to the reduction in landlines and more residents opting for alternatives to cable television (such as YouTube, Netflix, etc.) these revenue sources have trended downward for the past several years. We anticipate this trend continuing at a rate of about 10%-14% until it levels out after 2024. Electric and gas franchise fees are influenced by weather conditions and are based on commodity rates (the cost of a unit of energy). Electric rates have shown overall growth of about 4% over the long term. At the beginning of 2024 the electric company implemented a 4% decrease in rates. This has been reflected in the Projected 2024 budget. A 1% growth in electric franchise fees is projected for 2025 and in out years to be conservative. Natural Gas franchise collections have shown much more volatility over time with large swings from year to year and 2022 marked a particularly high year for natural gas collections, and 2023 is showing the same type of higher growth than normal. We project growth in 2025 to return to more historical and conservative levels.

## FRANCHISE FEE REVENUES - COLLECTIONS & PROJECTIONS



### Other Sources

Other sources consist of miscellaneous revenues including cell tower lease payments, leases of city property in city hall, the community center, and on Johnson Drive, sale of assets, police reports, private donations for park assets, and revenues for the property owner's association. In 2025, other sources are budgeted at \$1,644,730 or 11% of all revenues. This is significantly higher than usual due to the planned sale of City-owned property including \$390,000 for excess land in front of the Public Works Shop on Merriam Drive, and \$390,000 for a new pad site located on Johnson Drive. As well as a reimbursement from the Cities of Westwood and Fairway for their portion of the Mission Road improvements. The remainder of other sources revenue are based on projections from contract information (leases and property owner's association), historical trends, projected plans for retiring and selling off assets and borrowing plans.

### Interest

Interest consists of investment income on the City's idle funds. Due to high interest rates, the City's investment income has shown a marked increase since 2023. In 2025, the City projects a total of \$345,000 in interest, representing 2% of the City's overall revenue. Due to unrealized market losses that must be reflected on an annual basis, the City's interest revenue was significantly lower in 2022 at \$32,633.



# 2024-2026 BUDGET BY DEPARTMENT

## EACH DEPARTMENT INCLUDES

- Org chart (if applicable)
- Department and program description
- Budget summary
- Line item budget by fund/department
- Summary of notable budgetary items and significant changes

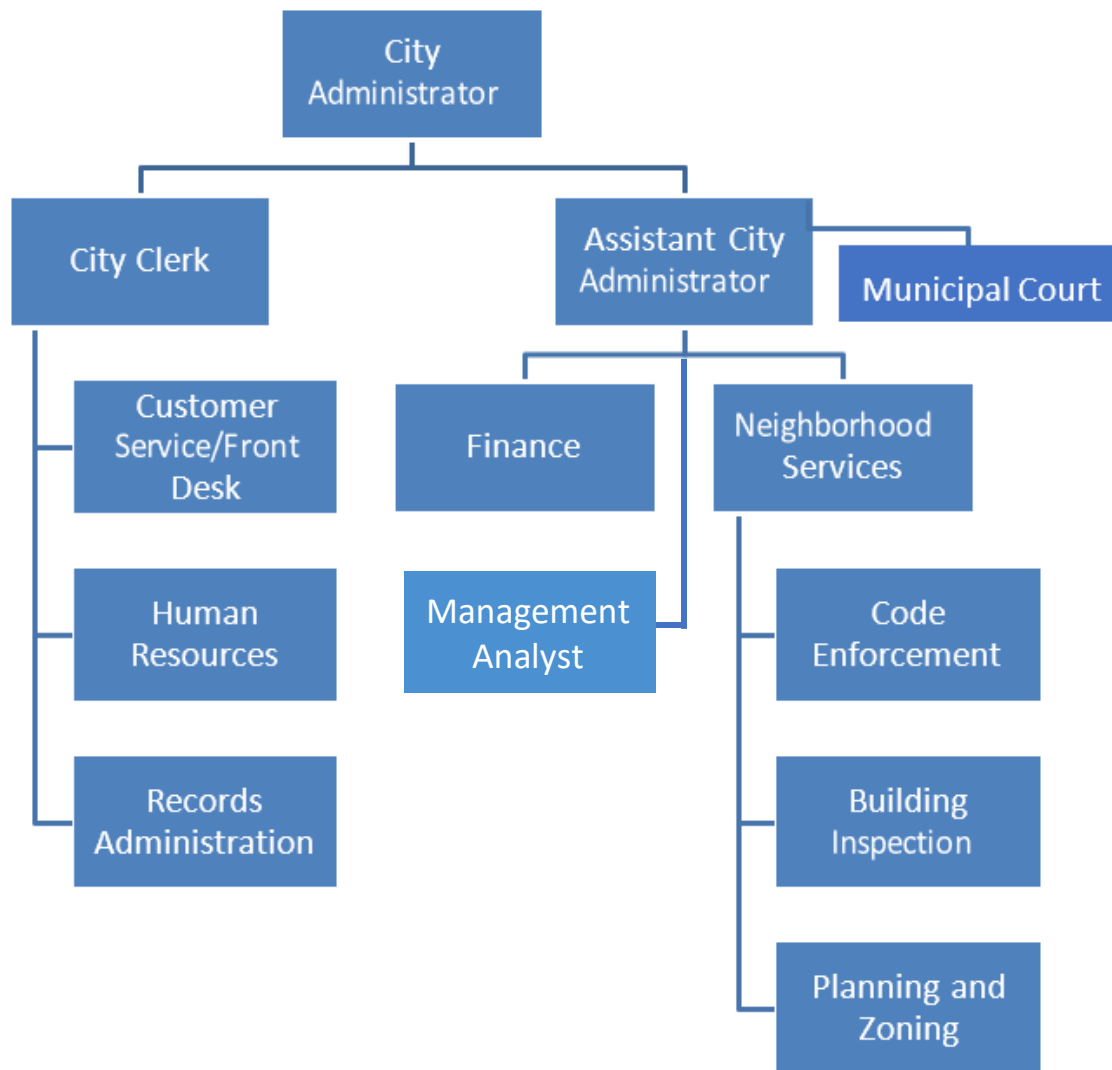
## DEPARTMENTS

- |                |                  |
|----------------|------------------|
| ADMINISTRATION | CAPITAL PROJECTS |
| POLICE         | ECONOMIC         |
| PUBLIC WORKS   | DEVELOPMENT      |
| GOVERNING BODY |                  |



## Administration

### Organizational Chart



### Department Description

The Administration Department is headed by the City Administrator and includes the City Clerk, the Assistant City Administrator, a Management Analyst, a Court Clerk, two part-time Administrative Assistants, a Code Enforcement Officer and a Building Official. The Department oversees the back-office administrative duties associated with running the City including municipal court.

### Program Areas

- **Human Resources** – The City Clerk ensures proper records and accounting for all current and former City Employees as well as managing the onboarding process and employee benefits administration.

- **Payroll** – the City Clerk manages the payroll process. The City recently hired ADP for time keeping and uses a third party, Miller Management, to process payroll.
- **Customer Service** – The City Clerk is responsible for ensuring excellent customer service at City Hall with the assistance of two part-time administrative assistants who answer phones, greet and assist customers and residents.
- **Records Administration** – The City Clerk is responsible for maintaining the official records of the City including all ordinances, resolutions, minutes from the Council and Citizen Committees, and contracts. She also responds to public records requests.
- **City Communications** – Includes social media management, City branding and marketing efforts, producing the Roeland Parker newsletter and City website. This is a collaborative effort in the Administration Department with contributions from the City Clerk, Asst. City Administrator, Administrative Assistants, and Management Analyst. The City also uses a third party contractor to provide social media management and provide regular communications updates. That contract is managed by the Asst. City Administrator.
- **Finance** – The Asst. City Administrator oversees finance including providing monthly financial reports to department directors and quarterly financial reports to City Council, processing all journal entries and debt service payments, and managing the annual audit process. The City outsources all accounting functions to Miller Management services which will process accounts payable and receivables and bank reconciliation based on direction from the Finance Director and City Clerk. The Asst. City Administrator also oversees the City's investment portfolio, which is managed by the City's Financial Advisory firm Columbia Capital.
- **Budget** – The City Administrator and Asst. City Administrator prepare and manage the annual operating and capital improvement budget process for the City.
- **Economic Development** – The City Administrator is responsible for economic development for the City including marketing City owned vacant land for future development
- **Municipal Court**- The Assistant City Administrator in conjunction with the Municipal Judge and Prosecutor is responsible for municipal court operations and reporting. The Municipal Court adjudicates all cases docketed and orders probation when appropriate. It ensures City ordinance violations are properly processed and that all fines, forfeitures, and ticket amendments are properly assessed. The Assistant City Administrator oversees the municipal court clerk who manages the day-to-day operations including preparing the court docket, providing customer service to court clients and works with the judge to track warrants and send delinquent accounts to collections. Court payments are handled by the Admin Division and no cash is transacted at the court level.
- **Neighborhood Services Division:**
  - **Code Enforcement** – The Code Enforcement Officer ensures the City's property maintenance code is adhered to and conducts both proactive and reactive enforcement activities. They also take an active role in recommending code and policy change to Council when a deficiency exists.
  - **Building Inspection** – The Building Inspector ensures all permitted building work follows the International Building Code guidelines adopted by the City and inspects the work of those performing improvements on commercial and residential property. They also are responsible for development review when major renovations or new structures are built.
  - **Planning and Zoning** – The Assistant City Administrator in conjunction with the Building Official and City Administrator ensure that new development follows the City's zoning and land use guidelines, work with developers on new development opportunities and staff the Planning Commission.

## Administration - Summary of Resources and Appropriations

	2024						
	2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
<b>Revenues &amp; Resources</b>							
Property Taxes	\$ 2,405,800	\$ 2,615,487	\$ 2,961,234	\$ 2,858,745	\$ 3,429,770	\$ 3,442,170	\$ 3,470,315
Franchise Taxes	456,259	491,353	523,223	412,015	415,610	419,250	426,655
Special Assessments	822,853	819,799	856,140	907,440	880,815	826,665	741,420
Sales Taxes	1,853,130	1,993,047	2,074,692	1,953,000	1,972,530	1,917,380	1,936,555
Intergovernmental	748,061	744,610	241,566	239,825	233,980	236,345	238,735
Licenses and Permits	156,833	143,643	136,501	144,700	139,900	139,900	139,900
Fines and Forfeitures	208,003	175,093	137,520	137,000	138,350	139,710	141,085
Other Sources	282,934	442,033	398,537	315,335	349,730	407,880	352,780
Interest	10,504	9,552	158,256	150,255	137,795	124,460	97,795
<b>Total Revenues</b>	<b>6,944,377</b>	<b>7,434,617</b>	<b>7,487,669</b>	<b>7,118,315</b>	<b>7,698,480</b>	<b>7,653,760</b>	<b>7,545,240</b>
Transfers In	388,865	309,819	160,810	26,840	27,915	29,030	30,190
<b>Total Resources</b>	<b>7,333,242</b>	<b>7,744,436</b>	<b>7,648,479</b>	<b>7,145,155</b>	<b>7,726,395</b>	<b>7,682,790</b>	<b>7,575,430</b>
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
101- General Overhead	\$ 1,561,051	\$ 2,441,009	\$ 2,538,473	\$ 1,496,375	\$ 1,996,133	\$ 1,617,492	\$ 1,580,977
103 - Court	111,389	110,413	134,707	142,975	137,055	140,725	141,620
104 - Neighborhood Services	151,841	140,160	90,372	147,945	149,145	150,120	155,655
105 - Administration	360,732	352,257	374,094	437,280	523,120	542,300	562,975
107 - Employee Benefits	966,669	1,007,490	926,055	1,175,500	1,269,850	1,332,770	1,399,230
200 - Bond & Interest	576,976	581,870	580,983	362,305	364,270	252,365	142,250
520 - Property Owner's Assoc.	31,935	31,960	31,946	27,000	27,870	28,765	29,690
550 - ARPA	1,904	401,468	489,435	136,516	-	-	-
<b>Total</b>	<b>3,762,497</b>	<b>5,066,627</b>	<b>5,166,065</b>	<b>3,925,896</b>	<b>4,467,443</b>	<b>4,064,537</b>	<b>4,012,396</b>
<b>Summary by Appropriation Unit</b>							
Salary & Benefits	\$ 1,472,528	\$ 1,510,827	\$ 1,425,880	\$ 1,765,600	\$ 1,958,450	\$ 2,048,830	\$ 2,143,850
Contractual Services	807,957	1,164,064	1,158,131	1,342,460	1,389,592	1,226,287	1,219,747
Commodities	(11,947)	34,485	22,526	32,620	36,835	35,140	35,140
Capital Outlay	-	218,381	433,346	58,751	1,000	-	-
Debt Service	576,976	581,870	580,983	359,205	357,170	249,265	139,150
<b>Total Expenditures</b>	<b>2,845,514</b>	<b>3,509,627</b>	<b>3,620,865</b>	<b>3,558,636</b>	<b>3,743,047</b>	<b>3,559,522</b>	<b>3,537,886</b>
Non-Expenditure Appropriations	-	-	-	-	123,171	164,950	169,070
Transfers Out	916,983	1,557,000	1,545,200	367,260	601,225	340,065	305,440
<b>Total Appropriations</b>	<b>3,762,497</b>	<b>5,066,627</b>	<b>5,166,065</b>	<b>3,925,896</b>	<b>4,467,443</b>	<b>4,064,537</b>	<b>4,012,396</b>
<b>Summary by Fund</b>							
General Fund	\$ 3,151,682	\$ 4,051,329	\$ 4,063,701	\$ 3,400,075	\$ 4,075,303	\$ 3,783,407	\$ 3,840,456
Bond & Interest	576,976	581,870	580,983	362,305	364,270	252,365	142,250
Property Owner's Assoc.	31,935	31,960	31,946	27,000	27,870	28,765	29,690
ARPA	1,904	401,468	489,435	136,516	-	-	-
<b>Total</b>	<b>3,762,497</b>	<b>5,066,627</b>	<b>5,166,065</b>	<b>3,925,896</b>	<b>4,467,443</b>	<b>4,064,537</b>	<b>4,012,396</b>
<b>Personnel</b>							
<b>Classifications (FTEs)</b>							
City Administrator	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1
Management Analyst	0	0	0	0	1	1	1
Administrative Assistant	1	1	1	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1	1
Building Official	1	1	1	1	1	1	1
Management Intern	0.4	0.4	0.4	0	0	0	0
Court Clerk	0	1	1	1	1	1	1
<b>Total</b>	<b>6.4</b>	<b>7.4</b>	<b>7.4</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>

**City of Roeland Park**  
**Line Item Budget- 100 General Fund**  
**General Fund Revenues**

		2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Revenues</b>								
4010	Beginning Fund Balance	2,653,993	2,963,535	2,810,070	2,886,225	2,981,190	3,074,565	3,243,685
<b>Taxes</b>								
4050	Ad Valorem Tax	2,226,579	2,429,428	2,758,640	2,746,335	3,303,605	3,312,590	3,338,390
4070	Personal Property Tax-delinquent	-	-	61	200	200	200	200
4080	Real Property Tax - Delinquent	17,661	7,468	20,451	13,060	10,000	10,000.00	10,000.00
	<b>Total Taxes</b>	<u>2,244,240</u>	<u>2,436,896</u>	<u>2,779,152</u>	<u>2,759,595</u>	<u>3,313,805</u>	<u>3,322,790</u>	<u>3,348,590</u>
<b>Franchise Fees</b>								
4310	Franchise Tax - Electric	272,752	277,991	284,306	243,865	246,305	248,770	251,260
4320	Franchise Tax - Gas	122,387	167,889	193,602	126,000	127,260	128,535	129,820
4330	Franchise Tax - Telephone	3,104	2,421	1,698	2,150	2,045	1,945	1,850
4340	Franchise Tax - Cable and Internet	58,016	40,989	42,083	40,000	40,000	40,000	40,000
4350	Light Pole Attachment Fee	-	2,063	1,534	-	-	-	-
	<b>Total Franchise Fees</b>	<u>456,259</u>	<u>491,353</u>	<u>523,223</u>	<u>412,015</u>	<u>415,610</u>	<u>419,250</u>	<u>422,930</u>
<b>Special Assessments</b>								
4610	Special Assessments	-	-	-	750	750	750	750
4770	Solid Waste Service Assessment	565,661	574,195	611,208	655,540	690,845	725,110	740,370
	<b>Total Special Assessments</b>	<u>565,661</u>	<u>574,195</u>	<u>611,208</u>	<u>656,290</u>	<u>691,595</u>	<u>725,860</u>	<u>741,120</u>
<b>Sales Tax</b>								
4110	County Sales & Use Tax	752,647	812,714	862,805	813,000	821,130	829,340	837,635
4115	Sales Tax 27B	724,137	761,907	780,397	734,000	741,340	673,880	680,620
4120	County Jail Tax	188,173	209,213	215,745	203,000	205,030	207,080	209,150
4130	Safety Sales Tax	188,173	209,213	215,745	203,000	205,030	207,080	209,150
	<b>Total Sales Tax</b>	<u>1,853,130</u>	<u>1,993,047</u>	<u>2,074,692</u>	<u>1,953,000</u>	<u>1,972,530</u>	<u>1,917,380</u>	<u>1,936,555</u>
<b>Intergovernmental Revenue</b>								
4020	Recreational Vehicle Tax	1,406	1,255	1,180	1,120	860	860	860
4021	Commercial Vehicle Tax	-	-	-	215	400	400	400
4040	Heavy Trucks Tax	745	647	1,390	1,550	480	480	480
4060	Motor Vehicle Tax	213,691	208,172	217,926	214,200	209,500	211,595	213,710
4141	City/County Alcohol Tax Distrib	224	-	-	100	100	100	100
4145	Transient Guest Tax	6,141	9,097	7,252	9,000	9,000	9,000	9,000
4156	FEMA Grant	-	-	-	-	-	-	-
4157	CARES Act Funding	-	-	-	-	-	-	-
4180	Sunflower Foundation Grant	-	-	-	-	-	-	-
	<b>Total Intergovernmental Revenue</b>	<u>222,207</u>	<u>219,171</u>	<u>227,749</u>	<u>226,185</u>	<u>220,340</u>	<u>222,435</u>	<u>224,550</u>
<b>Licenses and Permits</b>								
4210	Street Cutting Permit	19,355	16,138	8,593	10,000	10,000	10,000	10,000
4215	Building Permit	46,690	35,974	36,799	38,000	38,000	38,000	38,000
4220	Electrical Permit	2,438	3,162	4,715	4,500	4,500	4,500	4,500
4225	Mechanical Permit	4,050	4,060	5,420	10,000	5,000	5,000	5,000
4230	Plumbing Permit	860	1,069	928	2,000	2,000	2,000	2,000
4235	Garage Sale Permit	200	135	125	200	200	200	200
4240	Sign Permit	410	300	210	400	600	600	600
4245	Cereal Malt Beverage License	850	275	250	300	300	300	300
4250	Animal Licenses	3,300	2,581	2,471	2,500	2,500	2,500	2,500
4255	Home Occupational Licenses	1,320	840	760	800	800	800	800
4260	Rental Licenses	24,633	26,335	25,083	25,000	25,000	25,000	25,000
4265	Business Occupational Licenses	52,727	52,774	51,146	51,000	51,000	51,000	51,000
	<b>Total Licenses and Permits</b>	<u>156,833</u>	<u>143,643</u>	<u>136,501</u>	<u>144,700</u>	<u>139,900</u>	<u>139,900</u>	<u>139,900</u>

**City of Roeland Park**  
**Line Item Budget- 100 General Fund**  
**General Fund Revenues**

		2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Fines and Forfeitures</b>								
4410	Fine	183,188	148,428	108,326	115,000	116,150	117,310	118,485
4415	Court Costs	5,781	7,653	10,025	10,000	10,100	10,200	10,300
4420	State Fees	18,534	19,012	14,441	10,000	10,100	10,200	10,300
4430	Bonds & Forfeitures	500	-	4,728	2,000	2,000	2,000	2,000
<b>Total Fines and Forfeitures</b>		<b>208,003</b>	<b>175,093</b>	<b>137,520</b>	<b>137,000</b>	<b>138,350</b>	<b>139,710</b>	<b>141,085</b>
<b>Other Sources</b>								
4279	Facility Rental	2,722	5,759	8,430	8,500	8,500	8,500	8,500
4283	Pavilion Rental	4,733	-	-	-	-	-	-
4393	Bullet Proof Vest Grant	440	-	345	1,500	1,500	1,500	1,500
4530	Reimbursed Expense	1,284	18,897	30,038	1,490	1,490	1,490	1,490
4531	SRO Reimbursement	89,208	83,136	97,634	108,000	111,240	114,575	118,010
4710	Apt Tower Lease Payment	65,004	25,918	80,086	27,495	29,120	29,995	30,895
4713	Voicestream Wireless Payment	2,096	25,918	-	27,495	29,120	29,995	30,895
4716	Clearwire Tower Lease Paymt	2,096	25,918	-	27,495	29,120	29,995	30,895
4720	Plans & Spec's	1,300	946	1,925	2,000	2,000	2,000	2,000
4725	Police Reports	2,005	1,385	2,945	2,000	2,000	2,000	2,000
4755	3rd Floor Lease Revenues	21,672	21,696	21,985	22,260	44,900	45,800	46,715
4767	1% for Art	-	39,622	-	-	-	-	-
4768	Service Line Agreement	2,539	-	2,396	2,500	2,500	2,500	2,500
4775	RPPOA Contract	31,875	31,875	31,875	27,000	27,870	28,765	29,690
4780	Sale of Assets	15,273	89,451	76,775	14,300	20,500	70,000	6,000
4787	RP Community Foundation Donations	(275)	1,045	5,249	5,000	5,000	5,000	5,000
4793	Insurance Payments	-	22,349	-	4,300	-	-	-
4795	Miscellaneous	7,115	14,272	5,008	5,000	5,000	5,000	5,000
<b>Total Other Sources</b>		<b>249,087</b>	<b>408,186</b>	<b>364,690</b>	<b>286,335</b>	<b>319,860</b>	<b>377,115</b>	<b>321,090</b>
<b>Interest</b>								
4511	Interest on Investment	8,417	28,691	143,934	143,000	134,155	122,985	97,310
<b>Total Interest</b>		<b>8,417</b>	<b>28,691</b>	<b>143,934</b>	<b>143,000</b>	<b>134,155</b>	<b>122,985</b>	<b>97,310</b>
<b>Transfer-In</b>								
4865	Transfer in from TIF Funds	250,000	-	-	-	-	-	-
4870	Transfer from 27C Fund	23,865	174,819	25,810	26,840	27,915	29,030	30,190
<b>Total Transfer-In</b>		<b>273,865</b>	<b>174,819</b>	<b>25,810</b>	<b>26,840</b>	<b>27,915</b>	<b>29,030</b>	<b>30,190</b>
<b>Total</b>		<b>6,237,702</b>	<b>6,645,094</b>	<b>7,024,479</b>	<b>6,744,960</b>	<b>7,374,060</b>	<b>7,416,455</b>	<b>7,403,320</b>
<b>Total Resources</b>		<b>8,891,694</b>	<b>9,608,629</b>	<b>9,834,549</b>	<b>9,631,185</b>	<b>10,355,250</b>	<b>10,491,020</b>	<b>10,647,005</b>

**Notes:**

\*The property tax levy in the General Fund reflects 26 mills in 2024 and 25.5 mills in 2025. The property tax revenue reflected in the budget column includes the amount captured by TIF'S.

\* Property tax revenue reflects a \$100k increase over normal projections in 2024 due to debt service requiring that much less funding.

\*Walmart's current lease runs through 12/31/31.

\*One of the two condo units on the third floor of City Hall that the City leases has been vacant since 2018.

\*Scenic Road, 3rd floor tenant, was provided a rent reduction during 2020 due to their business suffering from the COVID-19 shut-down.

\*The 2021 budget included an Objective to reduce fines by 25%.

City of Roeland Park

Line Item Budget- 100 General Fund

101- General Overhead Department

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>B</b>	<b>Contracted Services</b>								
101	5201	Electric	17,322	18,174	11,778	12,885	13,270	13,670	14,080
101	5202	Telephone	874	2,168	2,490	-	-	-	-
101	5203	Printing & Advertising	5,376	2,860	11,726	1,800	1,800	1,800	1,800
101	5204	Legal Printing	1,568	2,178	816	3,000	3,000	3,000	3,000
101	5205	Postage & Mailing Permits	3,169	5,106	4,379	5,000	5,000	5,000	5,000
101	5206	Travel Expense & Training	-	13,186	10,325	9,300	5,000	5,000	5,000
101	5207	Medical Expense & Drug Testing	250	50	39	100	100	100	100
101	5208	Newsletter	15,497	14,106	15,457	16,000	16,300	16,300	16,300
101	5209	Professional Services	58,723	50,834	86,984	111,500	201,395	86,395	86,395
101	5210	Maintenance & Repair Building	14,625	18,891	40,981	29,000	23,000	23,000	23,000
101	5211	Maintenance & Repair Equipment	140	748	6,628	200	500	500	500
101	5212	Utility Asst & Rental Assistance	-	18,000	11,466	15,000	15,000	15,000	15,000
101	5213	Audit Fees	38,585	40,160	38,975	40,900	43,600	44,910	46,255
101	5214	Other Contracted Services	79,499	78,395	87,382	84,180	89,000	89,000	89,000
101	5215	City Attorney	114,848	135,799	127,130	127,000	125,000	127,500	130,050
101	5217	Public Art Purchase	5,248	17,309	70,000	32,500	50,000	20,000	20,000
101	5218	IT & Communication	31,229	32,578	33,545	51,960	63,000	64,260	65,545
101	5219	Meeting Expense	-	253	1,200	1,500	700	700	700
101	5220	Street Light Repair & Maintenance	34,240	82,923	37,830	50,500	57,800	59,535	61,320
101	5222	Traffic Signal Expense	80,687	75,584	79,308	80,000	81,200	82,420	83,655
101	5230	Art Commissioner	1,100	1,200	2,200	2,400	2,400	2,400	2,400
101	5232	United Community Services	4,771	6,000	6,060	6,360	6,487	6,617	6,617
101	5233	JoCo Home Repair - Minor	-	15,000	15,000	15,000	15,000	15,000	15,000
101	5234	JoCo Home Repair - Major	-	15,500	15,500	16,000	16,500	17,000	17,500
101	5237	Community Events	5,022	9,653	6,560	6,100	9,000	38,700	8,700
101	5239	Public Art Maintenance	300	1,925	644	5,000	5,000	5,000	5,000
101	5245	Home Energy Audit & Impr. Program	-	1,596	2,096	3,000	15,000	15,000	15,000
101	5247	Credit Card & Bank Fees				14,300	14,300	14,300	14,300
101	5248	Strategic Planning	-	-	-	-	60,000	-	-
101	5249	Branding Implementation	1,588	-	-	-	3,000	3,000	3,000
101	5250	Insurance & Surety Bonds	51,855	62,865	74,836	87,450	91,825	96,415	101,235
101	5251	Mayor Expenses		381					
101	5252	Elections - City	-	-	-	-	9,000	-	6,370
101	5253	Public Relations	4,602	6,900	4,695	14,000	14,000	14,000	14,000
101	5254	Miscellaneous Charges	12,925	9,103	2,822	3,000	3,000	3,000	3,000
101	5256	Committee Funds	4,959	3,141	6,552	6,000	6,000	6,000	6,000
101	5257	Property Tax Payments	6,629	23,069	26,277	27,000	28,350	29,770	31,260
101	5258	RPPOA Common Area Expenses	33,847	33,847	33,847	29,000	29,870	30,765	31,690
101	5265	Computer System R&M	-	13	-	500	500	5,000	5,000
101	5266	Computer Software	27,621	25,910	31,051	37,800	35,700	36,770	37,875
101	5267	Employee Related Expenses	3,887	5,176	4,741	8,000	10,500	10,500	10,500
101	5268	Bikeshare Program	-	-	-	50,000	-	-	-
101	5269	Electric Vehicle Charging Program	-	-	4,874	32,100	8,600	8,600	8,600
101	5273	Neighbors Helping Neighbors	10,150	11,400	18,500	20,000	20,000	20,000	20,000
101	5282	Property Tax Rebate Program	11,480	15,136	19,207	30,000	30,000	30,000	30,000
101	5283	RP Com Foundation Grant Exp.	560	(2,368)	7,638	5,000	5,000	5,000	5,000
101	5287	Water	1,040	939	1,413	1,500	1,530	1,560	1,590
101	5288	Waste Water	1,281	1,756	1,393	1,655	1,915	1,950	1,990
101	5289	Natural Gas	3,019	4,449	5,530	4,700	4,795	4,890	4,990
101	5292	Fireworks	-	2,153	3,433	3,600	3,600	3,600	3,600
101	5293	Platting Fees	-	(133)	(158)	-	-	-	-
<b>B</b>	<b>Contracted Services Total</b>		<b>688,516</b>	<b>863,913</b>	<b>973,150</b>	<b>1,101,790</b>	<b>1,245,537</b>	<b>1,082,927</b>	<b>1,076,917</b>

**City of Roeland Park**  
**Line Item Budget- 100 General Fund**  
**101- General Overhead Department**

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
	<b>C</b>	<b>Commodities</b>							
101	5301	Office Supplies	5,647	6,450	7,168	6,500	7,150	6,500	6,500
101	5304	Janitorial Supplies	1,673	1,105	1,399	2,000	2,000	2,000	2,000
101	5305	Dues, Subscriptions, & Books	16,451	22,541	11,556	18,825	21,050	21,050	21,050
101	5306	Materials	-	-	-	-	-	-	-
101	5307	Other Commodities	(38,219)	-	-	-	-	-	-
	<b>C</b>	<b>Commodities Total</b>	<u>(14,448)</u>	<u>30,096</u>	<u>20,123</u>	<u>27,325</u>	<u>30,200</u>	<u>29,550</u>	<u>29,550</u>
	<b>N</b>	<b>Non-Expenditure Appropriation</b>							
101	5751	TIF Fund Expenditure	-	-	-	-	119,171	164,950	169,070
	<b>N</b>	<b>Non-Expen. Appropriation Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>119,171</u>	<u>164,950</u>	<u>169,070</u>
	<b>T</b>	<b>Transfers</b>							
101	5822	Transfer to Sp Street and Hwy Fund	-	365,000	545,000	-	185,000	30,000	5,000
101	5817	Transfer to Community Center Fund	289,500	-	-	-	-	-	-
101	5818	Transfer to Debt Service Fund	115,000	-	-	-	-	-	-
101	5823	Trans to Sp Infrastructure Fund	203,183	365,000	550,000	-	180,000	30,000	-
101	5825	Transfer to Equip Reserve Fund	16,800	647,000	225,200	172,600	7,450	18,550	5,750
101	5826	Transfer To Aquatic Fund- 220	<u>262,500</u>	<u>170,000</u>	<u>225,000</u>	<u>194,660</u>	<u>228,775</u>	<u>261,515</u>	<u>294,690</u>
	<b>T</b>	<b>Transfers Total</b>	<u>886,983</u>	<u>1,547,000</u>	<u>1,545,200</u>	<u>367,260</u>	<u>601,225</u>	<u>340,065</u>	<u>305,440</u>
	<b>Total General Overhead</b>		<u><b>1,561,051</b></u>	<u><b>2,441,009</b></u>	<u><b>2,538,473</b></u>	<u><b>1,496,375</b></u>	<u><b>1,996,133</b></u>	<u><b>1,617,492</b></u>	<u><b>1,580,977</b></u>

**Notes:**

\*The 2024 Budget reflects the Budget Engagement Objective in this department. The four 2025 objectives are included in this department (cells in blue).

\*TIF Expenses are the amount of property tax captured and diverted to applicable TIF District Funds from the City's General Fund.

\*Transfers to the Aquatic Center cover both capital needs and the operating deficit. The amount varies by year depending on these two variables.

\*Transfers to the Special Street and Special Infrastructure Funds are General Fund reserves in excess of target benchmarks; used to fund the CIP.

\*Transfers to the Equipment Reserve Fund cover capital replacements, see CIP budget for details.

**City of Roeland Park**

**Line Item Budget- 100 General Fund**

**103- Municipal Court Department**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
A	Salaries & Benefits								
103	5101	Salaries - Regular	39,325	39,459	50,923	52,000	55,000	57,200	59,490
103	5102	Salaries-Overtime	2,101	1,549	1,481	1,600	1,600	1,600	1,600
103	5108	Salaries - Judge	-	-	-	-	-	-	-
103	5109	Salaries - Prosecutor	-	-	-	-	-	-	-
A	Salaries & Benefits Total		41,426	41,008	52,404	53,600	56,600	58,800	61,090
B	Contracted Services								
103	5202	Telephone	-	-	-	-	-	-	-
103	5203	Printing & Advertising	-	89	-	125	125	125	125
103	5206	Travel Expense & Training	299	1,056	3,357	3,650	2,000	2,100	300
103	5207	Medical Expense & Drg Testing	-	67	-	-	-	-	-
103	5209	Professional Services	7,325	5,466	7,123	10,500	10,500	10,500	10,500
103	5211	Maintenance & Repair Equipment	-	-	-	-	0		
103	5214	Other Contractual Services	31,000	31,000	31,995	33,200	34,860	35,905	36,980
103	5219	Meeting Expense	-	-	26	100	100	100	100
103	5227	Prisoner Care	2,795	6,210	9,645	9,775	9,775	9,775	9,775
103	5228	Fees Due State of Kansas	11,268	13,148	18,842	15,000	10,100	10,200	10,300
103	5242	Restitution	1,451		-	2,000	1,000	1,000	-
103	5250	Insurance & Surety Bonds	-	-	-	25	25	25	25
103	5266	Computer Software	15,800	11,918	10,783	11,000	11,220	11,445	11,675
103	5269	Alcohol / Drug State Fees	-	-	-	-	-	-	-
B	Contracted Services Total		69,938	68,954	81,771	85,375	79,705	81,175	79,780
C	Commodities								
103	5301	Office Supplies	-	-	129	150	200	200	200
103	5305	Dues, Subscriptions, & Books	25	451	403	300	300	300	300
103	5308	Clothing & Uniforms	-	-	-	50	250	250	250
C	Commodities Total		25	451	532	500	750	750	750
E	Capital Outlay								
103	5403	Office Equipment	-	-	-	3,500	-	-	-
103	5410	Technology Upgrades	-	-	-	-	-	-	-
E	Capital Outlay Total		-	-	-	3,500	-	-	-
Total Court			111,389	110,413	134,707	142,975	137,055	140,725	141,620

**Notes:**

\*Municipal Court oversight was moved to the Administration Department in 2022. The Polic Chief previously supervised this department. This change was implemented to provide seperation between the police and judicial services.

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**104- Neighborhood Services Department**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
Neighborhood Services									
A Salaries & Benefits									
104	5101	Salaries - Regular	119,023	124,739	88,097	120,000	133,000	138,320	143,855
104	5102	Salaries-Overtime	-	-	-	500	500	500	500
A Salaries & Benefits Total			119,023	124,739	88,097	120,500	133,500	138,820	144,355
			-						
B Contracted Services			-						
104	5202	Telephone	1,350	1,160	1,065	1,500	1,500	1,500	1,500
104	5203	Printing & Advertising	-	-	-	500	500	500	500
104	5206	Travel Expense & Training	60	1,345	549	5,500	5,500	2,200	2,200
104	5207	Medical & Drug Testing	-	-	76	-	-	-	-
104	5214	Other Contracted Services	-	-	240	15,500	5,500	5,500	5,500
104	5219	Meeting Expense	-	-	37	200	200	200	200
104	5260	Vehicle Maintenance	482	863	76	600	600	600	600
B Contracted Services Total			1,892	3,368	2,043	23,800	13,800	10,500	10,500
C Commodities									
104	5301	Office Supplies	-	-		-	-	-	-
104	5302	Motor Fuels & Lubricants	510	852	-	-	-	-	-
104	5305	Dues, Subscriptions, & Books	416	1,201	-	845	1,545	500	500
104	5308	Clothing & Uniforms	-	-	233	300	300	300	300
C Commodities Total			926	2,053	233	1,145	1,845	800	800
			-						
E Capital Outlay			-						
104	5403	Office Equipment	-	-	-	2,500	-	-	-
E Capital Outlay Total			-	-	-	2,500	-	-	-
T Transfers									
104	5825	Transfer to Equip Reserve Fund	30,000	10,000	-	-	-	-	-
T Transfers Total			30,000	10,000	-	-	-	-	-
Total Neighborhood Services			151,841	140,160	90,372	147,945	149,145	150,120	155,655

**Notes:**

\*2021 included the Objective of purchasing used electric vehicles for the code enforcement officer and building official.

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**105- Administration Department**

			<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024 Projected</u>	<u>2025 Budget</u>	<u>2026 Budget</u>	<u>2027 Budget</u>
		<b>Administration</b>							
		<b>A Salaries &amp; Benefits</b>							
105	5101	Salaries - Regular	288,904	284,506	307,123	365,000	445,000	462,800	481,310
105	5102	Salaries-Overtime	-	-	-	-	-	-	-
105	5104	Salaries - Part-time	41,597	44,029	46,868	51,000	53,500	55,640	57,865
105	5107	Salaries - Intern	14,909	9,055	5,333	-	-	-	-
		<b>A Salaries &amp; Benefits Total</b>	<u>345,410</u>	<u>337,590</u>	<u>359,324</u>	<u>416,000</u>	<u>498,500</u>	<u>518,440</u>	<u>539,175</u>
		<b>B Contracted Services</b>							
105	5202	Telephone	1,890	1,920	1,830	1,920	1,920	1,920	1,920
105	5203	Printing & Advertising	13	-	-	-	-	-	-
105	5205	Postage & Mailing Permits	-	-	-	-	-	-	-
105	5206	Travel Expense & Training	4,485	3,540	3,914	5,510	9,920	10,120	10,320
105	5207	Medical Expense & Drug Testing	71	117	168	-	-	-	-
105	5214	Other Contracted Services	1,913	1,805	1,784	2,000	2,040	2,080	2,120
105	5219	Meeting Expense	-	-	36	300	300	300	-
105	5226	Car Allowance	5,400	5,400	5,400	5,400	5,400	5,400	5,400
105	5250	Insurance & Surety Bonds	-	-	-	-	-	-	-
105	5254	Miscellaneous Charges	-	-	-	-	-	-	-
		<b>B Contracted Services Total</b>	<u>13,772</u>	<u>12,782</u>	<u>13,132</u>	<u>15,130</u>	<u>19,580</u>	<u>19,820</u>	<u>19,760</u>
		<b>C Commodities</b>							
105	5301	Office Supplies	-	-	539	-	-	-	-
105	5305	Dues, Subscriptions, & Books	1,550	1,885	1,099	3,150	3,540	3,540	3,540
105	5308	Clothing & Uniforms	-	-	-	500	500	500	500
		<b>C Commodities Total</b>	<u>1,550</u>	<u>1,885</u>	<u>1,638</u>	<u>3,650</u>	<u>4,040</u>	<u>4,040</u>	<u>4,040</u>
		<b>E Capital Outlay</b>							
105	5403	Office Equipment	-	-	-	2,500	1,000	-	-
		<b>E Capital Outlay Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,500</u>	<u>1,000</u>	<u>-</u>	<u>-</u>
		<b>Total Administration</b>	<u>360,732</u>	<u>352,257</u>	<u>374,094</u>	<u>437,280</u>	<u>523,120</u>	<u>542,300</u>	<u>562,975</u>

**Notes:**

\*Part time salaries include two part-time Administrative Assistants.

\* 2025 reflects the Objective to add a Management Analyst position.

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**107- Employee Benefits Department**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
Employee Benefits									
A	Salaries & Benefits								
107	5122	FICA City Contribution	161,072	161,946	170,225	207,000	218,000	226,720	235,790
107	5123	KPERS City Contribution	95,857	96,649	99,832	138,000	152,000	158,080	164,405
107	5124	Ks Unemployment Insurance	1,922	66	-	15,000	15,000	15,000	15,000
107	5125	Worker's Compensation	49,966	59,643	71,780	40,000	58,000	60,320	62,735
107	5126	Health/Dental/Vision Insurance	416,500	439,696	348,188	457,000	479,500	513,065	548,980
107	5127	Health Savings Account	36,924	36,567	27,137	30,000	37,000	37,000	37,000
107	5128	401A City Contribution	7,555	8,033	8,702	25,000	26,250	27,565	28,945
107	5130	City Paid Life/ST Disability	10,198	10,695	7,278	11,000	11,100	11,100	11,100
107	5131	KP&F City Contribution	186,675	194,195	192,913	252,500	273,000	283,920	295,275
107	5133	Wellness Incentive	-	-	-	-	-	-	-
A	Salaries & Benefits Total		966,669	1,007,490	926,055	1,175,500	1,269,850	1,332,770	1,399,230
Total Employee Benefits			966,669	1,007,490	926,055	1,175,500	1,269,850	1,332,770	1,399,229.55

**Notes:**

\*The City's employee benefit plan year runs from July 1 - June 30 annually. The 2025 Budget reflects the known increase in employee benefits in the first half of 2025, plus an estimated 7% premium increase in the second half of the year.

\* KPF pension rate will increase in 2025 by 1.51 percentage points and KPERS will increase by .34 percentage points.

\*Benefit costs related to adding a Management Analyst are reflected in 2025 (cells highlighted in blue).

City of Roeland Park

Line Item Budget- 200 Debt Service Fund

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
200	4010	Beginning Fund Balance	\$ 133,881	\$ 108,273	\$ 81,573	\$ 85,070	\$ 90,960	\$ 49,155	\$ 32,360
<b>Taxes</b>									
200	4050	Ad Valorem Tax	160,188	178,093	180,497	97,100	113,915	117,330	119,675
200	4070	Personal Property Tax-delinquent	-	-	4	50	50	50	50
200	4080	Real Property Tax - Delinquent	1,372	498	1,581	2,000	2,000	2,000	2,000
		<b>Total Taxes</b>	<u>161,560</u>	<u>178,591</u>	<u>182,082</u>	<u>99,150</u>	<u>115,965</u>	<u>119,380</u>	<u>121,725</u>
<b>Special Assessments</b>									
200	4610	Special Assessments							
200	4620	Special Assmnt Tax - Delinquent	-	-		300	300	300	300
200	4630	Storm Drainage RC12-013	61,666	57,532	59,988	63,000	-	-	-
200	4640	Storm Drainage RC12-012	96,130	88,931	86,137	87,290	88,460	-	-
200	4650	Storm Drainage RC12-014	99,396	99,141	98,807	100,560	100,460	100,505	-
		<b>Total Special Assessments</b>	<u>257,192</u>	<u>245,604</u>	<u>244,932</u>	<u>251,150</u>	<u>189,220</u>	<u>100,805</u>	<u>300</u>
<b>Intergovernmental</b>									
200	4020	Recreational Vehicle Tax	101	90	73	40	40	40	40
200	4021	Commercial Vehicle Tax	-	-	-	-	-	-	-
200	4040	Heavy Trucks Tax	54	47	96	100	100	100	100
200	4060	Motor Vehicle Tax	15,374	14,977	13,648	13,500	13,500	13,770	14,045
		<b>Total Intergovernmental</b>	<u>15,529</u>	<u>15,114</u>	<u>13,817</u>	<u>13,640</u>	<u>13,640</u>	<u>13,910</u>	<u>14,185</u>
<b>Interest</b>									
200	4511	Interest on Investment	2,087	(19,139)	8,649	4,255	3,640	1,475	485
		<b>Total Interest</b>	<u>2,087</u>	<u>(19,139)</u>	<u>8,649</u>	<u>4,255</u>	<u>3,640</u>	<u>1,475</u>	<u>485</u>
<b>Transfers</b>									
200	4830	Transfer from 27A Fund	-	135,000	135,000	-	-	-	-
200	4840	Transfer from General Fund	115,000	-	-	-	-	-	-
200	4880	Transfer from Streetlights Fund	-	-	-	-	-	-	-
		<b>Total Transfers</b>	<u>115,000</u>	<u>135,000</u>	<u>135,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Revenues</b>	<u>551,368</u>	<u>555,170</u>	<u>584,480</u>	<u>368,195</u>	<u>322,465</u>	<u>235,570</u>	<u>136,695</u>
<b>B Contracted Services</b>									
200	5209	Professional Services	-	-	-	3,100	3,100	3,100	3,100
200	5214	Other Contracted Services	-	-	-	-	-	-	-
		<b>B Contracted Services Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,100</u>	<u>3,100</u>	<u>3,100</u>	<u>3,100</u>

**City of Roeland Park**

**Line Item Budget- 200 Debt Service Fund**

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
	<b>E</b>	<b>Debt Service</b>							
200	5616	Bond Principal 2020-1	314,021	324,964	328,821	337,290	340,345	243,420	135,100
200	5617	Bond Interest 2020-1	43,532	31,788	26,882	21,915	16,825	5,845	4,050
200	5644	Principal Bonds - 2012-1	205,000	215,000	220,000	-	-	-	-
200	5645	Interest Bonds - 2012-1	14,423	10,118	5,280	-	-	-	-
	<b>E</b>	<b>Debt Service Total</b>	<u>576,976</u>	<u>581,870</u>	<u>580,983</u>	<u>359,205</u>	<u>357,170</u>	<u>249,265</u>	<u>139,150</u>
	<b>N</b>	<b>Non-Expenditures Appropriation</b>							
200	5751	TIF Fund Expenditure	-	0	-	-	4,000	-	-
	<b>N</b>	<b>Non-Appropriation Expenditures Total</b>	<u>-</u>	<u>0</u>	<u>-</u>	<u>-</u>	<u>4,000</u>	<u>-</u>	<u>-</u>
		<b>Total Expenditures</b>	<u>576,976</u>	<u>581,870</u>	<u>580,983</u>	<u>362,305</u>	<u>364,270</u>	<u>252,365</u>	<u>142,250</u>
200		<b>Ending Fund Balance</b>	<u>\$ 108,273</u>	<u>\$ 81,573</u>	<u>\$ 85,070</u>	<u>\$ 90,960</u>	<u>\$ 49,155</u>	<u>\$ 32,360</u>	<u>\$ 26,805</u>

**Reserve Benchmark = 10% to 15% of Total Annual Debt Service**

19%	14%	15%	25%	14%	13%	19%
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**Notes:**

\* In 2024 \$100,000 in Property Tax Revenue is being moved from the Debt Service Fund to the General Fund due to the significant decline in debt service.

\* The fund balance policy states that the Bond & Interest Fund will maintain reserves between 10%-15% of annual principal and interest payments.

\* The City issued the 2020-1 bonds in FY 2020 to pay a portion of the R Park and Aquatic Center improvements. In addition to the \$1.25 million in new debt, the issuance re-financed the 2010-1 and 2011-2 debt issuances which will save the City \$53,790 in interest over the life of the bonds.

\* The City retired the 2014-1 bonds in FY 2020 and the 2012-1 bonds in FY 2023, leaving only the 2020-1 bond issue outstanding in 2024.

# City of Roeland Park

## Line Item Budget- 520 Property Owners Association

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
520	4010	Beginning Fund Balance	\$ 22,210	\$ 24,122	\$ 26,009	\$ 27,910	\$ 29,910	\$ 31,910	\$ 33,910
Other									
520	4795	Miscellaneous	33,847	33,847	33,847	29,000	29,870	30,765	31,690
Total Other			33,847	33,847	33,847	29,000	29,870	30,765	31,690
Total Revenues			33,847	33,847	33,847	29,000	29,870	30,765	31,690
B Contracted Services									
520	5254	Miscellaneous Charges	60	85	71	-	-	-	-
520	5258	RPPOA Common Area Expenses	31,875	31,875	31,875	27,000	27,870	28,765	29,690
B Contracted Services Total			31,935	31,960	31,946	27,000	27,870	28,765	29,690
Total Expenditures			31,935	31,960	31,946	27,000	27,870	28,765	29,690
520	Ending Fund Balance		\$ 24,122	\$ 26,009	\$ 27,910	\$ 29,910	\$ 31,910	\$ 33,910	\$ 35,910

### Notes:

\* The revenues in the Property Owner's Association fund are collected to cover the cost of maintaining the common areas and condominiums within City Hall. These fees are paid from the General Fund. The Property Owner's Association then issues a check to the City of Roeland Park to cover fees associated with maintenance of said common areas as all of these expenses are paid out of the City's General Fund. This process was established as part of condoing City Hall space that is leased on the third floor. The condoing also preserves the tax-exempt status of the space used for government purposes as well as space leased to non-profits.

\* The fund is managed by a Board of Directors which is the City Council and is required to meet annually.

\* The ending fund balance changes around 10% annually strictly due to the fact that the fund is very small and grows by roughly \$2,000/year per the annual adopted budget and Association bylaws.

**City of Roeland Park**

**Line Item Budget- 550 American Rescue Plan Act (ARPA) Fund**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
550	4010	Beginning Fund Balance	\$ -	\$ 508,421	\$ 617,278	\$ 133,516	\$ -	\$ -	\$ -
Intergovernmental									
550	4159	Rescue Act Grant	510,325	510,325	-	-	-	-	-
Total Intergovernmental			510,325	510,325	-	-	-	-	-
Interest									
550	4511	Interest on Invested Assets	-	-	5,673	3,000	-	-	-
Interest			-	-	5,673	3,000	-	-	-
Total Revenues			510,325	510,325	5,673	3,000	-	-	-
B	Contracted Services								
550	5209	Professional Services	1,060.00	905	175	40,000	-		
550	5214	Other Contractual Services	844	136,338	38,574	46,265	-		
550	5244	General Contractor	-	27,000	17,340		-		
550	5274	Personal Protective Equipment		345					
550	5275	Education and Outreach		1,140					
550	5277	Testing	-	17,359	-	-	-	-	-
B	Contracted Services Total		1,904	183,087	56,089	86,265	-	-	-
N	Non-Expenditures Appropriation								
550	5750	Contingency	-	-	-	-	-	-	-
N	Non-Expenditures Appropriation Total		-	-	-	-	-	-	-
D	Capital Outlay								
550	5442	Other Capital Outlay	-	218,381	433,346	50,251	-	-	-
D	Capital Outlay Total		-	218,381	433,346	50,251	-	-	-
Total Expenditures			1,904	401,468	489,435	136,516	-	-	-
550	Ending Fund Balance		\$ 508,421	\$ 617,278	\$ 133,516	\$ -	\$ -	\$ -	\$ -

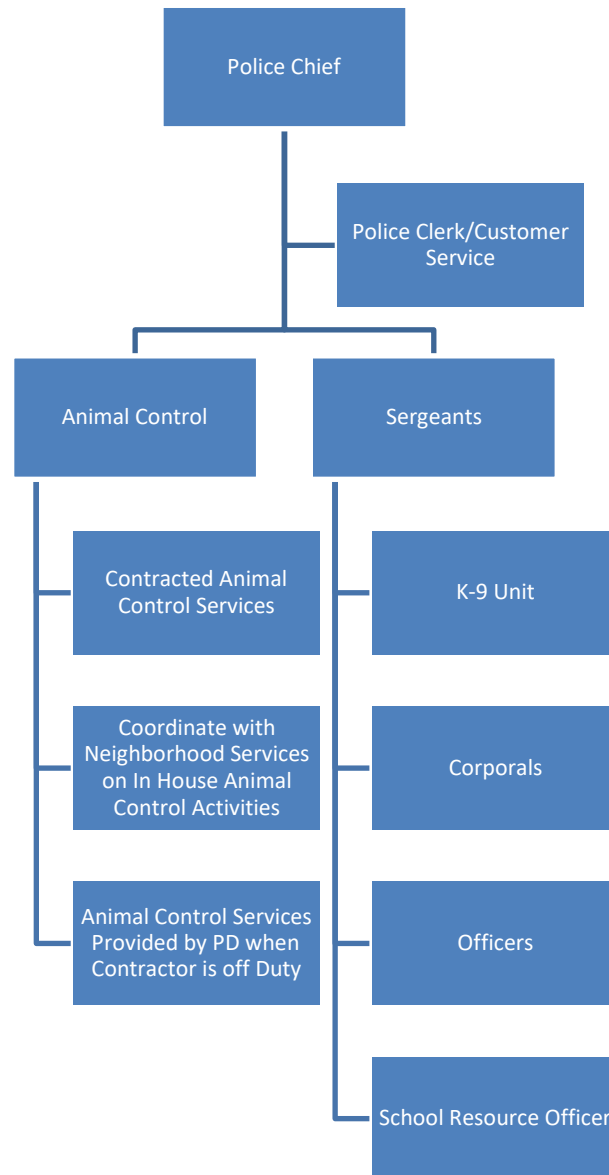
**Notes:**

\* ARPA resources are accounted for in this fund. Resources can only be used in accordance with Federal guidelines. Resources must be encumbered by the end of 2024 and spent by the end of 2026.

\* Council has adopted a list of projects to employ use of all ARPA funds by the end of 2024.

## Police

### Organizational Chart



### Department Description

The Police Chief leads the Police Department and coordinates with Municipal Court for bailiff services and officer testifying when necessary. The department primary duties are those of uniformed police officers responding to calls for service and crime prevention in the city. The department philosophy is associated with community policing as its basis of operation along with commitment to excellence. The Department includes one Police Clerk, three sergeants, three corporals, 7 officers and five part-time/on-call officers. In addition, the Police Chief oversees investigations which are shared among the sergeants. The Chief is responsible for Animal Control Services, provided through a combination of efforts consisting of in-house efforts by the Roeland Park Police and Neighborhood Services as well as contract services provided by the City of Mission staff.

## Program Areas

- **Patrol Division** – The patrol division is the backbone of the department. They respond to all calls for service that include investigation of criminal activity, traffic enforcement, community policing, crime prevention, and assigned tasks from the Chief of Police. The department added a bicycle patrol unit in 2020 to help increase accessibility to officers in the community.
- **School Resource Officer** – Starting in 2018, the City contracted with the local private high school, Bishop Miege to provide a full-time School Resource Officer (SRO) to serve the students, faculty and staff. This position is fully funded by Bishop Miege.
- **Mental Health Co-responder** – Starting in 2017, the City of Roeland Park collaborated with several of our neighboring Johnson County cities to jointly fund a trained mental health co-responder who provides mental health interventions on the spot when a critical need arises where mental health concerns may be at play. Due to the high volume of calls in Leawood and Prairie Village, these two cities choose to team up to fully fund one mental health co-responder and the remaining northeast Johnson County communities, including Roeland Park, jointly fund a second co-responder starting in 2023.
- **K-9 Unit** – Originally a 2019 Budget Objective, the K-9 Unit was implemented in 2018 after donations were secured to establish the K-9 unit. Thanks to the generous donations of many individuals and businesses, the K-9 unit was fully paid for along with donated in-kind services of veterinary care and kenneling needs. The K-9 unit is the first in northeast Johnson County and will be used for drug detection and tracking.
- **Investigations** – Police investigations are led by the Police Chief with duties shared with the sergeants. Investigations focus on identification, apprehension and prosecution of persons responsible for crimes against people, crimes related to deceit, fraud or forgery and those involved in the possession and distribution of illegal narcotics.
- **Communications** – An officer assigned as the Public Information Officer for the department handles all social media posts, interactions and responses. They are also responsible for helping to promote the department through social media, the City website and community events.
- **Animal Control** – The care and proper treatment of domesticated animals is overseen by Community Service Officers employed by Mission. The Roeland Park Neighborhood Services Officer handles permitting activities related to domesticated animals. Roeland Park Police Officers respond to animal control related calls when the contracted service provider is not on duty.

## Police - Summary of Resources and Appropriations

	2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Revenues &amp; Resources</b>							
Sp. Law Enforcement	\$ 29,330	\$ 12,160	\$ 23,336	\$ 18,100	\$ 6,500	\$ 3,000	\$ 3,000
<b>Total Revenues</b>	<b>29,330</b>	<b>12,160</b>	<b>23,336</b>	<b>18,100</b>	<b>6,500</b>	<b>3,000</b>	<b>3,000</b>
 <b>Total Resources (includes fund balance)</b>	 <b>47,825</b>	 <b>36,364</b>	 <b>43,674</b>	 <b>41,699</b>	 <b>26,279</b>	 <b>16,959</b>	 <b>11,139</b>
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
102 - Police Department	\$ 1,215,692	\$ 1,327,169	\$ 1,298,890	\$ 1,390,615	\$ 1,383,215	\$ 1,461,349	\$ 1,548,649
109 - Special Law Enforcement	23,621	16,026	20,075	21,920	12,320	8,820	8,820
<b>Total</b>	<b>1,239,313</b>	<b>1,343,195</b>	<b>1,318,965</b>	<b>1,412,535</b>	<b>1,395,535</b>	<b>1,470,169</b>	<b>1,557,469</b>
<b>Summary by Appropriation Unit</b>							
Salary & Benefits	\$ 952,784	\$ 994,258	\$ 1,012,644	\$ 1,197,000	\$ 1,199,750	\$ 1,246,875	\$ 1,295,860
Contractual Services	114,773	100,128	98,178	114,140	122,070	124,594	126,924
Commodities	64,389	77,314	61,518	71,435	57,615	54,400	54,185
Capital Outlay	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,131,946</b>	<b>1,171,700</b>	<b>1,172,340</b>	<b>1,382,575</b>	<b>1,379,435</b>	<b>1,425,869</b>	<b>1,476,969</b>
 Transfers Out	 107,367	 171,495	 146,625	 29,960	 16,100	 44,300	 80,500
<b>Total Appropriations</b>	<b>1,239,313</b>	<b>1,343,195</b>	<b>1,318,965</b>	<b>1,412,535</b>	<b>1,395,535</b>	<b>1,470,169</b>	<b>1,557,469</b>
<b>Summary by Fund</b>							
General Fund - Unrestricted	\$ 1,215,692	\$ 1,327,169	\$ 1,298,890	\$ 1,390,615	\$ 1,383,215	\$ 1,461,349	\$ 1,548,649
General Fund - Restricted	23,621	16,026	20,075	21,920	12,320	8,820	8,820
<b>Total</b>	<b>1,239,313</b>	<b>1,343,195</b>	<b>1,318,965</b>	<b>1,412,535</b>	<b>1,395,535</b>	<b>1,470,169</b>	<b>1,557,469</b>
<b>Personnel</b>							
<b>Classifications (FTEs)</b>							
Police Chief	1	1	1	1	1	1	1
Sergeant	3	3	3	3	3	3	3
Detective	1	1	1	1	1	1	1
Corporal	3	3	3	3	3	3	3
Officer	7.5	7.5	7.5	7.5	7.5	7.5	7.5
Police Clerk	1	1	1	1	1	1	1
Court Clerk	1	0	0	0	0	0	0
Judge	0.1	0	0	0	0	0	0
Prosecutor	0.1	0	0	0	0	0	0
<b>Total</b>	<b>17.7</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**102- Police Department**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
Police									
A	Salaries & Benefits								
102	5101	Salaries - Regular	905,101	922,476	891,287	1,100,000	1,113,000	1,157,520	1,203,820
102	5102	Salaries-Overtime	29,744	45,073	88,660	63,000	47,500	48,925	50,395
102	5104	Salaries - Part-time	17,939	26,709	32,697	34,000	39,250	40,430	41,645
A	Salaries & Benefits Total		952,784	994,258	1,012,644	1,197,000	1,199,750	1,246,875	1,295,860
B Contracted Services									
102	5202	Telephone	6,804	7,271	7,333	7,500	7,500	7,500	7,500
102	5203	Printing & Advertising	-	-	-	200	200	200	200
102	5205	Postage & Mailing Permits	-	78	-	100	100	100	100
102	5206	Travel Expense & Training	4,008	4,288	3,672	8,000	8,000	8,000	8,000
102	5207	Medical Expense & Drug Testing	662	2,324	810	1,000	1,000	1,000	1,000
102	5210	Maintenance & Repair Building	172	-	98	200	200	200	200
102	5211	Maintenance & Repair Equipment	1,038	2,091	1,690	3,000	3,000	3,000	3,000
102	5214	Other Contracted Services	20,643	31,022	34,619	30,400	25,200	25,955	26,735
102	5219	Meeting Expense	-	-	-	150	150	150	150
102	5224	Laundry Service	1,976	1,806	1,339	2,000	2,000	2,000	2,000
102	5225	Mental Health Corresponder	17,954	9,875	5,229	12,900	22,310	22,980	23,670
102	5236	Community Policing	-	657	479	500	500	500	500
102	5238	Animal Control	31,500	22,050	20,000	27,000	27,810	28,645	29,505
102	5250	Insurance & Surety Bonds	225	-	-	150	150	150	150
102	5254	Miscellaneous Charges	148	36	-	150	150	150	150
102	5260	Vehicle Maintenance	27,571	18,579	22,508	15,000	15,000	15,000	15,000
102	5265	Computer System R&M	-	-	219	-	-	-	-
102	5267	Employee Related Expenses	572	-	-	-	-	-	-
102	5266	Computer Software	1,500	51	182	5,890	8,800	9,064	9,064
B	Contracted Services Total		114,773	100,128	98,178	114,140	122,070	124,594	126,924
C Commodities									
102	5301	Office Supplies	621	1,063	1,183	600	600	600	600
102	5302	Motor Fuels & Lubricants	25,692	35,469	27,768	28,000	28,280	28,565	28,850
102	5305	Dues, Subscriptions, & Books	913	1,003	979	1,065	1,065	1,065	1,065
102	5306	Materials	438	-	66	500	500	500	500
102	5307	Other Commodities	1,434	304	284	1,350	1,350	1,350	1,350
102	5308	Clothing & Uniforms	9,288	22,067	6,732	15,000	10,000	10,000	10,000
102	5309	Amunition	2,382	1,382	4,431	2,500	3,000	3,000	2,500
102	5310	Training Supplies	-	-	-	500	500	500	500
C	Commodities Total		40,768	61,288	41,443	49,515	45,295	45,580	45,365
T Transfers									
102	5825	Transfer to Equip Reserve Fund	107,367	171,495	146,625	29,960	16,100	44,300	80,500
T	Transfers Total		107,367	171,495	146,625	29,960	16,100	44,300	80,500
Total Police			1,215,692	1,327,169	1,298,890	1,390,615	1,383,215	1,461,349	1,548,649

**Notes:** 1,108,325 1,155,674 1,152,265 1,360,655 1,367,115 1,417,049 1,468,149

\*Transfers to the Equipment Reserve Fund cover planned Police Department Equipment replacements. See CIP for more detail.

\* Council approved elimination of the detective position and implementation of an Assistant Chief position for one year after adoption of the 2024 budget. 2025 staffing will consist of a Police Chief, 3 Sergeants, 3 Corporals and 7 Police Officer positions.

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**109- Special Law Enforcement Funds**

			<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024 Projected</u>	<u>2025 Budget</u>	<u>2026 Budget</u>	<u>2027 Budget</u>
109	4010	Beginning Fund Balance	\$ 18,495	\$ 24,204	\$ 20,338	\$ 23,599	\$ 19,779	\$ 13,959	\$ 8,139
		<b>Revenues</b>							
		<b>Other</b>							
109	4432	Spec. Law Enforcement Revenues	\$ 25,790	\$ 525	\$ 269	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
109	4433	K9 Contributions	3,540	10,000	4,500	3,000	-	-	-
109	4434	Opioid Settlement Funds	-	1,635	18,567	14,100	5,500	2,000	2,000
		<b>Other Total</b>	<u>\$ 29,330</u>	<u>\$ 12,160</u>	<u>\$ 23,336</u>	<u>\$ 18,100</u>	<u>\$ 6,500</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>
		<b>Total Revenues</b>	<u>\$ 29,330</u>	<u>\$ 12,160</u>	<u>\$ 23,336</u>	<u>\$ 18,100</u>	<u>\$ 6,500</u>	<u>\$ 3,000</u>	<u>\$ 3,000</u>
		<b>Total Resources</b>	<u>\$ 47,825</u>	<u>\$ 36,364</u>	<u>\$ 43,674</u>	<u>\$ 41,699</u>	<u>\$ 26,279</u>	<u>\$ 16,959</u>	<u>\$ 11,139</u>
		<b>Expenditures</b>							
		<b>C</b>							
		<b>Commodities</b>							
109	5225	Mental Health Co-Responder			17,926	14,100	5,500	2,000	2,000
109	5316	K9 Expenses	2,056	14,366	2,149	6,820	6,820	6,820	6,820
109	5317	Special Law Enforcement Expenses	<u>21,565</u>	<u>1,660</u>	<u>-</u>	<u>1,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Commodities Total</b>	<u>23,621</u>	<u>16,026</u>	<u>20,075</u>	<u>21,920</u>	<u>12,320</u>	<u>8,820</u>	<u>8,820</u>
		<b>Total Expenditures</b>	<u>23,621</u>	<u>16,026</u>	<u>20,075</u>	<u>21,920</u>	<u>12,320</u>	<u>8,820</u>	<u>\$ 8,820</u>
109		<b>Ending Fund Balance</b>	<u>\$ 24,204</u>	<u>\$ 20,338</u>	<u>\$ 23,599</u>	<u>\$ 19,779</u>	<u>\$ 13,959</u>	<u>\$ 8,139</u>	<u>\$ 2,319</u>

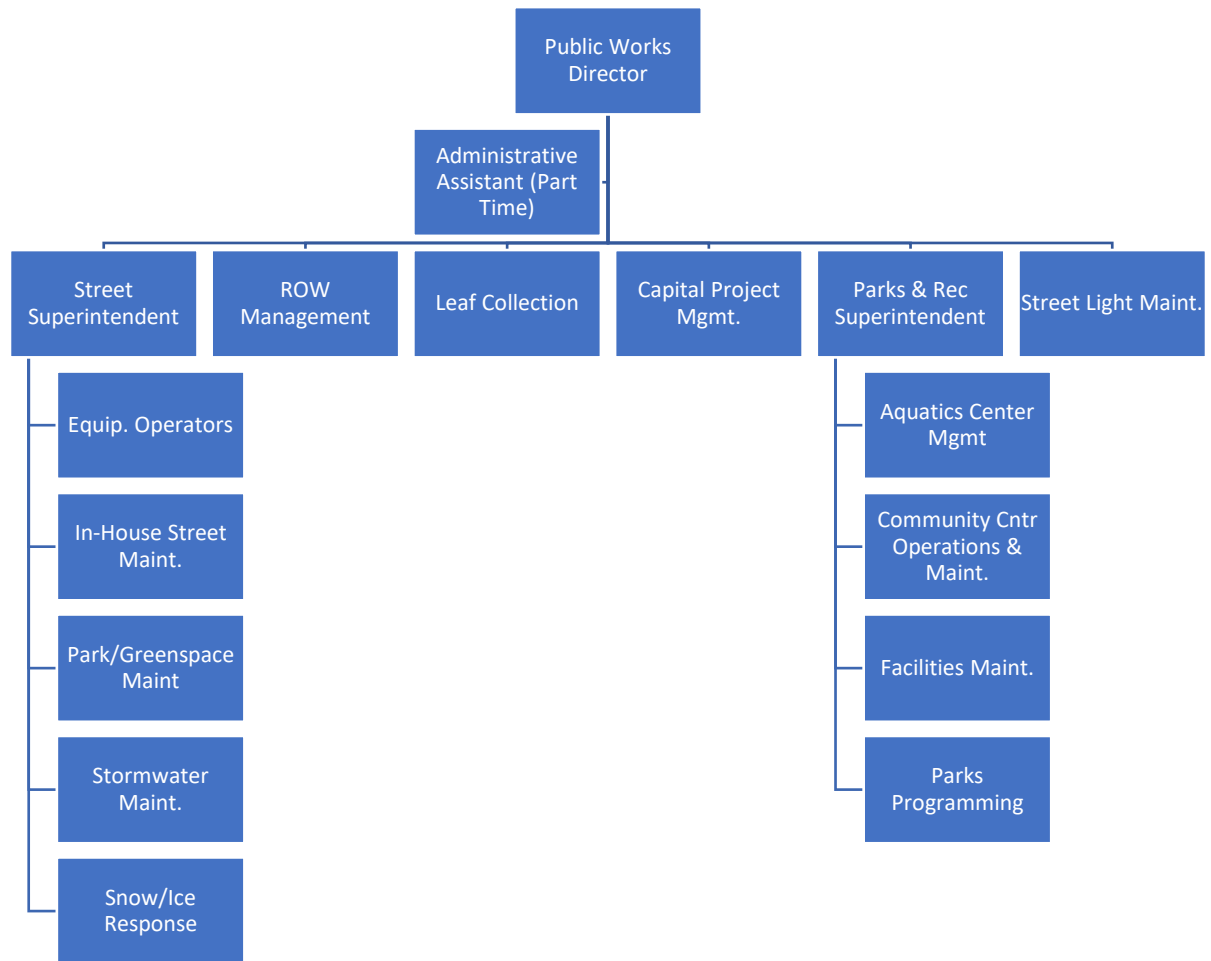
**Notes:**

\* Opioid settlement funds are being accounted for in this fund. These resources are to be used in support of drug related services.

\* Special Law Enforcement Funds are restricted for police equipment. Resources come from state forfeitures and seizures within Roeland Park. In 2023 these Special Law Enforcement Funds began being used to support the K-9.

## Public Works

### Organizational Chart



### Department Description

The Public Works Department is tasked with effectively maintaining, developing and enhancing public infrastructure and facilities. The Department is led by the Director, Street Superintendent and Parks and Recreation Superintendent. The Street Superintendent oversees daily activities of the five equipment operators. In 2019 the Facility Maintenance Supervisor and Community Center Attendants located at the Community Center transitioned from Johnson County Parks and Recreation District employment to City employees. The City added a new Parks and Recreation Superintendent position, in 2020. This position assumed responsibility for maintenance at the Community Center and in the parks, as well as supervision/maintenance of the Aquatic Center. The position will work closely with JCPRD on recreation programs offered here in Roeland Park.

### Program Areas:

- **In house street maintenance** – The department crews perform certain street maintenance activities in-house including pothole patching, curb repair, and crack sealing of streets. This program is managed by the Public Works Superintendent.
- **Park and Greenspace Maintenance and Programming** - Public Works staff are responsible for planting new trees and landscaping and ensuring all vegetation is well cared for. This includes all parks,

boulevard medians, the community center and aquatic center and traffic islands. All mowing services are now contracted with a third-party company. Staff also installs new and repairs existing amenities such as benches, trash/recycling receptacles, playground equipment, etc. They also perform safety inspections for parks. The Parks and Recreation Superintendent supervises/coordinates maintenance and programming at the parks.

- **Stormwater Maintenance** – Program includes monthly street sweeping, maintaining, and cleaning City-owned stormwater streams, detention basins, storm pipes and inlets.
- **Snow and Ice Control and Response** – In the event of inclement weather, public works crews are mobilized, including the director, to treat the streets and remove snow and ice. They prioritize arterial streets followed by collectors then residential roadways. The City's snow/ice removal program has some of the highest citizen satisfaction scores in the metro area, with 93% satisfied with the service.
- **Right-of-Way Management** – The Public Works Director ensures that any work completed by private contractors, including public utilities that are outside the City such as Water One, Johnson County Waste, Water, etc., are properly permitted and completing the work in accordance with City standards for curb cuts, inlets and street work. The Building Official works with the Public Works Department on right-of-way inspections.
- **Leaf Collection** – The City of Roeland Park is one of the few cities in the area that provides leaf collection in-house that allows residents to rake leaves to the curb without bagging. In 2018, the City invested in a leaf vacuum truck which allows for the leaves placed by residents along the back of the curb and sidewalks to be vacuumed into the truck providing for a one person vs the previous five person operation. This service is provided annually in the fall.
- **Capital Improvements and Maintenance Project Management** – The City's CIP program is robust and includes improvements to public infrastructure such as street repair, resurfacing and reconstruction; sidewalk replacement and extensions; curb, inlet and storm pipe replacement; building renovations, and park improvements. All of this is managed by the Public Works Department. In addition, the Department recently began proactively inspecting stormwater pipe and conducting street and sidewalk grading to prioritize repair and replacement of these assets.
- **Street Light Maintenance** – In 2014, the City of Roeland Park purchased all streetlights within the City from Kansas City Power & Light (now Evergy). With that purchase, the City upgraded all bulbs to LEDs to reduce energy consumption. The City contracts the repair and maintenance of streetlights.
- **Community Center, City Hall, Public Works and Aquatic Center Maintenance**- In 2019 the Facility Maintenance Supervisor and Attendants, who did work for Johnson County Parks & Recreation, were brought in-house as City employees. They provide maintenance primarily at the Community Center. The Maint. Supervisor, who is a direct report of the Parks & Rec Superintendent, is also tasked with assisting with maintenance projects at other city facilities and supervising the maintenance staff. Budgeting for the Parks and Recreation Superintendent as well as maintenance staff is reflected in the Community Center Fund. The Facility Maintenance Supervisor is budgeted at 70% in the Community Center Fund and 30% in the Aquatics Center Fund.
- **Aquatic Center Operations/Maintenance**- The Parks and Recreation Superintendent assumes responsibility for the maintenance, operation and programming of the Aquatic Center. The Pool Manager is the lead on operations during the season. The Maintenance Supervisor is also involved with pre, post and in season maintenance efforts at the pool.
- **Community Center** – The Community Center programming operations are outsourced to Johnson County Parks and Recreation (JCPRD) which administers all programs, sets fees and recommends facility improvements. The Park & Recreation Superintendent administers the contract.

## Public Works - Summary of Resources and Appropriations

	2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Revenues &amp; Resources</b>							
Sales Taxes	\$ 2,219,193	\$ 2,503,454	\$ 2,563,073	\$ 2,413,290	\$ 2,439,512	\$ 2,241,180	\$ 2,099,425
Intergovernmental	195,156	938,264	1,400,447	377,120	2,401,960	547,960	691,960
Program Revenue	94,970	112,558	104,925	132,145	133,672	135,822	137,495
Special Assessments	-	-	-	185,000	222,375	260,400	317,350
Bond Proceeds	-	-	-	-	-	-	-
Other Sources	-	57,805	482,386	129,250	580,000	-	-
Interest	5,160	(3,432)	118,582	168,960	178,585	148,685	121,711
<b>Total Revenue</b>	<b>2,514,479</b>	<b>3,608,649</b>	<b>4,669,413</b>	<b>3,405,765</b>	<b>5,956,104</b>	<b>3,334,047</b>	<b>3,367,940</b>
Transfers In	755,183	900,000	1,320,000	194,660	593,775	321,515	299,690
<b>Total Resources</b>	<b>3,269,662</b>	<b>4,508,649</b>	<b>5,989,413</b>	<b>3,600,425</b>	<b>6,549,879</b>	<b>3,655,562</b>	<b>3,667,630</b>
<b>Expenditures</b>							
<b>Summary by Program</b>							
106 - Public Works	\$ 807,748	\$ 702,622	\$ 777,183	\$ 955,390	\$ 899,555	\$ 1,058,780	\$ 1,236,985
110 - Parks & Recreation	94,796	86,543	111,333	149,460	153,460	158,055	163,860
115 - Solid Waste	601,379	587,037	649,986	697,175	711,420	727,785	742,970
220 - Aquatic Center	256,187	386,857	306,235	310,805	345,790	380,075	414,300
250 - Stormwater	-	-	-	185,000	219,450	262,025	314,725
270 - Combined Street & Hwy	1,198,357	2,269,010	2,028,790	1,048,880	4,581,800	2,038,915	2,170,735
290 - Community Center	200,008	1,147,451	170,708	201,760	194,805	350,430	206,270
300 - Special Infrastructure	1,167,554	1,144,725	1,716,845	1,315,000	1,916,000	1,220,500	463,000
<b>Total</b>	<b>4,326,029</b>	<b>6,324,245</b>	<b>5,761,080</b>	<b>4,863,470</b>	<b>9,022,280</b>	<b>6,196,565</b>	<b>5,712,845</b>
<b>Summary by Appropriation Unit</b>							
Salary & Benefits	\$ 623,915	\$ 591,840	\$ 641,689	\$ 864,970	\$ 935,270	\$ 972,260	\$ 1,010,740
Contractual Services	1,061,332	1,021,654	1,121,469	1,287,480	1,303,595	1,322,930	1,348,465
Commodities	75,866	78,760	68,571	108,315	110,400	111,845	113,350
Capital Outlay	2,467,051	4,314,172	3,763,541	2,498,365	6,645,100	3,619,000	2,910,100
<b>Total Expenditures</b>	<b>4,228,164</b>	<b>6,006,426</b>	<b>5,595,270</b>	<b>4,759,130</b>	<b>8,994,365</b>	<b>6,026,035</b>	<b>5,382,655</b>
Transfers Out	97,865	317,819	165,810	104,340	27,915	170,530	330,190
<b>Total Appropriations</b>	<b>4,326,029</b>	<b>6,324,245</b>	<b>5,761,080</b>	<b>4,863,470</b>	<b>9,022,280</b>	<b>6,196,565</b>	<b>5,712,845</b>
<b>Summary by Fund</b>							
General Fund	\$ 1,503,923	\$ 1,376,202	\$ 1,538,502	\$ 1,802,025	\$ 1,764,435	\$ 1,944,620	\$ 2,143,815
Aquatic Center Fund	256,187	386,857	306,235	310,805	345,790	380,075	414,300
Stormwater	-	-	-	185,000	219,450	262,025	314,725
Special Street	1,198,357	-	-	-	-	-	-
Combined Sp. Street & Highway	-	2,269,010	2,028,790	1,048,880	4,581,800	2,038,915	2,170,735
Community Center	200,008	1,147,451	170,708	201,760	194,805	350,430	206,270
Special Infrastructure	1,167,554	1,144,725	1,716,845	1,315,000	1,916,000	1,220,500	463,000
<b>Total</b>	<b>4,326,029</b>	<b>6,324,245</b>	<b>5,761,080</b>	<b>4,863,470</b>	<b>9,022,280</b>	<b>6,196,565</b>	<b>5,712,845</b>

**Personnel****Classifications (FTEs)**

Director	1	1	1	1	1	1	1
Public Works Superintendent	1	1	1	1	1	1	1
Parks Superintendent	1	1	1	1	1	1	1
Equipment Operator	5	5	5	5	5	5	5
Administrative Assistant	0	0	0	0.5	0.5	0.5	0.5
Community Center Maintenance Supervisor	1	1	1	1	1	1	1
Community Center Attendants	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Pool Manager	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Assistant Pool Manager	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Head Lifeguard	0.7	0.7	0.7	0.7	0.7	0.7	0.7
Lifeguards	4.6	4.6	4.6	4.6	4.6	4.6	4.6
Front desk attendants	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Concessions	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Engineering Intern	0.23	0.23	0.23	0	0	0	0
<b>Total</b>	<b>16.73</b>	<b>16.73</b>	<b>16.73</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**106- Public Works Department**

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>A Salaries &amp; Benefits</b>									
106	5101	Salaries - Regular	346,508.00	273,427	304,841	329,100	347,055	360,935	375,370
106	5102	Salaries-Overtime	7,466.00	13,188	10,153	10,000	10,500	10,920	11,355
106	5104	Salaries- Part-time	-	-	-	22,600	26,000	27,040	28,120
<b>A Salaries &amp; Benefits Total</b>			<u>353,974</u>	<u>286,615</u>	<u>314,994</u>	<u>361,700</u>	<u>383,555</u>	<u>398,895</u>	<u>414,845</u>
<b>B Contracted Services</b>									
106	5201	Electric	21,386	10,800	8,367	11,220	11,445	11,675	11,910
106	5202	Telephone	2,160	2,078	1,990	2,000	2,000	2,000	2,000
106	5203	Printing & Advertising	191	495	138	300	300	300	300
106	5206	Travel Expense & Training	17	3,649	2,751	7,000	7,000	7,000	7,000
106	5207	Medical Expense & Drug Testing	315	126	1,110	800	800	800	800
106	5210	Maintenance & Repair Building	10,108	2,002	3,104	9,740	9,740	9,740	9,740
106	5211	Maintenace & Repair Equipment	31,585	33,210	27,991	30,000	30,000	30,000	30,000
106	5214	Other Contracted Services	37,512	30,791	72,685	90,300	90,700	90,700	90,700
106	5219	Meeting Expense	335	802	423	300	300	300	300
106	5240	Equipment Rental	3,197	4,582	5,383	6,000	6,000	6,000	6,000
106	5259	Traffic Control Signs	1,773	1,760	10,426	10,000	3,000	3,000	3,000
106	5260	Vehicle Maintenance	5,745	5,925	5,695	7,500	7,500	7,500	7,500
106	5263	Tree Maintenance	46,792	19,513	48,898	46,000	46,000	46,000	46,000
106	5266	Computer Software	400	-	-	400	3,600	2,800	3,300
106	5287	Water	5,867	6,196	7,929	6,500	6,630	6,765	6,900
106	5288	Waste Water	1,295	1,607	1,826	2,000	2,040	2,080	2,120
106	5289	Natural Gas	6,106	6,003	11,977	12,000	12,240	12,485	12,735
106	5290	Street Light Electric	22,232	30,412	19,502	21,000	21,420	21,850	22,285
<b>B Contracted Services Total</b>			<u>197,016</u>	<u>159,951</u>	<u>230,195</u>	<u>263,060</u>	<u>260,715</u>	<u>260,995</u>	<u>262,590</u>
<b>C Commodities</b>									
106	5302	Motor Fuels & Lubricants	14,946	23,160	20,558	21,080	22,135	23,240	24,400
106	5304	Janitorial Supplies	835	250	1,239	750	750	750	750
106	5305	Dues, Subscriptions, & Books	760	780	800	800	900	900	900
106	5306	Materials	3,568	3,044	2,736	4,500	4,500	4,500	4,500
106	5307	Other Commoditie	-	-	47	-	-	-	-
106	5308	Clothing & Uniforms	3,619	3,540	6,672	4,000	4,000	4,000	4,000
106	5318	Tools	2,599	2,354	1,738	2,500	2,500	2,500	2,500
106	5319	Rain Barrel Reimbursement	1,268	-	237	1,000	1,000	1,000	1,000
<b>C Commodities Total</b>			<u>27,595</u>	<u>33,128</u>	<u>34,027</u>	<u>34,630</u>	<u>35,785</u>	<u>36,890</u>	<u>38,050</u>
<b>E Capital Outlay</b>									
106	5403	Office Equipment	-	-	-	1,500	1,500	1,500	1,500
106	5421	Maintenance Streets-contract	151,989	213,367	185,992	214,000	215,000	216,000	217,000
106	5425	Other Capital Outlay	3,174	1,561	6,975	3,000	3,000	3,000	3,000
<b>E Capital Outlay Total</b>			<u>155,163</u>	<u>214,928</u>	<u>192,967</u>	<u>218,500</u>	<u>219,500</u>	<u>220,500</u>	<u>221,500</u>
<b>T Transfers</b>									
106	5825	Transfer to Equip Reserve Fund	74,000	8,000	5,000	77,500	-	141,500	300,000
<b>T Transfers Total</b>			<u>74,000</u>	<u>8,000</u>	<u>5,000</u>	<u>77,500</u>	<u>-</u>	<u>141,500</u>	<u>300,000</u>
<b>Total Public Works</b>			<u>807,748</u>	<u>702,622</u>	<u>777,183</u>	<u>955,390</u>	<u>899,555</u>	<u>1,058,780</u>	<u>1,236,985</u>

**Notes:**

\* Snow removal and street repair wages are charged to the Combined Special Street and Highway Fund.

\* Leaf collection wages are charged to the Solid Waste Department.

\* Starting in 2024 storm water maintenance wages will be chared to the Storm Water Fund.

\*Transfers to the Equipment Reserve Fund reflect equipment and vehicle replacements and improvements. See CIP for more detail.

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**110- Parks & Recreation Department**

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Parks &amp; Recreation</b>									
<b>A</b>	<b>Salaries &amp; Benefits</b>								
110	5101	Salaries - Regular	68,750	70,977	75,230	81,000	85,000	88,400	91,935
110	5102	Salaries - Overtime	-	-	-	-	-	-	-
110	5104	Salaries - Part-time	-	-	553	28,500	28,500	29,640	30,825
	<b>A</b>	<b>Salaries &amp; Benefits Total</b>	<u>68,750</u>	<u>70,977</u>	<u>75,783</u>	<u>109,500</u>	<u>113,500</u>	<u>118,040</u>	<u>122,760</u>
<b>B Contracted Services</b>									
110	5202	Telephone	360	330	360	360	360	360	360
110	5203	Printing & Advertising	-	-	-	-	-	-	-
110	5206	Travel and Training	-	-	50	3,600	2,500	1,500	1,500
110	5211	Maintenance & Repair Equipment	-	-	521	-	-	-	-
110	5214	Other Contractual Services	203	899	-	-	-	-	-
110	5240	Equipment Rental	-	-	-	-	-	-	-
110	5241	Community Garden	924	-	171	1,000	1,000	1,000	1,000
110	5260	Vehicle Maintenance	-	183	270	-	-	-	-
110	5262	Grounds Maintenance	24,559	14,103	33,497	34,000	35,100	36,155	37,240
	<b>B</b>	<b>Contracted Services Total</b>	<u>26,046</u>	<u>15,515</u>	<u>34,869</u>	<u>38,960</u>	<u>38,960</u>	<u>39,015</u>	<u>40,100</u>
<b>C Commodities</b>									
110	5302	Motor Fuels & Lubricants	-	51	681	1,000	1,000	1,000	1,000
110	5825	Transfer to Equip Reserve Fund	-	-	-	-	-	-	-
	<b>C</b>	<b>Commodities Total</b>	<u>-</u>	<u>51</u>	<u>681</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
<b>Total Parks &amp; Recreation</b>			<u>94,796</u>	<u>86,543</u>	<u>111,333</u>	<u>149,460</u>	<u>153,460</u>	<u>158,055</u>	<u>163,860</u>

**Notes:**

\*The Parks and Recreation department was created in 2020 after the decision to hire a Parks & Rec Superintendent and to better account for related expenditures.

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**115- Solid Waste Department**

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
		<b>Solid Waste</b>							
	<b>A</b>	<b>Salaries &amp; Benefits</b>							
115	5101	Salaries - Regular	12,001	12,500	13,000	13,520	14,195	14,905	15,650
115	5102	Salaries - Overtime	-	-	-	-	-	-	-
	<b>A</b>	<b>Salaries &amp; Benefits Total</b>	<u>12,001</u>	<u>12,500</u>	<u>13,000</u>	<u>13,520</u>	<u>14,195</u>	<u>14,905</u>	<u>15,650</u>
			-						
	<b>B</b>	<b>Contracted Services</b>	-						
115	5203	Printing & Advertising	-	-	-	-			
115	5211	Maintenace & Repair Equipment	1,635	1,496	-	3,500	3,500	3,500	3,500
115	5235	Disposal Fees	13,971	22,657	43,583	25,750	26,525	27,320	28,140
115	5240	Equipment Rental	-	-	-	500	500	500	500
115	5271	Compost Bin Rebate Program	150	190	336	1,000	1,000	1,000	1,000
115	5272	Solid Waste Contract	573,182	549,265	592,743	651,905	664,670	679,500	693,090
	<b>B</b>	<b>Contracted Services Total</b>	<u>588,938</u>	<u>573,608</u>	<u>636,662</u>	<u>682,655</u>	<u>696,195</u>	<u>711,820</u>	<u>726,230</u>
			-						
	<b>C</b>	<b>Commodities</b>	-						
115	5302	Motor Fuels & Lubricants	440	929	324	1,000	1,030	1,060	1,090
115	5825	Transfer to Equip Reserve Fund	-	-	-	-	-	-	-
	<b>C</b>	<b>Commodities Total</b>	<u>440</u>	<u>929</u>	<u>324</u>	<u>1,000</u>	<u>1,030</u>	<u>1,060</u>	<u>1,090</u>
		<b>Total Solid Waste</b>	<u>601,379</u>	<u>587,037</u>	<u>649,986</u>	<u>697,175</u>	<u>711,420</u>	<u>727,785</u>	<u>742,970</u>

**Notes:**

\* Public Works Department personnel costs for the leaf collection service are accounted for in this department. Those costs are not included in the solid waste assessment.

\* The solid waste contract with GFL was renewed in 2020 for five years with the option of two one-year renewals. A \$.35/month annual rate increase is included in the contract.

\* Curbside glass recycling service began in 2023 with Ripple Glass. That service contract is for an initial 3 year period and includes the price for each year. 2023 price is \$2.50, 2024 price is \$2.56 and 2025 price is \$2.63.

**City of Roeland Park**  
**Line Item Budget- 220 Aquatic Center Fund**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
220	4010	Beginning Fund Balance	\$ 172,229	\$ 275,002	\$ 170,770	\$ 190,485	\$ 190,485	190,485	190,485
Program Fees									
220	4274	Daily Admissions	29,263	56,426	36,625	54,500	55,045	55,595	56,150
220	4275	Program Fees-Season Pass	29,525	32,719	46,173	37,000	37,370	37,745	38,120
220	4276	Superpass	-	2,355	-	-	-	-	-
220	4277	Participation Fees	23,803	8,459	-	-	-	-	-
220	4279	Facility Rental	890	304	7,730	8,175	7,600	7,600	7,600
220	4280	Swim Lessons	-	2,711	(66)	900	1,500	2,000	2,000
220	4281	Swim Team	363	-	-	-	-	-	-
220	4290	Concession Revenue	11,126	9,584	6,309	12,000	12,000	12,120	12,240
Total Program Fees			94,970	112,558	96,771	112,575	113,515	115,060	116,110
Interest									
220	4511	Interest on Investment	1,490	67	4,179	3,570	3,500	3,500	3,500
Total Interest			1,490	67	4,179	3,570	3,500	3,500	3,500
Transfer-In									
220	4840	Transfer from the General Fund	262,500	170,000	225,000	194,660	228,775	261,515	294,690
220	4843	Transfer from Equip Reserve Fund	-	-	-	-	-	-	-
TOTAL Transfers-In			262,500	170,000	225,000	194,660	228,775	261,515	294,690
Total Revenues			358,960	282,625	325,950	310,805	345,790	380,075	414,300
220	A	Salaries							
220	5101	Full Time Salaries	13,910	9,614	16,826	18,500	19,325	20,100	20,905
220	5102	Overtime	3,670	167	31	700	700	700	700
220	5104	Part Time Salaries	113,363	97,567	88,217	155,000	187,000	192,610	198,390
220	5122	FICA/SSI	-	-	-	-	-	-	-
220	5123	KPERS	-	-	-	-	-	-	-
220	5126	Benefits (includes medical premium)	-	-	-	-	-	-	-
220	5120	Cell phone allowance	-	-	-	120	120	120	120
A Salaries Total			130,943	107,348	105,074	174,320	207,145	213,530	220,115
B Contracted Services									
220	5201	Electric	11,548	10,285	11,889	11,000	11,110	11,220	11,330
220	5202	Telephone	-	-	-	-	-	-	-
220	5203	Printing and Advertising	851	-	1,505	1,500	1,500	1,500	1,500
220	5205	Postage	-	-	-	1,000	1,000	1,000	1,000
220	5206	Travel & Training	2,265	5,300	887	5,500	5,500	5,500	5,500
220	5207	Medical Expense & Drug Testing	2,035	2,261	1,750	4,000	4,000	4,000	4,000
220	5209	Professional Services	788	6,913	492	1,000	2,500	2,500	2,500
220	5210	Maintenance & Repair of Bldg.	29,058	21,526	12,944	13,000	14,000	15,000	16,000
220	5211	Maintenance & Repair of Equip	5,945	2,285	3,193	10,000	10,000	10,000	15,000
220	5214	Other Contractual Services	5,317	8,455	5,334	5,335	5,335	5,335	5,335
220	5229	State fees, permits/Sales tax	920	815	620	1,000	1,000	1,000	1,000
220	5240	Rentals	-	243	-	1,600	3,200	3,200	3,200
220	5250	Insurance & Surety Bonds	-	-	-	-	-	-	-
220	5267	Employee Related Expenses				500	1,500	1,500	1,500
220	5266	Computer Software	4,717	9,409	144	4,950	5,100	5,255	5,415
220	5287	Water	9,018	19,029	10,958	12,360	12,730	13,110	13,505
220	5288	Waste Water/Trash	12,955	26,117	14,519	14,420	14,855	15,300	15,760
220	5289	Natural Gas	2,898	733	3,319	3,185	3,280	3,380	3,480
B Contracted Services Total			88,315	113,371	67,554	90,350	96,610	98,800	106,025

**City of Roeland Park**  
**Line Item Budget- 220 Aquatic Center Fund**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
	C	Commodities							
220	5301	Office Supplies	95	87	-	1,000	1,000	1,000	1,000
220	5302	Motor Fuels and Lubricants	-	-	-	200	300	300	300
220	5304	Janitorial Supplies	1,733	536	970	3,000	3,000	3,000	3,000
220	5305	Dues, Subscriptions & Books	75	-	-	-	500	500	500
220	5306	Building Supplies and Materials	3,256	372	-	-	-	-	-
220	5307	Other Commodities	699	3,388	1,024	1,000	1,000	1,000	1,000
220	5308	Clothing/Uniforms	2,551	1,438	1,123	3,500	3,500	3,500	3,500
220	5311	Pool Equipment	562	-	815	2,000	2,000	2,000	2,000
220	5312	Grounds supplies and equipment	423	154	7	1,050	550	550	550
220	5313	Safety Supplies/Equip	2,075	236	51	1,000	1,000	1,000	1,000
220	5314	Operating Supplies/Personal Care	-	164	-	500	500	500	500
220	5318	Tools	17	56	-	200	200	200	200
220	5325	Concessions food and supplies	4,549	7,513	6,144	8,000	8,000	8,000	8,000
220	5326	Chemicals	10,933	10,215	14,303	15,085	15,385	15,695	16,010
220	5330	Aquatics Center Reconciliation	(51)	(606)	-	-	-	-	-
	C	Commodities	26,917	23,553	24,437	36,535	36,935	37,245	37,560
	D	Capital Outlay							
220	5403	Office Equipment	4,655	-	-	2,600	-	-	-
220	5404	Furnishings & Appliances	209	-	-	2,000	1,000	1,000	1,000
220	5442	Buildings and Pool Improvements	5,148	142,585	109,170	5,000	4,100	29,500	49,600
	D	Capital Outlay Total	10,012	142,585	109,170	9,600	5,100	30,500	50,600
		Total Expenditures	256,187	386,857	306,235	310,805	345,790	380,075	414,300
220		Ending Fund Balance	\$ 275,002	\$ 170,770	\$ 190,485	\$ 190,485	\$ 190,485	\$ 190,485	\$ 190,485
		Operating Income or (Loss)	(\$149,715)	(\$131,647)	(\$96,115)	(\$185,060)	(\$223,675)	(\$231,015)	(\$244,090)
		Fund Balance as a % of Operating Expenses	112%	70%	97%	63%	56%	54%	52%

**Notes:**

\* The Aquatic Center did not operated on a seven day per week schedule due to life guard shortages 2021, 2022, and 2023 seasons. The 2024 season reflected full staffing where the Aquatic Center was open daily.

\* The City does not have a formal reserve target for the Aquatic Center Fund, but the reserve balance is well above 25% of Operating Expenses.

\* The Aquatic Center Fund was created in 2019 when the City took over ownership of the aquatic center from Johnson County Parks & Recreation.

\* The operations and capital investment of the Aquatic Center will be subsidized by the General Fund on an annual basis in the form of a transfer.

\* A major renovation to the Aquatic Center was completed in 2020, followed with parking/storm/ADA improvements in 2022 and ladies locker room renovation in 2023.

# City of Roeland Park

## Line Item Budget- 250 Storm Water Fund

				2024						
				2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
250	4010	Beginning Fund Balance		\$ -	\$ -	\$ -	\$ -	\$ 1,200	\$ 4,180	\$ 2,720

### Notes:

\* In 2024 the 250 fund was re-named the Storm Water Fund. A storm water fee began being collected in 2024 from properties that are not currently subject to a storm water improvement special assessment. The fee will be applied to properties as their storm water improvment assessment retires. This implementation will occur during 2024, 2025, 2026, and 2027. A corresponding reduction in the property tax mill is anticipated which will make this new fee revenue nuetral. In order to sustain this revenue nuetral approach the storm water fee will need to increase each year in an amount equal to the annual growth rate for property values. A 2 mill total reduction is anticipated at full implementation of the storm water fee in 2027.

\* Operating costs related to storm water are accounted for in this fund as well as capital investments related to storm water.

City of Roeland Park

Line Item Budget- 270 Combined Special Highway & Street Fund 27A

			2024						
			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
270	4010	Beginning Fund Balance	\$ 1,217,461	\$ 1,368,420	\$ 1,391,331	\$ 2,683,341	\$ 3,306,916	\$ 3,226,321	\$ 2,994,541
		<b>Sales Tax</b>							
270	4110	City Sales & Use Tax	965,514	994,918	1,040,529	979,000	988,790	898,810	907,800
270	4135	County Courthouse Sales Tax	188,155	206,355	221,882	209,000	213,180	217,445	55,450
		<b>Total Sales Tax</b>	<u>1,153,669</u>	<u>1,201,273</u>	<u>1,262,411</u>	<u>1,188,000</u>	<u>1,201,970</u>	<u>1,116,255</u>	<u>963,250</u>
		<b>Intergovernmental</b>							
270	4140	Spec City/County Highway Fund	195,156	182,174	181,348	181,120	180,960	180,960	180,960
270	4155	Grants	-	151,581	-	196,000	936,000	-	-
270	4150	CARS Funding	-	384,321	1,219,099	-	1,285,000	367,000	511,000
		<b>Total Intergovernmental</b>	<u>195,156</u>	<u>718,076</u>	<u>1,400,447</u>	<u>377,120</u>	<u>2,401,960</u>	<u>547,960</u>	<u>691,960</u>
		<b>Interest</b>							
270	4511	Interest on Investment	491	6,145	43,306	107,335	132,275	112,920	89,835
		<b>Total Interest</b>	<u>491</u>	<u>6,145</u>	<u>43,306</u>	<u>107,335</u>	<u>132,275</u>	<u>112,920</u>	<u>89,835</u>
		<b>Other</b>							
270	4520	Other Sources	-	-	-	-	580,000	-	-
270	4530	Reimbursed Expense	-	1,427	69,636	-	-	-	-
		<b>Total Other</b>	<u>-</u>	<u>1,427</u>	<u>69,636</u>	<u>-</u>	<u>580,000</u>	<u>-</u>	<u>-</u>
		<b>Transfers In</b>							
270	4840	Transfer from General Fund	-	365,000	545,000	-	185,000	30,000	5,000
		<b>Total Transfers</b>	<u>-</u>	<u>365,000</u>	<u>545,000</u>	<u>-</u>	<u>185,000</u>	<u>30,000</u>	<u>5,000</u>
		<b>Total Revenues</b>	<u>1,349,316</u>	<u>2,291,921</u>	<u>3,320,800</u>	<u>1,672,455</u>	<u>4,501,205</u>	<u>1,807,135</u>	<u>1,750,045</u>
	<b>A</b>	<b>Salaries &amp; Benefits</b>							
270	5101	Salaries - Regular	5,253	72,467	75,365	78,380	82,300	86,415	90,735
	<b>A</b>	<b>Salaries &amp; Benefits Total</b>	<u>5,253</u>	<u>72,467</u>	<u>75,365</u>	<u>78,380</u>	<u>82,300</u>	<u>86,415</u>	<u>90,735</u>
	<b>B</b>	<b>Contracted Services</b>							
270	5209	Professional Services	72,708	93,651	82,722	85,000	85,000	85,000	85,000
270	5214	Other Contracted Services	-	-	-	-	-	-	-
	<b>B</b>	<b>Contracted Services Total</b>	<u>72,708</u>	<u>93,651</u>	<u>82,722</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>	<u>85,000</u>
	<b>C</b>	<b>Commodities</b>							
270	5303	Sand and Salt	20,080	19,021	-	25,000	25,000	25,000	25,000
	<b>C</b>	<b>Commodities Total</b>	<u>20,080</u>	<u>19,021</u>	<u>-</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>

City of Roeland Park

Line Item Budget- 270 Combined Special Highway & Street Fund 27A

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>E</b>	<b>Capital Outlay</b>								
270	5430	Residential Street Reconstruction	824,029	164,976	1,159,778	119,000	122,500	823,500	700,000
270	5454	Sidewalk Improvements	90,500	78,005	139	305,000	125,000	25,000	125,000
270	5422	Street Light Replacement	97,940	-	5,109	10,000	10,000	10,000	10,000
270	5456	Buena Vista Traffic Calming	-	-	-	17,000	20,000	250,000	-
270	5457	CARS Roe	-	-	-	139,500	-	-	-
270	5458	CARS Projects	-	-	-		81,000	734,000	1,135,000
270	5460	2022 CARS - 53rd St & Buena Vista	9,799	308,467	152,980	-	-	-	-
270	5461	2022 CARS - Johnson Drive	-	194,916	-	-	-	-	-
270	5462	2025 CARS- 55th b/t SMP & Roe 2022 CARS - Elledge b.t Roe Ln and 47th	-	-	-	30,000	220,000	-	-
270	5463		78,048	1,186,410	118,995	-	-	-	-
270	5464	2025 CARS - Mission Rd. 47th-53rd	-	-	40,417	140,000	2,575,000	-	-
270	5465	RSRP- Nall Phase 1 and 2 2023 CARS - 48th, Roe Lane to Roe Blvd	-	-	23,620	100,000	1,236,000	-	-
270	5466		-	16,097	209,652	-	-	-	-
270	5467	2023 CARS - 53rd, Mission to Chadwick	-	-	25,013	-	-	-	-
	<b>E</b>	<b>Capital Outlay Total</b>	<u>1,100,316</u>	<u>1,948,871</u>	<u>1,735,703</u>	<u>860,500</u>	<u>4,389,500</u>	<u>1,842,500</u>	<u>1,970,000</u>
<b>T</b>	<b>Transfers</b>								
270	5818	Transfer To Bond & Interest Fund	-	135,000	135,000	-	-	-	-
	<b>T</b>	<b>Transfers Total</b>	<u>-</u>	<u>135,000</u>	<u>135,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Expenditures</b>	<u>1,198,357</u>	<u>2,269,010</u>	<u>2,028,790</u>	<u>1,048,880</u>	<u>4,581,800</u>	<u>2,038,915</u>	<u>2,170,735</u>
270		<b>Ending Fund Balance</b>	<u>\$ 1,368,420</u>	<u>\$ 1,391,331</u>	<u>\$ 2,683,341</u>	<u>\$ 3,306,916</u>	<u>\$ 3,226,321</u>	<u>2,994,541</u>	<u>2,573,851</u>

Notes:

\* The Special Street fund is funded by a 3/4 cent sales tax to provide for the maintenance and improvements of streets and sidewalks.

\* In 2020 the street impact fee of \$91,563 paid by Sunflower for future improvements to Granda was transferred into this fund for future use.

\* The City started to receive a share of the county courthouse sales tax in 2017 which is being used to support street projects in this fund. This sales tax sunsets in 2027.

\* In 2017, the Council decided to fund capital projects on a pay-as-you go basis, however in 2020 Council elected to fund new Parks & Recreation improvements with debt.

\* All future capital shall be funded with reserves. As such the ending fund balances for capital funds will vary widely based on the capital projects planned annually.

City of Roeland Park

Line Item Budget - 290 Community Center Fund 27C

				2024						
				2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
290	4010	Beginning Fund Balance		\$ 638,399	\$ 970,668	\$ 275,173	\$ 399,139	\$ 474,124	559,353	467,384
Sales Tax										
290	4110	City Sales & Use Tax		241,380	241,855	260,133	244,175	246,617	224,175	226,415
Total Sales Tax				\$ 241,380	\$ 241,855	\$ 260,133	\$ 244,175	\$ 246,617	\$ 224,175	\$ 226,415
Intergovernmental										
290	4155	Grant		-	210,188	-	-	-	-	-
Total Intergovernmental				-	210,188	-	-	-	-	-
Program Fees										
290	4279	Facility Rental		-	-	8,154	19,570	20,157	20,762	21,385
Total Program Fees				-	-	8,154	19,570	20,157	20,762	21,385
Interest										
290	4511	Interest on Invested Assets		1,396	(87)	11,121	13,000	13,260	13,525	13,796
290	4530	Reimbursed Expense		-	-	15,266	-	-	-	-
Total Interest				1,396	(87)	26,387	13,000	13,260	13,525	13,796
Transfers										
290	4840	Transfer from General Fund		289,500	-	-	-	-	-	-
Total Transfers				289,500	-	-	-	-	-	-
Total Revenues				532,276	451,956	294,674	276,745	280,034	258,462	261,595
A Salaries & Benefits										
290	5101	Salaries - Regular		36,245	27,914	39,661	44,000	45,100	46,905	48,780
290	5102	Salaries - Overtime		52	325	-	1,550	1,625	1,690	1,760
290	5104	Salaries - Part-time		16,697	13,694	17,812	33,000	36,400	37,855	39,370
A Salaries & Benefits Total				52,994	41,933	57,473	78,550	83,125	86,450	89,910
B Contracted Services										
290	5201	Electric				6,063	6,185	6,310	6,435	6,565
290	5202	Telephone		165	170	180	180	180	180	180
290	5206	Travel Expense & Training		135	-	-				
290	5207	Medical Expense & Drug Testing		50	160	90	-	-		
290	5209	Professional Services		-	40	495	-	-		
290	5210	Maintenance And Repair Building		8,727	9,516	12,567	19,000	15,000	15,000	15,000
290	5211	Maintenance & Repair Equipment		130	224	837	1,000	1,000	1,000	1,000
290	5214	Other Contracted Services		4,263	7,476	6,683	5,480	5,480	5,480	5,480
290	5250	Insurance & Surety Bonds		6,945	7,454	9,192	8,535	8,875	9,230	9,600
290	5255	JoCo Management Fee		54,607	38,245	14,012	25,000	25,500	26,010	26,530
290	5262	Grounds Maintenance		1,329	99	1,051	2,500	2,500	2,500	2,500
290	5264	Grounds Improvements		-	-	399	1,500	1,500	1,500	1,500
290	5287	Water				1,263	1,290	1,315	1,340	1,365
290	5288	Waste Water		-	-	1,603	1,635	1,670	1,705	1,740
290	5289	Natural Gas		-	-	6,520	6,650	6,785	6,920	7,060
B Contracted Services Total				76,351	63,384	60,955	78,955	76,115	77,300	78,520

City of Roeland Park

Line Item Budget - 290 Community Center Fund 27C

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
	<b>C</b>	<b>Commodities</b>							
290	5304	Janitorial Supplies		205	5,322	5,500	5,500	5,500	5,500
290	5306	Materials	-	1,501	1,669	1,500	1,500	1,500	1,500
290	5307	Other Commodities	834	263	1,959	500	500	500	500
290	5308	Clothing & Uniforms	-	109	152	150	150	150	150
	<b>C</b>	<b>Commodities Total</b>	<u>834</u>	<u>2,078</u>	<u>9,102</u>	<u>7,650</u>	<u>7,650</u>	<u>7,650</u>	<u>7,650</u>
	<b>E</b>	<b>Capital Outlay</b>							
290	5425	Other Capital Outlay	45,964	865,237	17,368	9,765	-	150,000	-
	<b>E</b>	<b>Capital Outlay Total</b>	<u>45,964</u>	<u>865,237</u>	<u>17,368</u>	<u>9,765</u>	<u>-</u>	<u>150,000</u>	<u>-</u>
	<b>T</b>	<b>Transfers</b>							
290	5818	Transfer to General Fund	23,865	174,819	25,810	26,840	27,915	29,030	30,190
	<b>T</b>	<b>Transfers Total</b>	<u>23,865</u>	<u>174,819</u>	<u>25,810</u>	<u>26,840</u>	<u>27,915</u>	<u>29,030</u>	<u>30,190</u>
		<b>Total Expenditures</b>	<u>200,008</u>	<u>1,147,451</u>	<u>170,708</u>	<u>201,760</u>	<u>194,805</u>	<u>350,430</u>	<u>206,270</u>
290		<b>Ending Fund Balance</b>	<u>\$ 970,668</u>	<u>\$ 275,173</u>	<u>\$ 399,139</u>	<u>\$ 474,124</u>	<u>\$ 559,353</u>	<u>\$ 467,384</u>	<u>\$ 522,710</u>

**Notes:**

\* 2023 reflects Johnon County Community College beginning adult education classes at the Community Center and the City paying utility and maintenance expenses directly vs reimbursing JCPRD for paying these bills.

\* The Community Center Fund is supported by a 1/8 cent sales tax for the operation and maintenance of the facility.

\* The ending fund balance decreased significantly in 2022 as reserves were used on parking/storm/ADA improvements.

\* The transfer out to the General Fund is for employee benefits associated with the facility maintenance positions.

# City of Roeland Park

## Line Item Budget- 300 Special Infrastructure Fund 27D

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
300	4010	Beginning Fund Balance	1,589,564	1,451,120	1,788,542	2,118,486	1,958,851	1,243,161	972,056
Sales Tax									
300	4110	City Sales & Use Tax	824,144	1,060,326	1,040,529	981,115	990,925	900,750	909,760
		Total Sales Tax	824,144	1,060,326	1,040,529	981,115	990,925	900,750	909,760
Intergovernmental									
300	4155	CDBG Grant	-	10,000	-	-	-	-	-
		Total Intergovernmental	-	10,000	-	-	-	-	-
Other									
300	4161	Grants/Donations - Private	-	-	35,750	129,250	-	-	
300	4530	Reimbursed Expenses	-	20,000	-	-	-	-	-
300	4767	Contributions for Art & Park Land		36,378	377,000				
300	4791	Bond Proceeds	-	-	-	-	-	-	-
		Total Other	-	56,378	412,750	129,250	-	-	-
Interest									
300	4511	Investment Income	1,783	(9,557)	43,510	45,000	29,385	18,645	14,580
		Total Interest	1,783	(9,557)	43,510	45,000	29,385	18,645	14,580
Transfers In									
300	4840	Transfer From General Fund	203,183	365,000	550,000	-	180,000	30,000	-
		Total Transfers In	203,183	365,000	550,000	-	180,000	30,000	-
Total Revenues			1,029,110	1,482,147	2,046,789	1,155,365	1,200,310	949,395	924,340
B Contracted Services									
300	5209	Professional Services	11,958	2,174	8,512	40,000	40,000	40,000	40,000
300	5231	Cost of issuance	-	-	-	-	-	-	-
		B Contracted Services Total	11,958	2,174	8,512	40,000	40,000	40,000	40,000
D Capital Outlay									
300	5246	In-House Street Maintenance	-	1,228	-	-	-	-	-
300	5421	Maintenance & Repair of Streets	126,725	234,757	168,131	225,000	235,000	225,000	225,000
300	5442	Building Improvements	384	-	400,000	500,000	-	-	-
300	5468	2020 Stormwater-57th & Roeland	535	1,628	-	-	-	-	-
300	5469	Stormwater Maintenance	19,739	-	35,354	-	-	-	-
300	5470	Park Maintenance	36,609	38,259	22,454	25,000	26,000	27,000	28,000
300	5472	Park Improvements	19,932	489,483	193,991	292,000	115,000	928,500	125,000
300	5473	RPAC Improvements	908,042	5,000	-	-	-	-	-
300	5475	Stairway	9,135	118,794		-	-	-	-
300	5476	Community Center Improvement	-	253,002	888,403	233,000	1,500,000	-	-
300	5499	Mural on Retaining Wall	34,495	400	-	-	-	-	-
		D Capital Outlay Total	1,155,596	1,142,551	1,708,333	1,275,000	1,876,000	1,180,500	423,000
Total Expenditures			1,167,554	1,144,725	1,716,845	1,315,000	1,916,000	1,220,500	463,000
300		Ending Fund Balance	\$ 1,451,120	\$ 1,788,542	\$ 2,118,486	\$ 1,958,851	\$ 1,243,161	972,056	1,433,396

### Notes:

\*Includes \$17,000 for consistent park signage, a 2024 Council Objective as well as funding for the 2025 Objective to improve the multipurpose trail.

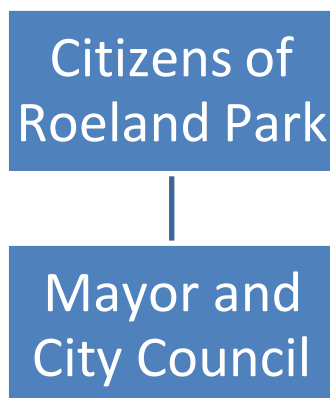
\* The Governing Body issued debt in 2020 to pay for significant improvements at R Park and the Aquatic Center in 2020 and 2021. This fund is the resource for Parks & Recreation improvements and as such, the resources from the bond sale were recorded and spent here. For more details on capital improvements, please see the CIP Appendix in the budget document.

\*In 2021, \$36,378 from Aldi's 1% for Art was transferred into this fund and used to support the 48th Street Mural and Aldi artistic staircase projects.

\* The Governing Body made the decision to transfer resources in excess of the City's stated General Fund balance goals to the Special Infrastructure and Special Street funds to help cash-fund capital projects. As the number of projects varies, the ending fund balance can change dramatically annually. In addition, the amount transferred from the General Fund will vary based upon resources available.

## Governing Body

### Organizational Chart



### Department Description

The Governing Body consists of the Mayor and eight Council members elected on odd-numbered years and are elected and serve staggering four-year terms. Roeland Park consists of four wards and each ward has two elected representatives on Council whereas the Mayor serves at-large. The Governing Body is responsible for making policy decisions for the City. The City of Roeland Park has two Council meetings per month over which the Mayor presides, and two workshops where the Council President presides. The Council President is nominated and selected by the Governing Body. Meetings are held on the first and third Mondays of the month in the evening at City Hall.

The Governing Body Department consists of salaries for elected officials, \$5,040/year for Council members and \$6,120/year for the Mayor. This Department also includes a training and technology budget of \$1,000/member to provide them with training opportunities of their choosing and/or an allowance for technology that would help them do their jobs, such as a tablet or laptop. The Mayor also has a budget of \$1,000 for public relations-related activities.

## Governing Body - Summary of Resources and Appropriations

	2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
108 - Governing Body	\$ 56,558	\$ 52,552	\$ 47,312	\$ 57,280	\$ 57,730	\$ 57,955	\$ 58,180
<b>Total</b>	<b>56,558</b>	<b>52,552</b>	<b>47,312</b>	<b>57,280</b>	<b>57,730</b>	<b>57,955</b>	<b>58,180</b>
<b>Summary by Appropriation Unit</b>							
Salary & Benefits	\$ 46,920	\$ 46,920	\$ 40,885	\$ 46,920	\$ 46,920	\$ 46,920	\$ 46,920
Contractual Services	9,248	5,232	6,027	9,550	10,000	10,225	10,450
Commodities	390	400	400	810	810	810	810
<b>Total</b>	<b>56,558</b>	<b>52,552</b>	<b>47,312</b>	<b>57,280</b>	<b>57,730</b>	<b>57,955</b>	<b>58,180</b>
<b>Summary by Fund</b>							
General Fund	\$ 56,558	\$ 52,552	\$ 47,312	\$ 57,280	\$ 57,730	\$ 57,955	\$ 58,180
<b>Total</b>	<b>56,558</b>	<b>52,552</b>	<b>47,312</b>	<b>57,280</b>	<b>57,730</b>	<b>57,955</b>	<b>58,180</b>
<b>Personnel</b>							
<b>Classifications (FTEs)</b>							
Mayor	0.3	0.3	0.3	0.3	0.3	0.3	0.3
City Councilmember (8 council members)	1.6	1.6	1.6	1.6	1.6	1.6	1.6
<b>Total</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>

**City of Roeland Park**  
**Line Item Budget - 100 General Fund**  
**108- Governing Body Department**

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
City Council									
A Salaries & Benefits									
108	5103	Salaries - Elected Officials	46,920	46,920	40,885	46,920	46,920	46,920	46,920
A Salaries & Benefits Total			46,920	46,920	40,885	46,920	46,920	46,920	46,920
B Contracted Services									
108	5203	Printing & Advertising		-	-	-	-	-	-
108	5206	Travel Expense & Training	2,658	5,232	5,030	8,550	9,000	9,225	9,450
108	5214	Other Contractual Services	6,590	-	-	-	-	-	-
108	5251	Mayor Expenses	-	-	997	1,000	1,000	1,000	1,000
108	5276	Conference & Seminars	-	-	-	-	-	-	-
B Contracted Services Total			9,248	5,232	6,027	9,550	10,000	10,225	10,450
			-						
C Commodities			-						
108	5305	Dues, Subscriptions, & Books	390	400	400	810	810	810	810
C Commodities Total			390	400	400	810	810	810	810
Total City Council			56,558	52,552	47,312	57,280	57,730	57,955	58,180

**Notes:**

\* Training & technology allowance for the elected officials per year is planned as follows:

2022= \$855, 2023= \$900, 2024= \$950, 2025= \$1,000, 2026= \$1,025.

## Capital Projects - Summary of Resources and Appropriations

	2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
<b>Revenues &amp; Resources</b>							
Other Sources	\$ -	\$ 4,600	\$ 3,526,335	\$ 25,000	\$ 715,000	\$ -	\$ -
Interest	3,059	(2,059)	32,459	25,000	6,270	16,995	17,250
<b>Total Revenue</b>	<b>3,059</b>	<b>2,541</b>	<b>3,558,794</b>	<b>50,000</b>	<b>721,270</b>	<b>16,995</b>	<b>17,250</b>
Transfers In	228,167	836,495	376,825	280,060	23,550	204,350	386,250
<b>Total Resources</b>	<b>231,226</b>	<b>839,036</b>	<b>3,935,619</b>	<b>330,060</b>	<b>744,820</b>	<b>221,345</b>	<b>403,500</b>
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
360 - Equipment & Building Reserve	\$ 156,369	\$ 1,195,471	\$ 4,243,622	\$ 767,110	\$ 29,590	\$ 204,350	\$ 386,250
<b>Total</b>	<b>156,369</b>	<b>1,195,471</b>	<b>4,243,622</b>	<b>767,110</b>	<b>29,590</b>	<b>204,350</b>	<b>386,250</b>
<b>Summary by Appropriation Unit</b>							
Contracted Services	32,301	12,407	395,775	19,050	6,040	-	-
Commodities	110,665	290,139	262,626	120,060	23,550	204,350	386,250
Capital Outlay	13,403	892,925	3,585,186	628,000	-	-	-
Debt Service	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>156,369</b>	<b>1,195,471</b>	<b>4,243,587</b>	<b>767,110</b>	<b>29,590</b>	<b>204,350</b>	<b>386,250</b>
Non-Expenditure Appropriations	-	-	35	-	-	-	-
Transfers Out	-	-	-	-	-	-	-
<b>Total Appropriations</b>	<b>156,369</b>	<b>1,195,471</b>	<b>4,243,622</b>	<b>767,110</b>	<b>29,590</b>	<b>204,350</b>	<b>386,250</b>
<b>Summary by Fund</b>							
Equipment & Bldg Reserve	156,369	1,195,471	4,243,622	767,110	29,590	204,350	386,250
<b>Total</b>	<b>156,369</b>	<b>1,195,471</b>	<b>4,243,622</b>	<b>767,110</b>	<b>29,590</b>	<b>204,350</b>	<b>386,250</b>
<b>Personnel</b>							
Classifications (FTEs)	0	0	0	0	0	0	0

City of Roeland Park

Line Item Budget- 360 Equipment & Bldg. Reserve Fund

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
360	4010	Beginning Fund Balance	\$ 1,444,562	\$ 1,519,419	\$ 1,162,984	\$ 854,982	\$ 417,932	\$ 1,133,162	\$ 1,150,157
		<b>Other</b>							
360	4772	Leaf Program Reimbursement	-	-	-	-	-	-	-
360	4780	Sale of Assets	-	4,600	3,526,335	25,000	715,000	-	-
		<b>Total Other</b>	-	4,600	3,526,335	25,000	715,000	-	-
		<b>Interest</b>							
360	4511	Investment Income	3,059	(2,059)	32,459	25,000	6,270	16,995	17,250
		<b>Total Interest</b>	3,059	(2,059)	32,459	25,000	6,270	16,995	17,250
		<b>Transfers</b>							
360	4840	Transfer from General Fund	16,800	647,000	225,200	172,600	7,450	18,550	5,750
360	4841	Transfer from PD/GF	107,367	171,495	146,625	29,960	16,100	44,300	80,500
360	4842	Transfer from PW / GF	74,000	8,000	5,000	77,500	-	141,500	300,000
360	4844	Transfer from Neighborhood Services	30,000	10,000	-	-	-	-	-
		<b>Total Transfers</b>	228,167	836,495	376,825	280,060	23,550	204,350	386,250
		<b>Total Revenues</b>	<b>231,226</b>	<b>839,036</b>	<b>3,935,619</b>	<b>330,060</b>	<b>744,820</b>	<b>221,345</b>	<b>403,500</b>
	B	<b>Contracted Services</b>							
360	5209	Professional Services	-	12,407	18,775	19,050	6,040	-	-
360	5214	Other Contractual Services	32,301	-	377,000	-	-	-	-
	B	<b>Contracted Services Total</b>	32,301	12,407	395,775	19,050	6,040	-	-
	C	<b>Commodities</b>							
360	5315	Machinery & Auto Equipment	110,665	290,139	262,626	120,060	23,550	204,350	386,250
	C	<b>Commodities Total</b>	110,665	290,139	262,626	120,060	23,550	204,350	386,250
	D	<b>Capital Outlay</b>							
360	5442	Building Expense	13,403	892,925	3,585,186	628,000	-	-	-
	D	<b>Capital Outlay Total</b>	13,403	892,925	3,585,186	628,000	-	-	-
	N	<b>Non-Expenditures Appropriation</b>							
360	5705	Future CIP - PW	-	-	35	-	-	-	-
360	5707	Future CIP - Building Reserve	-	-	-	-	-	-	-
	N	<b>Non-Appropriation Expenditures Total</b>	-	-	35	-	-	-	-
	T	<b>Transfers</b>							
360	5801	Transfer of Funds	-	-	-	-	-	-	-
	T	<b>Transfers Total</b>	-	-	-	-	-	-	-
		<b>Total Expenditures</b>	<b>156,369</b>	<b>1,195,471</b>	<b>4,243,622</b>	<b>767,110</b>	<b>29,590</b>	<b>204,350</b>	<b>386,250</b>
360		Ending Fund Balance	\$ 1,519,419	\$ 1,162,984	\$ 854,982	\$ 417,932	\$ 1,133,162	\$ 1,150,157	\$ 1,167,407

Notes:

\*The Equipment and Building Reserve Fund is a continuing capital fund that receives transfers to pay for capital equipment and building improvements.

\* Proceeds from land sales (NE RJ= \$1.2M, The Rocks= \$3.45M, the Johnson Drive lots, a portion of the acquired site for Public Works) are reflected in this fund.

\* Proceeds from land sales are reflected being used to fund the purchase and renovation of the new public works facility.

\* In 2019 \$1.2 million in land sale proceeds and \$91,563 of street impact fee received from Sunflower Medical as part of land sale for northeast corner of Johnson and Roe.

\* In 2020 the \$91,563 street impact fee collected in this fund from Sunflower was transferred to the 270 Special Street Fund for future use.

\* In 2019 Aquatic Center related reserves held in this fund were transferred to the newly created Aquatic Center Fund.

## Economic Development - Summary of Resources and Appropriations

	2024						
	2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
<b>Revenues &amp; Resources</b>							
TIF Property Taxes	\$ 1,454,456	\$ 1,141,842	\$ 962,999	\$ 1,117,121	\$ 463,698	\$ 659,795	\$ 676,290
Sales Taxes	461,866	478,926	504,464	480,000	484,800	25,000	25,000
Intergovernmental	248,729	-	-	297,000	-	-	-
Interest	6,197	28,572	218,483	233,675	22,610	-	-
<b>Total Revenues</b>	<b>2,171,248</b>	<b>1,649,340</b>	<b>1,685,946</b>	<b>2,127,796</b>	<b>971,108</b>	<b>684,795</b>	<b>701,290</b>
Transfers In	-	-	-	1,261,554	-	-	-
<b>Total Resources</b>	<b>2,171,248</b>	<b>1,649,340</b>	<b>1,685,946</b>	<b>3,389,350</b>	<b>971,108</b>	<b>684,795</b>	<b>701,290</b>
<b>Expenditures &amp; Appropriations</b>							
<b>Summary by Program</b>							
370 - TIF 1 Bella Roe/Wal-Mart	\$ 1,286,768	\$ 644,237	\$ 43,548	\$ 1,915,109	\$ -	\$ -	\$ -
400 - TDD #1 - Price Chopper	13,673	17,227	15,471	334,000	337,300	-	-
410 - TDD #2 - Lowes	8,483	10,097	9,298	197,510	153,500	-	-
420 - CID #1 - Roeland Park Shopping Ctr.	-	-	-	3,264,942	-	-	-
450 - TIF 2D - City Hall	331,502	24,044	-	-	-	-	-
480 - TIF 2C - Valley State Bank	-	-	-	-	-	-	-
510 - TIF 3 Blvd Apts and Roe Parkway	144,392	23,460	24,586	1,001,000	1,587,658	-	-
560 - TIF 4 The Rocks	-	-	-	-	-	684,795	701,290
570 - Economic Development	-	-	-	-	1,235,000	-	-
<b>Total</b>	<b>1,784,818</b>	<b>719,065</b>	<b>92,903</b>	<b>6,712,561</b>	<b>3,313,458</b>	<b>684,795</b>	<b>701,290</b>
<b>Summary by Appropriation Unit</b>							
Contracted Services	\$ 11,250	\$ 16,652	\$ 10,983	\$ 11,000	\$ 61,000	\$ 20,000	\$ 10,000
Capital Outlay	1,512,350	299,601	67,401	1,653,555	2,771,658	664,795	691,290
Debt Service	11,218	15,774	14,519	521,510	480,800	-	-
<b>Total Expenditures</b>	<b>1,534,818</b>	<b>332,027</b>	<b>92,903</b>	<b>2,186,065</b>	<b>3,313,458</b>	<b>684,795</b>	<b>701,290</b>
Non-Expenditure Appropriations	-	387,038	-	3,264,942	-	-	-
Transfers Out	250,000	-	-	1,261,554	-	-	-
<b>Total Appropriations</b>	<b>1,784,818</b>	<b>719,065</b>	<b>92,903</b>	<b>6,712,561</b>	<b>3,313,458</b>	<b>684,795</b>	<b>701,290</b>
<b>Summary by Fund</b>							
TIF 1 Bella Roe/Wal-Mart	\$ 1,286,768	\$ 644,237	\$ 43,548	\$ 1,915,109	\$ -	\$ -	\$ -
TDD #1 - Price Chopper	13,673	17,227	15,471	334,000	337,300	-	-
TDD #2 - Lowes	8,483	10,097	9,298	197,510	153,500	-	-
CID #1 - Roeland Park Shopping Ctr.	-	-	-	3,264,942	-	-	-
TIF 2D - City Hall	331,502	24,044	-	-	-	-	-
TIF 3 Blvd Apts & Roe Parkway	144,392	23,460	24,586	1,001,000	1,587,658	-	-
TIF 4 The Rocks	-	-	-	-	-	684,795	701,290
Economic Development Fund	-	-	-	-	1,235,000	-	-
<b>Total</b>	<b>1,784,818</b>	<b>719,065</b>	<b>92,903</b>	<b>6,712,561</b>	<b>2,078,458</b>	<b>684,795</b>	<b>701,290</b>
<b>Personnel</b>							
<b>Classifications (FTEs)</b>	0	0	0	0	0	0	0

City of Roeland Park

Line Item Budget- 370 TIF 1 - Bella Roe/Walmart

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
370	4010	Beginning Fund Balance	\$ 462,961	\$ 202,855	\$ 360,038	\$ 896,614	\$ -	\$ -	\$ -
		<b>Taxes</b>							
370	4730	Tax Increment Income 1A	381,010	382,028	136,671	254,135	-	-	-
370	4735	Tax Increment Income 1B	393,021	410,282	412,234	439,685	-	-	-
		<b>Total Taxes</b>	774,031	792,310	548,905	693,820	-	-	-
		<b>Intergovernmental</b>							
370	4150	CARS and SMAC Funding	248,729	-	-	297,000	-	-	-
		<b>Intergovernmental Total</b>	248,729	-	-	297,000	-	-	-
		<b>Interest</b>							
370	4511	Interest on Invested Assets	3,902	9,110	31,219	27,675	-	-	-
		<b>Total Interest</b>	3,902	9,110	31,219	27,675	-	-	-
		<b>Transfers In</b>							
370	4789	Transfer from General Fund	-	-	-	-	-	-	-
		<b>Transfers In Total</b>	-	-	-	-	-	-	-
		<b>Total Revenues</b>	1,026,662	801,420	580,124	1,018,495	-	-	-
		<b>Expenditures</b>							
	<b>B</b>	<b>Contracted Services</b>							
370	5209	Professional Services	-	-	-	-	-	-	-
370	5214	Other Contracted Services	-	-	733	-	-	-	-
	<b>B</b>	<b>Contracted Services Total</b>	-	-	733	-	-	-	-
	<b>D</b>	<b>Capital Outlay</b>							
370	5478	Site Redevelopment Costs			\$ -	\$ -			
370	5455	Public Infrastructure Improvements			18,121	600,985			
370	5457	Roe 2020	1,036,768	257,199	24,694	52,570	-	-	-
	<b>D</b>	<b>Capital Outlay</b>	1,036,768	257,199	42,815	653,555	-	-	-
	<b>N</b>	<b>Non-Expenditures Appropriation</b>							
370	5755	Property Tax Reduction - Appeals	-	387,038	-	-	-	-	-
	<b>N</b>	<b>Non-Appropriation Expenditures Total</b>	-	387,038	-	-	-	-	-
	<b>T</b>	<b>Transfers</b>							
370	5801	Transfer of Funds	250,000	-	-	1,261,554	-	-	-
	<b>T</b>	<b>Transfers Total</b>	250,000	-	-	1,261,554	-	-	-
		<b>Total Expenditures</b>	1,286,768	644,237	43,548	1,915,109	-	-	-
370		Ending Fund Balance	\$ 202,855	\$ 360,038	\$ 896,614	\$ -	\$ -	\$ -	\$ -

Notes:

\* After the debt for the development was retired in 2018, the resources from TIF 1 were directed to the Roe Boulevard improvement design and construction. To complete the portion of the project associated with TIF 1, \$250,000 was transferred from the General Fund to TIF 1 in 2020 and the same amount was transferred back to the General Fund in 2021.

\* The reduction in TIF proceeds in 2023 is due to repayment of TIF funds that were overpaid by the land owner per BOTA ruling. The City returned these overpayments to Johnson County. No additional repayments are anticipated after 2022.

\* TIF proceeds are reflected being transferred to the Economic Development fund in 2024 to reimburse the city for public infrastructure improvements which benefited TIF 1.

\*TIF 1 expires May 18, 2024.

City of Roeland Park

Line Item Budget- 400 TDD#1 - Price Chopper

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
400	4010	Beginning Fund Balance	\$ (1,945,530)	\$ (1,662,653)	\$ (1,366,263)	\$ (688,358)	\$ (688,358)	\$ -	\$ -
		<b>Sales Tax</b>							
400	4110	City/County Sales & Use Tax	296,544	312,802	342,824	330,000	333,300	-	-
		<b>Sales Tax Total</b>	296,544	312,802	342,824	330,000	333,300	-	-
		<b>Interest</b>							
400	4511	Interest on Investment	6	815	4,415	4,000	4,000	-	-
		<b>Total Interest</b>	6	815	4,415	4,000	4,000	-	-
		<b>Total Revenues</b>	296,550	313,617	347,239	334,000	337,300	-	-
	B	<b>Contracted Services</b>							
400	5209	Professional Services	350	-	-	-	-	-	-
400	5214	Other Contracted Services	6,120	7,475	5,608	5,000	5,000	-	-
400	5281	Project Expense	-	-	-	-	-	-	-
	B	<b>Contracted Services Total</b>	6,470	7,475	5,608	5,000	5,000	-	-
	E	<b>Debt Service</b>							
400	5601	Bond Principal			-	319,000	322,300	-	-
400	5602	Bond Interest	7,203	9,752	9,863	10,000	10,000	-	-
	E	<b>Debt Service Total</b>	7,203	9,752	9,863	329,000	332,300	-	-
		<b>Total Expenditures</b>	13,673	17,227	15,471	334,000	337,300	-	-
400		<b>Ending Fund Balance</b>	\$ (1,662,653)	\$ (1,366,263)	\$ (688,358)	\$ (688,358)	\$ (688,358)	\$ -	\$ -

Notes:

\* TDD #1 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

\* The 1% sales tax imposed within TDD#1 expires 12/31/25, the district will be dissolved at that time as well.

\* Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates that the outstanding debt has been called and due upon receipt of resources.

City of Roeland Park

Line Item Budget- 410 TDD#2 - Lowes

			2024							
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget	
410	4010	Beginning Fund Balance	\$ (421,802)	\$ (264,960)	\$ (109,147)	\$ 45,511	\$ 1	\$ -	\$ -	
			Sales Tax							
410	4110	City/County Sales & Use Tax	165,322	166,124	161,640	150,000	151,500	-	-	
			165,322	166,124	161,640	150,000	\$ 151,500	-	-	
			Interest							
410	4511	Interest on Investment	3	(214)	2,316	2,000	\$ 2,000	-	-	
			3	(214)	2,316	2,000	\$ 2,000	-	-	
			Total Revenues	165,325	165,910	163,956	152,000	\$ 153,500	-	-
	B	Contracted Services								
410	5209	Professional Services	350	-	-	-	\$ -	-	-	
410	5214	Other Contracted Services	4,118	4,075	4,642	5,000	\$ 5,000	-	-	
410	5254	Miscellaneous Charges	-	-	-	-	\$ -	-	-	
	B	Contracted Services Total	4,468	4,075	4,642	5,000	\$ 5,000	-	-	
	E	Debt Service								
410	5601	Bond Principal			-	189,010	\$ 145,000	-	-	
410	5602	Bond Interest	4,015	6,022	4,656	3,500	\$ 3,500	-	-	
	E	Debt Service Total	4,015	6,022	4,656	192,510	\$ 148,500	-	-	
			Total Expenditures	8,483	10,097	9,298	197,510	\$ 153,500	-	-
410		Ending Fund Balance	\$ (264,960)	\$ (109,147)	\$ 45,511	\$ 1	\$ 1	\$ -	\$ -	

Notes:

\* TDD #2 is in default and the debt has been accelerated. However, due to the structure of the agreement, the City holds no liability for this default.

\* The .5% sales tax imposed within TDD#2 expires 12/31/25, the district will be dissolved at that time as well.

\* Revenues generated in the fund are turned over to the trustee. The negative fund balance indicates the outstanding debt has been called.

**Line Item Budget- 420 CID #1 - RP Shopping Center**

**Notes:**

\* The maximum available for reimbursement to the developer is \$3 million. After the fund accrued \$3 million, the City stopped collecting the 1% CID tax (in 2019).

**City of Roeland Park**

**Line Item Budget- 510 TIF 3 Fund- Boulevard Apartments/Industrial Park**

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
510	4010	<b>Beginning Fund Balance</b>	\$ 621,839	\$ 831,578	\$ 1,161,546	\$ 1,610,049	\$ 1,107,350	\$ -	\$ -
		<b>Taxes</b>							
510	4730	Tax Increment Income 3C	58,688	54,516	54,350	80,626	102,601	-	-
510	4731	Tax Increment Income 3A	294,797	295,016	359,744	342,675	361,097	-	-
		<b>Total Taxes</b>	<u>353,485</u>	<u>349,532</u>	<u>414,094</u>	<u>423,301</u>	<u>463,698</u>	<u>-</u>	<u>-</u>
		<b>Interest</b>							
510	4511	Interest on Investment	646	3,896	58,995	75,000	16,610	-	-
		<b>Total Interest</b>	<u>646</u>	<u>3,896</u>	<u>58,995</u>	<u>75,000</u>	<u>16,610</u>	<u>-</u>	<u>-</u>
		<b>Total Revenues</b>	<u>354,131</u>	<u>353,428</u>	<u>473,089</u>	<u>498,301</u>	<u>480,308</u>	<u>-</u>	<u>-</u>
	<b>B</b>	<b>Contracted Services</b>							
510	5203	Printing & Advertising	312	-	-	1,000	1,000	-	-
510	5204	Legal Printing	-	-	-	-	-	-	-
510	5205	Postage & Mailing Permits	-	-	-	-	-	-	-
510	5209	Professional Services	-	5,102	-	-	-	-	-
510	5214	Other Contracted Services	-	-	-	-	-	-	-
510	5243	Contractual Reimbursement	-	-	-	-	-	-	-
	<b>B</b>	<b>Contracted Services Total</b>	<u>312</u>	<u>5,102</u>	<u>-</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>	<u>-</u>
	<b>D</b>	<b>Capital Outlay</b>							
510	5244	General Contractor	120,000	9,404	-	-	40,134	-	-
510	5428	Roe Parkway Extension & Maint	24,080	8,954	24,586	1,000,000	1,546,524	-	-
		<b>Capital Outlay Total</b>	<u>144,080</u>	<u>18,358</u>	<u>24,586</u>	<u>1,000,000</u>	<u>1,586,658</u>	<u>-</u>	<u>-</u>
	<b>T</b>	<b>Transfers</b>							
510	5802	Transfer to General Fund	-	-	-	-	-	-	-
	<b>T</b>	<b>Transfers Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<b>Total Expenditures</b>	<u>144,392</u>	<u>23,460</u>	<u>24,586</u>	<u>1,001,000</u>	<u>1,587,658</u>	<u>-</u>	<u>-</u>
510		<b>Ending Fund Balance</b>	<u>\$ 831,578</u>	<u>\$ 1,161,546</u>	<u>\$ 1,610,049</u>	<u>\$ 1,107,350</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**Notes:**

\* TIF 3 expires May 17, 2025.

\* The ending fund balances in this fund vary year-to-year due to the scheduling of capital projects. In FY 2018 most of the available resources were spent on the sanitary sewer installation, storm water detention and final grade and fill for the site. Water One extended a looped public main to serve the site in 2021.

\* Remaining TIF funds are planned for extending Roe Parkway to intersect Roe Blvd as well as restoration of existing Roe Parkway. This work will coincide with the completion of the Rocks development.

# City of Roeland Park

## Line Item Budget- 560 TIF 4 Fund- The Rocks

			2024						
			2021	2022	2023	Projected	2025 Budget	2026 Budget	2027 Budget
560	4010	Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Taxes									
560	4110	City Sales & Use Tax	-	-	-	-	-	25,000	25,000
560	4730	Tax Increment Income	-	-	-	-	-	659,795	676,290
Total Taxes			-	-	-	-	-	684,795	701,290
Interest									
560	4511	Interest on Investment	-	-	-	-	-	-	-
Total Interest			-	-	-	-	-	-	-
Total Revenues			-	-	-	-	-	684,795	701,290
B Contracted Services									
560	5203	Printing & Advertising	-	-	-	-	-	-	-
560	5204	Legal Printing	-	-	-	-	-	-	-
560	5205	Postage & Mailing Permits	-	-	-	-	-	-	-
560	5209	Professional Services	-	-	-	-	-	10,000	-
560	5214	Other Contracted Services	-	-	-	-	-	-	-
560	5243	Contractual Reimbursement	-	-	-	-	-	10,000	10,000
B Contracted Services Total			-	-	-	-	-	20,000	10,000
D Capital Outlay									
560	5478	Site Redevelopment Costs	-	-	-	-	-	664,795	691,290
560	5457	Public Infrastructure Improvements	-	-	-	-	-	-	-
Capital Outlay Total			-	-	-	-	-	664,795	691,290
T Transfers									
560	5802	Transfer to General Fund	-	-	-	-	-	-	-
T Transfers Total			-	-	-	-	-	-	-
Total Expenditures			-	-	-	-	-	684,795	701,290
560		Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### Notes:

\* TIF 4's Project Plan for EPC is anticipated to be initiated at the beginning of 2025 and expire in 2045. The TIF increment will be used to reimburse EPC for eligible project costs on the mixed use development at the Rocks. Total TIF resources over the 20 year life of the district are anticipated to total \$16.44M. A 2% CID overlay sales tax is also being collected and accounted for in this fund, the CID sales tax will be in place starting in 2025 and continuing through 2046. CID resources are anticipated to total \$1M during the life of the CID. These resources will be available to reimburse EPC on eligible project costs. The issuance of Industrial Revenue Bonds is anticipated in support of the project as well. The developer will buy the bonds and be liable for this debt, the issuance of the debt provides the developer exemption from paying sales tax on the materials purchased to construct the project. The sales tax avoided is anticipated to equal \$2.15M. Total project cost is \$74.6M. The TIF, CID and IRB incentives shall not exceed 25% of the project cost (or \$18.65M).

City of Roeland Park

Line Item Budget- 570 Economic Development Fund

			2021	2022	2023	2024 Projected	2025 Budget	2026 Budget	2027 Budget
570	4010	Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ 1,261,554	\$ 26,554	\$ 26,554
		<b>Transfers In</b>							
570	4865	Transfers In from TIF 1	-	-	-	1,261,554	-	-	-
		<b>Total Transfers In</b>	-	-	-	1,261,554	-	-	-
		<b>Interest</b>							
570	4511	Interest on Investment	-	-	-	-	-	-	-
		<b>Total Interest</b>	-	-	-	-	-	-	-
		<b>Total Revenues</b>	-	-	-	1,261,554	-	-	-
	<b>B</b>	<b>Contracted Services</b>							
570	5203	Printing & Advertising	-	-	-	-	-	-	-
570	5204	Legal Printing	-	-	-	-	-	-	-
570	5205	Postage & Mailing Permits	-	-	-	-	-	-	-
570	5209	Professional Services	-	-	-	-	50,000	-	-
570	5214	Other Contracted Services	-	-	-	-	-	-	-
570	5243	Contractual Reimbursement	-	-	-	-	-	-	-
	<b>B</b>	<b>Contracted Services Total</b>	-	-	-	-	50,000	-	-
	<b>D</b>	<b>Capital Outlay</b>							
570	5478	Site Redevelopment Costs	-	-	-	-	1,135,000	-	-
570	5457	Public Infrastructure Improvements	-	-	-	-	50,000	-	-
		<b>Capital Outlay Total</b>	-	-	-	-	1,185,000	-	-
	<b>T</b>	<b>Transfers</b>							
570	5802	Transfer to General Fund	-	-	-	-	-	-	-
	<b>T</b>	<b>Transfers Total</b>	-	-	-	-	-	-	-
		<b>Total Expenditures</b>	-	-	-	-	1,235,000	-	-
570		<b>Ending Fund Balance</b>	\$ -	\$ -	\$ -	\$ 1,261,554	\$ 26,554	\$ 26,554	\$ 26,554

Notes:

\* The Economic Development fund was established in 2024. Resources will be used to encourage redevelopment of blighted and underutilized sites with a focus on encouraging diversification of commercial uses as well as diversification of housing options within the community.

\* Funding of the 2025 Objective to provide covered benches at bus stops along Roe Blvd is reflected in this fund (cell in blue).



# CAPITAL IMPROVEMENT PROGRAM



## THIS SECTION INCLUDES

- Capital Investment Overview
- CIP Summary
- 10 Year Outlook by Department
- 5 Year Outlook by Funding Source

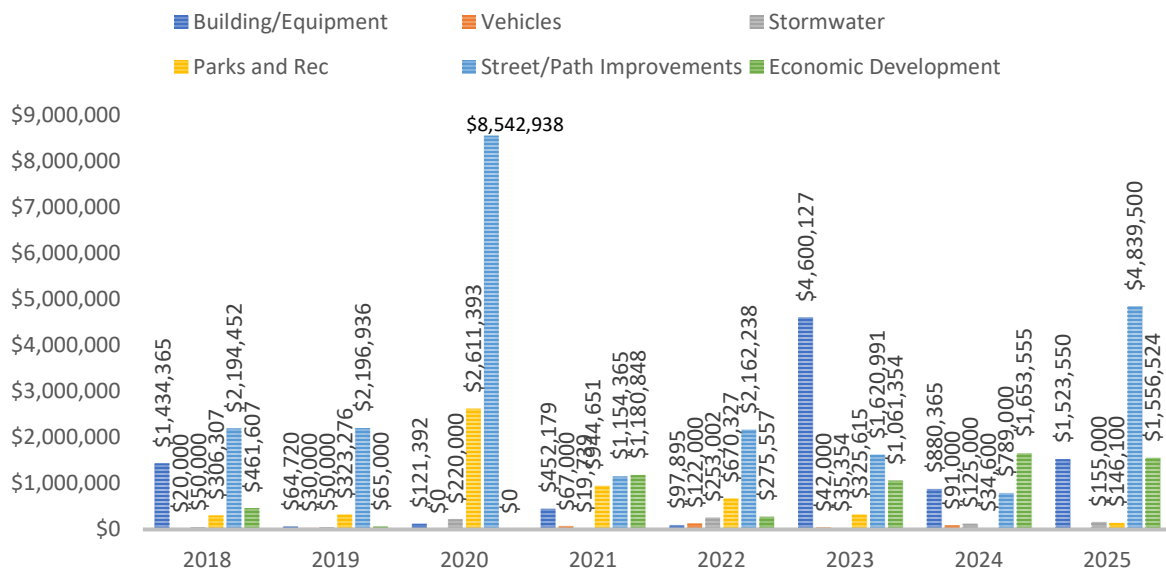
# Capital Improvement Program

## Capital Investment Overview

Reinvesting in the City's infrastructure, buildings, vehicles and equipment is important to maintaining the quality of life in our community. Further the City's investment promotes private investment which is key to the financial health of the community. Reinvesting in public buildings and equipment also assures that the operating costs for the City remain at optimal levels.

Roeland Park defines a "capital asset" as the purchase of assets at a cost greater than \$5,000 with a useful life of at least three years. "Capital improvements" are the investment in infrastructure improvements or additions and "capital maintenance" includes the improvement of an existing asset to maintain its condition (such as street maintenance). A "capital expenditure," is an expenditure on any of the above items. Below is a graph reflecting the capital investment during the period of 2018 through 2025.

## CAPITAL INVESTMENT BY MAJOR CATEGORY 2018-2025



## Capital Improvement Plan

The CIP reflects the anticipated year of each project as well as the different funding sources per project. The City issued \$1.25 million in GO Bonds in 2020 to assist in funding two major parks and recreation infrastructure projects which spanned 2020 and 2021: the Aquatic Center Renovation (\$1.8 million) and Phase 1 and 2 for R Park (\$1.5 million). The City has followed a pay-as-you-go approach to funding capital improvements since 2014 when the City last borrowed to purchase the street light system. The pay-as-you-go approach was shown to be sustainable so long as capital

investment remained focused on maintaining existing infrastructure. With Council's direction to make significant additions to the Aquatic Center and R Park within a short two-year horizon this method was not possible for those two projects. The 2020 debt issuance was relatively small (\$1.25 million) with a short maturity (10 years). During that 10-year period the four existing bond issues being repaid by the City will be retired and it is possible to continue the pay-as-you-go approach so long as revenues grow at a historical pace and the capital improvement program continues a focus on maintaining existing infrastructure. Adding substantial new amenities, buildings, or equipment is not possible without adding new revenue sources or borrowing. As existing debt is retired, the resources currently allocated to retire that debt (property tax and sales tax) are anticipated to transition to funding capital projects. Should the City find itself in a situation where capital funding is necessary beyond the annual revenues available, the option of borrowing would remain available.

In November 2020, voters approved an increase to the Special Infrastructure sales tax from ¼ cent to ½ cent. This will provide additional resources for capital investment in the future. Starting in 2021 the increase in sales tax revenue due to the increase in the rate is reflected. The sales tax rate increase went into effect April 1, 2021, and sunsets March 31, 2031 (unless extended).

A detailed list of all capital items anticipated in the five-year CIP are included in Appendix B. Over the duration of the 2024-2028 CIP, the City's budgeted capital investment is \$20.2 million. Most of the investment is on roadway improvements, such as street maintenance, residential street reconstruction (Nall 2025, Rosewood/Granada 2026), CARS supported improvements to Roe Boulevard (in 2024), Mission (in 2025), and 55<sup>th</sup> Street (in 2025). Roe Parkway improvements are also planned in the TIF 3 Fund from 2024 to 2025.

## 2025 Capital Improvement Plan

The 2025 Budget includes capital investment in city owned buildings, infrastructure, facilities, vehicles, and equipment. The plan is intended to achieve the lowest cost of ownership over the lifecycle of the asset while meeting service quality and reliability standards.

	Project	Funding Source	2025 Budget	Description
Aquatics Center	Lifeguard Stand, Pool Furniture/Appliances, Swim Lane Divider replacements	220	5,100	Allocation to periodically replace deck furniture, lifeguard stands and swim lane dividers according to use and need. Also includes a new refrigerator for staff
City Hall	Furniture Replacement	360	3,250	Replace table in large conference room and office chairs.
	Comprehensive Plan Update	101	10,000	Update the City's Comprehensive Plan, last updated in 2015.
	City Hall Computer Replacement	360	4,200	Scheduled replacement to maximize service and warranty coverage. Includes replacement of Neighborhood Services iPads.
Police Department	Body Camera Replacement	360	1,200	Scheduled replacement of body cameras at the end of their useful life.
	In-Car Computer Replacement	360	8,000	Replace in-car computers at the end of their lifecycle.
	Police IT Equipment/Computers	360	6,900	Replace Computers for Police department as needed

	Project	Funding Source	2025 Budget	Description
Public Works Department	In-House or Contract Street Maintenance and Pavement Evaluation of Street Network	300	235,000	The funding is to be used for street maintenance, both in-house and contract. A pavement evaluation of the City's street network will also take place in 2025.
	Contracted Street Maintenance	106	215,000	This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work.
	Annual Sidewalk Repair and Replacement	270	25,000	Repair and replace areas of sidewalks where hazards exist.
	Bi-Annual Sidewalk Extension Project	270	100,000	Extend sidewalks every two years based on the City's Sidewalk Master Plan focusing on high priority sidewalks. 2025 will focus on the 47 <sup>th</sup> Place cul-de-sac sidewalk installation.
	Annual Street Light Replacement	270	10,000	Replace streetlights at the end of their useful life.
	Storm Sewer Repair/Replacement Program	250	155,000	Used to complete stormwater repair/replacement projects.
	Roe Parkway Ph 1 Extension & Ph 2 Maintenance	510	1,546,524	Extend Roe Pkwy to intersect w/ Roe Blvd. Includes curb and base repairs to existing Roe Pkwy and a sidewalk.
	2025 CARS – 55 <sup>th</sup> from SM Pkwy to Roe Blvd	270	220,000	2" Mill/overlay including base repairs, sidewalk and curb/gutter spot repairs. Shared with Fairway. Fairway is the lead on this project and will manage grant funds.
	2025 CARS – Mission Rd, 47 <sup>th</sup> to 53 <sup>rd</sup>	270	710,000	Mill and overlay of Mission Road. This is a shared project with Westwood and Fairway. Funding indicates Roeland Park's portion and grant funding.
		CARS Grant	1,285,000	
	2025 Residential Street Reconstruction Project	270	300,000	Reconstruct the roadway that is in poor condition on Nall Ave from 58 <sup>th</sup> to 51 <sup>st</sup> Streets. A portion of this project is covered through Surface Transportation and County Stormwater Assistance Grants.
		Grants (STP and SMP)	936,000	
	Residential Street Reconstruction – Rosewood & Granada	270	122,500	Reconstruction of Rosewood from 51 <sup>st</sup> to the Community Center and Granada from 51 <sup>st</sup> north to the dead end. This will cover planning and design.
	2026 CARS – 51st from Cedar to City Limits.	270	81,000	Mill & overlay street project with curb, gutter and sidewalk repairs. This portion is for design.
	Buena Vista Traffic Calming Project	270	20,000	Design for installation of traffic calming measures on Buena Vista Street.

	Project	Funding Source	2025 Budget	Description
Community Center	Community Center Renovation- Phase 2	300	1,500,000	Includes renovation of the fitness center, offices, reception area and kitchen in the Skyline Room.
Parks	Park Maintenance/Improvements	300	26,000	Funding is for general park improvements and maintenance that are identified on an annual basis.
	Nall Park Phase I Improvements & Bike Trail	300	115,000	Phase I will remove the old and install new play equipment in the park. It will also provide maintenance and expansion to the mountain bike trail in Nall Park.
<b>2025 TOTAL INVESTMENT (local + grant dollars):</b>				<b>\$7,640,674</b>

*Funding Sources: 220 = Aquatic Center Fund, 270 = Sp. Street Fund (27A), 290 = Community Center Fund (27C), 300 = Sp. Infrastructure (27D), 360 = Equipment/Building Reserve Fund, 370 = TIF 1, 450 = TIF 2, 510 = TIF 3, 550 = ARPA, CARS = County Assistance Road Systems Project grant, SMP – Stormwater Management Program, STP = Surface Transportation Grant (Federal Hwy),*

## 2025 Major Capital Improvements

### Street Improvements

- **CARS Funded Projects:** 2025 entails design for 55<sup>th</sup> Street from Shawnee Mission Parkway to Roe Boulevard and 51<sup>st</sup> Street from Cedar to the City limits. It also marks the construction of only one CARS project, Mission Road from 47<sup>th</sup> Street to 53<sup>rd</sup> Street. This is a shared project with Westwood and Fairway.
- **Nall Avenue from 58<sup>th</sup> to 51st:** This project will complete curb and sidewalk replacement along with full depth asphalt replacement in some areas, storm sewer replacement and new asphalt surface for the entire street. SMP and STP grant funds have been awarded in support of this project.

### Economic Development Improvements

- **Roe Parkway Improvements:** The initial phase of the project will see the cul-de-sac extended to intersect with Roe Boulevard. The subsequent phase will entail completing reconstruction of existing Roe Parkway to the east of Bolte Hall as well as adding a public sidewalk. The improvements are funded by TIF 3. The timing of this project is dependent upon progress of the EPC development at The Rocks site. It is the City's intent to complete this work after the heavy construction is complete at The Rocks site to avoid damage to a new street.

### Facilities

- **Phase 2 Renovations at the Community Center:** 2025 will see Phase 2 renovations completed at the Community Center. The childcare center, fitness area, kitchen and office areas will be renovated with new ceiling, lighting, flooring and paint similar to the renovations completed in Phase 1.

2024 through 2028  
**Capital Improvement Plan**  
Roeland Park, KS  
**Projects By Funding Source Summary**

Source	Project #	Priority	2024	2025	2026	2027	2028	Total
<b>101 General Overhead</b>								
Comprehensive Plan Updates	19-CH-002	5		10,000				10,000
<b>101 General Overhead Total</b>			<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
<b>106 Public Works</b>								
Contracted Street Maintenance	16-PW-014	9	214,000	215,000	216,000	217,000	218,000	1,080,000
RSR - 47th Place	24-PW-016	9	214,000					214,000
<b>106 Public Works Total</b>			<b>428,000</b>	<b>215,000</b>	<b>216,000</b>	<b>217,000</b>	<b>218,000</b>	<b>1,294,000</b>
<b>220 Aquatic Center Fund</b>								
Bath House Air Handler And Condensers	24-Aqua-002	13			13,000			13,000
Enclosed Slide Pump	19-Aqua-008	13				4,000		4,000
Family Slide Pump	19-Aqua-013	13				4,000		4,000
Lifeguard Stand Replacement	22-Aqua-004	13		1,500			1,500	3,000
Open Slide Pump	19-Aqua-012	13				4,000		4,000
Painting Lobby, Office Area and Restrooms	19-Aqua-006	7			10,000			10,000
Pool Deck Caulking	17-Aqua-002	6					5,000	5,000
Pool Furniture Replacement	20-Aqua-002	13	1,000	2,000	1,000	1,000	1,000	6,000
Replace Main Pool Pump Strainers	16-Aqua-003	13			5,500			5,500
Starting Block Replacement	24-Aqua-001	13				35,000		35,000
Swim Lane Divider Replacements	21-Aqua-002	13		1,600		1,600		3,200
<b>220 Aquatic Center Fund Total</b>			<b>1,000</b>	<b>5,100</b>	<b>29,500</b>	<b>49,600</b>	<b>7,500</b>	<b>92,700</b>
<b>250 Storm Water Fund</b>								
RSR - 47th Place	24-PW-016	9	125,000					125,000
Storm Sewer Repair/Replacement Program	24-PW-003	7	125,000	155,000	195,000	245,000	260,000	980,000
<b>250 Storm Water Fund Total</b>			<b>250,000</b>	<b>155,000</b>	<b>195,000</b>	<b>245,000</b>	<b>260,000</b>	<b>1,105,000</b>

Source	Project #	Priority	2024	2025	2026	2027	2028	Total
<b>270 Sp. Streets</b>								
2024 CARS- Roe Blvd & Johnson Dr Signal Replacemnt	24-PW-011	6	139,500					139,500
2025 CARS- 55th St from SMPKWY to Roe Blvd	23-PW-003	8	22,700	220,000				242,700
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	7	140,000	710,000				850,000
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	7	100,000	300,000				400,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009	7		81,000	367,000			448,000
2027 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8				624,000		624,000
2027 RSR- Granada from SMPKY to 56th	29-PW-001	7			100,000	700,000		800,000
2029 RSR- Nall Ave from 51st to North End	24-PW-009	6					175,000	175,000
Annual Sidewalk Repair & Replacement	21-PW-001	10	25,000	25,000	25,000	25,000	25,000	125,000
Bi-Annual Sidewalk Extension Project	21-PW-002	8		100,000		100,000		200,000
Buena Vista Traffic Calming Project	26-PW-010	9		20,000	250,000			270,000
RSR - 47th Place	24-PW-016	9	119,000					119,000
RSR- Extra Project (Rosewood & Granada)	24-PW-005	9		122,500	723,500			846,000
Sidewalk Extension- El Monte to Delmar	24-PW-006	8	84,000					84,000
Street Light Replacement	21-PW-007	8	10,000	10,000	10,000	10,000	10,000	50,000
<b>270 Sp. Streets Total</b>			<b>640,200</b>	<b>1,588,500</b>	<b>1,475,500</b>	<b>1,459,000</b>	<b>210,000</b>	<b>5,373,200</b>

### 290 Community Center

Community Center Computer Replacement	24-CCtr-002	13	2,200				2,420	4,620
Room 6 Air Handler/Furnace	28-CCtr-001	13					3,000	3,000
Trail Connection - Community Center to Nall Park	26-CCtr-001	5			150,000			150,000
<b>290 Community Center Total</b>			<b>2,200</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>5,420</b>	<b>157,620</b>

Source	Project #	Priority	2024	2025	2026	2027	2028	Total
<b>300 Special Infrastructure</b>								
Community Center Renovation - Phase 2	27-CCtr-001	8	125,000	1,500,000				1,625,000
Consistent Signage in the Parks	24-Parl-004	5	17,000					17,000
Disc Golf Course (short 9 basket course)	21-Park-001	5			13,500			13,500
Granada Park Playground Equipment Replacement	27-Park-001	7				125,000		125,000
Improve/Expand Nall Park Mountain Bike Trail	25-Park-001	6		15,000				15,000
In-House or Contracted Street Maintenance	16-PW-013	9	0	225,000	225,000	225,000	225,000	900,000
Mighty Bike Play Sculpture at R Park	23-Park-003	6	110,000					110,000
Nall Park Phase I Improvements Replacing Play Equi	23-Park-001	6		100,000	900,000			1,000,000
Nall Park Retaining Wall Maintenance	25-Park-003	8			15,000			15,000
New Public Works Facility	18-PW-001	9	500,000					500,000
Park Maintenance/Improvements	16-Park-001	9	25,000	26,000	27,000	28,000	29,000	135,000
Pavement Evaluation of Street Network	20-PW-020	7		10,000			15,000	25,000
RSR - 47th Place	24-PW-016	9	225,000					225,000
Tennis Court Resurfacing	27-Park-002	6				45,000		45,000
<b>300 Special Infrastructure Total</b>			<b>1,002,000</b>	<b>1,876,000</b>	<b>1,180,500</b>	<b>423,000</b>	<b>269,000</b>	<b>4,750,500</b>

### 360 Equipment Reserve

#103 - 2012 F350 Pickup Replacement	16-PW-025	13	63,000					63,000
#104 - 2014 F250 Pickup Truck - Replacement	18-PW-010	13			65,000			65,000
#107 - 2016 F350 One-ton Replacement	26-PW-002	13					74,000	74,000
#201 - 2010 Elgin Street Sweeper	16-PW-022	13				300,000		300,000
#203 - 2003 Skidsteer Case 85XT	23-PW-005	13			55,000			55,000
#401 - 2016 Coneqtec Cold Planer Replacement	23-PW-017	13			13,000			13,000
#408 - Vbox Spreader Replacement	26-PW-005	13					8,000	8,000
#410 - 2012 Boss Plow - Replacement	24-PW-001	13	8,500					8,500
#411 - 2015 Boss Plow - Replacement	26-PW-003	13			8,500			8,500
#414 - 2016 Boss Plow Replacement	26-PW-004	13					9,000	9,000
AED Unit Replacement	18-Pol-001	13			8,000			8,000
Body Camera Replacement	16-Pol-004	13		1,200	1,200	1,200	1,200	4,800
City Hall Office Chairs	25-CH-007	13		250	250	250	250	1,000
City Hall Server Firewall	18-CH-003	13					5,000	5,000
Duty Rifle Replacement	16-Pol-008	13				5,000		5,000
Ford Escape - Chief Vehicle	26-Pol-001	13				25,000		25,000
In-Car Cameras	22-Pol-003	13				8,000	8,000	16,000
Large Meeting Room Table	25-CH-008	13		3,000				3,000

Source	Project #	Priority	2024	2025	2026	2027	2028	Total
Neighborhood Services Ipads	25-CH-001	13		2,000				2,000
Police Detective Vehicle - Ford Taurus	22-Pol-002	13			0			0
Police Drone	24-Pol-003	13	7,000					7,000
Police: Ford Fusion - Travel - Special use.	22-Pol-001	13				26,000		26,000
Police In-Car Computer Replacement	19-Pol-001	13	4,000	8,000	8,000	8,000		28,000
Police IT Equipment/Computers	18-Pol-003	13	6,760	6,900	7,100	7,300	7,500	35,560
Police K9 Dog	19-Pol-005	13			15,000			15,000
Public Works Computer Replacement	24-PW-015	13	6,000					6,000
Radar Speed Detection Unit Replacement	16-Pol-007	13	5,000		5,000		5,000	15,000
Replace City Hall Computers	19-CH-004	13	2,200	2,200	3,300	5,500	1,100	14,300
Replace City Hall Computer Server	18-CH-002	13					6,000	6,000
Replace City Hall Hot Water Heater	19-CH-001	13			15,000			15,000
Replace City Hall Networking Routers	19-CH-003	13	8,000					8,000
Replace Police Backup Server	17-CH-002	13					6,000	6,000
Rolling Task Chairs in Large Meeting Room	25-CH-003	13	1,500					1,500
Rolling Task Chairs in Small Meeting Room	25-CH-004	13					700	700
Taser Replacement	19-Pol-002	13	7,200					7,200
<b>360 Equipment Reserve Total</b>			<b>119,160</b>	<b>23,550</b>	<b>204,350</b>	<b>386,250</b>	<b>131,750</b>	<b>865,060</b>

### 510 TIF 3 - caves

Roe Parkway- Ph1 Extension & Ph2 Maintenance	22-PW-004	8	1,000,000	1,546,524				2,546,524
<b>510 TIF 3 - caves Total</b>			<b>1,000,000</b>	<b>1,546,524</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,546,524</b>

### CARS

2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	7		1,285,000				1,285,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009	7			367,000			367,000
2027 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8				511,000		511,000
<b>CARS Total</b>			<b>0</b>	<b>1,285,000</b>	<b>367,000</b>	<b>511,000</b>	<b>0</b>	<b>2,163,000</b>

### CDBG

Sidewalk Extension- El Monte to Delmar	24-PW-006	8	196,000					196,000
<b>CDBG Total</b>			<b>196,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>196,000</b>

Source	Project #	Priority	2024	2025	2026	2027	2028	Total
<b>Other Sources</b>								
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	7		276,000				276,000
Mighty Bike Play Sculpture at R Park	23-Park-003	6	129,250					129,250
<b>Other Sources Total</b>			<b>129,250</b>	<b>276,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>405,250</b>
<b>Partner City</b>								
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	7		580,000				580,000
<b>Partner City Total</b>			<b>0</b>	<b>580,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>580,000</b>
<b>STP</b>								
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	7		660,000				660,000
<b>STP Total</b>			<b>0</b>	<b>660,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>660,000</b>
<b>GRAND TOTAL</b>			<b>3,767,810</b>	<b>8,220,674</b>	<b>3,817,850</b>	<b>3,290,850</b>	<b>1,101,670</b>	<b>20,198,854</b>

2024 through 2033  
**Capital Improvement Plan**  
 Roeland Park, KS  
**Projects by Funding Source And Department**

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
<b>101 General Overhead</b>													
<u>City Hall</u>													
Comprehensive Plan Updates	19-CH-002	5		10,000					85,000				95,000
<b>City Hall Total</b>			<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,000</b>
<b>101 General Overhead Total</b>			<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>85,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,000</b>
<b>106 Public Works</b>													
<u>Public Works</u>													
Contracted Street Maintenance	16-PW-014	9	214,000	215,000	216,000	217,000	218,000	219,000	220,000	221,000	222,000	223,000	2,185,000
RSR - 47th Place	24-PW-016	9	214,000										214,000
<b>Public Works Total</b>			<b>428,000</b>	<b>215,000</b>	<b>216,000</b>	<b>217,000</b>	<b>218,000</b>	<b>219,000</b>	<b>220,000</b>	<b>221,000</b>	<b>222,000</b>	<b>223,000</b>	<b>2,399,000</b>
<b>106 Public Works Total</b>			<b>428,000</b>	<b>215,000</b>	<b>216,000</b>	<b>217,000</b>	<b>218,000</b>	<b>219,000</b>	<b>220,000</b>	<b>221,000</b>	<b>222,000</b>	<b>223,000</b>	<b>2,399,000</b>

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
<b>220 Aquatic Center Fund</b>													
<u>Aquatic Center</u>													
Bath House Air Handler And Condensrsor	24-Aqua-002	13			13,000								13,000
Diving Board Replacement	18-Aqua-003	13						6,000					6,000
Enclosed Slide Pump	19-Aqua-008	13				4,000							4,000
Family Slide Pump	19-Aqua-013	13				4,000							4,000
Filters for Sprayground	19-Aqua-014	13						2,800					2,800
Lifeguard Stand Replacement	22-Aqua-004	13		1,500			1,500			1,500			4,500
Main Recirculation Pump and Motor #1 Replacement	30-Aqua-001	13						15,000					15,000
Main Recirculation Pump and Motor #2 Replacement	30-Aqua-002	13						15,000					15,000
Open Slide Pump	19-Aqua-012	13				4,000							4,000
Painting Lobby, Office Area and Restrooms	19-Aqua-006	7			10,000								10,000
Pool Deck Caulking	17-Aqua-002	6					5,000						5,000
Pool Deck Concrete Repair/Replacement	19-Aqua-004	6						10,000					10,000
Pool Furniture Replacement	20-Aqua-002	13	1,000	2,000	1,000	1,000	1,000	1,000	1,000	1,000			9,000
Pool Shade Conopy Replacements	18-Aqua-002	4						3,000	2,000	6,000			11,000
Repaint Main Pool	17-Aqua-003	8							125,000				125,000
Replace Main Pool Pump Strainers	16-Aqua-003	13			5,500								5,500
Slide Repainting	28-Aqua-001	4						35,000					35,000
Splashpad Pumps	19-Aqua-011	13								4,000			4,000
Starting Block Replacement	24-Aqua-001	13				35,000							35,000
Swim Lane Divider Replacements	21-Aqua-002	13		1,600		1,600		1,600		1,600			6,400
<b>Aquatic Center Total</b>			<b>1,000</b>	<b>5,100</b>	<b>29,500</b>	<b>49,600</b>	<b>7,500</b>	<b>89,400</b>	<b>128,000</b>	<b>14,100</b>	<b>0</b>	<b>0</b>	<b>324,200</b>
<b>220 Aquatic Center Fund Total</b>			<b>1,000</b>	<b>5,100</b>	<b>29,500</b>	<b>49,600</b>	<b>7,500</b>	<b>89,400</b>	<b>128,000</b>	<b>14,100</b>	<b>0</b>	<b>0</b>	<b>324,200</b>

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
<b>250 Storm Water Fund</b>													
<u>Public Works</u>													
RSR - 47th Place	24-PW-016	9	125,000										125,000
Storm Sewer Repair/Replacement Program	24-PW-003	7	125,000	155,000	195,000	245,000	260,000	275,000	275,000	275,000	275,000	275,000	2,355,000
<b>Public Works Total</b>			<b>250,000</b>	<b>155,000</b>	<b>195,000</b>	<b>245,000</b>	<b>260,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>2,480,000</b>
<b>250 Storm Water Fund Total</b>			<b>250,000</b>	<b>155,000</b>	<b>195,000</b>	<b>245,000</b>	<b>260,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>2,480,000</b>
<b>270 Sp. Streets</b>													
<u>Public Works</u>													
2024 CARS- Roe Blvd & Johnson Dr Signal Replacemnt	24-PW-011	6	139,500										139,500
2025 CARS- 55th St from SMPKWY to Roe Blvd	23-PW-003	8	22,700	220,000									242,700
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	7	140,000	710,000									850,000
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	7	100,000	300,000									400,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009	7		81,000	367,000								448,000
2027 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8				624,000							624,000
2027 RSR- Granada from SMPKY to 56th	29-PW-001	7			100,000	700,000							800,000
2029 RSR- Nall Ave from 51st to North End	24-PW-009	6					175,000	1,525,000					1,700,000
Annual Sidewalk Repair & Replacement	21-PW-001	10	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000
Bi-Annual Sidewalk Extension Project	21-PW-002	8		100,000		100,000		100,000		100,000		100,000	500,000
Buena Vista Traffic Calming Project	26-PW-010	9		20,000	250,000								270,000
Residential Street Reconstruction (RSR) Program	19-PW-001	8							100,000	900,000	100,000	900,000	2,000,000
RSR - 47th Place	24-PW-016	9	119,000										119,000
RSR- Extra Project (Rosewood & Granada)	24-PW-005	9		122,500	723,500								846,000
Sidewalk Extension- El Monte to Delmar	24-PW-006	8	84,000										84,000
Street Light Replacement	21-PW-007	8	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000			80,000
<b>Public Works Total</b>			<b>640,200</b>	<b>1,588,500</b>	<b>1,475,500</b>	<b>1,459,000</b>	<b>210,000</b>	<b>1,660,000</b>	<b>135,000</b>	<b>1,035,000</b>	<b>125,000</b>	<b>1,025,000</b>	<b>9,353,200</b>
<b>270 Sp. Streets Total</b>			<b>640,200</b>	<b>1,588,500</b>	<b>1,475,500</b>	<b>1,459,000</b>	<b>210,000</b>	<b>1,660,000</b>	<b>135,000</b>	<b>1,035,000</b>	<b>125,000</b>	<b>1,025,000</b>	<b>9,353,200</b>

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
<b>290 Community Center</b>													
<u>Community Center</u>													
50 Gal Water Heater Replacement- Two Each	22-CCtr-003	13									900		900
Admin. offices - Flooring replacement	19-CCtr-005	5									2,000		2,000
Community Center Computer Replacement	24-CCtr-002	13	2,200				2,420				2,670		7,290
Fitness Room Condenser Unit - 3 Ton	32-CCtr-002	7									4,000		4,000
Replace Roof Vent Fan	22-CCtr-002	13									2,000		2,000
Room 2 Condenser Unit - 3 Ton	32-CCtr-003	7									4,000		4,000
Room 6 Air Handler/Furnace	28-CCtr-001	13					3,000						3,000
Strength Training Room Air Handler/Furnace	32-CCtr-001	7									3,000		3,000
Trail Connection - Community Center to Nall Park	26-CCtr-001	5			150,000								150,000
<b>Community Center Total</b>			<b>2,200</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>5,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,670</b>	<b>2,900</b>	<b>176,190</b>
<b>290 Community Center Total</b>			<b>2,200</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>5,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,670</b>	<b>2,900</b>	<b>176,190</b>

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
<b>300 Special Infrastructure</b>													
<u>Community Center</u>													
Community Center Renovation - Phase 2	27-CCtr-001	8	125,000	1,500,000									1,625,000
<b>Community Center Total</b>			<b>125,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,625,000</b>
<u>Parks and Recreation</u>													
Consistent Signage in the Parks	24-Parl-004	5	17,000										17,000
Disc Golf Course (short 9 basket course)	21-Park-001	5			13,500								13,500
Granada Park Playground Equipment Replacement	27-Park-001	7				125,000							125,000
Improve/Expand Nall Park Mountain Bike Trail	25-Park-001	6		15,000									15,000
Mighty Bike Play Sculpture at R Park	23-Park-003	6	110,000										110,000
Nall Park Paved Trail Reconstruction	25-Park-002	7						125,000					125,000
Nall Park Phase I Improvements Replacing Play Equi	23-Park-001	6		100,000	900,000								1,000,000
Nall Park Retaining Wall Maintenance	25-Park-003	8			15,000								15,000
Park Maintenance/Improvements	16-Park-001	9	25,000	26,000	27,000	28,000	29,000	30,000	31,000	32,000	33,000	34,000	295,000
Tennis Court Resurfacing	27-Park-002	6				45,000							45,000
<b>Parks and Recreation Total</b>			<b>152,000</b>	<b>141,000</b>	<b>955,500</b>	<b>198,000</b>	<b>29,000</b>	<b>155,000</b>	<b>31,000</b>	<b>32,000</b>	<b>33,000</b>	<b>34,000</b>	<b>1,760,500</b>
<u>Public Works</u>													
#210 Leaf Vacuum Truck	18-PW-003	13							280,000				280,000
In-House or Contracted Street Maintenance	16-PW-013	9	0	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	2,025,000
New Public Works Facility	18-PW-001	9	500,000										500,000
Pavement Evaluation of Street Network	20-PW-020	7		10,000			15,000			10,000			35,000
RSR - 47th Place	24-PW-016	9	225,000										225,000
<b>Public Works Total</b>			<b>725,000</b>	<b>235,000</b>	<b>225,000</b>	<b>225,000</b>	<b>240,000</b>	<b>225,000</b>	<b>505,000</b>	<b>235,000</b>	<b>225,000</b>	<b>225,000</b>	<b>3,065,000</b>
<b>300 Special Infrastructure Total</b>			<b>1,002,000</b>	<b>1,876,000</b>	<b>1,180,500</b>	<b>423,000</b>	<b>269,000</b>	<b>380,000</b>	<b>536,000</b>	<b>267,000</b>	<b>258,000</b>	<b>259,000</b>	<b>6,450,500</b>

### 360 Equipment Reserve

<u>City Hall</u>													
City Hall HVAC Replacement	32-CH-001	7									90,000		90,000

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
City Hall Office Chairs	25-CH-007	13		250	250	250	250	250	250	250	250	250	2,250
City Hall Server Firewall	18-CH-003	13					5,000					5,000	10,000
City Hall - Sound System Replacement	27-CH-001	7									25,000		25,000
Large Display Monitors in Council Chambers	25-CH-006	13						1,500					1,500
Large Meeting Room Table	25-CH-008	13		3,000									3,000
Mayor-Council-Staff Council Chamber Chairs	25-CH-002	13							2,300				2,300
Neighborhood Services Ipads	25-CH-001	13		2,000					2,000				4,000
Replace Carpeting in City Hall	27-CH-002	5									25,000		25,000
Replace City Hall Computers	19-CH-004	13	2,200	2,200	3,300	5,500	1,100	3,600	3,300				21,200
Replace City Hall Computer Server	18-CH-002	13					6,000					6,000	12,000
Replace City Hall Hot Water Heater	19-CH-001	13			15,000								15,000
Replace City Hall Networking Routers	19-CH-003	13	8,000					8,000					16,000
Replace Police Backup Server	17-CH-002	13					6,000					6,000	12,000
Rolling Task Chairs in Large Meeting Room	25-CH-003	13	1,500										1,500
Rolling Task Chairs in Small Meeting Room	25-CH-004	13					700						700
City Hall Total			11,700	7,450	18,550	5,750	19,050	13,350	7,850	250	140,250	17,250	241,450
<u>Neighborhood Services</u>													
Building Inspection and Code Enforcement Vehicles	22-NS-001	13									50,000		50,000
Neighborhood Services Total			0	0	0	0	0	0	0	0	50,000	0	50,000
<u>Parks and Recreation</u>													
2014 Dodge 4x4 Crew Cab Pickup	24-Park-001	13						0					0
Parks and Recreation Total			0	0	0	0	0	0	0	0	0	0	0
<u>Police Department</u>													
AED Unit Replacement	18-Pol-001	13			8,000								8,000
Body Camera Replacement	16-Pol-004	13		1,200	1,200	1,200	1,200	1,200	1,200				7,200
Duty Rifle Replacement	16-Pol-008	13				5,000							5,000
Ford Escape - Chief Vehicle	26-Pol-001	13				25,000							25,000
In-Car Cameras	22-Pol-003	13				8,000	8,000	8,000					24,000
Patrol Vehicle Emergency Equipment	19-Pol-003	13						16,000	24,000				40,000
Police Bicycles	19-Pol-006	13							4,000				4,000

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
Police Detective Vehicle - Ford Taurus	22-Pol-002	13			0								0
Police Drone	24-Pol-003	13	7,000										7,000
Police: Ford Fusion - Travel -Special use.	22-Pol-001	13				26,000							26,000
Police In-Car Computer Replacement	19-Pol-001	13	4,000	8,000	8,000	8,000			4,000	8,000	12,000		52,000
Police In-Car Radio Replacement	18-Pol-005	13								25,000			25,000
Police IT Equipment/Computers	18-Pol-003	13	6,760	6,900	7,100	7,300	7,500	7,650	7,800	7,850	7,900	7,900	74,660
Police K9 Dog	19-Pol-005	13			15,000								15,000
Police K9 Equipment for Explorer	24-Pol-002	13										17,000	17,000
Police Patrol Vehicles: Explorers and Durangos	23-Pol-004	13						110,000	165,000				275,000
Police Portable Radio Replacement	18-Pol-004	13								48,000			48,000
Police Sidearm Replacement	16-Pol-006	13										11,250	11,250
Radar Speed Detection Unit Replacement	16-Pol-007	13	5,000		5,000		5,000		5,000		5,000		25,000
Taser Replacement	19-Pol-002	13	7,200					7,400					14,600
<b>Police Department Total</b>			<b>29,960</b>	<b>16,100</b>	<b>44,300</b>	<b>80,500</b>	<b>21,700</b>	<b>150,250</b>	<b>211,000</b>	<b>88,850</b>	<b>24,900</b>	<b>36,150</b>	<b>703,710</b>
<u>Public Works</u>													
#101 - F750 Dump Truck w/ Equip	17-PW-003	13							135,000				135,000
#102 - F750 Dump Trucks W/ Equip	16-PW-027	13								135,000			135,000
#103 - 2012 F350 Pickup Replacement	16-PW-025	13	63,000										63,000
#104 - 2014 F250 Pickup Truck - Replacement	18-PW-010	13			65,000								65,000
#105 - 2017 Ford F250 Ext Cab 4X4 - Replacement	17-PW-019	13						40,000					40,000
#107 - 2016 F350 One-ton Replacement	26-PW-002	13					74,000						74,000
#201 - 2010 Elgin Street Sweeper	16-PW-022	13				300,000							300,000
#203 - 2003 Skidsteer Case 85XT	23-PW-005	13			55,000								55,000
#401 - 2016 Coneqtec Cold Planer Replacement	23-PW-017	13			13,000								13,000
#403 - 2016 Paladin Sweeper Broom Replacement	26-PW-008	13								6,000			6,000
#406 - 2011 Henke Snow Plow Replacement	31-PW-001	13								10,000			10,000
#407 - 2011 Henke Snow Plow Replacement	31-PW-002	13								10,000			10,000

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
#408 - Vbox Spreader Replacement	26-PW-005	13					8,000						8,000
#410 - 2012 Boss Plow - Replacement	24-PW-001	13	8,500										8,500
#411 - 2015 Boss Plow - Replacement	26-PW-003	13			8,500								8,500
#414 - 2016 Boss Plow Replacement	26-PW-004	13					9,000						9,000
#415 - 2013 Kauffman Trailer 14'	23-PW-012	13										2,000	2,000
#415 - Kauffman Trailer 14'	25-PW-001	13										6,500	6,500
#416 - Asphalt Float Attachment	18-PW-002	13										22,000	22,000
#420 - 2017 Fertilizer Spray Trailer 7'	23-PW-013	13									1,000		1,000
Public Works Computer Replacement	24-PW-015	13	6,000					6,500					12,500
PW Hotsy Carwash Replacement	33-PW-001	13										9,000	9,000

Public Works Total			77,500	0	141,500	300,000	91,000	46,500	135,000	161,000	1,000	39,500	993,000
360 Equipment Reserve Total			119,160	23,550	204,350	386,250	131,750	210,100	353,850	250,100	216,150	92,900	1,988,160

### 510 TIF 3 - caves

#### Public Works

Roe Parkway- Ph1 Extension & Ph2 Maintenance	22-PW-004	8	1,000,000	1,546,524									2,546,524
Public Works Total			1,000,000	1,546,524	0	0	0	0	0	0	0	0	2,546,524
510 TIF 3 - caves Total			1,000,000	1,546,524	0	0	0	0	0	0	0	0	2,546,524

### CARS

#### Public Works

2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	7		1,285,000									1,285,000
2026 CARS- 51st from Cedar to City Limits	26-PW-009	7			367,000								367,000
2027 CARS- 47th from Roe Ln to Mission Rd	27-PW-001	8				511,000							511,000
Public Works Total			0	1,285,000	367,000	511,000	0	0	0	0	0	0	2,163,000
CARS Total			0	1,285,000	367,000	511,000	0	0	0	0	0	0	2,163,000

### CDBG

#### Public Works

Sidewalk Extension- El Monte to Delmar	24-PW-006	8	196,000										196,000
Public Works Total			196,000	0	0	0	0	0	0	0	0	0	196,000
CDBG Total			196,000	0	0	0	0	0	0	0	0	0	196,000

Source	Project #	Priority	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total
<b>Other Sources</b>													
<u>Parks and Recreation</u>													
Mighty Bike Play Sculpture at R Park	23-Park-003	6	129,250										129,250
<b>Parks and Recreation Total</b>			<b>129,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>129,250</b>
<u>Public Works</u>													
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	7		276,000									276,000
<b>Public Works Total</b>			<b>0</b>	<b>276,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>276,000</b>
<b>Other Sources Total</b>			<b>129,250</b>	<b>276,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>405,250</b>
<b>Partner City</b>													
<u>Public Works</u>													
2025 CARS- Mission Rd from 47th St to 53rd St	24-PW-004	7		580,000									580,000
<b>Public Works Total</b>			<b>0</b>	<b>580,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>580,000</b>
<b>Partner City Total</b>			<b>0</b>	<b>580,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>580,000</b>
<b>STP</b>													
<u>Public Works</u>													
2025 RSR- Nall Ave from 58th to 51st	24-PW-010	7		660,000									660,000
<b>Public Works Total</b>			<b>0</b>	<b>660,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>660,000</b>
<b>STP Total</b>			<b>0</b>	<b>660,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>660,000</b>
<b>GRAND TOTAL</b>			<b>3,767,810</b>	<b>8,220,674</b>	<b>3,817,850</b>	<b>3,290,850</b>	<b>1,101,670</b>	<b>2,833,500</b>	<b>1,732,850</b>	<b>2,062,200</b>	<b>1,111,820</b>	<b>1,877,800</b>	<b>29,817,024</b>



# APPENDIX A: **ORGANIZATIONAL GOALS & OBJECTIVES**

# Behavioral Values Organizational Goals & Fiscal Year 2025 Objectives

**Behavioral Values:** In the spring of 2023 the Governing Body and Department Directors developed Behavioral Values for the organization during a series of workshops facilitated by the KU Public Management Center. This effort was intended to strengthen the working relationships within the Governing Body as well as between the Governing Body and Staff. Behavioral Values guide the organization as we examine how to bridge the gap between what is politically acceptable (what we want to do) and what is operationally sustainable (can we do it).

Value	Definition
Committed to Continuous Learning	We learn new skills, gain knowledge, listen, and seek to understand to be proactive and innovative in our leadership and decision making.
Sense of Humor	Remaining keenly aware of the context and approach, we use humor as a tool to create social connections and build relationships.
Respect	We hold all people and groups in high regard, treating them with kindness while creating an environment where they feel seen and heard.
Integrity	We are honest and uphold the highest ethical standards.
Inclusive	We welcome, represent, empower, and engage all people and groups through a focus on equity and fairness without favor or bias.
Transparency	We share information openly to create shared understanding and clarity and confidence in community governance.

**Organizational Goals and Current Year Objectives:** The broadly defined Organizational Goals are consistent areas of focus for organization improvements. These are reviewed and updated at the start of each budget cycle to ensure each remains relevant prior to staff and the elected officials focusing on specific Objectives (priorities) for the next budget year. The Objectives are specific initiatives intended to further the City's Goals and support our Values.

**A. Advance Diversity, Equity, and Inclusion** – within the community through intentional policy and procedures.

## Objectives:

### 1. Plan for 75<sup>th</sup> Anniversary Events for 2026

Justification: Roeland Park will be celebrating its 75<sup>th</sup> year of incorporation on 7/2/2026. An inclusionary planning process should start early for this commemorate milestone to allow ample time for events scheduling and budget development. An Ad Hoc 75<sup>th</sup> Anniversary Committee made up of the Engagement Committee, residents, elected officials and staff would be an appropriate team to complete this objective. The planning effort should not require any funding; however, a key responsibility of the committee would be to develop a budget for planned anniversary events to be presented for inclusion in the 2026 budget.

Cost Estimate: \$0 **Account**

Completion Date: 7/1/25

Responsible Party: Ad Hoc 75<sup>th</sup> Anniversary Committee (to be appointed)

Submitted By: Council Person Hage

#### What are the racial equity implications of this objective?

- What is the intended outcome of this item? The intent is to celebrate Roeland Park's 75 years of evolution and success, raising awareness of our history with old and new residents alike and building a stronger connection among our residents. The events also make memories for future generations to look back upon.
- Does this item benefit all racial groups? The events will be designed to encourage participation by all racial groups.
- Does this item leave out any racial groups? No.
- What (if any) social determinants of health are impacted by this item? The social aspect of the events is intended to enhance mental health.
- What (if any) are the unintended economic and environmental impacts of this item? None identified.
- How has the impacted community been involved? The impacted community will make up the Ad Hoc 75<sup>th</sup> Anniversary Committee, they will be at the core of planning for the events.
- How will the program be communicated to all stakeholders? The City will solicit interested committee volunteers through our normal communications channels.

## B. Prioritize Communication and Engagement with the Community

–by expanding opportunities to inform and engage residents in an open and participatory manner.

## Objectives:

## 1. Complete a Strategic Planning Process

Justification: Roeland Park completed a community led Strategic Planning Process in 2015. The strategic initiatives included in that plan have guided the City during the past decade to 170 initiatives totaling more than \$27 million of investment in the community. Our community has seen significant change during this period, completing a follow up strategic planning process in 2025 would be timely (10 years after the initial plan adoption). These citizens led planning initiatives demand significant coordination in addition to requiring expertise in the areas of engagement, facilitation, and community planning. The cost estimate below contemplates employing a consulting firm with successful experience in leading such initiatives. The deadline anticipates the process commencing at the beginning of 2025 and continuing throughout the entire year, with completion by year end.

Cost Estimate: \$60,000 **Account 5209.101 Professional Services**

Completion Date: 12/31/25

Responsible Party: City Administrator

Submitted By: Keith Moody

What are the racial equity implications of this objective? The strategic planning process is intended to engage every resident of the community. Designed with accessibility for all, employing multiple methods of engagement ensuring each voice is heard and no population segment marginalized.

## 2. Create a Public Art Master Plan for Roeland Park

Justification: Roeland Park has long pursued a policy of beautifying our city with quality public art. It has become incorporated into our city's branding. The process of selecting and placing art has historically been done on a case-by-case basis on the advice of the Arts Advisory Committee. Previously, availability of funding dictated the timing and placement of art.

Now that the city has allocated an annual budget for art it is prudent to adequately plan for locating future public art as well as assessing the type of artwork that works best in each location. It will also provide opportunities to take stock of existing public art and determine if current locations should be reconsidered.

A public art masterplan would create a framework and roadmap for the arts in Roeland Park well into the future. Some examples of public art master plans that other communities have published include [Leawood](#) and [Overland Park](#) locally. There are also many small towns that have created public art master plans such as [Truckee, California](#) and [McCall](#).

Idaho. We envision our master planning process to take place throughout 2025 and include an assessment of the current collection and program, public engagement, establishment of a vision and goals, and a future location guide with recommended styles. The scope will also entail updating the existing public art brochure. A consultant will be engaged to facilitate the process and develop the plan and updated public art brochure.

Cost Estimate: \$30,000 **Account 5217.101**

Completion Date: 12/31/25

Responsible Party: Arts Advisory Committee

Submitted By: Arts Advisory Committee

What are the racial equity implications of this objective?

- What is the intended outcome of this item? *The intended outcome is to provide a vision and course of action for transparency in our policies, selection criteria and long-term goals. This will include potential locations for multiple placements of public art in a cohesive and complementary plan within the city over a period.*
- Does this item benefit all racial groups? *Yes*
- Does this item leave out any racial groups? *No*
- What (if any) social determinants of health are impacted by this item? *The appreciation of art has shown to be beneficial to overall mental health and wellness.*
- What (if any) are the unintended economic and environmental impacts of this item? *Placement of art in public spaces may require removal of trees/plantings and additional landscaping that should weigh environmental impacts and neighborhood aesthetics.*
- How has the impacted community been involved? *They have been given access to information about public art creating an opportunity to educate, explore, and discover what our community has to offer.*
- How will the program be communicated to all stakeholders? *The City will use all means of communication-newsletter, website and social media to relay the information to all stakeholders.*

**C. Improve Community Assets** – through timely maintenance and replacement as well as improving assets to modern standards.

## **Objectives:**

### **1. Improve and Expand Nall Park Mountain Bike Trail**

Justification: The existing Nall Park single track mountain bike and hiking trail is widely used by residents of Roeland Park and enthusiasts throughout the metro. The steep grade and compact nature of the existing trail makes it unique among local trails. It was constructed in 2017 and has been maintained by volunteers coordinated by the trail steward.

Portions of the trail have degraded making it more challenging to navigate and access the lower portion of the trail. There are also fallen trees and some remaining invasive species that should be removed.

The intent is preventing further degradation of the trail, remove fallen and standing dead trees and other hazards. Working with Urban Trail Co and the trail steward existing obstacles will be improved and an expanded trail to the north will be added with secondary access to lower trail areas and new smaller features suited to a wide range of skill levels.

The design of the trail would be coordinated by UTC, the Nall Park Trail Steward and JCPRD and coordinated with the Parks Committee and the Nall Park Masterplan. JCPRD is expanding their funding and involvement with building and maintaining regional bike trails to create a consistent quality of trails and signage. As part of the goal, they could potentially take on the maintenance and upgrades to the trail in the future. We would have their knowledge and expertise in this phase and in the future could hand over some portion of the future cost. Most of the initial work would be completed with volunteer labor coordinated by UTC and the trail steward. Some large tree removal and earth moving would require expertise and heavy equipment. A budget of \$15k would allow for rental of equipment/operators and bringing in additional dirt for obstacles, new signage, and related expenses.

Cost Estimate: \$15,000 **Account 5472.300**

Completion Date: 10/31/25, working with volunteer labor means that the schedule is difficult to determine. Walk-through and planning with UTC would begin in the fall of 2024 with the intent to complete work during the summer of 2025. Effort will be made for portions of the trail to remain open during construction.

Responsible Party: Parks and Recreation Superintendent, Parks, and Trees Committee

Submitted By: Council Person Lero

What are the racial equity implications of this objective? These upgrades would benefit all racial groups by expanding the trail to allow for a wider skill level. A less aggressive trail is easier to ride with a broader range/cost of bikes making it more accessible. The trail maintenance and expansion work would be done by volunteer labor and is broadly advertised in the greater mountain bike community and is racially and economically diverse. Creating a trail that is more accessible has direct health benefits for users of the trail and an indirect benefit by increasing awareness of Nall Park and its current walking paths and playgrounds. More users of the trail and park gets more people in the park and eyes on the trails and helps to reduce crime.

## 2. Add Covered Benches at Bus Stops in Roeland Park

Justification:

This is meant to help our residents who utilize public transit to get from their home to work, school, shopping, etc. This is needed for a city that is striving to be more friendly to those without their cars, particularly during inclement weather. 8 covered benches are proposed for the bus stops along Roe Boulevard near the 48<sup>th</sup> and 51<sup>st</sup> intersections on the east and west side of the street as well as adjacent to Sunflower Medical Center, adjacent to St. Lukes Hospital on Johnson Drive and two final locations on 48<sup>th</sup> at Roe Parkway. We will work with JOCO Transit to confirm what stops are planned in Roeland Park for the future. It is possible that not all the 8 locations identified end up with a covered bench after discussions with adjacent property owners and JOCO Transit are complete.

A unique concept to be considered in addition to customary bus stop enclosure options is employing covered benches made of retired wind turbine blades by [Canvus](#). These uniquely designed elements would complement Roeland Park's public art and contribute to the city's commitment to reuse and recycling with a nod to our carbon emissions reduction efforts. Pictures below are examples of covered benches by Canvus.



Cost Estimate: \$50,000 **Account 5457.570** Paid for by Economic Development funds.

Completion Date: 9/31/25

Responsible Party: Public Works Director and Johnson County Transit

Submitted By: Council Person Dickens

What are the racial equity implications of this objective? Our public transit is utilized by all walks of life, but we know that studies show that communities of color are often in the lower income categories and therefore, may rely more heavily on public transit.

## **D. Keep Our Community Safe & Secure – for all residents, businesses, and visitors.**

### **Objectives:**

#### **1. Establish a Standardized Reporting System for Police Department Activities through LEFTA Law Enforcement Software**

Justification: The Roeland Park Police Department has several different categories of reporting items that are assigned to different members of the department. The desired goal is to compile reports and documentation faster with more reliability and establish one central reporting system for the department by use of the LEFTA law enforcement software applications. This software can track and utilize the most modern approach of organization of police operations and reporting that include several topics: Fleet Management, Vehicle Pursuits, Employee Complaints and Compliments, Stop Data and Bias Enforcement, Internal affairs, Recruiting and Background, Academy and Training, Equipment and Purchases, Use of Force, and any additional topics to meet the needs of the department or community.

Cost Estimate: \$5,720 year one costs **Account 5266.102**. Subsequent annual subscription fee is \$3,720 currently.

Completion Date: 2/28/25

Responsible Party: Cory Honas

Submitted By: Chief John Morris

What are the racial equity implications of this objective? This objective will establish reports of all police operations that can be shared with the community as determined by administrative policy. Transparency creates a more positive image of the community policing philosophy and keeps a checks and balance system of all police operations. Less time preparing operational reports provides more opportunities for staff to dedicate themselves to specific crime prevention methods thus creating a safer community for all citizens.

## **E. Provide Great Customer Service – with professional, timely and friendly staff.**

### **Objectives:**

#### **1. Add a Full Time Management Analyst Position**

Justification: The City has always operated with a slim staff. We manage a lot of work out of the administrative office with the staff we have. With Administration and Neighborhood Services, we have six staff members. This includes the City Administrator, Assistant City Administrator/Finance Director, City Clerk, Building Inspector, Code

Enforcement Officer and two half-time Administrative Assistants. We have had six staff members since 1999, when the City made the Building Inspector a full-time position. Apart from period vacancies, we have maintained 6 FTEs. Roeland Park consistently has among the lowest staffing levels in Johnson County at 5.8 staff members per 1,000 residents. The cities with fewer staff per thousand are Mission Hills, Shawnee, and Fairway (Mission Hills does not have its own Police Department).

At the same time, the workload and demands on administrative staff have increased substantially. Including, but not limited to the following.

- We have added six standing citizen committees that require staffing and coordination (Parks & Trees, 2001, Arts – 2002, Sustainability – 2007, Community Events – 2013/Engagement – 2019, Aquatic Center Advisory – 2019, DEI – 2021)
- We have added seven public assistance grant programs that are managed by administrative staff.
- We have substantially increased the data included in our annual budget and have submitted award-winning budgets for the past five years.
- We manage a full-service website in-house.
- We create a full color print newsletter six times/year in-house.
- We have taken on city-wide glass recycling, installed solar panels, and are embarking on a bike share program with Mission, all of which are managed by administrative staff.
- We started the RP Community Foundation and managed those accounts.
- We started Project RISE
- We staff and manage numerous ad hoc projects and council requests as they arise.

While these additional responsibilities have enhanced city services and brought value to residents, they have also increased the workload on the existing staff in a significant way. We recently gave up our municipal intern position to benefit Public Works. While this position was helpful, it was not ideal as the regular turnover contributed recurring training.

The expansion of services enhanced public engagement, increased communication, and education efforts as well as more frequent and more complicated public infrastructure projects all contribute to the need for additional administrative man hours. The amount of time dedicated to exempt staff has continued to increase to accommodate the demand. Creating a new, full-time, entry-level management analyst position to provide relief to existing staff, and help administration better manage responsibilities. In addition, this position can bring enhancement to existing services and bolster what's provided to the public. This would not be a position that would be exclusive to the Administration Department. The individual could help in all areas of the

City including Parks & Recreation, Public Works, and Police. This person could help with analysis and presentation of data, process improvement, and analysis of best practices. The primary duties of this position would include:

Finance/Budget:

- Manage Accounts Payable
- Assist with the Budget – conduct research on historical expenditures and revenues, review best practices, ensure contracts are captured within the scope of the budget and help with review and document creation.
- Assist with the annual audit.
- Review data for the Aquatic Facility, ensure information is correct in CivicRec, help staff at the pool with financial questions, reconciliation, and daily deposits to ensure accuracy.

Committee Work

- Be the primary staff person for the Community Foundation and manage the accounts.
- Be primary staff for the Sustainability and/or DEI Committees
- Provide support to all committees, providing research, helping with RFPs responding to inquiries and needs, assisting with budgetary requests, etc.

Research and data analysis:

- Gather data for the Cost-of-Living Analysis.
- Gather data on programming from comparable cities and provide best practices on various city initiatives and Council requests.
- Conduct various surveys as requested by Council and City Administration.
- Collect data on solar usage and track metrics to ensure performance.
- Coordinate and report on quarterly updates to budget objectives, strategic plan, and other plans as assigned.
- Engage in process improvement reviews of city activities and make recommendations to management for such improvements.

Special Project Management:

- Manage council requests, prepare staff reports and present to council as needed.
- Assist with processing new hires for the pool.
- Help coordinate, manage, and promote special events for the City.
- Aid Department Heads on an as needed basis for special projects as they arise.
- Assists with writing articles for and layout of the Roeland Parker
- Manage the website, ensure it regularly reflects up-to-date and accurate information, work on making as many functions available online as possible.

The employee would report to the Assistant City Administrator who would be responsible for hiring and training the individual and ensuring work is completed in a timely and efficient manner. This position would be classified at a Level 13 on the pay scale, which is the same as a Police Officer. It would require a bachelor's degree with at least one-two years of experience or a master's degree (preferred) in Public Administration or a related field.

Cost Estimate: \$105,000 in 2025 (\$65k - 5101.105 – Salary; \$40k – various benefits accounts in Dept. 107)

Completion Date: Hire by 3/31/25

Responsible Party: Assistant City Administrator

Submitted By: Jennifer Jones-Lacy, Assistant City Administrator; Kelley Nielsen, City Clerk

What are the racial equity implications of this objective?

- What is the intended outcome of this item? To better serve the residents and council by way of providing additional staff support to communicate with residents, provide needed data and analysis, support our citizen committees, and support all departments in the work they do. Also intended to ease the load on existing staff.
- Does this item benefit all racial groups? That is the intent. Due to the sheer volume of responsibilities Administrative staff have, this position will help us address matters timelier and effectively.
- Does this item leave out any racial groups? No
- What (if any) social determinants of health are impacted by this item? Enhanced mental health by reducing overwhelm for existing staff and improving a sense of well-being at work.
- What (if any) are the unintended economic and environmental impacts of this item?  
N/A
- How has the impacted community been involved? Have consulted with existing Admin staff on how to improve workload.
- How will the program be communicated to all stakeholders? Staff will work to identify diverse candidates for this position by advertising at local universities and through publications that reach a diverse audience. Hiring an additional staff member means we can better serve our community by providing more manpower to the work we do.

**F. Cultivate a Rewarding Work Environment** – where creativity, efficiency, productivity, and work-life balance are continuous pursuits.

**Objectives:**

**1. Create an Employee Engagement Committee**

Justification:

As a small tight-knit community, Roeland Park is special. Our residents have come to expect a high level of service and our staff delivers on that expectation daily. This is reflected in our Leading the Way award given by ETC and the regular praise we receive on social media for the high-quality service and protection provided to the community. One way to retain our high-quality staff and recruit additional quality employees is to build a sense of culture for our organization as one that values and cares for our employees in an intentional way.

According to Leigh Branham, author of The 7 Hidden Reasons Employees Leave, the number one reason people leave an employer is that they do not feel valued and recognized. He goes on to say that it's mostly about informal recognition and respect, rather than being formally recognized. An employee engagement committee is one way we can make employees feel valued and respected. This committee would consist of one or two staff members from each department. Most committee members would not be department heads, ensuring grass-roots engagement by all staff that builds vesting on our organizational culture. We can ask for volunteers to participate on the committee with membership rotating periodically.

The goals of the committee will be as follows:

1. **Plan regular social activities for City of Roeland Park staff.** This can include, but is not limited to group lunches, social outings outside of work (such as the pool party), the annual Holiday party, etc. This would include scheduling food and activities, communicating with staff, scheduling dates, etc.
2. **Organize group volunteer activities.** This can be a couple times/year where we get together to serve our community in some way.
3. **Consider ways to encourage engagement by staff.**

These goals may expand or adjust in the future, but it's a good starting point for this committee. These activities will help show city staff that they are valued and that their contributions are appreciated by city administration and the community. It will also bring folks together from different departments, allowing more cooperative work and exposure to what others do in different parts of the city.

Cost Estimate: \$7,500 **Account** 5267.101 – Employee Related Expenses

Completion Date: 4/30/24

Responsible Party: Assistant City Administrator

Submitted By: Jennifer Jones-Lacy

What are the racial equity implications of this objective?

- What is the intended outcome of this item? The intended outcome is to engage all employees. We hope to do an employee survey to determine what activities and benefits

- staff would enjoy and what would appeal to staff from all backgrounds.
- Does this item benefit all racial groups? We hope that it does and hope to include staff members from all departments and backgrounds.
- Does this item leave out any racial groups? No, we strive to be inclusive.
- What (if any) social determinants of health are impacted by this item? A greater sense of connection among co-workers which is key to psychological safety and mental health.
- What (if any) are the unintended economic and environmental impacts of this item? N/A
- How has the impacted community been involved? We will involve all staff and request volunteers to participate.
- How will the program be communicated to all stakeholders? We intend to do a presentation to staff to share the details and gain interest.

## **G. Encourage Investment in Our Community – whether it be redevelopment, new development, or maintenance.**

### **Objectives:**

**1.**

Justification:

Cost Estimate:           \$ **Account**

Completion Date:

Responsible Party:

Submitted By:

What are the racial equity implications of this objective?

## **H. Work to Implement Strategic Goals – as outlined in the Strategic Plan, Comprehensive Plan, Planning Sustainable Places Study, and other planning documents adopted by Council.**

### **Objectives:**

**1. Hire a Consultant to Complete an Assessment of Current Carbon Emissions for City Facilities and Develop a Plan to Implement the Regional Climate Action Plan at the City Level**

Justification:

The City adopted the Regional Climate Action Plan via Resolution 690 on July 6, 2021. That plan aims to reach an ambitious goal of net zero emissions by 2050. The plan places a special emphasis on local government operations, with a plan to reach net zero by 2030 for

City/County operations. To get there, we will need the help of experts. The first step is to complete a carbon emissions inventory to determine our baseline. The City of Roeland Park has already implemented improvements at our public buildings to reduce carbon emissions including high efficiency HVAC systems, energy efficient lighting, improved insulation and roofing systems, water conserving fixtures, installing solar panels on city facilities, using hybrid and electric vehicles, expanding our electric charging station infrastructure in partnership with Johnson County, and entering into a cooperative grant with the City of Mission and Bike KC for electric bicycles. This assessment will show us our largest source of emissions and will provide a plan to achieve significant emissions reductions going forward, with a goal of net zero, by 2030.

Staff have reached out to two consultants who specialize in this type of work to get an idea of the cost of this project. If approved, we would issue an RFQ for this service to select a consultant. The Sustainability Committee will lead this process and be integrally involved in the review and implementation of this process, along with the Assistant City Administrator.

Cost Estimate: \$45,000 **Account 5209.101 Professional Services, General Overhead**

Completion Date: 12/31/25

Responsible Party: Sustainability Committee, Assistant City Administrator

Submitted By: Sustainability Committee

What are the racial equity implications of this objective? One of the primary pillars of the Climate Action Plan is environmental justice and equity in implementation. To be successful, the improvements need to benefit the entire population. Working to reduce carbon emissions helps some of our more vulnerable populations, including children, who experience asthma and other breathing difficulties. Also, building resiliency, which is part of our focus, will help all Roeland Parkers in the future live safe and healthy lives and be prepared in the event of a climate emergency to withstand the impacts.

**A Guide for Racial Equity Impact Questions:** the guide below is provided as an aid to help develop answers to the broad question of “what are the racial equity implications of this objective”. 2024 marks the implementation of a racial equity lens as a supporting data component for Objectives.

- What is the intended outcome of this item?
- Does this item benefit all racial groups?
- Does this item leave out any racial groups?
- What (if any) social determinants of health are impacted by this item?
- What (if any) are the unintended economic and environmental impacts of this item?
- How has the impacted community been involved?

- How will the program be communicated to all stakeholders?

Social determinants of health are the conditions in the environment where people are born, live, learn, work, play, worship, and age that affect a wide range of health and quality-of-life outcomes. Several social determinants of health that are particularly relevant to municipal government are: crime prevention and criminal justice, safe and healthy living conditions, connectivity of neighborhoods, and access to recreation opportunities.



## APPENDIX B: **STAFFING DETAIL**

## Roeland Park Personnel Schedule – Full Time Equivalents

### Police Department

POSITION	2018 ACTUAL	*2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	*2024 ACTUAL	**2025 ADOPTED
Chief	1	1	1	1	1	1	1	1
Deputy Chief	0	0	0	0	0	0	1	0
Sergeant	3	3	3	3	3	3	3	3
Master Patrol Officer	1	0	0	0	0	0	0	0
Detective	1	1	1	1	1	1	0	0
Corporal	2	3	3	3	3	3	3	3
Officer	6.5	7.5	7.5	7.5	7.5	7.5	6.5	7.5
Crossing Guard	0	0	0	0	0	0	.2	.2
Police Clerk	1	1	1	1	1	1	1	1
<b>Total</b>	<b>15.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>16.5</b>	<b>15.7</b>	<b>15.7</b>

\*A temporary Assistant Chief Position was added for 2024, a sergeant was promoted to this position, a vacant officer position was held open during 2024. As a cost offset for a special market pay increase provided only to police staff in September of 2023, the detective position was eliminated. Crossing Guard services were brought in-house in 2024 vs contracted.

\*\* In 2025 the Deputy Chief position is eliminated when that person assumes the Chief Position and at that time the vacant police officer position held open will be filled. 6 full time officers, 1 school resource officer and part-time officer hours equal to .5 FTE's make up the 7.5 Officers shown.

### Public Works

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	*2024 ACTUAL	2025 ADOPTED
PW Director	1	1	1	1	1	1	1	1
PW Superintendent	1	1	1	1	1	1	1	1
Equipment Operator	5	5	5	5	5	5	5	5
Administrative Assistant	0	0	0	0	0	0	.5	.5
Engineering Intern	0	.23	.23	.23	.23	.23	0	0
<b>Total</b>	<b>7</b>	<b>7.23</b>	<b>7.23</b>	<b>7.23</b>	<b>7.23</b>	<b>7.23</b>	<b>7.5</b>	<b>7.5</b>

\*A part time Administrative Assistant position was added in 2024 with the cost of that position offset by the elimination of the Engineering Intern position in this department and elimination of the Administrative Intern position in the Administration department.

## Parks & Recreation

POSITION	2018 ACTUAL	*2019 ACTUAL	2020 ACTUAL	**2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	***2024 ACTUAL	2025 ADOPTED
Parks & Recreation Superintendent	0	0	1	1	1	1	1	1
Facility Maintenance Supervisor	0	1	1	1	1	1	1	1
Aquatics Seasonal Employees	0	0	0	6.3	6.3	6.3	6.3	6.3
Community Center Attendants	0	.9	.9	.9	.9	.9	.9	.9
Seasonal Maintenance Worker	0	0	0	0	0	0	.725	.725
<b>Total</b>	<b>0</b>	<b>1.9</b>	<b>2.9</b>	<b>9.2</b>	<b>9.2</b>	<b>9.2</b>	<b>9.925</b>	<b>9.925</b>

\*The Facility Maintenance Supervisor and part time Community Center Attendants transferred from Johnson County Parks and Recreation employment to City employment following the adoption of the 2019 budget.

\*\*The aquatics seasonal positions of Pool Manager, Assistant Pool Manager, Head Lifeguard, Lifeguard, Front Desk Attendant, and Concessions were added for the 2021 Roeland Park Aquatic Center Season.

\*\*\*Seasonal Maintenance positions were added in 2024.

## Administration

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	*2024 ACTUAL	**2025 ADOPTED
City Administrator	1	1	1	1	1	1	1	1
Asst. City Administrator/Finance Director	1	1	1	1	1	1	1	1
City Clerk	1	1	1	1	1	1	1	1
Management Analyst	0	0	0	0	0	0	0	1
Administrative Assistant	1	1	1	1	1	1	1	1
Intern	0.4	0.4	.4	0.4	0.4	0.4	0	0
<b>Total</b>	<b>4.4</b>	<b>4.4</b>	<b>4.4</b>	<b>4.4</b>	<b>4.4</b>	<b>4.4</b>	<b>4.0</b>	<b>5.0</b>

\*The Administrative Intern was removed in 2024 to help offset the cost of adding a part time Administrative Assistant in Public Works.

\*\*The addition of a full time Management Analyst is a 2025 Objective.

## Municipal Court

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ADOPTED
<b>Court Clerk</b>	1	1	1	1	1	1	1	1
<b>Judge</b>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
<b>Prosecutor</b>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
<b>Total</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>

## Neighborhood Services

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ADOPTED
<b>Building Inspector</b>	1	1	1	1	1	1	1	1
<b>Code Enforcement Officer</b>	1	1	1	1	1	1	1	1
<b>Total</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Governing Body

POSITION	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ADOPTED
<b>Mayor</b>	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
<b>Council</b>	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6
<b>Total</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>	<b>1.9</b>

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 ACTUAL	2025 ADOPTED
<b>Grand Total</b>	<b>32.00</b>	<b>35.13</b>	<b>36.13</b>	<b>42.43</b>	<b>42.43</b>	<b>42.43</b>	<b>42.225</b>	<b>43.225</b>

Following adoption of the 2019 budget, the Facility Maintenance Supervisor and part time Community Center Attendants were transitioned from Johnson County Parks and Recreation (JCPRD) employees to City employees. The combined City and JCPRD staffing level at the Community Center remained the same. A School Resource Officer (SRO) was also added in 2019 through a partnership with Bishop Miege and St. Agnes Schools. The 2020 Budget added a full time Parks and Recreation Superintendent who oversees the Aquatics Facility. Starting in 2021, the adopted FTEs represent the addition of seasonal aquatics positions previously accounted for by Johnson County Parks and Recreation (JCPRD).

In 2023 the Police Detective position was eliminated to offset the cost of a market pay increase for the police staff. In 2024 a Sergeant was promoted into a temporary Deputy Chief position for one year as part of a succession plan for the Police Chiefs planned retirement at the start of 2025. The Deputy Chief position will be eliminated when the succession is complete.

The Administrative Intern and Engineering Intern positions were eliminated with those resources being used to cover the cost of a .5 FTE Administrative Assistant position at Public Works. A Management Analyst position is to be added in 2024 at City Hall as part of an Objective.



# APPENDIX C: **PROJECT DETAILS FOR 5 YEAR CIP**



2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 16-PW-025  
Project Name #103 - 2012 F350 Pickup Replacement

Total Project Cost	\$138,000	Department	Public Works
Type	Equipment	Category	Vehicles
Priority	N/A	Status	Active
Useful Life	12 years	Model Yr Exist. Equip	2012

Description

Replacing asset #103 - 2012 Ford 350 4x\$ crew cab.

Justification

Assett #103 serves as a utility truck in the Public Works Department. The truck is used for grounds maintainence, traffic maintenance, street maintenance and has the ability to assist with snow removal operations. This is the only 4 passenger vehicle in the department and allows the ability for staff to ride together to trainings and various meetings.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	63,000	0	0	0	0	63,000	75,000
Total	63,000	0	0	0	0	63,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	63,000	0	0	0	0	63,000	75,000
Total	63,000	0	0	0	0	63,000	

Budget Impact

Funds will be transferred from the Public Works Department of the General Fund (106) to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 18-PW-010  
Project Name #104 - 2014 F250 Pickup Truck - Replacement

Total Project Cost	\$140,000	Department	Public Works
Type	Equipment	Category	Vehicles
Priority	N/A	Status	Active
Useful Life	12 years	Model Yr Exist.	2014
		Equip	

Description

Replacement of assett #104 - 2014 F250 pickup truck.

Justification

This truck is used for traffic control, snow removal of parking lot areas, grounds maintenance, and street maintenance hauling of equipment.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	65,000	0	0	65,000	75,000
Total	0	0	65,000	0	0	65,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	0	65,000	0	0	65,000	75,000
Total	0	0	65,000	0	0	65,000	

Budget Impact

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 26-PW-002

Project Name #107 - 2016 F350 One-ton Replacement

Total Project Cost	\$74,000	Department	Public Works
Type	Equipment	Category	Vehicles
Priority	N/A	Status	Active
Useful Life	12 years	Model Yr Exist. Equip	2016

Description

Replacement of assett #107 - 2016 F350 Oneton w/ stainless steel flatbed.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	0	0	74,000	74,000
Total	0	0	0	0	74,000	74,000

Funding Sources	2024	2025	2026	2027	2028	Total
360 Equipment Reserve	0	0	0	0	74,000	74,000
Total	0	0	0	0	74,000	74,000

Budget Impact

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 16-PW-022  
Project Name #201 - 2010 Elgin Street Sweeper

Total Project Cost	\$362,502	Department	Public Works
Type	Equipment	Category	Vehicles
Priority	N/A	Status	Active
Useful Life	17 years	Model Yr Exist. Equip	2010

Description

Budgets the replacement of the Elgin street sweeper in 2027. The current street sweeper was purchased for \$262,000 through lease-payments which were complete in 2018. City submittrf a CMAQ grant app that would cover 80% of the difference in price between a diesel (\$300k) and full electric (\$575k). The CMAQ grant was not awarded for the 2025-26 round. We will consider applying for the 2027-28 round.

Justification

In 2010, the City leased-purchased a 2010 Street Sweeper for \$262,400. Payments through 2018 reflect lease payments. Replacement of the sweeper is planned for 2027.

Prior	Expenditures	2024	2025	2026	2027	2028	Total
62,502	Equip/Vehicles/Furnishings	0	0	0	300,000	0	300,000
	Total	0	0	0	300,000	0	300,000

Prior	Funding Sources	2024	2025	2026	2027	2028	Total
62,502	360 Equipment Reserve	0	0	0	300,000	0	300,000
	Total	0	0	0	300,000	0	300,000

Budget Impact

Funding for the lease payment and ultimate replacement comes from the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-011  
Project Name 2024 CARS- Roe Blvd & Johnson Dr Signal Replacemnt

Total Project Cost	\$139,500	Department	Public Works
Type	Equipment	Category	Equipment: PW Equip
Priority	6 Neutral	Status	Active
Useful Life	50 years	Cond/Opportunity	2
Project Importance	4	Equity Score	0
Model Yr Exist.	2000		
Equip			

Description

Joint project with Mission to replace the existing Evergy owned traffic signal with a 50/50 shared city owned signal.

Justification

Replacing this older signal with 50% CARS funding lowers the cost of replacement and buyout of existing signals.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	139,500	0	0	0	0	139,500
Total	139,500	0	0	0	0	139,500

Funding Sources	2024	2025	2026	2027	2028	Total
270 Sp. Streets	139,500	0	0	0	0	139,500
Total	139,500	0	0	0	0	139,500

Budget Impact

Mission will receive the CARS funds since they are lead on the project. RP will merely pay them the net amount owed after CARS funding. Replacing Evergy owned signals with city owned signals reduces the ongoing operating and maintenance costs of traffic signals.

2024 thru 2028

# Capital Improvement Plan

## Roeland Park, KS

Project #	23-PW-003
Project Name	2025 CARS- 55th St from SMPKWY to Roe Blvd

Total Project Cost	\$242,700	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	8 Low Priority	Status	Active
Useful Life	15 years	Cond/Opportunity	3
Project Importance	3		

Description

This project will be shared with City of Fairway covering 40% of project costs. 2 mill/overlay w/ base repairs, spot curb/gutter repair, and sidewalk repair. This project will serve as Fairways primary project so it does not impact Roeland Parks scoring on Elledge Drive.

Justification

This project will bring needed repairs to this collector route and is being jointly funded by the City of Fairway. 4/19/2024 Update - Joint project w/Fairway. Roeland Park share of design is \$22,700. Our portion of construction, inspection, and testing would be \$391K. CARS will cover 50% or \$196K

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	220,000	0	0	0	220,000
Planning/Design	22,700	0	0	0	0	22,700
Total	22,700	220,000	0	0	0	242,700

Funding Sources	2024	2025	2026	2027	2028	Total
270 Sp. Streets	22,700	220,000	0	0	0	242,700
Total	22,700	220,000	0	0	0	242,700

Budget Impact

Roeland Park will pay 60% of the project cost and 40% will be paid for by the City of Fairway. Roeland Park's portion will come from the 1/2 cent sales tax in the Special Street Fund (27A).This project will also receive a CARS grant, which will be administered by Fairway.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-004

Project Name 2025 CARS- Mission Rd from 47th St to 53rd St

Total Project Cost	\$2,755,000	Department	Public Works
Type	Improvement	Category	Street Paving
Priority	7 Very Low Priority	Status	Active
Cond/Opportunity	3	Project Importance	3
Equity Score	1		

Description

2" mill and overlay of Mission Road, County line to 53rd Street. This project also includes bike lanes, spot curb and sidewalk replacement. The cost has increased to reflect the replacement of street lights. The project should be coordinated with the CARS program and the City of Westwood. The City of Westwood owns/maintains the east half of Mission Road.

Justification

This project is a continuation of the CARS program for the City. Mission Road has not had any large maintenance performed between 2004-2017. In 2022, Mission Road is projected to have a significant drop in the Pavement Condition Index (PCI) rating and will be important to provide some maintenance to the street.

Prior	Expenditures	2024	2025	2026	2027	2028	Total
40,000	Construction/Maintenance	0	2,575,000	0	0	0	2,575,000
	Planning/Design	140,000	0	0	0	0	140,000
	Total	140,000	2,575,000	0	0	0	2,715,000

Prior	Funding Sources	2024	2025	2026	2027	2028	Total
40,000	CARS	0	1,285,000	0	0	0	1,285,000
	270 Sp. Streets	140,000	710,000	0	0	0	850,000
	Partner City	0	580,000	0	0	0	580,000
	Total	140,000	2,575,000	0	0	0	2,715,000

Budget Impact

This project will be jointly funded by the City of Westwood where Roeland Park will be the administering City. Funds will come from CARS, the partner City and the 1/2 cent sales tax in the Special Street & Highway Fund (27D).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-010  
Project Name 2025 RSR- Nall Ave from 58th to 51st

Total Project Cost	\$1,336,000	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	7 Very Low Priority	Status	Active
Useful Life	25 years	Cond/Opportunity	3
Project Importance	3	Equity Score	1

Description

This project will repair sidewalk and ensure ADA compliance and add bike infrastructure to Nall Avenue. A minimum 2 mill/overlay is projected for the street segments where base has not failed and full reconstruction where base has failed. Some spot curb replacement and gutter replacement. Enhanced street lighting is also part of this project . Nall does not qualify for CARS funding, it is eligible for STP funding.

Justification

Nall Avenue, 51st to 58th is showing signs of street deterioration. Segments north of 51st have base failure. Sections south of 51st has some Fair areas north of 51st there are sections that Poor. MARC's regional bike route has this street as a route through Roeland Park so we intend to include bike user infrastructure in the project. This project will include a 2 mill and overlay of the street, bike infrastructure, and spot curb/sidewalk repair with ADA Ramp improvements.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	960,000	0	0	0	960,000
Other	0	276,000	0	0	0	276,000
Planning/Design	100,000	0	0	0	0	100,000
Total	100,000	1,236,000	0	0	0	1,336,000

Funding Sources	2024	2025	2026	2027	2028	Total
STP	0	660,000	0	0	0	660,000
270 Sp. Streets	100,000	300,000	0	0	0	400,000
Other Sources	0	276,000	0	0	0	276,000
Total	100,000	1,236,000	0	0	0	1,336,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 26-PW-009

Project Name 2026 CARS- 51st from Cedar to City Limits

Total Project Cost	\$815,000	Department	Public Works
Type	Improvement	Category	Street Paving
Priority	7 Very Low Priority	Status	Active
Useful Life	15 years	Cond/Opportunity	3
Project Importance	3	Equity Score	1

Description

Mill and overlay with curb and gutter and sidewalk repair. Drive aprons replaced that do not comply with ADA standards.

Justification

This street has a good base but the surface is in need of replacement. Some sidewalk and some curb are in need of replacement. Overall condition does not warrant complete reconstruction.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	367,000	0	0	367,000
Other	0	0	367,000	0	0	367,000
Planning/Design	0	81,000	0	0	0	81,000
Total	0	81,000	734,000	0	0	815,000

Funding Sources	2024	2025	2026	2027	2028	Total
270 Sp. Streets	0	81,000	367,000	0	0	448,000
CARS	0	0	367,000	0	0	367,000
Total	0	81,000	734,000	0	0	815,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 27-PW-001

Project Name 2027 CARS- 47th from Roe Ln to Mission Rd

Total Project Cost	\$1,135,000	Department	Public Works
Type	Improvement	Category	Street Paving
Priority	8 Low Priority	Status	Active
Useful Life	15 years	Cond/Opportunity	3
Project Importance	3	Equity Score	2

Description

Mill and overlay with spot curb, sidewalk and driveway apron repair and restripe lanes.

Justification

The base of the street is in good condition and does not warrant reconstruction. Resurfacing the pavement and replacing sections of curb and sidewalk that have failed will extend the life of the street. As of 2023 the UG has not committed to completing their side of the street.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	0	1,135,000	0	1,135,000
Total	0	0	0	1,135,000	0	1,135,000

Funding Sources	2024	2025	2026	2027	2028	Total
270 Sp. Streets	0	0	0	624,000	0	624,000
CARS	0	0	0	511,000	0	511,000
Total	0	0	0	1,135,000	0	1,135,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 29-PW-001  
Project Name 2027 RSR- Granada from SMPKY to 56th

Total Project Cost	\$800,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	7 Very Low Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	4
Project Importance	2	Equity Score	1

Description

Includes \$95k from street impact fee paid by Sunflower Medical when building was built. It is held in an escrow account in the spcial street fund. Intent is to add a sidewalk to one side of the street along the back of curb, may widen to a standard 28' width.

Justification

This project is being planned sooner than other poorer condition streets due to the financial resources contributed to the project from the Sunflower Medical development. May be pushed to 2031 if another project has greater need.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	0	700,000	0	700,000
Planning/Design	0	0	100,000	0	0	100,000
Total	0	0	100,000	700,000	0	800,000

Funding Sources	2024	2025	2026	2027	2028	Total
270 Sp. Streets	0	0	100,000	700,000	0	800,000
Total	0	0	100,000	700,000	0	800,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	24-PW-009
Project Name	2029 RSR- Nall Ave from 51st to North End

Total Project Cost	\$1,700,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	6 Neutral	Status	Active
Useful Life	25 years	Cond/Opportunity	2
Project Importance	3	Equity Score	1

Description

This project will repair sidewalk and ensure ADA compliance and add bike infrastructure to Nall Avenue. A minimum 2 mill/overlay is projected for the street segments where base has not failed and full reconstruction where base has failed. Some spot curb replacement and gutter replacement. Enhanced street lighting is also part of this project as is the extension of a sidewalk north of 51st to the park. Nall does not qualify for CARS funding, it is eligible for STP funding. Staff will seek cooperation with Mission (a portion is in Mission) on this project as well as seek contribution from Johnson County Waste Water as they are doing a major reconstruction to the Nelson Plant. The intent is that the work north of 51st would occur after completion of the Nelson WWTP project. The Nelson project is to start in 2024 and be complete in 2029.

Justification

Nall Avenue, 51st to 58th is showing signs of street deterioration. Segments north of 51st have base failure. Sections south of 51st has some Fair areas north of 51st there are sections that Poor. MARC's regional bike route has this street as a route through Roeland Park so we intend to include bike user infrastructure in the project. This project will include a 2 mill and overlay of the street, bike infrastructure, and spot curb/sidewalk repair with ADA Ramp improvements.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Planning/Design	0	0	0	0	175,000	175,000	1,525,000
Total	0	0	0	0	175,000	175,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
270 Sp. Streets	0	0	0	0	175,000	175,000	1,525,000
Total	0	0	0	0	175,000	175,000	

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	23-PW-005		
Project Name	#203 - 2003 Skidsteer Case 85XT		
Total Project Cost	\$55,000	Department	Public Works
Type	Equipment	Category	Equipment: PW Equip
Priority	N/A	Status	Active
Useful Life	20 years	Model Yr Exist. Equip	2003

**Description**

Replacement of assett #203 - 2003 CASE 85XT (Skidsteer) City may apply for a CMAQ grant to cover 80% of the additional cost of an all electric skidsteer over a diesel.

**Justification**

Assett #203 - Skidsteer is an important piece of equipment PW uses for a variety of reason. Street maintenance and ground maintenance are the areas we use this piece of equipment in the most.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	55,000	0	0	55,000
Total	0	0	55,000	0	0	55,000
Funding Sources	2024	2025	2026	2027	2028	Total
360 Equipment Reserve	0	0	55,000	0	0	55,000
Total	0	0	55,000	0	0	55,000

**Budget Impact**

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 23-PW-017  
Project Name #401 - 2016 Coneqtec Cold Planer Replacement

Total Project Cost	\$13,000	Department	Public Works
Type	Equipment	Category	Equipment: PW Equip
Priority	N/A	Status	Active
Useful Life	10 years	Model Yr Exist. Equip	2016

Description

Asset #401 - 2016 Coneqtec Cold Planer (Asphalt Miller) used heavily for street maintenance operations to remove sections of aphalt.

Justification

This asset is vital to the operations of in-house street maintenance. The attachment is used with asset #204 - Skidsteer.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	13,000	0	0	13,000
Total	0	0	13,000	0	0	13,000

Funding Sources	2024	2025	2026	2027	2028	Total
360 Equipment Reserve	0	0	13,000	0	0	13,000
Total	0	0	13,000	0	0	13,000

Budget Impact

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	26-PW-005		
Project Name	#408 - Vbox Spreader Replacement		
Total Project Cost	\$8,000	Department	Public Works
Type	Equipment	Category	Equipment: PW Equip
Priority	N/A	Status	Active
Useful Life	12 years	Model Yr Exist. Equip	2016

Description

Replacement of asset #408 - Vbox Spreader assigned to #107.

Justification

This Vbox Spreader should be scheduled for replacment in the same year truck #107 is scheduled for replacement.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	0	0	8,000	8,000
Total	0	0	0	0	8,000	8,000

Funding Sources	2024	2025	2026	2027	2028	Total
360 Equipment Reserve	0	0	0	0	8,000	8,000
Total	0	0	0	0	8,000	8,000

Budget Impact

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-001  
Project Name #410 - 2012 Boss Plow - Replacement

Total Project Cost	\$18,000	Department	Public Works
Type	Equipment	Category	Equipment: PW Equip
Priority	N/A	Status	Active
Useful Life	12 years	Model Yr Exist. Equip	2012

Description

Replacement of asset #410 - 2012 Boss Plow (8'-6) which is assigned to asset #103.

Justification

This plow is assigned to asset #103 - 2012 F350 which is currently scheduled for replacement in 2024. At that time the snow plow blade should be considered for replacement.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	8,500	0	0	0	0	8,500	9,500
Total	8,500	0	0	0	0	8,500	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	8,500	0	0	0	0	8,500	9,500
Total	8,500	0	0	0	0	8,500	

Budget Impact

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 26-PW-003  
Project Name #411 - 2015 Boss Plow - Replacement

Total Project Cost	\$8,500	Department	Public Works
Type	Equipment	Category	Equipment: PW Equip
Priority	N/A	Status	Active
Useful Life	12 years	Model Yr Exist. Equip	2015

Description

Replacement of asset #411 - 2015 Boss Plow (8'-6).

Justification

Asset #411 is a 2015 Boss Plow assigned to asset #104 - 2015 F250 Truck. Currently, asset #104 is scheduled to be replaced in 2026 and at that time #411 should be considered for replacement.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	8,500	0	0	8,500
Total	0	0	8,500	0	0	8,500

Funding Sources	2024	2025	2026	2027	2028	Total
360 Equipment Reserve	0	0	8,500	0	0	8,500
Total	0	0	8,500	0	0	8,500

Budget Impact

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 26-PW-004  
Project Name #414 - 2016 Boss Plow Replacement

Total Project Cost	\$9,000	Department	Public Works
Type	Equipment	Category	Equipment: PW Equip
Priority	N/A	Status	Active
Useful Life	14 years	Model Yr Exist. Equip	2016

Description

Replacement of asset #414 - 9' Boss Plow assigned to #107 a 2016 truck.

Justification

This plow is assigned to truck #107 and should be considered for replacement in the same year the truck is scheduled to be replaced.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	0	0	9,000	9,000
Total	0	0	0	0	9,000	9,000

Funding Sources	2024	2025	2026	2027	2028	Total
360 Equipment Reserve	0	0	0	0	9,000	9,000
Total	0	0	0	0	9,000	9,000

Budget Impact

Funding for all Public Works Equipment, with the exception of lease purchase items, comes from the Public Works Department of the General Fund (106) which is transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 18-Pol-001  
Project Name AED Unit Replacement

Total Project Cost	\$33,500	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	8 years	Model Yr Exist. Equip	2018

**Description**

The city has 5 AED units for the police department. The new models offer an 8 year warranty and cost approximately \$1,600 each. The replacement schedule anticipates replacing the 5 units every 8 years.

**Justification**

Replacement is required every 8 years to ensure proper compliance with medical needs.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
8,000	Equip/Vehicles/Furnishings	0	0	8,000	0	0	8,000	17,500
	Total	0	0	8,000	0	0	8,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
8,000	360 Equipment Reserve	0	0	8,000	0	0	8,000	17,500
	Total	0	0	8,000	0	0	8,000	

**Budget Impact**

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 21-PW-001  
Project Name Annual Sidewalk Repair & Replacement

Total Project Cost	\$375,000	Department	Public Works
Type	Improvement	Category	Sidewalks
Priority	10 High Priority	Status	Active
Useful Life	40 years	Cond/Opportunity	4
Project Importance	4		

**Description**

General sidewalk maintenance where hazards exist in the sidewalk network through the City. In 2019 and 2020, the program focused on eliminating trip hazards through a milling process. In subsequent years the program will focus on repairs that require removal and replacement of panels.

**Justification**

In 2017, Public Works began sidewalk inspections to identify hazards found in the public sidewalk. These funds will allow public works to address those hazard either by funding a contractor to complete repairs or for materials used by the Public Works staff to complete repairs. Keeping sidewalks safe for pedestrians advances the City's goal of being a community for all ages as well as reducing exposure to injury related claims.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
125,000	Construction/Maintenance	25,000	25,000	25,000	25,000	25,000	125,000	125,000
	Total	25,000	25,000	25,000	25,000	25,000	125,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
125,000	270 Sp. Streets	25,000	25,000	25,000	25,000	25,000	125,000	125,000
	Total	25,000	25,000	25,000	25,000	25,000	125,000	

**Budget Impact**

Annual sidewalk repair phases 1 - 3 will be paid for using the 1/2 cent sales tax resources in the Special Street Fund (270). Making timely repairs ensures resources allocated to maintaining this key element of public infrastructure are employed in a cost effective manner, delaying repairs results in a higher cost to due inflated construction costs. Inspection of sidewalks will be completed every 3 years by the pulbic Works Departmet in order to track progress of this program, this will also allow staff to consider if the amount being allocated to the program needs to be adjusted in future years.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-Aqua-002  
Project Name Bath House Air Handler And Condensrsor

Total Project Cost	\$13,000	Department	Aquatic Center
Type	Equipment	Category	Parks & Recreation
Priority	N/A	Status	Active
Useful Life	32 years	Model Yr Exist.	1996
		Equip	

Description

Replace cost for pool bath house hvac. Is 12,737.46. The current item number is M# HS29-681-1P,S#5897C4631.

Justification

The current HVAC at the bath house is 30 years old as of 2024. It is past its expeted life.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	13,000	0	0	13,000
Total	0	0	13,000	0	0	13,000

Funding Sources	2024	2025	2026	2027	2028	Total
220 Aquatic Center Fund	0	0	13,000	0	0	13,000
Total	0	0	13,000	0	0	13,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	21-PW-002
Project Name	Bi-Annual Sidewalk Extension Project

Total Project Cost	\$700,000	Department	Public Works
Type	Improvement	Category	Sidewalks
Priority	8 Low Priority	Status	Active
Useful Life	40 years	Cond/Opportunity	4
Project Importance	2		

Description

Sidewalks create a safe walkway for residents and vistors in town and help encourage a healthy lifestyle. Using the Sidwalk Master Plan created in 2010 and updated in 2017, City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvments (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The program is planned every other year in order for budget allocation to provided enough funding to complete at least one city block of sidewalk extension.

Justification

Proving for a continuous and connected pedestrian system furthers the City's goal of being a Community for All Ages. In addition, walkable communities are sought after as this is a key component to sense of place and neighborhoods which keeps our community vibrant, healthy and in demand. First project is Cedar Street in 2021.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
200,000	Construction/Maintenance	0	100,000	0	100,000	0	200,000	300,000
	Total	0	100,000	0	100,000	0	200,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
200,000	270 Sp. Streets	0	100,000	0	100,000	0	200,000	300,000
	Total	0	100,000	0	100,000	0	200,000	

Budget Impact

Project will be paid for through the 1/2 cent sales tax from the Special Street Fund (270). City leaders will extend sidewalks into high priority areas first, but also coordinate the program with planned adjacent street improvments (as it is more cost effective to install new sidewalk in concert with a complete street reconstruction project). The ongoing maintenance of new sidewalks will be reflected in the Annual Sidewalk Repair & Replacement program.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 16-Pol-004  
Project Name Body Camera Replacement

Total Project Cost	\$13,200	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	3 years	Model Yr Exist. Equip	2022

Description

Police Body Worn Video Cameras

Justification

To document officers activity / Arrests, traffic stops, accidents, investigations, citizen contacts ect. Replace as needed. All body cameras (13) were replaced in 2022. Each camera is \$600, we are reflecting replacing two cameras each year starting in 2025.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
6,000	Equip/Vehicles/Furnishings	0	1,200	1,200	1,200	1,200	4,800	2,400
	Total	0	1,200	1,200	1,200	1,200	4,800	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
6,000	360 Equipment Reserve	0	1,200	1,200	1,200	1,200	4,800	2,400
	Total	0	1,200	1,200	1,200	1,200	4,800	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing the cameras as needed ensures a dependable inventory. Although the cameras do represent an increase in operating expnses from the days before their use, the information gathered by the cameras reduces the City's exposure to unsubstantiated liability claims as well as discouraging inappropriate conduct.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	26-PW-010		
Project Name	Buena Vista Traffic Calming Project		
Total Project Cost	\$270,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	9 Medium Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	4
Project Importance	3	Equity Score	2

Description

Adding traffic calming featurers on Buena Vista between 53rd and Elledge.

Justification

In 2023-24 a traffic calming study was completed in concert with the neighbors along Buena Vista between 53rd and Elledge. Per the city's traffic calming policy the corridor is eligible for physical traffic calming elements. Support from 60% or more of the impacted residents was secured for traffic circle and raised pedestrian crossing elements.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	250,000	0	0	250,000
Planning/Design	0	20,000	0	0	0	20,000
Total	0	20,000	250,000	0	0	270,000

Funding Sources	2024	2025	2026	2027	2028	Total
270 Sp. Streets	0	20,000	250,000	0	0	270,000
Total	0	20,000	250,000	0	0	270,000

Budget Impact

The cost of the project will be paid for out of the Combined Special Street and Highway fund. Safety grants are also being pursued.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 25-CH-007  
Project Name City Hall Office Chairs

Total Project Cost \$2,750  
Type Equipment  
Priority N/A  
Useful Life 10 years

Department City Hall  
Category Equipment: Miscellaneous  
Status Active  
Model Yr Exist. various  
Equip

Description

Eight staff office chairs exist in City Hall, located at each work station.

Justification

The chairs require periodic replacement due to wear.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	250	250	250	250	1,000	1,750
Total	0	250	250	250	250	1,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	250	250	250	250	1,000	1,750
Total	0	250	250	250	250	1,000	

Budget Impact

Paid for out of the Equipment and Building Replacement Fund. Replacement assumes 1 chair being replaced each year, although actual replacement times may vary.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 18-CH-003  
Project Name City Hall Server Firewall

Total Project Cost \$20,000  
Type Equipment  
Priority N/A  
Useful Life 5 years

Department City Hall  
Category Equipment: Computers  
Status Active  
Model Yr Exist. 2018  
Equip

Description

The system is designed to prevent unauthorized access to or from the network. This is a hardware firewall.

Justification

The firewall should be replaced every five years.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
10,000	Equip/Vehicles/Furnishings	0	0	0	0	5,000	5,000	5,000
	Total	0	0	0	0	5,000	5,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
10,000	360 Equipment Reserve	0	0	0	0	5,000	5,000	5,000
	Total	0	0	0	0	5,000	5,000	

Budget Impact

The funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-CCtr-002

Project Name Community Center Computer Replacement

Total Project Cost	\$10,220	Contact	Asst. City Administrator
Department	Community Center	Type	Equipment
Category	Equipment: Computers	Priority	N/A
Status	Active	Useful Life	4 years
Model Yr Exist.	2024		
Equip			

Description

The Community Center has two desktop computers that are on a four-year replacement cycle.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	2,200	0	0	0	2,420	4,620	5,600
Total	2,200	0	0	0	2,420	4,620	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
290 Community Center	2,200	0	0	0	2,420	4,620	5,600
Total	2,200	0	0	0	2,420	4,620	

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	27-CCtr-001
Project Name	Community Center Renovation - Phase 2

Total Project Cost	\$1,625,000	Department	Community Center
Type	Improvement	Category	Parks & Recreation
Priority	8 Low Priority	Status	Active
Useful Life	30 years	Cond/Opportunity	2
Project Importance	4	Equity Score	2

Description

In 2019, the City hired SFS Architecture to complete a community center design study to illustrate how the Roeland Park Community Center could be improved. The total project cost is estimated at \$3 million. In 2021 a 2 phase approach was created vs a 5 phase approach that had been initially developed (in 2020). Attached is a plan showing the improvements per phase from SFS dated 4/23/21. As part of the 2022 budget process phase 3, 4, and 5 are being combined into a single phase for construction planned for 2026. A portion of the additional resources from the capital improvement sales tax increase approved by voters in 2020 afford the City the ability to move up the date for the phased improvements at the Community Center. We will make application to CDBG for \$200k in support of this project.

Justification

Areas not updated in Phase 1 will be addressed in Phase 2 including the kitchen and office areas.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	1,500,000	0	0	0	1,500,000
Planning/Design	125,000	0	0	0	0	125,000
Total	125,000	1,500,000	0	0	0	1,625,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	125,000	1,500,000	0	0	0	1,625,000
Total	125,000	1,500,000	0	0	0	1,625,000

Budget Impact

Funding of Phase 2 as was the case for most of the funding for Phase 1 will come from the Special Infrastructure fund, due to the Community Center Fund not having enough reserves to cover the cost of the renovations. \$200k in CDBG funding is anticipated in support of the project although funding has not been secured.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-CH-002  
Project Name Comprehensive Plan Updates

Total Project Cost	\$160,000	Department	City Hall
Type	Unassigned	Category	Economic Development/Tourism
Priority	5 Emerging	Status	Active
Useful Life	5 years	Cond/Opportunity	2
Project Importance	1	Equity Score	2
Model Yr Exist.	2025		
Equip			

Description

The comprehensive plan is the guiding document for future development of Roeland Park. The current comprehensive plan was updated in 2020. The City Planning Commission also reviewed and updated the Comprehensive Plan on a smaller scale in 2016. This item anticipates a minor review and update in 5 years followed by a citizen engaged update process in 10 years. Both of those efforts would be led by a consultant.

Justification

The comprehensive plan is a living document that requires review and update periodically as the City evolves. The City has undergone significant development recently and needs to review and update the comp plan in timely increments.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
65,000	Planning/Design	0	10,000	0	0	0	10,000	85,000
	Total	0	10,000	0	0	0	10,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
65,000	101 General Overhead	0	10,000	0	0	0	10,000	85,000
	Total	0	10,000	0	0	0	10,000	

Budget Impact

The General Overhead Department of the General Fund (101) will cover the cost.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-Parl-004

Project Name Consistent Signage in the Parks

Total Project Cost	\$17,000	Department	Parks and Recreation
Type	Improvement	Category	Parks & Recreation
Priority	5 Emerging	Status	Active
Useful Life	20 years	Cond/Opportunity	2
Project Importance	2	Equity Score	1

Description

Place signs with consistent design throughout the parks.

Justification

This is a 2024 Budget Objective. Adding consistent signs that are durable will enhance the resident experience at the parks and advance the City's branding efforts.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	17,000	0	0	0	0	17,000
Total	17,000	0	0	0	0	17,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	17,000	0	0	0	0	17,000
Total	17,000	0	0	0	0	17,000

Budget Impact

Funded through the Special Infrastructure fund (dedicated 1/2 capital improvement sales tax).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 16-PW-014  
Project Name Contracted Street Maintenance

Total Project Cost	\$6,888,000	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	9 Medium Priority	Status	Active
Cond/Opportunity	5	Project Importance	2
Equity Score	2		

Description

This budget is specifically for Street Maintenance efforts which require the use of a contractor to conduct the work. This majority of street maintenance work is performed by contractors as they have the proper equipment and skills and makes the process more efficient. Contracted work includes a variety of maintenance techniques including: chip seal, UBAS, mill and overlay, curb replacement, full depth repairs, crack sealing.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform contracted preventative and rehabilitation maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. The city completes a street assessment every 3 years to track and reflect the impact that the street maintenance program is having at keeping streets in Good condition.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
1,476,000	Construction/Maintenance	214,000	215,000	216,000	217,000	218,000	1,080,000	4,332,000
	Total	214,000	215,000	216,000	217,000	218,000	1,080,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
1,476,000	106 Public Works	214,000	215,000	216,000	217,000	218,000	1,080,000	4,332,000
	Total	214,000	215,000	216,000	217,000	218,000	1,080,000	

Budget Impact

Funding for contract street maintenance will come from the Public Works Department in the General Fund (106). An additional \$210+k annually will come from the Special Infrastructure Fund in future years. Keeping streets in Good or Fair condition by completing surface treatment, curb replacements and full depth repairs prevents the street from falling into a Poor condition. Poor condition streets require complete reconstruction wich is more expensive than employing periodic surface treatments. A comprehensive and timely street maintenance program reduces the cost of maintaining the streets over decades of use, thus reducing the demand on capital resources.

2024 thru 2028

# Capital Improvement Plan

## Roeland Park, KS

Project #	21-Park-001
Project Name	Disc Golf Course (short 9 basket course)

Total Project Cost	\$13,500	Department	Parks and Recreation
Type	Improvement	Category	Park: Nall Park
Priority	5 Emerging	Status	Active
Useful Life	30 years	Cond/Opportunity	2
Project Importance	2	Equity Score	1

Description

The City intends to increase amenities at Nall Park by adding a disc golf course. Disc golf is a popular sport in the Kansas City area with Roseland Park being the closest course in Kansas City, Kansas.

Justification

Nall Park is the City's largest park yet is underutilized. Adding amenities such as disc golf will help increase the parks traffic and awareness.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	13,500	0	0	13,500
Total	0	0	13,500	0	0	13,500

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	0	0	13,500	0	0	13,500
Total	0	0	13,500	0	0	13,500

Budget Impact

Funding for the project cost will come from the 1/2 cent sales tax in the Special Infrastructure Fund (300).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	16-Pol-008		
Project Name	Duty Rifle Replacement		
Total Project Cost	\$15,000	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	10 years	Model Yr Exist. Equip	2017

Description

Bushmaster Patrol Rifle 223 purchased in 2017.

Justification

Replacement of weapons as planned every 10 years.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	5,000	0	5,000	10,000
Total	0	0	0	5,000	0	5,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	0	0	5,000	0	5,000	10,000
Total	0	0	0	5,000	0	5,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). We have a duty rifle for each of the 5 patrol units and the cost to replace them is \$1,000 each.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-Aqua-008  
Project Name Enclosed Slide Pump

Total Project Cost	\$28,000	Department	Aquatic Center
Type	Equipment	Category	Parks & Recreation
Priority	N/A	Status	Active
Useful Life	15 years	Model Yr Exist. Equip	2019

Description

7.5 hp, 800 rpm, vertical hallow shaft, 10RL-1 stage, pump for enclosed slide.

Justification

Pumps require preiodic replacement and rebuilding. This pump is estimated to last 15 years with a rebuild at year 8. Cost of rebuild is estimated at \$4k, new pump \$24k.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	4,000	0	4,000	24,000
Total	0	0	0	4,000	0	4,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
220 Aquatic Center Fund	0	0	0	4,000	0	4,000	24,000
Total	0	0	0	4,000	0	4,000	

Budget Impact

Costs paid for out of Aquatic Center Fund with General Fund transfers.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	19-Aqua-013		
Project Name	Family Slide Pump		
Total Project Cost	\$28,000	Department	Aquatic Center
Type	Equipment	Category	Parks & Recreation
Priority	N/A	Status	Active
Useful Life	15 years	Model Yr Exist. Equip	2019

Description

3 hp, 1,200 rpm, vertical hallow shaft, 10RM-1 stage, pump for family slide.

Justification

Pumps require preiodic replacement and rebuilding. This pump is estimated to last 15 years with a rebuild at year 8. Cost of rebuild is estimated at \$4k, new pump \$24k.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	4,000	0	4,000	24,000
Total	0	0	0	4,000	0	4,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
220 Aquatic Center Fund	0	0	0	4,000	0	4,000	24,000
Total	0	0	0	4,000	0	4,000	

Budget Impact

Costs paid for out of Aquatic Center Fund with General Fund transfers.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 26-Pol-001  
Project Name Ford Escape - Chief Vehicle

Total Project Cost	\$54,000	Department	Police Department
Type	Equipment	Category	Vehicles
Priority	N/A	Status	Active
Useful Life	10 years	Model Yr Exist. Equip	2017

Description

2017 white Ford Escape Vehicle is used by the Chief of Police / Administrative and official use only. Estimated 10 years of service + / - & or 150,000 miles.

Justification

This vehicle is scheduled to replace a 2017 Ford Escape. All vehicles anticipate being replaced after 10 years or 150,000 miles, whichever comes first.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	25,000	0	25,000	29,000
Total	0	0	0	25,000	0	25,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	0	0	25,000	0	25,000	29,000
Total	0	0	0	25,000	0	25,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	27-Park-001
Project Name	Granada Park Playground Equipment Replacement

Total Project Cost	\$125,000	Department	Parks and Recreation
Type	Maintenance	Category	Park: Granada
Priority	7 Very Low Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	1
Project Importance	4	Equity Score	2

Description

This is for the removal and replacement of the playground equipment at Granada Park. Another options would be to repaint the existing equipment and install a unitary fall protection system to replace the mulch.

Justification

The playground equipment at Granada Park is showing signs of deterioration and in year 2027 will be approximately 25 years old. Staff believes we should plan to replace this equipment with a more modern - all inclusive design.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	0	125,000	0	125,000
Total	0	0	0	125,000	0	125,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	0	0	0	125,000	0	125,000
Total	0	0	0	125,000	0	125,000

Budget Impact

The cost includes new equipment and installation. The project will be funded from the Special Infrastructure Fund (1/2 capital improvement sales tax).

Budget Items	2024	2025	2026	2027	2028	Total
Maintenance	0	0	0	125,000	0	125,000
Total	0	0	0	125,000	0	125,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	25-Park-001		
Project Name	Improve/Expand Nall Park Mountain Bike Trail		
Total Project Cost	\$15,000	Contact	Public Works Director
Department	Parks and Recreation	Type	Improvement
Category	Parks & Recreation	Priority	6 Neutral
Status	Active	Useful Life	15 years

Description

Remove fallen and standing dead trees and other hazards on Nall Park Bike Trail as well as expand the trail so that it connects to the Community Center and the grade is reduced to make it more accessible. This project is a 2025 Budget Objective submitted and approved by Council.

Justification

The existing Nall Park single track mountain bike and hiking trail is widely used by residents of Roeland Park and enthusiasts throughout the metro. The steep grade and compact nature of the existing trail makes it unique among local trails. It was constructed in 2017 and has been maintained by volunteers coordinated by the trail steward. Portions of the trail have degraded making it more challenging to navigate and access the lower portion of the trail. There are also fallen trees and some remaining invasive species that should be removed.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	15,000	0	0	0	15,000
Total	0	15,000	0	0	0	15,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	0	15,000	0	0	0	15,000
Total	0	15,000	0	0	0	15,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 22-Pol-003  
Project Name In-Car Cameras

Total Project Cost \$107,000  
Type Equipment  
Priority N/A  
Useful Life 5 years

Department Police Department  
Category Equipment: PD  
Status Active  
Model Yr Exist. 2022  
Equip

**Description**

Five in-car videos cameras one in each patrol unit. These models have a five year warranty. In 2022 all in car cameras and body cameras (13) were replaced and an annual payment of \$8,000 for the next 4 years put in place to cover the subscription to a web based service of storing the video.

**Justification**

The in-car video will record all traffic stops and provides evidence on court cases when needed. All videos are stored on a separate server until the municipal court judge signs off on disposal.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
83,000	Equip/Vehicles/Furnishings	0	0	0	8,000	8,000	16,000	8,000
	Total	0	0	0	8,000	8,000	16,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
83,000	360 Equipment Reserve	0	0	0	8,000	8,000	16,000	8,000
	Total	0	0	0	8,000	8,000	16,000	

**Budget Impact**

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). After the 5 year warranty period (2027) we will assume 1 camary being replaced each year at \$8,000.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	16-PW-013
Project Name	In-House or Contracted Street Maintenance

Total Project Cost	\$7,586,000	Department	Public Works
Type	Maintenance	Category	Street Paving
Priority	9 Medium Priority	Status	Active
Cond/Opportunity	4	Project Importance	3
Equity Score	2		

Description

The funding is to be used for street maintenance, both in-house and contracted. These street maintenance projects which are surface treatments or spot repairs being funded by the Special Infrastructure Fund. The title provides for the resources to be used by the Public Works staff to complete street maintenance tasks they perform in-house (crack sealing, full depth spot repairs, curb replacement, striping) or for contracted street maintenance (mill and overlay, chip seal, UBAS, striping). Allocation was increased from \$161k to \$225k annually starting in 2022, using a portion of the additional sales tax generated from the capital improvement sales tax increased by voters in 2020. The sales tax was increased from a quarter of a cent to a half of a cent providing roughly \$375k in additional resources to fund capital improvements.

Justification

Public Works developed a Street Maintenance program in 2015 which outlines the required funding to perform regular routine proactive maintenance to ensure the dollars invested in our road network are stretched to their fullest capacity. Completing surface treatment and spot repairs on streets that are in fair condition prevents them from falling into a poor condition where subgrade failure has occurred.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
1,286,000	Construction/Maintenance	0	225,000	225,000	225,000	225,000	900,000	5,400,000
	Total	0	225,000	225,000	225,000	225,000	900,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
1,286,000	300 Special Infrastructure	0	225,000	225,000	225,000	225,000	900,000	5,400,000
	Total	0	225,000	225,000	225,000	225,000	900,000	

Budget Impact

Funds for in-house and contract street maintenance are funded from the 1/2 cent capital improvement sales tax in the Special Infrastructure Fund (300). An additional \$210+k annually for contracted street maintenance is provided for in the Public Works Department of the General Fund (106). Completing surface treatments and spot repairs prolongs the life of a street which is more cost effective than allowing a street to fall into poor condition and then reconstruct the street entirely.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 25-CH-008

Project Name Large Meeting Room Table

Total Project Cost \$6,000

Type Equipment

Priority N/A

Useful Life 15 years

Department City Hall

Category Equipment: Miscellaneous

Status Active

Model Yr Exist. 2014

Equip

Description

Table(s) for large meeting next to the council chambers, seats 12.

Justification

The tables require periodic replacement due to wear.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	3,000	0	0	0	3,000	3,000
Total	0	3,000	0	0	0	3,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	3,000	0	0	0	3,000	3,000
Total	0	3,000	0	0	0	3,000	

Budget Impact

Paid for out of the Equipment and Building Replacement Fund.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 22-Aqua-004  
Project Name Lifeguard Stand Replacement

Total Project Cost	\$7,500	Department	Aquatic Center
Type	Equipment	Category	Parks & Recreation
Priority	N/A	Status	Active
Useful Life	10 years	Model Yr Exist.	2007
		Equip	

Description

Replace one of the five lifeguard stands every 3rd year as needed. Each stand is approximately \$1,500.

Justification

Lifeguard stands need periodic replacement along with all other pool furniture due to wear and tear. This will build regular replacement into the budget.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
1,500	Equip/Vehicles/Furnishings	0	1,500	0	0	1,500	3,000	3,000
	Total	0	1,500	0	0	1,500	3,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
1,500	220 Aquatic Center Fund	0	1,500	0	0	1,500	3,000	3,000
	Total	0	1,500	0	0	1,500	3,000	

Budget Impact

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	23-Park-003		
Project Name	Mighty Bike Play Sculpture at R Park		
Total Project Cost	\$275,000	Department	Parks and Recreation
Type	Improvement	Category	Park: R Park
Priority	6 Neutral	Status	Active
Useful Life	30 years	Cond/Opportunity	2
Project Importance	2		

Description

This is a 2023 Objective. The sculpute is intended to anchor the traffic garden at the southeast section of R Park. To be located inside of the oval at the SE corner of the Park. Fund raising for the sculpture will cover \$70k and the City will cover \$90k of the cost.

Justification

The unique play element will compliment the playground and traffic garden constructed in Phase 3 of our park.

Expenditures		2024	2025	2026	2027	2028	Total
Construction/Maintenance		255,000	0	0	0	0	255,000
Planning/Design		20,000	0	0	0	0	20,000
Total		275,000	0	0	0	0	275,000
Funding Sources		2024	2025	2026	2027	2028	Total
Prior 35,750	Other Sources	129,250	0	0	0	0	129,250
	300 Special Infrastructure	110,000	0	0	0	0	110,000
	Total	239,250	0	0	0	0	239,250

Budget Impact

\$90k funded from the Special Infrastructue Fund and \$70k funded through local fund raising.

2024 thru 2028

# Capital Improvement Plan

## Roeland Park, KS

Project #	23-Park-001
Project Name	Nall Park Phase I Improvements Replacing Play Equi

Total Project Cost	\$1,000,000	Contact	Public Works Director
Department	Parks and Recreation	Type	Improvement
Category	Park: Nall Park	Priority	6 Neutral
Status	Active	Useful Life	20 years
Cond/Opportunity	3	Project Importance	2
Equity Score	2		

Description

The is the removal and replacement of the existing playground equipment at Nall Park for a more modern system including as part of Phase 1 improvements at the Park.

Justification

Nall Park has increasingly become a destination park for the City. Many of the facilities have been updated and the bike trail is newly installed in 2018. The play ground equipment is old 1980's style equipment and should be updated to match the park with more modern equipment use.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	900,000	0	0	900,000
Planning/Design	0	100,000	0	0	0	100,000
Total	0	100,000	900,000	0	0	1,000,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	0	100,000	900,000	0	0	1,000,000
Total	0	100,000	900,000	0	0	1,000,000

Budget Impact

Funding for playground equipment replacement will come from the Special Infrastructure Fund (27D). A portion of the project will be funded via the payment in lieu of parkland dedication of \$377k made by the City during the final platting process for The Rocks. The Parks Committee has indicated a preference for allocating the payment in lieu of parkland resources to improvements at Nall Park.

Budget Items	2024	2025	2026	2027	2028	Total
Maintenance	0	0	1,000,000	0	0	1,000,000
Total	0	0	1,000,000	0	0	1,000,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 25-Park-003

Project Name Nall Park Retaining Wall Maintenance

Total Project Cost	\$15,000	Department	Parks and Recreation
Type	Maintenance	Category	Park: Nall Park
Priority	8 Low Priority	Status	Active
Useful Life	15 years	Cond/Opportunity	3
Project Importance	3	Equity Score	2

Description

This project is for tuck pointing maintenance on the retaining walls at Nall Park.

Justification

The retaining walls at Nall Park are about as old as the park. The grout within the stone walls is deteriorating in places due to constant exposure to the elements. Instead of budgeting to rebuild them, staff believes they can be re-tuckpointed and extend their life.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	15,000	0	0	15,000
Total	0	0	15,000	0	0	15,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	0	0	15,000	0	0	15,000
Total	0	0	15,000	0	0	15,000

Budget Impact

Funded from the Special Infrastructure Fund (dedicated 1/2 cent capital improvement sales tax).

Budget Items	2024	2025	2026	2027	2028	Total
Maintenance	0	15,000	0	0	0	15,000
Total	0	15,000	0	0	0	15,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 25-CH-001

Project Name Neighborhood Services Ipads

Total Project Cost	\$8,400	Contact	Asst. City Administrator
Department	City Hall	Type	Equipment
Category	Equipment: Computers	Priority	N/A
Status	Active	Useful Life	5 years
Model Yr Exist.	2020		
Equip			

Description

Tablet computers used for Neighborhood Services staff to complete reviews in the field.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	2,000	0	0	0	2,000	6,400
Total	0	2,000	0	0	0	2,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	2,000	0	0	0	2,000	6,400
Total	0	2,000	0	0	0	2,000	

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 18-PW-001

Project Name New Public Works Facility

Total Project Cost	\$5,101,000	Department	Public Works
Type	Improvement	Category	Buildings
Priority	9 Medium Priority	Status	Active
Useful Life	50 years	Cond/Opportunity	4
Project Importance	4	Equity Score	1
Model Yr Exist.	1970		
Equip			

Description

The City is currently redeveloping the former pool/caves site at Roe Boulevard and Roe Lane. The plan is to sell the land to a developer for a hotel or retail purpose. The sale requires the public works facility to relocate to a new site. The site may be outside the City limits. The plan is to retrofit an existing industrial building or build a new building on vacant land. 2/1/23 the City purchased 1800 Merriam Lane for a new public works facility. Renovations will occur in the summer of 2023. City is to out of existing facility by 10/1/23.

Justification

Public Works will need to relocate once the land is sold/transferred to developer. The goal is to have the building removed to make room for a multi-story apartment complex with full service restaurant. 1800 Merriam lane is a 28,000 sf facility with enough room to put all vehicles and equipment inside and provide space for a washbay inside and exterior material bunkers.

Prior	Expenditures	2024	2025	2026	2027	2028	Total
4,601,000	Other	500,000	0	0	0	0	500,000
	Total	500,000	0	0	0	0	500,000

Prior	Funding Sources	2024	2025	2026	2027	2028	Total
4,601,000	300 Special Infrastructure	500,000	0	0	0	0	500,000
	Total	500,000	0	0	0	0	500,000

Budget Impact

Funds come from a variety of sources including 1) Sale of land at the NE corner of Johnson Drive and Roe Blvd \$337,000 (\$1.2 million-\$863k spent on Johnson Drive land) 2) Sale of land within the Rocks \$3,073,000 (\$3.45 million-\$377k payment in lieu of parkland dedication) 3) Special Infrastructure Funds \$400k in 2023 and potentially another \$500k for roof replacement in 2024. 4) ARPA funds \$150k

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-Aqua-012  
Project Name Open Slide Pump

Total Project Cost	\$31,000	Department	Aquatic Center
Type	Equipment	Category	Parks & Recreation
Priority	N/A	Status	Active
Useful Life	15 years	Model Yr Exist. Equip	2019

Description

15 hp, 1,800 rpm, vertical hallow shaft, 12RL-1 stage, pump for open.

Justification

Pumps require preiodic replacement and rebuilding. This pump is estimated to last 15 years with a rebuild at year 8. Cost of rebuild is estimated at \$4k, new pump \$27k.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	4,000	0	4,000	27,000
Total	0	0	0	4,000	0	4,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
220 Aquatic Center Fund	0	0	0	4,000	0	4,000	27,000
Total	0	0	0	4,000	0	4,000	

Budget Impact

Costs paid for out of Aquatic Center Fund with General Fund transfers.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-Aqua-006  
Project Name Painting Lobby, Office Area and Restrooms

Total Project Cost	\$10,000	Department	Aquatic Center
Type	Maintenance	Category	Parks & Recreation
Priority	7 Very Low Priority	Status	Active
Useful Life	5 years	Cond/Opportunity	1
Project Importance	4	Model Yr Exist. Equip	2021

Description

Lobby and mens restroom painted last in 2021. Women's restroom repainted in 2023.

Justification

The lobby and restroom areas are high traffic areas at the Aquatic Center and require regular repainting to keep these areas looking clean and fresh. We estimate that the areas will be repainted every 5 years.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	10,000	0	0	10,000
Total	0	0	10,000	0	0	10,000

Funding Sources	2024	2025	2026	2027	2028	Total
220 Aquatic Center Fund	0	0	10,000	0	0	10,000
Total	0	0	10,000	0	0	10,000

Budget Impact

Funds are transferred from the General Fund to the Aquatics fund the year of the planned project.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 16-Park-001  
Project Name Park Maintenance/Improvements

Total Project Cost	\$591,000	Department	Parks and Recreation
Type	Improvement	Category	Park: Nall Park
Priority	9 Medium Priority	Status	Active
Cond/Opportunity	3	Project Importance	4
Equity Score	2		

Description

Funding is for general park improvements and maintenance that are identified on an annual basis.

Justification

Maintaining a budget for annual park maintenance or improvements that are unplanned is important to maintaining the value and quality of our City parks. The 2023 Citizen Satisfaction Survey identified parks and recreation facilities as an important priority to focus on in the coming years as well as reflecting a consistent priority of residents that the city maintain existing infrastructure and facilities. This budget helps meet that demand.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
150,000	Construction/Maintenance	25,000	26,000	27,000	28,000	29,000	135,000	306,000
	Total	25,000	26,000	27,000	28,000	29,000	135,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
150,000	300 Special Infrastructure	25,000	26,000	27,000	28,000	29,000	135,000	306,000
	Total	25,000	26,000	27,000	28,000	29,000	135,000	

Budget Impact

Funds for annual park maintenance are funded through the Special Infrastructure Fund (300) which is supported by a 1/2 cent capital improvement sales tax. The capital improvement sales tax is renewed every 10 years through a majority vote of residents. Maintaining amenities in good condition extends there useful life which in the long term reduces the cost of ownership over the life of the item.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 20-PW-020  
Project Name Pavement Evaluation of Street Network

Total Project Cost	\$86,500	Department	Public Works
Type	Maintenance	Category	Street Reconstruction
Priority	7 Very Low Priority	Status	Active
Useful Life	5 years	Cond/Opportunity	4
Project Importance	3	Model Yr Exist. Equip	2015

Description

This project is to hire a firm to evaluate the pavement condition and develop Pavement Condition Index (PCI) ratings to each street segment.

Justification

In 2015, Stantec performed our pavement condition analysis. Staff used these results to develop a street maintenance program and focus on good streets to maintain in good condition. A good practice for our City is to perform these evaluations of our pavement a maximum of every 5 years. With the investment and attention Council and staff have applied to our street network since 2015, we anticipates an improved road network.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
26,500	Planning/Design	0	10,000	0	0	15,000	25,000	35,000
	Total	0	10,000	0	0	15,000	25,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
26,500	300 Special Infrastructure	0	10,000	0	0	15,000	25,000	35,000
	Total	0	10,000	0	0	15,000	25,000	

Budget Impact

Funding for this project is scheduled to come from the 1/2 cent sales tax to support the Special Infrastructure Fund (300).

2024 thru 2028

**Capital Improvement Plan**

Roeland Park, KS

Project # 24-Pol-003

Project Name Police Drone

Total Project Cost \$14,000

Type Equipment

Priority N/A

Useful Life 10 years

Department Police Department

Category Equipment: PD

Status Active

Model Yr Exist. 2024

Equip

Description

Police Drone

Justification

This is a 2024 Budget Objective and will add to the Police Departments ability to conduct investigations and apprehend criminals at large.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	7,000	0	0	0	0	7,000	7,000
Total	7,000	0	0	0	0	7,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	7,000	0	0	0	0	7,000	7,000
Total	7,000	0	0	0	0	7,000	

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 22-Pol-001  
Project Name Police: Ford Fusion - Travel -Special use.

Total Project Cost	\$94,000	Department	Police Department
Type	Equipment	Category	Vehicles
Priority	N/A	Status	Active
Useful Life	15 years	Model Yr Exist.	2012
		Equip	

Description

Replacing a 2012 Ford Fusion which is used for administrative meetings and training, special enforcement & events, and by other city departments when available and approved by Chief Morris for non police travel requirements.

Justification

The Ford Fusion is a lower cost vehicle that can be used as a travel vehicle when a fully equipped PD vehicle is not needed. The Escape is also a hybrid vehicle providing better fuel economy for longer trips to training in outstate areas. The vehicle has 75k miles as of 4/1/22 and is dependable, it is driven roghly 3k miles per year, the useful life has been extended out based upon these factors.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	26,000	0	26,000	68,000
Total	0	0	0	26,000	0	26,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	0	0	26,000	0	26,000	68,000
Total	0	0	0	26,000	0	26,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-Pol-001

Project Name Police In-Car Computer Replacement

Total Project Cost \$116,000

Type Equipment

Priority N/A

Useful Life 3 years

Department Police Department

Category Equipment: Computers

Status Active

Description

Panasonic Toughbooks. Plan to replace one each year. For Patrol Vehicles

Justification

These units have a three to five year life cycle and require replacement as they are in-car units that are subject to the wear and tear of riding in a vehicle. The in car units allow for officers to review records and complete reports in the field which enhances productivity.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
36,000	Equip/Vehicles/Furnishings	4,000	8,000	8,000	8,000	0	28,000	52,000
	Total	4,000	8,000	8,000	8,000	0	28,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
36,000	360 Equipment Reserve	4,000	8,000	8,000	8,000	0	28,000	52,000
	Total	4,000	8,000	8,000	8,000	0	28,000	

Budget Impact

Funds will be transferred from the Police Department General Fund Budget (102) to the Equipment Reserve Fund (360) for this expense. The cost of the computer is offset by the time savings that they offer.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 18-Pol-003  
Project Name Police IT Equipment/Computers

Total Project Cost \$152,610      Department Police Department  
Type Equipment      Category Equipment: Computers  
Priority N/A      Status Active  
Useful Life 3 years

Description  
Computers for Police department / Supervisors, Squad Room, Booking, Chief (As needed)

Justification  
These computers have a three-to-five year life cycle and need to be replaced regularly to maintain full functionality and prevent operational failure.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
37,850	Equip/Vehicles/Furnishings	6,760	6,900	7,100	7,300	7,500	35,560	79,200
	Total	6,760	6,900	7,100	7,300	7,500	35,560	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
37,850	360 Equipment Reserve	6,760	6,900	7,100	7,300	7,500	35,560	79,200
	Total	6,760	6,900	7,100	7,300	7,500	35,560	

Budget Impact  
All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Replacing computers as needed assures equipment is dependable and the software systems remain compatible.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	19-Pol-005		
Project Name	Police K9 Dog		
Total Project Cost	\$24,000	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	8 years	Model Yr Exist. Equip	2018

Description

K9 unit will assist the Police Department with drug seizures and searches in their police work.

Justification

The K9 unit was a 2019 budget objective. The Police Department got an opportunity to get a discount if purchased in 2018. The initial K-9 was purchased using donations. We anticipate the K-9 will serve for 8 years before retiring.

Prior	Expenditures	2024	2025	2026	2027	2028	Total
9,000	Other	0	0	15,000	0	0	15,000
	Total	0	0	15,000	0	0	15,000

Prior	Funding Sources	2024	2025	2026	2027	2028	Total
9,000	360 Equipment Reserve	0	0	15,000	0	0	15,000
	Total	0	0	15,000	0	0	15,000

Budget Impact

Total objective was \$75,000. However, due to a variety of discounts and the department retrofitting a vehicle, the total expense is expected to be \$18,700. Other sources includes: \$5,000 grant from National Police Dog Foundation Other grants are pending Donations from the public The veterinary services will be provided through an in-kind donation from veterinarians.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	17-Aqua-002
Project Name	Pool Deck Caulking

Total Project Cost	\$12,500	Department	Aquatic Center
Type	Maintenance	Category	Parks & Recreation
Priority	6 Neutral	Status	Active
Useful Life	5 years	Cond/Opportunity	2
Project Importance	2	Model Yr Exist. Equip	2019

Description

The pool deck will be re-caulked to prevent water damage. Completing this work every 5 years will avoid having to re-cault all concrete seems.

Justification

Caulking will prevent settlement of slabs which would result in more expensive removal and replacement of concrete panels.

Prior	Expenditures	2024	2025	2026	2027	2028	Total
7,500	Construction/Maintenance	0	0	0	0	5,000	5,000
	Total	0	0	0	0	5,000	5,000

Prior	Funding Sources	2024	2025	2026	2027	2028	Total
7,500	220 Aquatic Center Fund	0	0	0	0	5,000	5,000
	Total	0	0	0	0	5,000	5,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 20-Aqua-002  
Project Name Pool Furniture Replacement

Total Project Cost \$33,000 Department Aquatic Center  
Type Equipment Category Equipment: Miscellaneous  
Priority N/A Status Active  
Useful Life 3 years

Description

Replace loungers, picnic tables and other furniture and appliances at the pool. The 2020 budget reflects all new pool loungers. The years following plans for five new loungers to be replaced per year due to wear and tear.

Justification

A part of regular maintenance includes replacing the pool furniture as it ages. This will provide for annual replacement as needed with the largest purchase in 2020 of several new pieces.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
24,000	Equip/Vehicles/Furnishings	1,000	2,000	1,000	1,000	1,000	6,000	3,000
	Total	1,000	2,000	1,000	1,000	1,000	6,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
24,000	220 Aquatic Center Fund	1,000	2,000	1,000	1,000	1,000	6,000	3,000
	Total	1,000	2,000	1,000	1,000	1,000	6,000	

Budget Impact

Funding for this project will be in the Aquatic Fund (220), which is subsidized from the General Fund as well as being supported by user fees.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-015

Project Name Public Works Computer Replacement

Total Project Cost	\$27,500	Contact	Asst. City Administrator
Department	Public Works	Type	Equipment
Category	Equipment: Computers	Priority	N/A
Status	Active	Useful Life	5 years
Model Yr Exist. Equip	2019		

Description

Public Works Computer Replacement. This includes two laptops, and three desktops located at the Public Works shop

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	6,000	0	0	0	0	6,000	21,500
Total	6,000	0	0	0	0	6,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	6,000	0	0	0	0	6,000	21,500
Total	6,000	0	0	0	0	6,000	

Budget Impact

Period replacement is planned every 5 years.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 16-Pol-007

Project Name Radar Speed Detection Unit Replacement

Total Project Cost \$55,000

Type Equipment

Priority N/A

Useful Life 5 years

Department Police Department

Category Equipment: PD

Status Active

Description

The radar equipment helps the police monitor and detect speeding violations when on traffic patrol.

Justification

These units have a five year life cycle and need to be replaced to maintain operation of traffic enforcement.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
15,000	Equip/Vehicles/Furnishings	5,000	0	5,000	0	5,000	15,000	25,000
	Total	5,000	0	5,000	0	5,000	15,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
15,000	360 Equipment Reserve	5,000	0	5,000	0	5,000	15,000	25,000
	Total	5,000	0	5,000	0	5,000	15,000	

Budget Impact

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360). Radar virtually eliminates dismissed cases regarding speeding, the revenue generated from its use covers the cost of the equipment.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-CH-004  
Project Name Replace City Hall Computers

Total Project Cost \$31,600      Department City Hall  
Type Equipment      Category Equipment: Computers  
Priority N/A      Status Active  
Useful Life 5 years      Model Yr Exist. various  
Equip

**Description**  
The computers throughout City Hall will be put on a five year replacement cycle. This includes nine PCs in the Admin suites and one in the Council Chambers which supports the Council and Planning Commission meetings. Will be replacing all desktops with laptops starting in 2023.

**Justification**  
Previously computers were just replaced as they broke. However, this method creates downtime in dealing with a slow and lowly functional machine prior to it completely ceasing to work. That is followed by downtime in replacement of the existing machine. Computer warranties run out after three years. This will provide a replacement two years beyond the warranty.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
10,400	Equip/Vehicles/Furnishings	2,200	2,200	3,300	5,500	1,100	14,300	6,900
	Total	2,200	2,200	3,300	5,500	1,100	14,300	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
10,400	360 Equipment Reserve	2,200	2,200	3,300	5,500	1,100	14,300	6,900
	Total	2,200	2,200	3,300	5,500	1,100	14,300	

**Budget Impact**  
Funding for Computer Replacement will come from the General Overhead Department of the General Fund (101) transferred to the Equipment Reserve Fund (360) where the expense will occur. Computer costs have decreased over the past 10 years. A new tower now cost \$800, over a 5 yr period the cost of owning the computer is <\$200/yr.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	18-CH-002		
Project Name	Replace City Hall Computer Server		
Total Project Cost	\$30,000	Department	City Hall
Type	Equipment	Category	Equipment: Computers
Priority	N/A	Status	Active
Useful Life	5 years	Model Yr Exist. Equip	2017

Description

The server is one piece of hardware containing three virtual servers, including Police, City Hall and Sire document archives.

Justification

The existing computer server was installed in 2022. The server is scheduled to be replaced in 2033 in concert with the Police Backup Server so that the two servers are replaced at the same time. Going forward we anticipate the server to be replaced every 5 years.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
18,000	Equip/Vehicles/Furnishings	0	0	0	0	6,000	6,000	6,000
	Total	0	0	0	0	6,000	6,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
18,000	360 Equipment Reserve	0	0	0	0	6,000	6,000	6,000
	Total	0	0	0	0	6,000	6,000	

Budget Impact

Funds will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-CH-001  
Project Name Replace City Hall Hot Water Heater

Total Project Cost	\$30,000	Department	City Hall
Type	Maintenance	Category	Buildings
Priority	N/A	Status	Active
Useful Life	20 years	Model Yr Exist. Equip	1998

Description

The water heater in city hall provides heated water for the sinks within City Hall. The units typically have a 20 year life cycle.

Justification

The water heater will be 20 years old at time of replacement. Replacement will only occur if the water heater is no longer functional. Otherwise, the money will be held in the Equipment Reserve fund until replacement is needed.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	15,000	0	0	15,000	15,000
Total	0	0	15,000	0	0	15,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	0	15,000	0	0	15,000	15,000
Total	0	0	15,000	0	0	15,000	

Budget Impact

Funding for this project will be transferred from the General Overhead Department of the General Fund (101) to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 19-CH-003  
Project Name Replace City Hall Networking Routers

Total Project Cost \$32,000  
Type Equipment  
Priority N/A  
Useful Life 5 years

Department City Hall  
Category Equipment: Computers  
Status Active  
Model Yr Exist. Equip 2019

Description

City Hall computer networking would replace the routers located in City Hall.

Justification

Routers must be replaced every five year to remain effective. Last replaced in 2019.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
8,000	Equip/Vehicles/Furnishings	8,000	0	0	0	0	8,000	16,000
	Total	8,000	0	0	0	0	8,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
8,000	360 Equipment Reserve	8,000	0	0	0	0	8,000	16,000
	Total	8,000	0	0	0	0	8,000	

Budget Impact

Funds will come from General Fund General Overhead Department (101) transferred to Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 16-Aqua-003  
Project Name Replace Main Pool Pump Strainers

Total Project Cost	\$11,000	Department	Aquatic Center
Type	Maintenance	Category	Parks & Recreation
Priority	N/A	Status	Active
Useful Life	10 years	Model Yr Exist. Equip	2016

Description

Two strainers located in the main pool pump house were last replaced in 2016. They are anticipated to last 10 years.

Justification

The strainers are made of stainless steel but will deteriorate due to the chemicals they are exposed to.

Prior	Expenditures	2024	2025	2026	2027	2028	Total
5,500	Construction/Maintenance	0	0	5,500	0	0	5,500
	Total	0	0	5,500	0	0	5,500

Prior	Funding Sources	2024	2025	2026	2027	2028	Total
5,500	220 Aquatic Center Fund	0	0	5,500	0	0	5,500
	Total	0	0	5,500	0	0	5,500

Budget Impact

Funds transferred from the General Fund to the Aquatic Center Fund to pay for the replacement.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 17-CH-002

Project Name Replace Police Backup Server

Total Project Cost	\$24,000	Department	City Hall
Type	Equipment	Category	Equipment: Computers
Priority	N/A	Status	Active
Useful Life	5 years	Model Yr Exist. Equip	2018

Description

Replacement of the backup server is planned every 5 years.

Justification

While the City's servers are currently backed up off site, not all of the Police videos and information is backed up due to the large quantity of data they gather. The server backup would prevent the loss of critical data in the event of a system failure.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
12,000	Equip/Vehicles/Furnishings	0	0	0	0	6,000	6,000	6,000
	Total	0	0	0	0	6,000	6,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
12,000	360 Equipment Reserve	0	0	0	0	6,000	6,000	6,000
	Total	0	0	0	0	6,000	6,000	

Budget Impact

The funds for this project will be transferred from General Overhead (101) to the Equipment Reserve Fund (360). The current server was purchased in 2018.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 22-PW-004

Project Name Roe Parkway- Ph1 Extension & Ph2 Maintenance

Total Project Cost	\$2,679,524	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	8 Low Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	4
Project Importance	3	Equity Score	1

Description

Extend Roe Parkway to intersect with Roe Boulevard in first phase. Allowing for a 3 turn movement design (no left onto southbound Roe Blvd from Roe Parkway). Also includes curb and base repairs to existing Roe Parkway along with a mill and overlay and a sidewalk being added to the entire segment of Roe Parkway in the second phase. Relocate of the Every duct bank will be completed by Every in 2023.

Justification

Using TIF 3 resources on permitted development plan elements prior to TIF expiring May 2025. This enhances access to all of the properties within the TIF3 district.

Prior	Expenditures	2024	2025	2026	2027	2028	Total
133,000	Construction/Maintenance	1,000,000	1,546,524	0	0	0	2,546,524
	Total	1,000,000	1,546,524	0	0	0	2,546,524

Prior	Funding Sources	2024	2025	2026	2027	2028	Total
133,000	510 TIF 3 - caves	1,000,000	1,546,524	0	0	0	2,546,524
	Total	1,000,000	1,546,524	0	0	0	2,546,524

Budget Impact

Maintenance of Roe Parkway is needed and TIF3 resources are sufficient to complete the extension along with maintenance if spread out between 2023 and 2025 when TIF 3 expires.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 25-CH-003

Project Name Rolling Task Chairs in Large Meeting Room

Total Project Cost	\$3,500	Department	City Hall
Type	Equipment	Category	Equipment: Miscellaneous
Priority	N/A	Status	Active
Useful Life	10 years	Model Yr Exist. Equip	2014

Description

12 rolling task chairs around table in large meeting room adjacent to the Council Chambers.

Justification

The chairs require periodic replacement due to wear.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	1,500	0	0	0	0	1,500	2,000
Total	1,500	0	0	0	0	1,500	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	1,500	0	0	0	0	1,500	2,000
Total	1,500	0	0	0	0	1,500	

Budget Impact

Paid for out of the Equipment and Building Replacement Fund.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 25-CH-004

Project Name Rolling Task Chairs in Small Meeting Room

Total Project Cost	\$1,700	Department	City Hall
Type	Equipment	Category	Equipment: Miscellaneous
Priority	N/A	Status	Active
Useful Life	10 years	Model Yr Exist. Equip	2018

Description

6 rolling task chairs around table in small meeting room in City Hall.

Justification

The chairs require periodic replacement due to wear.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	0	700	700	1,000
Total	0	0	0	0	700	700	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
360 Equipment Reserve	0	0	0	0	700	700	1,000
Total	0	0	0	0	700	700	

Budget Impact

Paid for out of the Equipment and Building Replacement Fund.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	28-CCtr-001		
Project Name	Room 6 Air Handler/Furnace		
Total Project Cost	\$3,000	Department	Community Center
Type	Equipment	Category	Parks & Recreation
Priority	N/A	Status	Active
Useful Life	20 years		

Description

The air handler/furnace controls heating of Room 6.

Justification

The useful life of the unity is 20 years which will come to a conclusion in 2028.

Expenditures	2024	2025	2026	2027	2028	Total
Equip/Vehicles/Furnishings	0	0	0	0	3,000	3,000
Total	0	0	0	0	3,000	3,000

Funding Sources	2024	2025	2026	2027	2028	Total
290 Community Center	0	0	0	0	3,000	3,000
Total	0	0	0	0	3,000	3,000

Budget Impact

All community center expenses for building maintenance are funded from the 1/8 cent sales tax supporting the Community Center Fund. The account is 5210.290.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-016  
Project Name RSR - 47th Place

Total Project Cost	\$683,000	Department	Public Works
Type	Maintenance	Category	Street Reconstruction
Priority	9 Medium Priority	Status	Active
Useful Life	20 years	Cond/Opportunity	5
Project Importance	2	Equity Score	2

Description

Reconstruction of both of the 47th Place cul da sacs with the addition of sidewalks and stormwater improvements

Justification

Since 2015, PW has been completing annual surface treatments to city streets using chipseal & UBAS. These surface treatments are placed on roads that have PCI score of 55 or above. A handful of streets have a PCI score of 35 or less and needs to be reconstructed and not recommended for chipseal or UBAS.The cul da sacs on 47th Pl will provide new pedestrian facilities and improve stormwater runoff

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	631,000	0	0	0	0	631,000
Planning/Design	52,000	0	0	0	0	52,000
Total	683,000	0	0	0	0	683,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	225,000	0	0	0	0	225,000
106 Public Works	214,000	0	0	0	0	214,000
250 Storm Water Fund	125,000	0	0	0	0	125,000
270 Sp. Streets	119,000	0	0	0	0	119,000
Total	683,000	0	0	0	0	683,000

Budget Impact

Funding for this project would come from the Maintenance of Streets (106 fund) and Special Infrastructure Fund (300), Stormwater Fund (250), and Special Sts & Hwy (270)

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	24-PW-005		
Project Name	RSR- Extra Project (Rosewood & Granada)		
Total Project Cost	\$846,000	Department	Public Works
Type	Improvement	Category	Street Reconstruction
Priority	9 Medium Priority	Status	Active
Useful Life	25 years	Cond/Opportunity	4
Project Importance	3	Equity Score	2

Description

This is a place holder for an extra Residential Street Reconstruction project to be completed with extra resources from either the Combined Special Street/Highway Fund or the Special Infrastructure Fund. Rosewood from 51st to Community Center & Granada from 51st north to Dead End The RSR program generally completes a project every other year, however extra funds are anticipated to be available to add another RSR project in an even number year (off year for the program) and a year that the City does not have a bunch of other street projects occurring. Design and construction could be combined with another CARS project. Tentative Project Scope: Granada St from 51st St to dead end with high priority sidewalk, PCI of 28.3 total cost of \$222k. Rosewood from Community Center to 50th Ter with high priority sidewalk, PCI of 30 total cost of \$503k. Combined the project total \$725k.

Justification

Rosewood reconstruction would occur following completion of Phase 1 improvements at the Community Center and address a poor conditioned street. Granada combines a poor condition street with a high priority sidewalk extension. Updated costs provided by engineer on 2/24/2022. Design costs include construction observation & inspection

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	723,500	0	0	723,500
Planning/Design	0	122,500	0	0	0	122,500
Total	0	122,500	723,500	0	0	846,000
Funding Sources	2024	2025	2026	2027	2028	Total
270 Sp. Streets	0	122,500	723,500	0	0	846,000
Total	0	122,500	723,500	0	0	846,000

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-006

Project Name Sidewalk Extension- El Monte to Delmar

Total Project Cost	\$280,000	Department	Public Works
Type	Improvement	Category	Sidewalks
Priority	8 Low Priority	Status	Active
Useful Life	30 years	Cond/Opportunity	3
Project Importance	3	Equity Score	2

Description

Extend a sidewalk between the end of the El Monte Culdesac and Del Mar to provide a direct route to Roesland Elementary for children living on El Monte.

Justification

The project enhances pedestrian connectivity between neighborhoods and an elementary school.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	250,000	0	0	0	0	250,000
Planning/Design	30,000	0	0	0	0	30,000
Total	280,000	0	0	0	0	280,000

Funding Sources	2024	2025	2026	2027	2028	Total
CDBG	196,000	0	0	0	0	196,000
270 Sp. Streets	84,000	0	0	0	0	84,000
Total	280,000	0	0	0	0	280,000

Budget Impact

The project lies within the only census block in Roeland Park that qualifies for CDBG funding due to a concentration of low to moderate income residents. The City will applied for \$200k in CDBG funds to cover the majority of project costs. \$196k of CDBG funds were awarded.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-Aqua-001  
Project Name Starting Block Replacement

Total Project Cost \$70,000  
Type Equipment  
Priority N/A  
Useful Life 20 years

Department Aquatic Center  
Category Equipment: Miscellaneous  
Status Active  
Model Yr Exist. 2000  
Equip

Description

The starting blocks used for swim team practice and competition will be replaced once every 20 years.

Justification

These blocks are subject to wear and tear and require periodic replacement.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	0	0	35,000	0	35,000	35,000
Total	0	0	0	35,000	0	35,000	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
220 Aquatic Center Fund	0	0	0	35,000	0	35,000	35,000
Total	0	0	0	35,000	0	35,000	

Budget Impact

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 24-PW-003

Project Name Storm Sewer Repair/Replacement Program

Total Project Cost	\$2,455,000	Department	Public Works
Type	Maintenance	Category	Storm Sewer/Drainage
Priority	7 Very Low Priority	Status	Active
Useful Life	50 years	Cond/Opportunity	3
Project Importance	3	Equity Score	1

Description

This was initially a bi-annual allowance from the Special Infrastructure Fund to complete a small storm drainage system repair/replacement project. Timing of projects were coordinated with the Residential Street Reconstruction Program. Starting in 2024 an annual allocation of funds from the Storm Water Fund is provided to complete repair/replacement projects. If the resources are not used they will accumulate and be used on future storm water projects.

Justification

Setting up an allowance will allow the City to progress with addressing failing parts of the collection system before they reach failure.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
100,000	Construction/Maintenance	125,000	155,000	195,000	245,000	260,000	980,000	1,375,000
	Total	125,000	155,000	195,000	245,000	260,000	980,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
100,000	250 Storm Water Fund	125,000	155,000	195,000	245,000	260,000	980,000	1,375,000
	Total	125,000	155,000	195,000	245,000	260,000	980,000	

Budget Impact

Starting in 2024 resources will come from the 250 Storm Water Fund.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	21-PW-007
Project Name	Street Light Replacement

Total Project Cost	\$252,000	Department	Public Works
Type	Maintenance	Category	Equipment: PW Equip
Priority	8 Low Priority	Status	Active
Useful Life	40 years	Cond/Opportunity	3
Project Importance	3		

Description

The City purchased the street lights from KCP&L/Everygy in 2014. As such, it is our responsibility to repair and replace these lights when they have deteriorated or been damaged. The City owns 600 street lights. In 2021 the program will replace heavily rusted poles and paint 160 poles needing paint. In 2022 the balance of the steel poles will be painted to match. In out years maintenance will focus on damaged poles.

Justification

Street lights have an average life expectancy of 40 years and an average cost to replace of \$3,000. Replacing heavily rusted poles with a supply of poles from the Roe Blvd project will avoid the need to purchase new poles. Painting the steel poles in the field will cost roughly \$475 per pole. Removing and replacing a heavily rusted pole with one of the salvaged poles will cost roughly \$800.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
172,000	Construction/Maintenance	10,000	10,000	10,000	10,000	10,000	50,000	30,000
	Total	10,000	10,000	10,000	10,000	10,000	50,000	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
172,000	270 Sp. Streets	10,000	10,000	10,000	10,000	10,000	50,000	30,000
	Total	10,000	10,000	10,000	10,000	10,000	50,000	

Budget Impact

Street light replacement will be paid for using the 1/2 cent sales tax in the Special Street Fund (27A).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 21-Aqua-002  
Project Name Swim Lane Divider Replacements

Total Project Cost	\$6,400	Department	Aquatic Center
Type	Equipment	Category	Equipment: Miscellaneous
Priority	N/A	Status	Active
Useful Life	25 years	Model Yr Exist. Equip	2000

Description

The swim lane dividers section off lanes for lap swimming and swim meats. They also quarden off the shallow from the deep end and are used for safety purposes.

Justification

The swim lane dividers become warn over time and need to be replaced. This budget plans for replacement of two very other year.

Expenditures	2024	2025	2026	2027	2028	Total	Future
Equip/Vehicles/Furnishings	0	1,600	0	1,600	0	3,200	3,200
Total	0	1,600	0	1,600	0	3,200	

Funding Sources	2024	2025	2026	2027	2028	Total	Future
220 Aquatic Center Fund	0	1,600	0	1,600	0	3,200	3,200
Total	0	1,600	0	1,600	0	3,200	

Budget Impact

Funding for this project will be in the Aquatic Fund (220), which receives a large subsidy from the General Fund as well as being supported by user fees.

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project #	19-Pol-002		
Project Name	Taser Replacement		
Total Project Cost	\$36,700	Department	Police Department
Type	Equipment	Category	Equipment: PD
Priority	N/A	Status	Active
Useful Life	5 years	Model Yr Exist. Equip	2019

**Description**

Tasers provide police with a non-lethal method of detaining a subject who presents an active threat and is not responding to police commands or evading arrest.

**Justification**

These units have a five-year life span and must be replaced to maintain their effectiveness.

Prior	Expenditures	2024	2025	2026	2027	2028	Total	Future
7,200	Equip/Vehicles/Furnishings	7,200	0	0	0	0	7,200	22,300
	Total	7,200	0	0	0	0	7,200	

Prior	Funding Sources	2024	2025	2026	2027	2028	Total	Future
7,200	360 Equipment Reserve	7,200	0	0	0	0	7,200	22,300
	Total	7,200	0	0	0	0	7,200	

**Budget Impact**

All police equipment is funded through the Police Department of the General Fund (102) and transferred to the Equipment Reserve Fund (360).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 27-Park-002  
Project Name Tennis Court Resurfacing

Total Project Cost	\$45,000	Department	Parks and Recreation
Type	Maintenance	Category	Park: R Park
Priority	6 Neutral	Status	Active
Useful Life	10 years	Cond/Opportunity	1
Project Importance	4	Equity Score	1
Model Yr Exist.	2017		
Equip			

Description

Resurface tennis courts at R Park.

Justification

The tennis court surface will be roughly 10 years old and keeping the playing surface in good condition will ensure a long life of the asphalt.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	0	45,000	0	45,000
Total	0	0	0	45,000	0	45,000

Funding Sources	2024	2025	2026	2027	2028	Total
300 Special Infrastructure	0	0	0	45,000	0	45,000
Total	0	0	0	45,000	0	45,000

Budget Impact

Project will be funded out of the Special Infrastructure Fund (1/2 cent capital improvement sales tax).

2024 thru 2028

# Capital Improvement Plan

Roeland Park, KS

Project # 26-CCtr-001

Project Name Trail Connection - Community Center to Nall Park

Total Project Cost	\$150,000	Department	Community Center
Type	Improvement	Category	Parks & Recreation
Priority	5 Emerging	Status	Active
Useful Life	30 years	Cond/Opportunity	2
Project Importance	2	Equity Score	1

Description

Conceptual hard surfaced connection between Community Center and Nall Park. A multi purpose trail was constructed (walking/biking/hiking) in 2017 creating a connection, therefore the paved concept is not as important as it once was.

Expenditures	2024	2025	2026	2027	2028	Total
Construction/Maintenance	0	0	150,000	0	0	150,000
Total	0	0	150,000	0	0	150,000

Funding Sources	2024	2025	2026	2027	2028	Total
290 Community Center	0	0	150,000	0	0	150,000
Total	0	0	150,000	0	0	150,000

Budget Impact

The cost of a paved connection would be paid from the Community Center Fund.



## APPENDIX D: **PERFORMANCE MEASURES**

# Performance Measures



## Administration

Council Goal	Dept Objective	Performance Measure	2021 Actual	2022 Actual	2023 Actual	2024 Projected	2025 Target
<b>Prioritize Diversity, Communication and Engagement with the Community – by expanding opportunities to inform and engage residents in an open and participatory manner.</b>	Publish 4-6 print newsletters to communicate important info to residents	Number of print newsletters mailed out	6	6	6	6	6
	Increase community engagement through the creative use of social media. (*The City stopped using Twitter in 2024)	Followers on Facebook, Twitter & Instagram	FB: 2,375 T: 1,940 I: 289	FB: 2,584 T: 2,019 I: 568	FB: 3,344 T: 2,024 I: 870	FB: 3,300 T: 2,050 I: 980	FB: 3,500 T: N/A* I: 1,000
		Total Engagements on Facebook , Twitter and Instagram	43,299	25,303	42,938	35,000	40,000
	Form a DEI Committee & Police Policy Review Committee engaging citizens from diverse backgrounds & complete racial equity assessments	Number of policies reviewed using a DEI lens	30	15	10	18	20
<b>Provide Great Customer Service – with professional, timely and friendly staff</b>	Respond to and close out code enforcement complaints as soon as possible	Average number of days a case remains open	44	29	21	20	20
	Strive to have property owners address their nuisances prior to going to municipal court or abating the property.	Percent of nuisance violations requiring abatement	0%	0%	0%	1%	1%
		Percent of nuisance violations cases closed by achieving voluntary compliance (without court or ticketing)	97.7%	96%	98%	95%	95%
<b>Work to Implement Strategic Plan Goals</b>	Create a prominent, memorable entryway/gateway to the City, through the installation of a major sculpture at the northern entry into the City	Dollars set aside for sculpture	\$7,000	\$7,000	\$7,000	\$3,000	COMPLETE
	Maintain between 10% - 15% of annual debt service in reserves in the Bond & Interest fund annually	% of budgeted debt service in reserve	14%	15%	15%	25%	14%

Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards	Maintenance of the City's public art	Number of sculptures restored or that received maintenance during the year.	0	2	7	4	5
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## Public Works

Council Goal	Dept Objective	Performance Measure	2021 Actual	2022 Actual	2023 Actual	2024 Projected	2025 Target
Improve Community Assets through timely maintenance and replacement as well as improving assets to modern standards	Complete Surface Treatment on 10% of street surfaces each year.	% of linear feet of streets resurfaced	6.5%	11.1%	7.85%	10%	12%
	Expand the sidewalk system and keep existing sidewalks in good condition, free of trip hazards	Linear feet of sidewalk replaced	1,303 LF	571 LF	349 LF	100 LF	400 LF
		Linear feet of new sidewalk installed	599 LF	1,251 LF	1,069 LF	418 LF	610 LF
Provide Great Customer Service – with professional, timely and friendly staff	Increase citizen satisfaction at the aquatic center	% satisfied with the quality of the aquatic center	77%	77%	64%	75%	75%
	Maintain high satisfaction levels with snow removal operations	% satisfied with snow removal on arterials	92%	92%	93%	85%	90%
		% satisfied with snow removal on residential streets	83%	83%	87%	80%	80%
	Improve usage and citizen satisfaction of the Community Center	Number of visitors using the fitness room	6,235	9,000	9,881	11,000	8,000
		Number of room rentals	117	150	106	158	120
		% satisfied with the quality of the community center	53%	55%	56%	80%	83%

## Police Department and Municipal Court

Council Goal	Dept Objective	Performance Measure	2021 Actual	2022 Actual	2023 Actual	2024 Projected	2025 Target
Keep our Community Safe & Secure – for all residents, businesses, and visitors.	Keep overall crime in Roeland Park low	Number of Uniform Crime Report Incidents.	190	180	173	190	180
	Maintain and improve current level of DUI-related traffic stops	Number of DUI-related traffic stops.	14	12	20	20	20
	Defendants scheduled to appear for hearings	Number of cases filed during the year.	1,547	1,000	1,024	950	850
		Number of cases closed during the year.	1,152	1,504	819	750	850
Prioritize Diversity, Communication and Engagement with the Community– by expanding opportunities to inform and engage residents in an open and participatory manner.	Continue to support and improve community engagement through participation in citizen committees, holding public safety events and attending community events.	Number of public events hosted throughout the year.	11	17	22	20	23



## GLOSSARY OF TERMS

**Account Number or Line Item:** An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, salt and sand, and professional services.

**Accrual Accounting:** A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows

**Adopted Budget:** Refers to the budgeted amounts approved by the City Council and sent to the County Clerk's Office for certification. The budget is required to be delivered to the County Clerk by no later than the 25th of August.

**Ad Valorem (Property Tax):** Is a general tax on all real and personal property not exempt from taxation by law. It is sometimes called an "ad valorem" property tax, which means (from Latin) it is based on value.

**Appropriation:** The legal authorization to incur obligations and to make expenditures for specific purposes.

**Appropriation Unit:** An expenditure classification, referring to the highest and most comprehensive level of classification. These include Salary & Benefits, Contractual Services, Commodities, Capital Outlay, Debt Service, and Transfers.

**Aquatics Center Fund:** Established mid-year 2019 after the City took full ownership of the Roeland Park Aquatics Center from Johnson County Parks & Recreation. This fund accounts for all revenues and expenditures, including capital, associated with the Aquatics Center.

**Assessed Valuation:** A value that is established for real or personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Kansas is 11.5% of fair market value.

**Assets:** Resources owned or held by the City which have monetary value.

**Audit:** An annual review of the City's financials by an external third party Certified Public Accounting firm specializing in governmental clients. The auditors review financials and report on the accuracy of the City's accounting.

**Balanced Budget:** Per Kansas statute, a budget in which total resources, including fund balance and reserves, equal total obligations.

**Bond:** A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are most frequently sold to raise funds for the construction of large capital projects.

**Bond and Interest Fund:** Also referred to as the Debt Service Fund, a fund established to account for the accumulation of resources for the payment of general long-term debt principal and interest.

**Budget:** The financial plan for the operation of the City for the year.

**Budget Amendment:** An increase in the published budget expenditure authority at the fund level for a given year's budget.

**Budget Calendar:** The schedule of key dates which the City follows in the preparation and adoption of the budget.

**Budgetary Basis:** This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

**Budgetary Control:** The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**Budget Objectives:** Also referred to as Organizational Objectives, items submitted by the Governing Body, Department Directors and the City Administrator during the annual budget process that, if adopted, would be incorporated into that year's annual budget. These have included the purchase of new equipment, new software or technology, the initiation of new City programs, studies and more.

**CAFR:** Comprehensive Annual Financial Report. An annual, audited financial report issued by the City stating the results of the previous year's fiscal operations.

**Capital Asset:** Assets (such as equipment, land, infrastructure improvements public art or vehicles) that have a cost equal to or greater than \$5,000 with a useful life of at least three years.

**Capital Improvement:** The investment in infrastructure improvements or new infrastructure.

**Capital Improvement Program (CIP):** A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the long-term needs of the City.

**Capital Outlay:** Expenditures which result in the acquisition of, or addition to, fixed assets.

**Capital Project Fund:** A fund established for the purpose of financing capital improvement projects.

**Capital Projects:** Major construction, acquisition, or renovation activities which add value to the City's physical assets or significantly increase their useful life. Also called capital improvements.

**Capital Maintenance:** Is the improvement of an existing asset to maintain its existing condition, such as street maintenance.

**CARS:** County Assisted Road System, a grant provided through Johnson County to cities that covers 50% of the construction cost of capital improvements on approved arterial or collector streets.

**Cash Basis:** A basis of accounting in which transactions are recognized only when cash is received or spent.

**CDBG:** Community Development Block Grant.

**City/County Revenue Sharing:** Annually a percentage of the revenue from state sales and use tax collections are distributed by the State back to cities and counties.

**Combined Street and Highway Fund:** Established in 2020, this fund is a combination of the Special Street fund consisting of the ½ cent sales tax for street, sidewalk and roadway improvements, and the Special Highway Fund, funded by the motor fuel tax, which is also restricted to funding street improvements and maintenance.

**Commodity:** An expendable item which is consumable or has a short life span. Examples include office supplies, repair and replacement parts for equipment, supplies, salt, rock, gasoline and oil.

**Community Center Fund:** Established to account for the acquisition, maintenance and utilization of the Skyline School. A 1/8 cent City sales tax is allocated to this fund. The sales tax does not sunset. This fund is referred to as the "27C Fund" of the City. Revenue raised and not required for the payment of the previously described costs shall be transferred to the General Fund of the City.

**Community Improvement District (CID):** Permissible through K.S.A. 12-6a26, CID is a real estate economic development tool that can be used to finance public or private facilities, improvements and services within the City. Businesses within the district must approve the imposition of a special sales tax or property tax special assessment prior to its establishment. Roeland Park has one CID for the Wal-Mart property and nearby Roeland Park Shopping Center that imposed a 1% sales tax. This tax expired in July of 2019.

**Consumer Price Index (CPI):** A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Service:** Services rendered to the City by private firms, individuals or other governmental agencies. Examples include, insurance, utility costs, printing services, and temporary employees.

**County Courthouse Sales Tax:** Effective April 2017, the .25% county-wide sales tax will sunset in 2027 and a portion of this tax is shared by all of the Cities. Roeland Park has dedicated this sales tax to street improvements and is included in the Special Street and Highway Fund.

**Dark Store Theory:** A method used by retailers, typically large box retailers, to appeal property taxes by comparing an active store with a comparable store, regardless if its open or shuttered.

**Debt Service:** Expenditures to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

**Debt Service Funds:** Funds used to account for all resources which are restricted, committed or assigned for the payment of principal and interest on long-term debt.

**Deficit:** The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

**Department:** The basic organizational unit of the City which is functionally unique in its delivery of services.

**Depreciation:** Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Development Agreement:** An agreement between the City and a private property development company which could provide for public assistance in the form of tax increment financing (TIF), transportation development district (TDD) taxes or other incentives in return for development (or redevelopment) of property in a specified manner.

**Disbursement:** The expenditure of monies from an account.

**Distinguished Budget Presentation Awards Program:** A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

**Economic Development Fund:** A fund established to account for resources dedicated to support redevelopment which encourages diversity of desired residential and commercial land use within Roeland Park.

**Emergency Operations Plan:** Plan developed by the City to establish the policies, guidance and resources that provide elected and appointed officials, City staff, and volunteer agencies with the information necessary to function in a coordinated manner before, during, and after a disaster.

**Employee (or Fringe) Benefits:** Contributions made by the City to meet commitments or obligations for employee fringe benefits. Included are the City's share of costs for Social Security and the various pension, medical, and life insurance plans.

**Encumbrance:** An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service. Frequently used with capital improvement projects that cross multiple fiscal years.

**Enterprise Fund:** A governmental accounting fund in which services are financed and operated similar to those of a private business -- where the intent is that the costs (expenses, including depreciation) of

providing goods and services be financed or received through user fees. The City currently has no Enterprise Funds.

**Equipment & Building Reserve Fund:** A fund established pursuant to K.S.A. 12-1,117 to account for the accumulation of resources used to finance the acquisition of capital equipment items or make significant improvements to City facilities.

**Expenditure:** Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays.

**Fiscal Policy:** The City's policies with respect to revenues, spending, and debt management as these relate to City services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of the City's budget and its funding.

**Fiscal Year:** A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The fiscal year for the City of Roeland Park is the same as the calendar year (January 1-December 31).

**Fixed Assets:** See Capital Asset.

**Franchise Fees:** Fees charged utility companies for operating within the City's corporate limits.

**Full Faith and Credit:** A pledge of the City's taxing power to repay debt obligations.

**Full-Time Equivalent Position (FTE):** Hours worked by one employee on a full-time basis, or 2,080 hours/year. For example, a part-time administrative assistant who works 20 hours/week, or 1,040 hours/year equates to 0.5 FTE.

**Fund:** An accounting entity which has a set of self-balancing accounts and which records all financial transactions for specific activities or functions.

**Fund Balance:** Net position of a governmental fund (difference between assets, liabilities, deferred outflows of resources, and deferred inflows of resources).

**Fund Type:** In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

**GAAP:** Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

**GASB:** The Government Accounting Standards Board (GASB) creates generally accepted accounting principles and its mission is to establish and improve standards of state and local governmental accounting and financial reporting.

**General Fund:** The fund used to account for all financial resources of the City except those required to be accounted for in another fund.

**General Obligation (G.O.) Bond:** The full faith and credit of the City's taxing power is pledged for the payment of bonds' principal and interest.

**GFOA:** Government Finance Officers Association.

**Governmental Funds:** Funds generally used to account for tax-supported activities. The generic fund types considered as Governmental Funds are General, Special Revenue, Capital Projects, and Debt Service.

**Grants:** A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

**Health Savings Account (HSA):** A medical savings account available to employees who are enrolled in a High Deductible Health Plan (HDHP). The funds contributed to this account are not subject to federal income tax at the time of deposit. Funds must be used to pay for qualified medical expenses. Unlike a Flexible Spending Account (FSA), funds roll over from year to year if not spent.

**High Deductible Health Plan (HDHP):** An insurance plan that has higher deductibles than traditional insurance plans. HDHPs can be combined with a health savings account (HSA) or a health reimbursement arrangement to allow you to pay for qualified out-of-pocket medical expenses on a pre-tax basis.

**Infrastructure:** The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

**Interfund Transfers:** The movement of monies between funds of the City.

**Intergovernmental Revenue:** Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

**Interlocal Agreement:** Agreement between two or more municipalities to cooperatively share resources for their mutual benefit. Such agreements will be of a specific duration and specific purpose which may include sharing of capital projects, rights-of-way, or other joint purchases.

**Internal Services Fund:** A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost-reimbursement basis. The City currently has no internal service funds.

**Levy:** To impose taxes for the support of government activities.

**Liability:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

**Line-Item Budget:** A budget prepared along departmental account lines that focuses on what is to be bought.

**Local Ad Valorem Tax Reduction (LAVTR):** Under KSA 79-2959, all local taxing sub-divisions other than school districts receive money from the State's Local Ad Valorem Tax Reduction (LAVTR) Fund. Distributions were discontinued by Kansas in 2002.

**Long Term Debt:** Debt with a maturity of more than one year after the date of issuance.

**Mill:** The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

**Modified Accrual:** Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

**Motor Vehicle Tax:** Tax received from the county for vehicles licensed in Roeland Park and is based on the age and value of the vehicle and is taxed according to the county-wide average tax rate for the previous year.

**Obligations:** Amounts which the City may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

**Operating Budget:** The annual budget and process which provides a financial plan for the operation of the City and the provision of services for the year. Excluded from the operating budget are capital improvements, which are determined by a separate, but interrelated process.

**Operating Expenses:** The cost for personnel, contractual services, and commodities required for a department to function.

**Operating Revenue:** Funds that the City receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

**Overlapping Debt:** Debt of another taxing jurisdiction which geographically overlaps City boundaries and for which City taxpayers will pay in whole or in part. Overlapping jurisdictions for the City include Johnson County, Shawnee Mission School District, and Johnson County Community College.

**Personal Services:** Expenditures for salaries, wages and fringe benefits of City employees.

**Property Tax:** See Ad Valorem Tax.

**Public Safety Tax (effective 1995):** A voter approved, .25% special sales tax assessed by Johnson

County since 1995 to fund public safety within the county. The City's share of this tax is remains in the City's General Fund. The tax has no sunset.

**Public Safety Tax (effective 2009):** A voter approved, .25% special sales tax assessed by Johnson County since 2009 to fund public safety within the county. The City's share of this tax remains in the City's General Fund. The tax has no sunset.

**Projected Budget:** During the annual budget adoption process, the City evaluates the current fiscal year budget and makes new projections based upon changes in revenues or expenses that have become known since the adoption of the budget in August of the prior year. The projected budget is designed to give the City a more accurate picture of ending cash balances.

**Redevelopment Agreement:** See "Development Agreement" above.

**Reserves:** An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

**Resolution:** A special or temporary order of the City Council requiring less legal formality than an ordinance or statute.

**Resources:** Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

**Revenue:** Sources of income financing the operations of the City.

**Revenue Category:** A revenue classification, referring to the highest and most comprehensive classification. These include Taxes, Special Assessments, Interest, Intergovernmental Revenue, Licenses & Permits, Fines & Forfeitures, Other Sources, Program Revenues and Interfund Transfers.

**Revenue Neutral Tax Rate:** Kansas statute defines this as the mill levy required to raise the same amount of property tax revenue as the prior year using current year assessed valuation amounts.

**Roeland Park Property Owners Association Fund:** Created to administer various functions within City Hall and to establish the means and methods of collecting assessments and charges for the management of City Hall's common areas.

**Risk Management Reserve Fund:** A fund established pursuant to K.S.A. 12-2615 to account for the accumulation of reserves on hand to transfer to the General Fund for paying claims and related costs arising from legal action and settlement not covered by commercial insurance.

**Sales Tax:** The City of Roeland Park has an ongoing 1% general sales tax on all retail sales. The City also collects a .25% sales tax for infrastructure improvements (primarily stormwater and parks and recreation projects) which expires March 31, 2023.

**Sales Tax Reserve:** A committed fund balance in the General Fund reserved at \$1,410,000 to be accessed in the event of a significant (at least 25%) and sustained (longer than six months) decline in sales taxes. This policy was established in 2017 by the City Council to account for reserves that have built up over the course of four years when the City increased the property tax mill levy 7.5 mills to prepare for the planned loss of a retailer that, in the end, never left.

**Special Assessment:** A compulsory levy made against certain properties to defray part or all of the costs of a specific improvement deemed to primarily benefit the assessed properties.

**Special Assessment Bond:** A bond payable from the proceeds of special assessments.

**Special Highway Fund:** A fund established in accordance with K.S.A. 79-3425C to account for those revenues received from the state tax on motor fuel. Statutes restrict the use of these funds to non-capital street and highway expenditures.

**Special Revenue Fund:** A fund created when the City receives revenues from a special source designated to be used for a specific purpose. In Kansas, many statutes exist whereby ad valorem taxes may be levied for specific purposes; when received, this revenue is accounted for in the Special Revenue Fund created to account for the specific purpose of the statute.

**Special Infrastructure Fund:** Established to account for public infrastructure projects including buildings. A ¼ cent sales tax was approved by Roeland Park residents on April 1, 2003, sun setting on March 31, 2013. The tax was renewed for an additional 10 years starting in April 1, 2013 and ending on March 31, 2023. This fund is referred to as the "27D Fund" of the City.

**Special Street Fund:** Created to account for the repair, maintenance and improvement of streets, curbs and sidewalks located within the City which are funded by a ½ cent City sales tax. The sales tax does not sunset. This fund is referred to as the "27A Fund". This fund will be rolled into a combined Street and Highway Fund in 2020 with the Special Highway proceeds.

**Storm Drainage Districts:** The City established three special assessment stormwater improvement districts to assist in paying for stormwater improvements at various locations in the City, RC12-13 (2008), RC12-12 (2010), and RC12-14 (2011). These special assessments are levied on property owners within the boundaries of each district and is a part of their annual property tax bill.

**Storm Water Fund:** Created to account for the repair, maintenance and improvement of the storm drainage systems located within the City. A storm water utility fee is assessed annually on properties based upon impervious area. Properties subject to a storm drainage improvement assessment are not subject to a storm water utility fee assessment.

**Taxes:** Compulsory charges levied by the City for the purpose of financing services performed for the

common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

**Tax Increment Financing (TIF):** A method of financing established in accordance with K.S.A. 12-1770 et seq. This method allows cities to help redevelop property through private investment. Revenues for this method are derived from the increased property tax payments (increment) caused by the higher assessments on the redeveloped property.

**TIF 1 – Bella Roe/Wal-Mart TIF:** A special revenue fund created to account for monies received for retiring tax increment bonds. Those bonds were retired early in 2018 and the development plan was amended to include additional capital improvements associated with the district such as the improvements to Roe Boulevard planned for 2020. The TIF district is set to expire May 18, 2024.

**TIF 2C – Valley State Bank TIF:** Created to account for monies received to retire special obligation tax increment revenue bonds. The revenue generated by the property tax increment has not been able to keep pace with the scheduled debt service. This TIF will retire Feb. 1, 2020 and any unpaid debt service at that time will remain unpaid.

**TIF 2D – City Hall TIF:** Established to account for monies received to retire bonds associated with development in the district. Projects approved in the area include City Hall parking improvements, Granada Park improvements, roadway and storm water improvements.

**TIF 3 – Boulevard Apartments/Industrial Park:** Established to account for monies received to retire special obligation tax increment revenue bonds. The fund tracks and covers all costs associated with projects approved by the TIF project plan.

**TIF 4 – The Rocks:** Established to account for resources received from the tax increment financing district that will be used to reimburse the developer for eligible project costs on a mixed-use development on the property. TIF 4 is scheduled to be activated in 2026 upon project completion.

**Transient Guest Tax Fund:** A fund established in accordance with K.S.A. 12-1698 to account for revenue derived from transient guest tax levied upon the gross rental receipts paid by guests for lodging in the City. Expenditures are limited to be used for promotion of tourism, conventions and economic development.

**Transportation Development District (TDD):** Permissible under K.S.A. 12-17,145, a TDD allows cities to levy an additional sales tax up to 1% to fund transportation related development of a project. The City has two TDDs – TDD 1 for Price Chopper and other properties in the Bella Roe shopping plaza, except Lowes levied at 1%, and TDD 2 for Lowes levied at 0.5%.

**Use Tax:** Is a sales tax placed on equipment or materials purchased outside of a city or county for use in said city or county.